

Shire of Victoria Plains Plan for the Future of the District



Financial Years

2008/9 – 2012/13

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INTRODUCTION

The intent of the Local Government Act (1995) is to facilitate:-

Better decision making by Local Governments;

Greater community participation in the decisions and affairs of Local Governments;

Greater accountability by Local Governments to their communities; and

More efficient and effective Local government.

Section 5.56 of the Act provides:-

1. A Local Government is to plan for the future of the district.
2. A Local Government is to ensure that plans made under subsection (1) are in accordance with any regulations made about planning for the future of the district.

Section 19C of Local Government (Administration) Amendment Regulations 1996 provides:-

1. In this regulation and regulation 19D "plan for the future" means a plan made under section 5.56.
2. A local government is to make a plan for the future of the district in respect of the period specified in the plan (being at least 2 financial years).
3. A plan for the future of a district is to set out the broad objectives of the local government for the period specified in the plan.
4. A local government is to review its current plan for the future of its district every 2 years and may modify the plan, including extending the period the plan is made in respect of.
5. A council is to consider a plan, or modifications, submitted to it and is to determine* whether or not to adopt the plan, or the modifications, as is relevant. **Absolute majority required.*
6. If a plan, or modified plan, is adopted by the council then the plan or modified plan is to apply to the district for the period of the time specified in the plan.
7. A local government is to ensure that the electors and ratepayers of its district are consulted during the development of the plan for the future of the district, and when preparing any modifications to the plan.
8. A plan for the future of a district is to contain a description of the involvement by the electors and ratepayers in the development of the plan, and any modifications of the plan.
9. A local government is to ensure that a plan for the future made in accordance with this regulation applies in respect of each financial year after the financial year ending 30 June 2006.

And Section 19D of Local Government (Administration) Amendment Regulations 2005 provides:-

1. After a plan for the future, or modifications to the plan, are adopted under regulation 19C the local government is to give local public notice in accordance with subsection 2.
2. The local public notice is to contain –
 - a) notification that –
 - (i) a plan for the future of the district has been adopted by council and is to apply to the district for the period specified in the plan; and
 - (ii) details of where and when the plan may be inspected;
 - b) where a plan for the future of the district has been modified –
 - (i) notification that the modifications to the plan have been adopted by the council and the plan as modified is to apply to the district for a period specified in the plan; and
 - (ii) details of where and when the modified plan may be inspected.

This plan has been developed as required by the Local Government Act 1995 and is directly related to the Shire's Strategic Plan which is included as part of this document.

MISSION AND VISION STATEMENTS

Our mission statement explains our sense of purpose and how the Shire of Victoria Plains will seek to conduct its business on behalf of the community–

To work in partnership with the community, developing the potential of the Shire and building a positive future in accordance with our core values.

Our vision statement is an expression of what we aspire to ensure the Shire of Victoria Plains is like for the people who live here in the future.

The Shire of Victoria Plains – many localities – one perfect lifestyle – a place to grow

“It is the year 2011; and the Shire of Victoria Plains is...

- A growing shire, continuing to attract more people to its diverse and unique region
- Attractive country living within reach of the City
- A sustainable lifestyle with clean and green environmentally friendly practices
- Underpinned by sustainable private enterprise and essential services accessible to all communities
- A shire working and growing in cooperation”

The Council has identified a number of values which describe the underlying philosophy that will guide the Shire of Victoria Plains in the conduct of its activities.

COMMUNICATION

We will conduct open communication, with each other and with the community.

ACCOUNTABILITY

We are a Shire that is responsible for its decisions and its actions, is open to scrutiny and meets all statutory requirements.

ETHICAL BEHAVIOUR

We undertake our functions based on truthfulness, honesty and fairness.

OUTCOME FOCUS

We encourage innovation, creativity, and being proactive whilst achieving our goals.

SUSTAINABILITY

The Shire will have a long term focus, based on triple bottom line measurement, to support a solid future.

COMMUNITY

Our focus is a team approach. Working together with the community and drawing the community together.

EXPLANATORY NOTES – PRINCIPAL ACTIVITIES

a) Objectives of each Principal Activity

The objectives of each principal activity are detailed on the page proceeding the financial and funding information relevant to each activity.

b) Estimated Cost of, and Proposed Means of Funding Each Activity

Estimated costs of each activity are detailed. These costs include depreciation allocation relative to each activity.

Proposed means of funding each activity on the schedules. Funding options include:-

- ▶ Municipal Fund – This fund is derived from rates (approximately 60% of total income), government grants (22%-25%) and other income including revenue from fees and charges, interest, private works and contributions.
- ▶ Loan Funds – This funding is derived from raising loans raised for specific purposes – usually acquisition of capital items.
- ▶ Reserve Accounts – These accounts are created to fund specific contingencies and are often progressively added to, to fund major items (eg buildings, road plant) as an alternative to raising loans or increasing rates significant in any one year to fund the items in question.
- ▶ Asset Sales – This is revenue derived on trade in allowances on disposal of assets.

c) Involvement of Rate Payers and Residents in Formulating this Plan

The content of this Plan is the result of a collaborative effort between the Council, staff and the community. This process involved a combination of informing, consulting and involving stakeholders.

In April 2007, the Shire held a number of community workshops and called for written submissions, the results of which were presented to the Shire's Executive Staff and Councilors. This approach has reversed the more traditional approach where a Council forms its ideas and then presents them to the community. In this unique approach the community was placed first in the development of a blueprint for the Plan.

This Plan was reviewed by the Strategic Planning Focus Group, a group made up of representatives from each of the communities within the Shire. Following consideration and endorsement by the Council the Draft Strategic Plan was available to all ratepayers and residents of the Shire during June / July 2007 for their comment.

This Strategic Plan is a living document and will be reviewed annually to ensure its continued viability and relevance.

ESTABLISHMENT OF PRIORITIES FOR THE DISTRICT

The goals included in the Strategic Plan are the broad outcomes which in the long term will ensure that the vision is achieved. They are the broad description of how the Shire will set about achieving the vision. The Shire's goals provide the foundation for ensuring alignment between the Council's vision and the activities which are approved and undertaken. By constantly seeking alignment of all actions with the vision Council will ensure that the Strategic Plan is implemented over the long term.

The following four goals will guide the achievement of the Strategic Plan ***and hence the plan for the future of the district.***

GOAL 1: GROWTH

Plan for and facilitate sustainable growth and development

GOAL 2: COMMUNITY

Increase the sustainability of the community

GOAL 3: SHIRE INFRASTRUCTURE

Responsibly maintain as fit for purpose

GOAL 4: GOVERNANCE

Ensure good governance of the Shire

Strategies

GOAL 1: GROWTH

Plan for and facilitate sustainable growth and development

The Shire will achieve this goal through:

- Facilitating the release of land
- Supporting the sustainable management of the Environment
- Water management

1.1 *Facilitating the Release of Land*

- STRATEGY 1.1.1 - Develop a Feasibility Study for land release
- STRATEGY 1.1.2 - Develop and implement the Structural Land Use Plan
- STRATEGY 1.1.3 - Develop a 'Town Site Plan' for each identified growth centre which identifies the infrastructure needs e.g. water, sewerage, power
- STRATEGY 1.1.4 - Develop and implement strategies to lobby for government support for land release

1.2 *Supporting the sustainable management of the Environment*

- STRATEGY 1.2.1 - Develop an Environmental Management Plan that creates appropriate environmental policies for the Shire that reflects the community's expectations for the management of the natural environment, salinity and drainage
- STRATEGY 1.2.2 - Develop a policy that supports and practices good environmental planning

1.3 *Water Management*

- STRATEGY 1.3.1 - Work with relevant agencies and the community to improve practices in water use

GOAL 2: COMMUNITY

Increase the sustainability of the community

The Shire will achieve this through:

- Health and Education
- Community Prosperity
- Community Enrichment

2.1 Health & Education

- STRATEGY 2.1.1 - Support the local primary schools to help maintain their viability and encourage teachers to the area
- STRATEGY 2.1.2 - Develop a 'Health Services Plan' that identifies ways to increase the number of health professionals to support the area and provide more aged housing / accommodation
- STRATEGY 2.1.3 - Conduct a review into the needs and promotion of HACC (home care) funded programs within the Shire

2.2 Community Prosperity

- STRATEGY 2.2.1 - Recognise the importance of local tourism by:
 1. Working in partnerships which support and encourage the tourist industry
 2. Supporting the development of local initiatives through a small Shire-managed Funding Program
 3. Assisting with the promotion of local tourist locations (through the website and other mediums)
 4. Develop a plan for the Caravan Parks that includes a review of the management structure and maintenance of the facilities
 5. Implement the individual townsites Beautification Plans
- STRATEGY 2.2.2 - Encourage and support economic development (including new business) through;
 1. Facilitating the development of business alliances to support a potential 'Victoria Plains Business Association' using new technology methods to link businesses
 2. Utilise the services of the Small Business Development Corporation and other relevant agencies to create an 'Innovation Plan' to encourage new business to and support small business within the Shire

2.3 Community Enrichment

- STRATEGY 2.3.1 - Encourage the artistic community through the development of a Community Arts / Cultural Plan and that includes supporting community events and projects that contribute to the development of community spirit and celebration of history
- STRATEGY 2.3.2 - Develop a 'Recreational Facilities and Equipment Need Study' that includes outlining potential funding sources for the Shire, emergency and voluntary services across the Shire
- STRATEGY 2.3.3 - Support the development and maintenance of community facilities in the Shire
- STRATEGY 2.3.4 - Foster the growth and development of 'Connect Victoria Plains'
- STRATEGY 2.3.5 - Review the usage of the community halls to determine the specialist use of each facility, and build on its comparative advantage
- STRATEGY 2.3.6 - Investigate the opportunities for and foster the development of a local community-based transport system
- STRATEGY 2.3.7 - Continue to support and recognise volunteers
- STRATEGY 2.3.8 - Examine the possibility / feasibility of engaging a part time or contract 'Community Development Officer' position for the Shire to support objective 2.3 Community Enrichment

GOAL 3: SHIRE INFRASTRUCTURE

Responsibly maintain as fit for purpose Shire Infrastructure

The Shire will achieve this through:

- Roads
- Waste
- Community Buildings

3.1 Roads

- STRATEGY 3.1.1 - Develop a fully-costed 'Road Plan'
- STRATEGY 3.1.2 - Develop an 'Asset Management Plan'
- STRATEGY 3.1.3 - Identify gravel reserves / raw materials

3.2 Waste

- STRATEGY 3.2.1 - Develop a long term 'Plan for Waste Disposal'
- STRATEGY 3.2.2 - Develop a long term 'Plan for Recycling'

3.3 Community Buildings

- STRATEGY 3.3.1 - (See Strategy 3.1.2 Develop an 'Asset Management Plan')
- STRATEGY 3.3.2 - Develop a plan for the sustainable funding for infrastructure (Debt Management Plan)

GOAL 4: GOVERNANCE

Ensure good governance of the Shire

The Shire will achieve this through:

- Finance
- Human Resources
- Compliance
- Advocacy
- Innovative Solutions
- Administration
- Communication

4.1 Finance

- STRATEGY 4.1.1 - Develop a 5 year Financial Plan to guide the implementation of the Strategic Plan
- STRATEGY 4.1.2 - Examine and develop opportunities to grow the Shire's revenue base
- STRATEGY 4.1.3 - Research and employ an innovative approach to sourcing resources

4.2 Human Resources

- STRATEGY 4.2.1 - Develop a 'Training and Development Plan' that investigates feasibility, cost and opportunity for:
 1. Training and professional development of staff (in line with their Performance Reviews) and Councillors;
 2. Shire Traineeships;
 3. A Cross Cultural Awareness Program for the Shire Administration and Council

4.3 Compliance

- STRATEGY 4.3.1 - Maintain / retain full compliance with statutory obligations
- STRATEGY 4.3.2 - Conduct a Red Tape Audit
- STRATEGY 4.3.3 - Develop and implement a self assessment review for Councillors to be completed annually

4.4 Advocacy

- STRATEGY 4.4.1 - Develop strategies for targeted lobbying to support relevant strategies
- STRATEGY 4.4.2 - Foster opportunities for partnerships that can support strategies and achieve shared outcomes

4.5 Innovative Solutions

- STRATEGY 4.5.1 - Conduct an annual review of the Strategic Plan progress, measuring the Key Success Factors
- STRATEGY 4.5.2 - Actively seek opportunities for resource sharing and joint service arrangements

4.6 Administration

- STRATEGY 4.6.1 - Conduct a review incorporating feasibility and opportunities for the Shire Administration arrangements and location where they can be demonstrated as cost efficient and effective alternatives

4.7 Communication

- STRATEGY 4.7.1 - Develop and implement a communication and consultation policy based on actively promoting and encouraging two way communication between the Shire and its stakeholders through various strategies (including surveys, the Shire's website, print media, local radio, Shire Newsletter, public meetings and forums, community events and noticeboards)
- STRATEGY 4.7.2 - Examine the possibility / feasibility of engaging a part time or contract 'Communications Officer' position for the Shire to support objective 4.7 Communication
- STRATEGY 4.7.3 - Continue to enhance and develop the Shire's website as a major (two-way) communication tool
- STRATEGY 4.7.4 - Develop strategies for consulting with and engaging the Indigenous community

PRINCIPAL ACTIVITIES – PROVISION OF OPERATING SERVICES

OPERATING STATEMENT

	2008-09 Budget	2009-10 Forecast	2010-11 Forecast	2011-12 Forecast	2012-13 Forecast
	\$	\$	\$	\$	\$
Operating Income					
General Purpose Funding	2,441,028	2,404,131	2,375,957	1,833,863	1,813,440
Governance	4,689	4,689	4,689	4,689	4,689
Law, Order and Public Safety	37,363	37,333	37,333	37,083	37,083
Health	3,714	3,714	3,714	3,714	3,714
Education & Welfare	0	0	0	0	0
Housing	44,418	36,098	37,843	37,843	37,843
Community Amenities	46,600	44,740	45,732	46,774	47,868
Recreation & Culture	14,061	14,061	14,061	14,061	14,061
Transport	4,170	4,170	4,170	4,170	4,170
Economic Services	19,640	19,640	19,640	19,640	19,640
Other Property & Services	102,950	103,236	103,236	103,236	103,236
	2,718,633	2,671,812	2,646,375	2,105,073	2,085,744
Operating Expenditure					
General Purpose Funding	(168,494)	(171,497)	(175,517)	(187,126)	(184,738)
Governance	(268,977)	(254,758)	(251,683)	(288,813)	(258,638)
Law, Order and Public Safety	(119,773)	(121,657)	(123,150)	(124,787)	(126,422)
Health	(112,644)	(120,400)	(123,599)	(127,060)	(130,599)
Education & Welfare	(6,622)	(6,750)	(6,750)	(6,750)	(6,750)
Housing	(90,658)	(100,443)	(99,913)	(99,258)	(98,443)
Community Amenities	(164,957)	(160,253)	(160,700)	(169,520)	(164,374)
Recreation & Culture	(296,506)	(296,439)	(299,191)	(302,165)	(305,200)
Transport	(1,817,547)	(1,836,729)	(1,877,103)	(1,919,017)	(1,962,088)
Economic Services	(111,991)	(119,294)	(121,774)	(124,691)	(127,371)
Other Property & Services	(106,412)	(106,660)	(106,660)	(106,660)	(106,660)
	(3,264,581)	(3,294,880)	(3,346,041)	(3,455,847)	(3,471,283)
Grants for the Development of Assets					
General Purpose Funding	14,000				
Governance	0	0	0	0	0
Law, Order and Public Safety	0	130,000	0	0	0
Community Amenities	20,000				
Recreation & Culture	15,000	0	0	0	0
Transport	1,132,486	1,254,230	1,025,789	717,614	453,831
	1,181,486	1,384,230	1,025,789	717,614	453,831
Profit / (Loss) on Sale of Assets					
Governance	(11,996)	(12,000)	(12,000)	(12,000)	(12,000)
Health	7,856	12,000	12,000	12,000	12,000
Community Amenities	0	0	0	0	0
Transport	54,000	24,400	232,217	80,000	78,373
Other Property & Services	1,538	(3,000)	(3,000)	9,000	(3,000)
	51,398	21,400	229,217	89,000	75,373
Net Operating Result	686,936	782,562	555,341	(544,161)	(856,335)

PRINCIPAL ACTIVITIES – PROVISION OF OPERATING SERVICES

ADMINISTRATION AND GOVERNANCE (2.1)

	Budget 2008-09 \$	Forecast 2009-10 \$	Forecast 2010-11 \$	Forecast 2011-12 \$	Forecast 2012-13 \$
Revenue					
Members of Council	4,689	4,689	4,689	4,689	4,689
Administration	22,850	22,850	22,850	22,850	22,850
Allocated across other Programs	(22,850)	(22,850)	(22,850)	(22,850)	(22,850)
Grant Income	0	0	0	0	0
Total Revenue	4,689	4,689	4,689	4,689	4,689
Expenditure					
Members of Council	(268,977)	(254,758)	(251,683)	(288,813)	(258,638)
Administration	(651,297)	(671,724)	(687,891)	(706,527)	(725,122)
Allocated across other Principal Activities	651,297	671,724	687,891	706,527	725,122
Total Expenditure	(268,977)	(254,758)	(251,683)	(288,813)	(258,638)
(Profit) / Loss on sale of assets	(11,996)	(12,000)	(12,000)	(12,000)	(12,000)
Total Governance	(276,284)	(262,068)	(258,994)	(296,124)	(265,949)

- (1) *Members of Council Costs associated with providing sufficient resources to enable Councillors to fulfil their obligations and functions for which they were elected.*
- (2) *Administration General Costs associated with providing personnel and resources for the policies and directions of Council to be implemented.*
- (3) *The above projections include allocation of costs according to the Principal of "Activity Based Costing" re-distributed costs incurred in other schedules relative to Administration and Governance. Likewise the re-distribution of administrative costs to other cost centres.*

The objective of this principal activity is to provide for the good governance of councillors and employees within the Shire of Victoria Plains.

The function will be managed by:-

- ▶ Convening and conducting Public, Committee and Council meetings to discuss and determine matters relevant to the Shire.
- ▶ Ensuring that democratic and consultative processes are implemented.
- ▶ Attaining and keeping current, required management skills and knowledge.
- ▶ Ensuring compliance with Acts, Regulations and Statutes.
- ▶ Determining and pursuing sources of revenue to finance the organisation.
- ▶ Determining priorities to enhance economic opportunities and lifestyle for the community.

PRINCIPAL ACTIVITIES – PROVISION OF OPERATING SERVICES

GENERAL PURPOSE FUNDING (2.2)

The objective of this principal activity is to ensure that sufficient revenue is derived to finance the activities of the organisation.

General purpose income is comprised of:-

- a) Rates Income;
- b) General Purpose Grants.
- c) Other sources of income i.e. interest and ex gratia rates.

This function is managed by:-

- ▶ Determining what income is required from rates after establishing the annual expenditure programs in the budget process and the availability of other income i.e. general purpose grants, ex gratia rates, interest, contributions and fees and charges.

	Budget 2008-09	Forecast 2009-10	Forecast 2010-11	Forecast 2011-12	Forecast 2012-13
	\$	\$	\$	\$	\$
Revenue					
Rates	1,685,824	1,693,140	1,691,037	1,170,714	1,167,727
Government Grants	628,353	556,787	528,769	504,953	484,710
Other	138,851	154,205	156,151	158,195	161,003
Total Revenue	<u>2,453,028</u>	<u>2,404,131</u>	<u>2,375,957</u>	<u>1,833,863</u>	<u>1,813,440</u>
Expenditure	<u>(166,494)</u>	<u>(171,497)</u>	<u>(175,517)</u>	<u>(187,126)</u>	<u>(184,738)</u>
<u>Total General Purpose Funding</u>	<u>2,286,533</u>	<u>2,232,634</u>	<u>2,200,440</u>	<u>1,646,737</u>	<u>1,628,702</u>

PRINCIPAL ACTIVITIES – PROVISION OF OPERATING SERVICES

LAW, ORDER AND PUBLIC SAFETY (2.3)

The object of this activity is to ensure an adequate and efficient fire prevention control mechanism exists in the Shire, together with appropriate animal control for dogs and other pests/vermin, in addition to provision of support for emergency services.

	Budget 2008-09	Forecast 2009-10	Forecast 2010-11	Forecast 2011-12	Forecast 2012-13
	\$	\$	\$	\$	\$
Revenue					
Fire Prevention	34,280	164,250	34,250	34,000	34,000
Other Law, Order & Public Safety	3,083	3,083	3,083	3,083	3,083
Total Revenue	37,363	167,333	37,333	37,083	37,083
Expenditure					
Fire Prevention	(77,217)	(77,873)	(78,423)	(78,973)	(79,523)
Other Law, Order & Public Safety	(42,555)	(43,784)	(44,727)	(45,814)	(46,899)
Total Expenditure	(119,773)	(121,657)	(123,150)	(124,787)	(126,422)
<u>Total Law, Order & Public Safety</u>	(82,410)	45,676	(85,817)	(87,704)	(89,339)

HEALTH (2.4)

The object of this Activity is to provide an inspectorial facility for the community regarding food control, mosquito control, analytical services and St John Ambulance services.

	Budget 2008-09	Forecast 2009-10	Forecast 2010-11	Forecast 2011-12	Forecast 2012-13
	\$	\$	\$	\$	\$
Revenue					
Preventative Services	9,106	13,250	13,250	13,250	13,250
Other Health	2,464	2,464	2,464	2,464	2,464
Total Revenue	11,570	15,714	15,714	15,714	15,714
Expenditure					
Preventative Services	(60,047)	(66,270)	(68,257)	(70,321)	(72,465)
Other Health	(52,597)	(54,129)	(55,342)	(56,740)	(58,134)
Total Expenditure	(112,644)	(120,400)	(123,599)	(127,060)	(130,599)
<u>Total Health</u>	(101,075)	(104,686)	(107,885)	(111,347)	(114,885)

PRINCIPAL ACTIVITIES – PROVISION OF OPERATING SERVICES

EDUCATION AND WELFARE (2.5)

The object of this activity is to provide support and assistance educational services.

	Budget 2008-09	Forecast 2009-10	Forecast 2010-11	Forecast 2011-12	Forecast 2012-13
	\$	\$	\$	\$	\$
Expenditure					
Education	(6,622)	(6,750)	(6,750)	(6,750)	(6,750)
<u>Total Education & Welfare</u>	<u>(6,622)</u>	<u>(6,750)</u>	<u>(6,750)</u>	<u>(6,750)</u>	<u>(6,750)</u>

HOUSING (2.6)

The object of this activity is to provide rental accommodation for staff and aged care residents and the maintenance of those facilities to ensure they are kept at a high standard of up keep.

	Budget 2008-09	Forecast 2009-10	Forecast 2010-11	Forecast 2011-12	Forecast 2012-13
	\$	\$	\$	\$	\$
Revenue					
Staff Housing	22,230	13,910	14,606	14,606	14,606
Aged Person Housing	21,007	21,007	22,057	22,057	22,057
Other	1,181	1,181	1,181	1,181	1,181
Total Revenue	44,418	36,098	37,843	37,843	37,843
Expenditure					
Staff Housing	(42,205)	(50,720)	(49,786)	(48,681)	(47,498)
Aged Person Housing	(14,053)	(14,267)	(13,836)	(13,273)	(12,680)
Other	(34,400)	(35,456)	(36,291)	(37,304)	(38,265)
Total Expenditure	(90,658)	(100,443)	(99,913)	(99,258)	(98,443)
<u>Total Housing</u>	<u>(46,241)</u>	<u>(64,345)</u>	<u>(62,070)</u>	<u>(61,415)</u>	<u>(60,599)</u>

PRINCIPAL ACTIVITIES – PROVISION OF OPERATING SERVICES

COMMUNITY AMENITIES (2.7)

The objective of this principal activity is to provide for.

The adequate provision of refuse collection services and to environmentally maintain the shire refuse sites in a safe and clean manner.

The provision and maintenance of the shire's sewerage systems.

The administration of the Shire's Town Planning Scheme and shire development.

The efficient management of the shire's cemeteries at Bolgart and Calingiri ensuring the least impact on patrons and the accurate maintenance of cemetery records.

These functions will be managed by:-

- ▶ ensuring adequate budget provision is made to finance these activities;
- ▶ determining appropriate charges for the provision of these services;
- ▶ ensuring that sufficient resources are allocated to these functions;
- ▶ Initiating and applying, as appropriate, best practice options with respect to the environmental impact of these functions.

	Budget 2008-09	Forecast 2009-10	Forecast 2010-11	Forecast 2011-12	Forecast 2012-13
	\$	\$	\$	\$	\$
Revenue					
Sanitation & Sewerage	39,755	37,895	38,887	39,929	41,023
Town Planning & Regional Development	2,500	2,500	2,500	2,500	2,500
Other	24,345	4,345	4,345	4,345	4,345
Total Revenue	66,600	44,740	45,732	46,774	47,868
Expenditure					
Sanitation & Sewerage	(91,101)	(85,575)	(85,367)	(93,409)	(87,503)
Town Planning & Regional Development	(8,136)	(7,888)	(7,626)	(7,348)	(7,055)
Other	(65,720)	(66,790)	(67,707)	(68,763)	(69,816)
Total Expenditure	(164,957)	(160,253)	(160,700)	(169,520)	(164,374)
<u>Total Community Amenities</u>	<u>(98,357)</u>	<u>(115,514)</u>	<u>(114,968)</u>	<u>(122,746)</u>	<u>(116,506)</u>

PRINCIPAL ACTIVITIES – PROVISION OF OPERATING SERVICES

RECREATION AND CULTURE (2.8)

The objective of this principal activity is to maintain and enhance lifestyle opportunities for the community.

This will be managed by:-

- ▶ maintaining existing facilities to an appropriate standard;
- ▶ determining community needs and priorities for future facilities;
- ▶ ensuring sufficient resources are allocated to these functions;
- ▶ determining and delivering optimum levels of service.

	Budget 2008-09	Forecast 2009-10	Forecast 2010-11	Forecast 2011-12	Forecast 2012-13
	\$	\$	\$	\$	\$
Revenue					
Fees & Charges	29,061	14,061	14,061	14,061	14,061
Total Revenue	<u>29,061</u>	<u>14,061</u>	<u>14,061</u>	<u>14,061</u>	<u>14,061</u>
Expenditure					
Public Halls & Civic Centres	(84,873)	(84,040)	(85,124)	(86,239)	(87,388)
Other Recreation & Sport	(123,156)	(123,899)	(123,839)	(123,710)	(123,612)
Libraries	(21,177)	(19,088)	(19,147)	(19,208)	(19,270)
Other Culture	(67,301)	(69,411)	(71,082)	(73,008)	(74,929)
Total Expenditure	<u>(296,506)</u>	<u>(296,439)</u>	<u>(299,191)</u>	<u>(302,165)</u>	<u>(305,200)</u>
Total Recreation & Culture	<u>(267,445)</u>	<u>(282,378)</u>	<u>(285,130)</u>	<u>(288,104)</u>	<u>(291,139)</u>

(1) Public Hall costs associated with maintaining shire owned public halls within the district.

(2) Other Recreation and Sport, operating costs associated with maintaining all other recreational facilities.

(3) Beautification and maintenance of township gardens to high standards of presentation.

(4) Libraries operating costs associated with maintaining and running the Shires library.

PRINCIPAL ACTIVITIES – PROVISION OF OPERATING SERVICES

TRANSPORT (2.9)

The objective of this principal activity is to ensure that an effective and well maintained road and street lighting network is retained. This is considered to be an activity that directly impacts the economic viability of the Shire.

This will be managed by:-

- ▶ regularly establishing priorities and implementing programs to ensure that the Shires road assets are maintained to a suitable standard;
- ▶ determining current and future use of the road network;
- ▶ ensuring sufficient resources are allocated to these functions.

	Budget 2008-09	Forecast 2009-10	Forecast 2010-11	Forecast 2011-12	Forecast 2012-13
	\$	\$	\$	\$	\$
Revenue					
Grant Income - RRG	181,349	180,000	180,000	180,000	180,000
Grant Income - R2R	200,000	200,000	200,000	200,000	200,000
Grant Income - Aglime Route 2	627,200	620,664	576,196	265,933	0
Grant Income - Blackspot	58,339	(186,000)	0	0	0
Other Grants & Contributions	69,768	71,736	73,763	75,851	78,001
Total Revenue	1,136,656	886,400	1,029,959	721,784	458,001
Expenditure					
Road Maintenance	(1,817,547)	(1,836,729)	(1,877,103)	(1,919,017)	(1,962,088)
(Profit) / Loss on sale of assets	54,000	24,400	232,217	80,000	78,373

PRINCIPAL ACTIVITIES – PROVISION OF OPERATING SERVICES

ECONOMIC SERVICES (2.10)

The objective of this principal activity is to attract business, industry, population and tourists to the district.

This activity is managed by:-

- Offering support to rural areas by elimination of noxious weeds and white ant control and offering support to our rural youth and rural assistance bodies;
- determining what facilities are required by tourists;
- provide support to tourist organisations operating within the district;
- facilitating building approval processes to make it easier for proponents to establish businesses, housing, premises, etc within the Shire;
- identify business diversification opportunities and implement measures to facilitate the establishment of same;
- develop employment opportunities within the Shire;
- effect residential and industrial land subdivisions;
- maintaining to a high standard current facilities for tourists;
- offer and maintain banking facilities to Shire residents through the Bendigo Bank agency.

	Budget 2008-09	Forecast 2009-10	Forecast 2010-11	Forecast 2011-12	Forecast 2012-13
	\$	\$	\$	\$	\$
Revenue					
Tourism	3,400	3,400	3,400	3,400	3,400
Building Control	4,150	4,150	4,150	4,150	4,150
Other Economic Services	12,090	12,090	12,090	12,090	12,090
Total Revenue	19,640	19,640	19,640	19,640	19,640
Expenditure					
Noxious Weeds & Pest Control	(21,175)	(21,543)	(21,448)	(21,662)	(21,564)
Tourism	(14,802)	(14,997)	(15,119)	(15,193)	(15,269)
Building Control	(46,199)	(52,055)	(53,807)	(55,629)	(57,525)
Other Economic Services	(29,814)	(30,699)	(31,400)	(32,207)	(33,013)
Total Expenditure	(111,991)	(119,294)	(121,774)	(124,691)	(127,371)
Total Economic Services	(92,350)	(99,654)	(102,134)	(105,051)	(107,731)

(1) Economic Services incorporates rural services, Building Control, other Economic Services and Tourism and Area Promotion Costs associated with encouraging tourists to the district, providing facilities, promoting the Shire and facilitating development.

PRINCIPAL ACTIVITIES – PROVISION OF OPERATING SERVICES

OTHER PROPERTY AND SERVICES (2.11)

The object and purpose of this principal activity is to provide private works facilities to the public and to capture costs associated with depot overheads for recovery over road construction and maintenance works, building maintenance costs, and plant operating costs.

	Budget 2008-09	Forecast 2009-10	Forecast 2010-11	Forecast 2011-12	Forecast 2012-13
	\$	\$	\$	\$	\$
Revenue					
Private Works	92,865	93,150	93,150	93,150	93,150
Other Income	10,086	10,086	10,086	10,086	10,086
Total Revenue	102,950	103,236	103,236	103,236	103,236
Expenditure					
Private Works	(80,752)	(81,000)	(81,000)	(81,000)	(81,000)
Other Expenditure	(25,660)	(25,660)	(25,660)	(25,660)	(25,660)
	(106,412)	(106,660)	(106,660)	(106,660)	(106,660)
(Profit) / Loss on sale of assets	1,538	(3,000)	(3,000)	9,000	(3,000)
Total Other Property & Services	(1,924)	(6,425)	(6,425)	5,575	(6,425)

PRINCIPAL ACTIVITY – ACQUISITION & REPLACEMENT OF CAPITAL ASSETS

SUMMARY

Capital Expenditure

	Budget 2008-09	Forecast 2009-10	Forecast 2010-11	Forecast 2011-12	Forecast 2012-13
	\$	\$	\$	\$	\$
Land	10,000	0	0	0	0
Buildings	359,091	170,000	10,000	0	0
Construction other than Buildings	135,000	95,000	0	0	0
Furniture & Equipment	33,818	17,657	14,886	15,530	10,586
Motor Vehicles	388,500	466,500	337,500	338,000	378,000
Plant	183,000	305,000	840,000	330,000	419,000
Infrastructure	1,469,332	1,679,996	1,334,294	968,899	670,000
	<u>2,578,741</u>	<u>2,734,153</u>	<u>2,536,680</u>	<u>1,652,429</u>	<u>1,477,586</u>

PRINCIPAL ACTIVITY – ACQUISITION & REPLACEMENT OF CAPITAL ASSETS

Land & Buildings

Activity

The upgrading and effective utilisation of land and buildings under the care, control and management of Council.

Objectives

- ▶ Maintaining a good working environment for Council and Staff members and those individuals and organisations doing business with the Council.
- ▶ To ensure that properties retained by the Shire have an acceptable level of use and viability.
- ▶ To systematically upgrade Shire owned buildings.
- ▶ To replace or dispose of properties that are no longer viable.
- ▶ To effectively reduce maintenance costs on properties.

	Budget 2008-09 \$	Forecast 2009-10 \$	Forecast 2010-11 \$	Forecast 2011-12 \$	Forecast 2012-13 \$
Land					
Land Purchase - Calingiri Caravan Park Access	10,000	0	0	0	0
Buildings					
New Staff Housing	157,332	160,000	0	0	0
12 Harrington St Upgrade - Kitchen	14,161	0	0	0	0
9 Harrington St Upgrade - Roof & Patio	24,962	0	0	0	0
Calingiri Caravan Park Ablution Upgrade	85,000	0	0	0	0
Admin Building - Disability Access	10,000	0	0	0	0
Capital Upgrade To Mogumber Hall	10,063	10,000	10,000	0	0
Calingiri Roads Board Building Upgrade	27,500	0	0	0	0
OHS Upgrade to Shire Buildings	6,248	0	0	0	0
Bolgart Ambulance Shed Purchase	10,000	0	0	0	0
Bolgart Changerooms upgrade for playgroup	6,577	0	0	0	0
Tool Storage Shed - Building Maint	2,248	0	0	0	0
Depot Office Upgrade	5,000	0	0	0	0
	369,091	170,000	10,000	0	0

PRINCIPAL ACTIVITY – ACQUISITION & REPLACEMENT OF CAPITAL ASSETS

Construction Other than Buildings

Activity

Capital work associated with the upgrading and sustainability of property under the care, control and management of Council.

Objectives

- ▶ Maintaining the sustainability of council assets for the benefit of the community at large.
- ▶ To ensure that properties retained by the Shire have an acceptable level of use and viability.
- ▶ To systematically upgrade Shire owned properties and continual examination of development within the Shire.
- ▶ To replace or dispose of properties that are no longer viable.
- ▶ To effectively reduce maintenance costs on properties.

	Budget 2008-09 \$	Forecast 2009-10 \$	Forecast 2010-11 \$	Forecast 2011-12 \$	Forecast 2012-13 \$
Construction other than Buildings					
Mofflin Street Power	30,000	0	0	0	0
Drainage Lambert Crescent	70,000	0	0	0	0
Bolgart Cemetery Waiting Pavilion (Gazebo)	0	15,000	0	0	0
Bolgart Cemetery Memorial Wall Garden	10,000	0	0	0	0
Calingiri Cemetery Fencing Upgrade	15,000	0	0	0	0
Gillingarra Water Supply (Contingency)	10,000	0	0	0	0
Bolgart Transfer Station	0	80,000	0	0	0
	<u>135,000</u>	<u>95,000</u>	<u>0</u>	<u>0</u>	<u>0</u>

PRINCIPAL ACTIVITY – ACQUISITION & REPLACEMENT OF CAPITAL ASSETS

FURNITURE AND EQUIPMENT

Activity

The purchase and upkeep of these assets.

Objective

- ▶ The timely purchase and replacement of assets in accordance with predetermined replacement programs.
- ▶ Minimising major repairs.
- ▶ Optimising the efficiency and sustainability of staff by ensuring up to date technology and computer systems
- ▶ Tending to the welfare of staff by ensuring safe and satisfactory work place conditions.

	Budget 2008-09 \$	Forecast 2009-10 \$	Forecast 2010-11 \$	Forecast 2011-12 \$	Forecast 2012-13 \$
Furniture & Equipment					
Office Furniture	3,000	3,000	3,000	3,000	3,000
Computing upgrade software & hardware	24,818	14,657	11,886	12,530	7,586
Fuel Management System	6,000	0	0	0	0
	<u>33,818</u>	<u>17,657</u>	<u>14,886</u>	<u>15,530</u>	<u>10,586</u>

PRINCIPAL ACTIVITY – ACQUISITION & REPLACEMENT OF CAPITAL ASSETS

Motor Vehicles, Plant & Machinery

Activity

The purchase and replacement of these assets.

Objective

- ▶ The timely purchase and replacement of assets in accordance with predetermined replacement programs by minimising repair and replacement costs.
- ▶ Optimising the performance of the plant.
- ▶ Maximising the efficiency of staff using modern plant and equipment and improving the quality of delivery of service.

	Budget 2008-09 \$	Forecast 2009-10 \$	Forecast 2010-11 \$	Forecast 2011-12 \$	Forecast 2012-13 \$
Motor Vehicles					
CEO Vehicle Replacement	92,000	92,000	92,000	92,000	92,000
DCEO Vehicle Replacement	55,000	55,000	55,000	55,000	55,000
FESA Broadacre Tanker - Yerecoin	0	130,000	0	0	0
EHO Vehicle Replacement	64,500	64,500	64,500	64,500	64,500
Plant Replacement PTK15 Hino 3 tonne Truck	55,000	0	0	0	0
Construction Vehicles	38,000	0	40,000	40,000	40,000
Works Manager Vehicle Replacement	84,000	85,000	86,000	86,500	86,500
Building Maintenance ute replacement	0	40,000	0	0	40,000
	388,500	466,500	337,500	338,000	378,000
Plant					
BH2 - Case 580SK Backhoe	155,000				
Volvo Grader - GR6			350,000		
Volvo Grader - GR8					350,000
Volvo L70D Multi Loader with pallet forks				300,000	
Caterpillar 936E Articulated Loader - LR5		300,000			
PLR6 - Bobcat Model S205 Skid Steer Loader c/w Bucket, Forks & Aircon					60,000
Hand Mower, Chain Saws etc	5,000	5,000	5,000	5,000	5,000
Kubota - ZD18-RCK54 Zero Turn Mower				20,000	
Mitsubishi Tandem Truck - TK12			240,000		
Mitsubishi Tandem Tip Truck - TK14			240,000		
Trailers			5,000		
Trailers					4,000
Trailer - Building Maintenance				5,000	
Trailers					
Fibre Glass Water Tank 10,000 litres	18,000				
Replacement Petrol Bowser	5,000				
	183,000	305,000	840,000	330,000	419,000

PRINCIPAL ACTIVITY – ACQUISITION & REPLACEMENT OF CAPITAL ASSETS

INFRASTRUCTURE

Activity

The provision of community infrastructure including roads, footpaths, drains, sewerage system and parks.

Objective

- ▶ To ensure that assets are maintained in a good operational condition.
- ▶ To ensure that a strategy is maintained for the progressive construction and maintenance of infrastructure assets.
- ▶ To develop a five to ten year roads program ensuring the viability and sustainability of infrastructure assets.

	Budget 2008-09 \$	Forecast 2009-10 \$	Forecast 2010-11 \$	Forecast 2011-12 \$	Forecast 2012-13 \$
Infrastructure					
Roadworks - Council & Direct Road Funding	168,949	200,000	200,000	200,000	200,000
Roadworks - Rrg Funded Infrastructure	272,074	270,000	270,000	270,000	270,000
Roadworks - Roads To Recovery	0	0	0	100,000	200,000
Blackspot Road Works	87,509	279,000	0	0	0
Ag Lime Route Capital Expenditure	940,800	930,996	864,294	398,899	0
	<u>1,469,332</u>	<u>1,679,996</u>	<u>1,334,294</u>	<u>968,899</u>	<u>670,000</u>