

AGENDA

Ordinary Council Meeting

I HEREBY give NOTICE that an Ordinary Council Meeting will be held on:

25 March 2026

Shire of Victoria Plains
Council Chambers, Calingiri

AND

via E-Meeting Protocol

Commencing – 2:00 PM

DISCLAIMER:

The recommendations contained in this document are officers' recommendations only and should not be acted upon until Council has resolved to adopt those recommendations.

The resolutions of Council should be confirmed by perusing the minutes of the Council meeting at which these recommendations were considered. Resolutions are not considered final until the minutes of the meeting are confirmed or advised in writing by the CEO or authorised person.

Members of the public should also note that they act at their own risk if they enact any resolution prior to receiving official written notification of Council's decision.

Recording of Meeting

Members of the public are advised that meetings of Council are audio recorded to assist with ensuring an accurate record of the meeting is provided for the formal minutes of the meeting. In terms of the Privacy Act 1998 this may involve the recording of personal information provided at the meeting. The provision of any information that is recorded is voluntary, however if any person does not wish to be recorded they should not address or request to address the meeting. By remaining in this meeting, you consent to the recording of the meeting.

You are not permitted to record this meeting with any recording device, unless you have the express authorisation of the Council of the Shire of Victoria Plains.

E – Disclaimer

It is the Presiding Member's responsibility to preserve order in the meeting and this can be more difficult in an eMeeting. Therefore, each Council Member must consistently and respectfully follow the Local Government's Meeting Procedures Local Law, any additional eMeeting guidance provided by the Local Government and support the Presiding Member in their conduct of the eMeeting.

The pace of an eMeeting should be slow and orderly. The following practices will help avoid confusion and support effective eMeetings:

Speak clearly and slowly, as connections may be distorted or delayed;

Always state your name to indicate to the Presiding Member that you wish to speak. Restate your name if the Presiding Member has not heard you at first;

In debate, only speak after the Presiding Member has acknowledged you. Then state your name, so that others know who is speaking;

Follow the Presiding Member's directions and rulings;

If you are unclear about what is happening in an eMeeting, immediately state your name to draw the Presiding Member's attention and enable you to then seek clarification from the Presiding Member;

Avoid looking for opportunities to call Points of Order; instead, politely and respectfully gain the Presiding Member's attention and explain any deviation from your Meeting Procedures, the Local Government Act or any other relevant matter.

Commonly used abbreviations	
AAS / AASB	Australian Accounting Standard / Australian Accounting Standards Board
BF Act	Bush Fire Act 1954
BFB	Bush fire brigade
CEO	Chief Executive Officer
CDO	Community Development Officer
DBCA	Dept of Biodiversity, Conservation and Attractions
DFES	Dept of Fire and Emergency Services
DPLH	Dept of Planning, Lands and Heritage
DWER	Dept of Water and Environmental Regulation
EHO	Environmental Health Officer
EFT	Electronic Funds Transfer
FAM	Finance and Administration Manager
JSCDL	Parliamentary Joint Standing Committee on Delegated Legislation
LEMA	Local Emergency Management Arrangements
LEMC	Local Emergency Management Committee
LG Act	Local Government Act 1995
LGGC	WA Local Government Grant Commission
LPP	Local Planning Policy
LPS	Local Planning Scheme
MOU	Memorandum of Understanding
MRWA	Main Roads WA
NNTT	National Native Title Tribunal
OAG	Office of Auditor General
OCM	Ordinary Council Meeting
PTA	Public Transport Authority
RRG	Regional Roads Group
RTR	Roads to Recovery
SAT	State Administrative Tribunal
SEMC	State Emergency Management Committee
SGC	Superannuation Guarantee Contribution
SJAA	St John Ambulance Association
SWALSC	South West Aboriginal Land and Sea Council
WAEC	WA Electoral Commission
WALGA	WA Local Government Association
WSM	Works and Services Manager
WSFN	Wheatbelt Secondary Freight Network
EPA	Environmental Protection Authority
DPIRD	Department of Primary Industries and Regional Development
HCWA	Heritage Council of Western Australia
WAPC	Western Australian Planning Commission
WDC	Wheatbelt Development Commission

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AGENDA

Ordinary Council Meeting of the Victoria Plains Shire Council

To be Held in the Shire of Victoria Plains, Council Chambers, Calingiri, AND, via E-Meeting Protocol

on 25 March 2026 commencing at 2:00 PM

1 DECLARATION OF OPENING

1.1 Opening

The Meeting was declared open by the Presiding Member at

1.2 Announcements by Shire President

The Shire President reminded Elected Members that the meeting was being recorded for the purposes of Minute Taking and uploading of the recording to the Shire Website for public viewing and the meeting will be run in accordance with the Shire's Meeting Procedures Law 2018.

2 REMOTE ATTENDANCE BY ELECTED MEMBERS

THAT:

Under regulation 14C (2)(b) of the Admin Regulations, the Shire President can approve Elected Member attendance by electronic means;

In doing so, under r.14C (5) the Shire President must have regard as to whether the location that the Elected Member intends to attend the meeting, and the equipment intended to be used to attend the meeting, are suitable;

Electronic means includes, as per r.14CA(2) by telephone or video conference;

Suitable equipment would include an electronic device that can hold a Teams meeting, and perhaps, the use of headphones;

In accordance with r.14CA (5) the Elected Member must declare that they are able to maintain confidentiality during the meeting. Under r.14CA(7), the declaration by the Elected Member is recorded in the minutes of the meeting;

Summarily, according to Departmental guidance, a suitable location is one that is quiet and private e.g. a private room in your house. If there are other people at the location at the time of the meeting, an Elected Member may be required to close a door and wear headphones.

Approval to Attend and Declaration of Confidentiality

THAT:

Cr _____ has been approved to attend the 25 March 2026 Ordinary Council Meeting by electronic means as approved by the Shire President and that a declaration has been received regarding confidentiality and other requirements as noted in Section 2 herewith.

3 RECORD OF ATTENDANCE

Members present

Staff attending

Apologies

Approved leave of absence N/A

Visitors

Members of the public

4 DISCLOSURES OF INTEREST

Refer – Local Government Act, Regulations, Code of Conduct, and Declaration Forms in Councillor folders.

<i>Type</i>	<i>Item</i>	<i>Person / Details</i>
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5 PUBLIC QUESTION TIME

Refer – Local Government Act, Regulations, Local Law and Submission Form & Guidelines circulated.

5.1 Public Questions with Notice

Nil

5.2 Public Question Without Notice

6 PRESENTATIONS AND DEPUTATIONS

6.1 Presentations

6.2 Deputations

7 APPLICATIONS FOR LEAVE OF ABSENCE

8 MINUTES OF MEETING

That the minutes of the Ordinary Council Meeting held 25 February 2026 as circulated, be **CONFIRMED** as a true and correct record.

PUBLIC AGENDA

9 REPORTS REQUIRING DECISION

9.1 Accounts for Endorsement - February 2026

File Reference	
Report Date	12 March 2026
Applicant/Proponent	Nil
Officer Disclosure of Interest	Nil
Previous Meeting Reference	Nil
Prepared by	Katrina Humphries – Creditors Officer
Senior Officer	Colin Ashe – Deputy Chief Executive Officer
Authorised by	Colin Ashe – Deputy Chief Executive Officer
Attachments	Agenda 9.1A - OCM - List of Payments February 2026

PURPOSE

This item presents the attached List of Accounts Paid, under delegated authority for February 2026.

BACKGROUND

As per Local Government Act and Financial Management Regulations.

COMMENT

Each month Council is to be advised of payments made during the preceding month, the amount, the payee, date and reason for payment.

CONSULTATION

DCEO

STATUTORY CONTEXT

Local Government Act 1995 –

- s.6.8(2)(b) – expenditure is to be reported to the next ordinary meeting of Council

Local Government (Finance) Regulations 1996 –

- r.13 Payments for municipal fund or trust fund
 - (1) the Chief Executive Officer is to provide a list of accounts paid from the Municipal fund or Trust fund, a list of all accounts paid each month showing for each account paid –
 - a) The payee's name
 - b) The amount of the payment
 - c) The date of the payment
 - d) Sufficient information to identify the transaction
 - (2) the listing to be presented to the Council at the next ordinary meeting of Council after preparation.

CORPORATE CONTEXT

Delegations Register –

- 3.2 – Municipal Fund and Trust Fund – Payments from Bank Accounts
 - o CEO authorised, subject to conditions
 - o Compliance with legislation and procedures
 - o Minimum of 2 signatories with varying level of authorisation

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES	WE KNOW WE ARE SUCCEEDING WHEN
4. CIVIC LEADERSHIP	
4.3 Proactive and well governed Shire	External audits and reviews confirm compliance
	We have sound financial management policies and attract external funding to help achieve our goals
	Councilors attend training and feel supported in their role
	Council is supported by a skilled team

Strategic Priority 4.3 is relevant as part of sound financial management policies

Delegation

Nil

Policy Implications

3.1 Purchasing Framework

Other Corporate Document

Nil

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Compliance	Extreme (5) Non-compliance results in litigation, criminal charges or significant damages or penalties to Shire/Officers	Unlikely (2) The event could occur at some time	High (10)	Senior Management Team / CEO Risk acceptable with excellent controls, managed by senior management / executive and subject to monthly monitoring	Policies and processes including preparation by Finance staff and two-step process for payment will ensure that the residual risk is moderate.

FINANCIAL IMPLICATIONS

All payments are in accordance with Council’s adopted budget.

VOTING REQUIREMENTS

Simple Majority

Officer Recommendation

That **PAYMENTS** made for February 2026 from the Municipal Bank Account as per attached listing and summarised below, be **ENDORSED**:

Payment Type	References from - to	\$ Amount
Creditor EFT Payment**	EFT00066 - EFT00068	5,335,318.80
Direct Debit Payment**	PPIN002980 – PPIN03128 DD00048	189,181.85
Credit Card – Bendigo Bank	PPIN03062	3,224.95
	PPIN03063	602.31
	PPIN03064	698.00
	PPIN03067	4,582.09
Fuel Card – Wright Express	PPIN03065	13.18
Salaries and Wages EFT	PE11/02/26;PE25/02/26	115,808.40
Petty Cash Cheque		0.00
Trust Payments		-
	TOTAL	5,649,429.58
Local Spending	\$	%
Local Supplier	52,207.08	0.92%
Payroll	115,808.40	2.05%
Total	168,015.48	2.97%

Payment Details

	Payment / Invoice	Date Description	Amount
EFT Payment			
EFT Payment - EFT00067			
1	1001 - Cr Pauline Bantock		
	COUNCILLOR PAYMENT OCT TO DEC 2025	31/01/26 Councillor Communication Allowance	104.00
		President Meeting Allowance	2,041.25
		President Allowance	2,730.00
		Total 1001	4,875.25
2	1013 - Cr Suzanne Woods		
	COUNCILLOR PAYMENT OCT TO DEC 2025	31/01/26 Councillor Communication Allowance	104.00
		Deputy President Meeting Allowance	2,041.25
		Deputy President Allowance	690.00
		Total 1013	2,835.25
3	106 - Stewart & Heaton Clothing Co		
	SIN-4199854	13/01/26 (LGGS) BFB Uniform - Tunics & Name Badges	14.96
	SIN-4200794	14/01/26 (LGGS) BFB Uniform - Tunics & Name Badges	754.29
		Total 106	769.25
4	1087 - Totally Workwear - Midland		
	MD51264.D1	23/01/26 Depot - Outside Staff Clothing	313.15
		Total 1087	313.15
5	120 - Western Australia Local Government Association (WALGA)		
	SI-017415	30/01/26 Staff Training - State Employment Law Essentials	682.00
		Total 120	682.00
6	1323 - Ampac Debt Recovery (wa) Pty Ltd		
	126446	31/01/26 AMPAC - January Legal Fees	420.95
		Total 1323	420.95
7	138 - Yerecoin Progress Assoc Inc		
	115	26/01/26 SoVP Community Grant - Yerecoin Progress - Centenary Signage	5,000.00
		Total 138	5,000.00 L
8	14 - Australian Service Union WA		
	PJ000728	11/02/26 Payroll Deduction - Union Dues	26.50
		Total 14	26.50
9	1459 - Western Australian Electoral Commission		
	3904	09/02/26 Local Government Election Services	15,183.19
		Total 1459	15,183.19
10	1622 - Signs Plus		
	INV-14112	13/01/26 Desk Plate Inserts	870.00
	14231	14/01/26 Magnetic Uniform Badges	351.49
		Total 1622	1,221.49
11	1626 - Rajaford Pty Ltd (Calingiri Traders)		
	OFFICE ADMIN CONSUMABLES - JAN 26	31/01/26 Office Admin Consumables - Jan 26	196.93
	CONSUMABLES/MI NOR TOOLS DEPOT-JAN26	31/01/26 Consumables / Minor Tools Depot - January 2026	593.53
	DEPOT INCIDENTALS - JANUARY 26	31/01/26 Depot Incidentals - January 26	38.00
		Total 1626	828.46 L
12	1663 - St John Ambulance Western Australia Ltd (Belmont)		
	STKINV00064768	20/01/26 Philips HS1 Heartstart Defibrillator Pads - Piawaning Hall Defib	155.00

Payment Details

	Payment / Invoice	Date	Description	Amount
			Total 1663	155.00
13	1762 - Rural Infrastructure Services			
	1352	01/02/26	Provision of Consultancy Services RRSP Tranche1 Projects - January 2026 - Toodyay Bindi Bindi Rd	12,361.54
			Total 1762	12,361.54
14	1772 - Avon Valley Windscreens			
	8451	05/02/26	Depot VP53 Mazda BT50 2022 - Windscreen Replacement - Insurance Claim MO0088120	1,272.70
			Total 1772	1,272.70
15	181 - Shire of Northam			
	069	21/08/25	AROC Membership Financial Year 2025/2026	5,500.00
			Total 181	5,500.00
16	1824 - Strategic Leadership Consulting			
	0188	27/01/26	CEO Review	5,894.68
			Total 1824	5,894.68
17	1857 - Northam Mazda			
	151221	20/01/26	Depot - VP78 - 105,000km Vehicle Service	1,684.33
			Total 1857	1,684.33
18	1880 - Canine Control			
	0225	26/01/26	Ranger Services - 22 January - Conducted Patrols All Towns and One Home Visit	2,668.05
			Total 1880	2,668.05
19	1885 - Calingiri Auto Centre (The Trustee for R J Glass Family Trust) t/as			
	51956	29/01/26	Depot - VP78 - Supply and Install Battery to Vehicle	287.65
	51971	03/02/26	Depot - VP47 Toyota Hilux 2014 - Supply, Fit and Balance x 1 Tyre	305.80
			Total 1885	593.45 L
20	1898 - Copyright Agency			
	00034248	19/01/26	Annual Copyright Local Government Package Subscription	1,442.96
			Total 1898	1,442.96
21	191 - SHIRE OF MOORA			
	39682	30/01/26	HSP1 Grant Funding 70% Allocation	121,450.00
	39681	30/01/26	HSP2 Grant Funding 70% Allocation	3,976,524.00
			Total 191	4,097,974.00
22	1911 - Grants Empire			
	2469	10/02/26	Victoria Plains Waste Recycling Equipment Grant Application Writing Service	1,980.00
			Total 1911	1,980.00
23	1941 - Salary Packaging Australia Pty Ltd			
		12/02/26	Salary Packaging - Payroll Deduction	1,361.19
			Total 1941	1,361.19
24	1945 - Timber Insight Pty Ltd - Asset Worx			
	5071	29/01/26	Level 1 - Visual Bridge Inspection	5,104.00
			Total 1945	5,104.00
25	1947 - Mogumber Hub (Mogumber Outback Club Inc)			
	CATERING 8	29/01/26	(LGS) Food/Welfare - Gillingarra Bushfire - INC. 769042- 15/Jan/2026	1,248.00
			Total 1947	1,248.00 L
26	1974 - CR Rebecca Johnson			
	COUNCILLOR PAYMENT OCT TO DEC 2025	31/01/26	Councillor Communication Allowance	104.00
			Councillor Meeting Allowance	2,041.25
			Total 1974	2,145.25

Payment Details

	Payment / Invoice	Date	Description	Amount
27	1989 - Econisis Pty Ltd			
	26004-2	05/02/26	Calingiri Bypass Community and Economic Impact Assessment	3,575.00
			Total 1989	3,575.00
28	1994 - Toodyay Building & Maintenance Services			
	A1787	03/02/26	Labour - Depot Staff Amenities Renovations	5,500.00
	A1786	03/02/26	Materials for Side Office - Edmonds St Subdivision Block	8,800.00
	A1788	03/02/26	Parts and Materials - Depot Staff Amenities Renovations	6,000.00
			Total 1994	20,300.00
29	1995 - Well Done International Pty Ltd			
	00119416	31/01/26	After Hours Phone Messaging Service - February Monthly Fees	324.19
			Total 1995	324.19
30	1998 - Australia Day Council of South Australia Incorporated			
	4559	19/01/26	Australia Day Merchandise - National Australia Day Council Grant Funded	624.00
			Total 1998	624.00
31	2109 - Finrent Pty Ltd			
	FA00153151	31/01/26	(LGGS) Calingiri BFB Printer - 25/26 Rental Payments	162.05
			Total 2109	162.05
32	2145 - Maaman Marra Boodjar			
	165	31/12/25	Edmonds Street Subdivision Block - Erect and Install New Sign, Supply Materials, Machine Hire	1,410.00
			Total 2145	1,410.00 L
33	2167 - Gordon Houston			
	2526022	12/02/26	Contract Health Services - February 26	6,313.30
			Total 2167	6,313.30
34	217 - Gillingarra Sport and Recreation Club			
	1	20/01/26	SoVP Community Grant - Gillingarra Sport & Recreation Club - Shed Refurbished	5,000.00
			Total 217	5,000.00 L
35	2208 - CQ Comms Pty Ltd (Outback Comms)			
	0279	15/01/26	(FP) 5x BFB Appliances Starlink Subscription 25/01/2026 - 24/02/2026	680.00
			Total 2208	680.00
36	2217 - Department of Local Government, Industry Regulation and Safety			
	BSL REMITTANCE DECEMBER 25	31/12/25	BSL Remittance December 25	169.95
			Total 2217	169.95
37	2241 - Wendy Gould			
		10/02/26	Property A21900 - Refund Overpayment of Rates	4,503.44
			Total 2241	4,503.44
38	2242 - Reformed Agtech			
	455	27/01/26	Emergency Management - Weather Stations - x5 12 month Telemetry & Dashboard subscription	1,320.00
			Total 2242	1,320.00
39	2243 - CR Elizabeth Williams			
	COUNCILLOR PAYMENT OCT TO DEC 2025	06/02/26	Councillor Communication Allowance	104.00
			Councillor Meeting Allowance	2,041.25
			Total 2243	2,145.25
40	2246 - CR Neil Smith			

Payment Details

	Payment / Invoice	Date	Description	Amount
	COUNCILLOR PAYMENT OCT TO DEC 25	11/02/26	Councillor Communication Allowance	104.00
			Councillor Meeting Allowance	2,041.25
			Total 2246	2,145.25
41	233 - BOC Limited 4041014595	29/01/26	Gas Bottle Supplies 2025/26 - January	47.97
			Total 233	47.97
42	237 - Wongan Hills Hardware 101012949	12/02/26	Depot Office Sliding Door Key - 2 x Copies Cut	10.00
			Total 237	10.00
43	29 - Local Government Professionals Australia WA 47492	28/01/26	Staff Training - Microsoft Word Essentials Workshop	690.00
			Total 29	690.00
44	52 - Avon Waste 74477	23/01/26	Waste Removal - January	2,122.93
			Total 52	2,122.93
45	529 - Wallis Computer Solutions 30629	02/02/26	Xenex Business NBN and Internet Service 16 Yulgering Road and 19 Cavell St	231.00
			Total 529	231.00
46	552 - Bunnings Group Ltd 2440/00225343	31/01/26	Rubbish Bin, Slim Line - Mens, Admin	28.69
			Total 552	28.69
47	59 - Malts Contracting 676	13/02/26	Cleaning- Shire Buildings February 2026	10,276.94
			Total 59	10,276.94 L
48	594 - Dun Direct Pty Ltd 01354068	20/01/26	Fuel Supplies 2025/26 - 5000 Litres Diesel	8,595.02
			Total 594	8,595.02
49	648 - Officeworks 627653722	06/02/26	Office Admin, Depot Stationary Supplies and Chambers Consumables	131.06
	0627653722	06/02/26	(LGGS) BFB - Storage Containers	98.95
			Total 648	230.01
50	78 - Team Global Express Pty Ltd 0413-S432105	25/01/26	Freight Charges 15 Jan 26	35.49
			Total 78	35.49
51	893 - Thomas Culverwell 34	31/01/26	Cleaning January - Gillingarra Hall	300.00
			Total 893	300.00 L
52	91 - Bolgart Rural Merchandise CONSUMABLES DEPOT - JANUARY 2026	31/01/26	Consumables Depot - January 2026	192.48
			Total 91	192.48 L
53	950 - Topp Dogg 134684-2	31/01/26	Postage of Staff Uniforms	15.65
			Total 950	15.65
			Total EFT00067	4,244,989.25
EFT Payment - EFT00066				
54	120 - Western Australia Local Government Association (WALGA) SI-017036	15/01/26	WALGA's eLearning Subscription - EM Essentials Courses	5,766.20
			Total 120	5,766.20

Payment Details

	Payment / Invoice	Date	Description	Amount
55	14 - Australian Service Union WA			
	PJ000716	28/01/26	Payroll Deduction - Union Dues	26.50
			Total 14	26.50
56	1521 - Bluesteel Enterprises (Frontline Fire)			
	886770	19/12/25	(LGGS) BFB Uniform - Helmet	351.56
			Total 1521	351.56
57	1572 - Exurban Pty Ltd (ATF Vista Trust)			
	URP-47440	31/01/26	Town Planning Consultancy Services Edmonds Street Subdivision January 2026	68.20
	URP-4744	31/01/26	Town Planning Consultancy Services January 2026	6,076.33
			Total 1572	6,144.53
58	1880 - Canine Control			
	0221	19/12/25	Ranger Services - 8 Jan 26 - Carried Out Patrols and Issue of Firebreak Infringement	2,668.05
			Total 1880	2,668.05
59	1885 - Calingiri Auto Centre (The Trustee for R J Glass Family Trust) t/as			
	51943	20/01/26	Depot - VP53 - 90,000km Vehicle Service	780.45
			Total 1885	780.45 L
60	1941 - Salary Packaging Australia Pty Ltd			
		29/01/26	Salary Packaging - Payroll Deduction	1,361.19
			Total 1941	1,361.19
61	1965 - CouncilFirst (Open Systems Technology Pty Ltd t/as)			
	SI009468	22/01/26	Single Touch Payroll - Nov and Dec 25	92.40
	SI009480	22/01/26	Professional Services Support December 2025	687.50
			Total 1965	779.90
62	2033 - River Engineering Pty Ltd			
	SVP005	05/01/26	Edmonds Street Subdivision Block - Earthworks, Water and Sewer	24,464.00
			Total 2033	24,464.00
63	2145 - Maaman Marra Boodjar			
	172	20/01/26	Plumbing Repairs - Shire Admin Office - Female Toilet	150.00
	171	20/01/26	Plumbing Repairs 15 Lambert Cres - Laundry Taps, Shower and Hot Water System	320.00
	170	19/01/26	Supply Concrete to Install Poles - Digital Speed Signs	2,449.72
			Total 2145	2,919.72 L
64	2167 - Gordon Houston			
	2526021	29/01/26	Contract Health Services - January 26	6,313.30
			Total 2167	6,313.30
65	2176 - Compac Marketing Australia Pty Ltd			
	66829	03/12/25	Edmonds Street Subdivision Block - Sign Hoarding	2,860.00
			Total 2176	2,860.00
66	2185 - Peter Hewlett			
	GYM KEY BOND REFUND - P HEWLETT	31/01/26	Gym Key Bond Refund	52.00
			Total 2185	52.00 L
67	2233 - Murray Jackamarra			
	027	26/01/26	Australia Day Welcome to Country/Story - Grant Funded	4,950.00
			Total 2233	4,950.00
68	337 - Lockies Fencing (LR & NJ McInnes T/as)			
	0256	15/01/26	Call Out - Remove Fallen Tree Limbs - Behanging Road	275.00

Payment Details

	Payment / Invoice	Date	Description	Amount
			Total 337	275.00 L
69	407 - MOORA GLASS & DECOR			
	6159	20/01/26	Replace Calingiri Community Hub Windows	864.60
			Total 407	864.60
70	52 - Avon Waste			
	74446	09/01/26	Waste Removal - January 2026	2,806.14
	72789	31/10/25	Waste Removal - October 2025	2,113.10
			Total 52	4,919.24
71	552 - Bunnings Group Ltd			
	2435/01488897	13/01/26	Toilet Sign - Mogumber Library	120.07
			Showerhead - Unit 6/11 Harrington St	110.00
			Clothesline - Calingiri Caravan Park	250.00
			Clothesline Wire - Unit 1/11 Harrington St	30.45
			Clothesline Wire - Unit 2/11 Harrington St	30.45
			Total 552	540.97
72	594 - Dun Direct Pty Ltd			
	01348771	06/01/26	Fuel Supplies 2025/26 - 2000 Litres Diesel	3,439.00
			Total 594	3,439.00
73	648 - Officeworks			
	626391894	09/01/26	Office Stationary Supplies & Elected Members Refreshments	415.71
			Total 648	415.71
			Total EFT00066	69,891.92
EFT Payment - EFT00068				
74	14 - Australian Service Union WA			
	PJ000830	25/02/26	Payroll Deduction - Union Dues	26.50
			Total 14	26.50
75	1404 - Biomax Wastewater Recycling Systems			
	00009931	11/02/26	Service Biomax C20 Syetem Bolgart Aged Units	522.00
			Total 1404	522.00
76	1585 - Dallcon (Dalwallinu Concrete Pty Ltd t/as)			
	347369	20/02/26	Drainage Maintenance - Supply Precast Concrete Liner, Base and Junction Lids	1,404.70
			Total 1585	1,404.70
77	1647 - Moora IGA			
	042933/01101	25/02/26	Food/Welfare - INC #765629 Gingin Complex (Mogumber Bushfire)	429.82
			Total 1647	429.82
78	1652 - Corsign WA Pty Ltd			
	00101998	02/02/26	Road Signs - Street Name Sign and Caution Signs	212.30
			Total 1652	212.30
79	1801 - Fraser Onsite			
	10001	11/02/26	Depot - VP195 UD Truck Prime Mover - Full Service and Tyres Replacement	3,046.82
			Depot - VP6428 Komatsu Grader - Repair Axle Hub	1,050.94
			Depot - 1TOY034 Water Tanker Trailer - Repair Hydraulic Hoses, Replace Grease and Brakes Adjustment	3,313.32
			Depot - VP8035 Hino Side Tipper - Tyres Replacement and Full Service	2,590.50
			Depot - VP3513 Tag Trailer - Brake Caliper Replacement	968.00
			Depot - VP97 CAT Frontend Loader - Replace Studs	848.10
			Depot - VP179 CAT Wheel Loader - Hydraulic Pumps Replacement	687.50
			Depot - VP3603 SFM Boggie Dolly - Labour	385.00

Payment Details

	Payment / Invoice	Date	Description	Amount
			Depot - VP8061 Howard Porter Trailer - Tyres and Grease Nipples Replacement	2,146.10
			Depot - VP8209 Trailer Tandem Dolly - Brake Valve and Hydraulic Coupling Fitting	1,133.00
			Depot - PEX02 John Deere E140 Excavator - Hydraulic Lines Replacement, Parts and Labour	1,349.48
			Depot - VP5639 Hino Truck 700 Series - Replace Ring Feeder	810.41
			Depot - VP3584 Road Broom - Supply Starter Motor	963.60
			Depot - Wash Down Bay - Clean Cooling Pipes	1,732.50
			Total 1801	21,025.27
80	1832 - Birkles Plumbing & Gas Pty Ltd			
	8370	18/11/25	Mogumber Hall Old Toilets - Backflow Test Air Gap	462.00
			Total 1832	462.00
81	1866 - Truck Centre WA Pty Ltd			
	1876988-000001	24/02/26	Depot - UD Prime Mover VP195 - AdBlue Cap	96.45
			Total 1866	96.45
82	1880 - Canine Control			
	0237	08/02/26	Ranger Services - 8 Feb 26 - Conducted Patrols & Meeting With WSM	2,668.05
			Total 1880	2,668.05
83	1885 - Calingiri Auto Centre (The Trustee for R J Glass Family Trust) t/as			
	52011	18/02/26	Depot - Toyota Hilux VP47 - Supply, Fit and Balance 4x New Tyres	1,391.50
	52014	19/02/26	Depot - Toyota Hilux VP61 - Inspection and Repair of Oil Leak	2,087.25
	52015	19/02/26	Depot - Ford Ranger Wildtrack VP000 - WSM 15,000km Vehicle Service	712.25
			Total 1885	4,191.00 L
84	1900 - 5 Rivers Plumbing & Gas (Tornado (WA) Pty Ltd t/as)			
	00007018	18/02/26	Aged Unit 5, Calingiri - Replace Hot Water System	1,977.45
			Total 1900	1,977.45
85	1908 - Saferoads WA (TLCWA Pty Ltd t/as)			
	609	29/01/26	RRSP Tranche 1 Program #30004671 SLK 0.00-23.23 - Toodyay Bindi Bindi Rd as per RFQ VP477980	937,605.59
			Total 1908	937,605.59
86	1965 - CouncilFirst (Open Systems Technology Pty Ltd t/as)			
	SI009496	04/02/26	Microsoft Azure December 25 Charges	9.11
			Total 1965	9.11
87	1994 - Toodyay Building & Maintenance Services			
	A1785	20/02/26	(LGGS) Supply and Install New Toilet Block Door - Calingiri Emergency Services Building	495.00
	A1791	20/02/26	Labour Side Office - Edmonds St Subdivision Block	6,000.00
			Total 1994	6,495.00
88	2005 - Wiley's All Sorts			
	39	11/02/26	Painting - 12 Harrington St, Calingiri	2,794.00
	40	11/02/26	Painting - Mogumber Hall Doors	793.43
	38	21/02/26	Replace Gate Post - 45 George St, Bolgart	916.30
	43	21/02/26	Repairs to Roof - 12 Harrington St, Calingiri	563.20
	42	21/02/26	Paint Mogumber Mens Public Toilet Door	337.70
			Total 2005	5,404.63 L
89	2036 - Knewjen Hire Pty Ltd			
	0042	11/02/26	Forklift Hire - January 2026	750.00
			Total 2036	750.00
90	2074 - The Goods Australia			
	239580	11/02/26	Bathroom and Cleaning Supplies	407.03

Payment Details

	Payment / Invoice	Date Description	Amount
		Total 2074	407.03
91	2167 - Gordon Houston 25260023	25/02/26 Contract Health Services - February 26	6,313.30
		Total 2167	6,313.30
92	2195 - Telstra Limited IO42097312-5	01/02/26 Starlink Satellite Services - Libraries - 01 Feb to 28 Feb	374.00
		Total 2195	374.00
93	2229 - Matthew Haeusler REIMBURSEMENT DEPOT SUPPLIES	25/02/26 Reimbursement Depot Workshop Supplies	41.90
		Total 2229	41.90 L
94	2238 - Fantastic Furniture CFI005467	12/02/26 Calingiri Library - New Seating Bolgart Library - New Seating Mogumber Library - New Seating Calingiri Library - New Furniture Bolgart Library - New Furniture Mogumber Library - New Furniture	1,438.20 1,438.20 719.10 149.00 149.00 149.00
		Total 2238	4,042.50
95	2250 - Krystal Glass GYM KEY BOND REFUND	25/02/26 Gym Key Bond Refund	25.00
		Total 2250	25.00 L
96	2252 - Jocelyn King GYM KEY BOND REFUND	25/02/26 Gym Key Bond Refund	25.00
		Total 2252	25.00 L
97	237 - Wongan Hills Hardware 105005013	12/02/26 Key Cutting - ORB & Calingiri Gym	10.00
		Total 237	10.00
98	24 - Chefmaster Australia 000159	22/01/26 Cleaning Supplies - Bin Liners - Admin	390.24
		Total 24	390.24
99	52 - Avon Waste 00074968	25/02/26 Waste Removal October 2025	2,808.89
		Total 52	2,808.89
100	53 - The Farmco / Yerecoin Traders 144698	03/01/26 Food/welfare - INC #765629 Gingin Complex (Mogumber Bushfire)	367.00
		Total 53	367.00 L
101	594 - Dun Direct Pty Ltd 01362746	06/02/26 Fuel Supplies 2025/26 - 5000 Litres Diesel	8,795.00
		Total 594	8,795.00
102	78 - Team Global Express Pty Ltd 0414-S432105 0415-S432105	01/02/26 Freight Charges 22 Jan 26 08/02/26 Freight Charges 28 Jan 26	52.80 34.89
		Total 78	87.69
103	83 - New Norcia Services 612481	16/01/26 (LGGS) New Norcia 3.4U - Diesel Fuel - 65.34 L	128.05
		Total 83	128.05 L
104	833 - Walkers Diesel Services 4128	18/02/26 Fabrication and Installation Arch Sign - Calingiri War Memorial	12,848.00
		Total 833	12,848.00 L

Payment Details

	Payment / Invoice	Date Description	Amount
105	893 - Thomas Culverwell 35	31/01/26 Cleaning February - Gillingarra Hall	300.00
		Total 893	300.00 L
106	90 - Wheatbelt Tyres 2015574	20/02/26 Depot - Toyota Hilux VP61 - Wheel Alignment	125.00
		Total 90	125.00
107	99 - Country Copiers 227828	01/02/26 Printer/Scanner Costs - Depot	35.75
	227827	01/02/26 Printer/Scanner Costs - Emergency Management Office	33.41
		Total 99	69.16
		Total EFT00068	1,020,437.63
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		Grand Total - EFT Payment	5,335,318.80

Payment Details

	Payment / Invoice	Date	Description	Amount
Other				
Other - PPIN03062				
108	1065 - Shire of Victoria Plains - Credit Card			
	CCWM2601	14/02/26	7 Eleven - WSM Vehicle Fuel	123.71
			7 Eleven - WSM Vehicle Fuel	193.80
			SoVP - Vehicle Registration - Depot VP49 FUSO Canter Tipper	38.80
			SoVP - Vehicle Registration - Depot VP41 Ford Ranger 4 x 2	45.80
			Bunnings - Depot Equipment - Lead Extensions, Garden Hose & Storage Containers	657.86
			Eneabba Roadhouse - WSM Vehicle Fuel	96.05
			Sun City Print - Car Door Magnets - Rebranding	660.00
			Starlink Internet - WSM Portable Vehicle Starlink Monthly Charge	80.00
			7 Eleven - WSM Vehicle Fuel	55.46
			Badgingarra Roadhouse - WSM Vehicle Fuel	186.76
			Daimler Trucks - Depot VP48 Mitsubishi FUSO Canter TTOP - Truck Service	1,082.71
			Bendigo Bank Card Fee	4.00
			Total 1065	3,224.95
			Total PPIN03062	3,224.95
Other - PPIN03063				
109	1065 - Shire of Victoria Plains - Credit Card			
	CCDCEO2601	14/02/26	Ebay - Science Corner Equipment - Grant Funded	145.90
			Ebay - Science Corner Equipment - Grant Funded	17.74
			Ebay - Science Corner Equipment - Grant Funded	49.98
			LibraryThing - Library Software (Tiny Cat) Subscription	77.10
			CPPA - Staff Training/Personal Development	237.60
			Coles - Administration Supplies/Refreshments	22.50
			Bunnings - Linseed Oil for Lattice - 15 Lambert Cres, Calingiri	29.45
			Aldi - Chambers Refreshments	14.04
			Personal Property Register - Search of Claims on Shire Property	4.00
			Bendigo Bank Card Fee	4.00
			Total 1065	602.31
			Total PPIN03063	602.31
Other - PPIN03064				
110	1065 - Shire of Victoria Plains - Credit Card			
	CCCESM2601	14/02/26	BP Moora - CESM Vehicle Fuel	200.00
			Starlink - Calingiri Bushfire Brigade Internet (LGGS)	139.00
			Starlink - Emergency Management 3 x Units	355.00
			Bendigo Bank - Card Fee	4.00
			Total 1065	698.00
			Total PPIN03064	698.00
Other - PPIN03067				
111	1065 - Shire of Victoria Plains - Credit Card			
	CCCEO2601	14/02/26	Smartdraw Software Smartdraw Subscription	985.30
			Bendigo Bank - International Transaction Fee - Smartdraw Subscription	29.56
			Liberty Landsdale - CEO Vehicle Fuel	106.30

Payment Details

	Payment / Invoice	Date	Description	Amount
			Temu - Floor Rug - 13 Lambert Cres, Calingiri	75.70
			Farm Weekly - Monthly Subscription	22.50
			Liberty Landsdale - CEO Vehicle Fuel	167.16
			WA News - Monthly Subscription	32.00
			Dropbox - Monthly Subscription	136.00
			Bendigo Bank - International Transaction Fee - Dropbox	4.08
			Farmers Home Hotel - Accommodation - Safe System for Local Governemnt Workshop	1,012.51
			Bendigo Bank - International Transaction Fee - Farmers Home Hotel	30.38
			Snap Print Midland - Annual Report Printing	1,815.00
			Calingiri Traders - CEO Vehicle Fuel	161.60
			Bendigo Bank - Card Fee	4.00
			Total 1065	4,582.09
			Total PPIN03067	4,582.09
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	Other - PPIN03065			
112	1208 - Wright Express Australia Pty Ltd (WEX)			
	128	14/02/26	Fuel Card Charges - January 2026	13.18
			Total 1208	13.18
			Total PPIN03065	13.18
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	Other - PPIN03123			
113	141 - BENDIGO BANK - GOOMALLING BRANCH			
	BFC260201	01/02/26	Bank Charges - Line Fee	400.00
			Bank Charges - Bpay Monthly Fee	96.80
			Total 141	496.80
			Total PPIN03123	496.80
<hr/>				
	Other - PPIN03124			
114	141 - BENDIGO BANK - GOOMALLING BRANCH			
	BFC260202	02/02/26	Bank Charges - DE Fees	1.70
			Total 141	1.70
			Total PPIN03124	1.70
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	Other - PPIN03003			
115	141 - BENDIGO BANK - GOOMALLING BRANCH			
	BFC260204	04/02/26	Bank Charges - DE Fees	3.00
			Total 141	3.00
			Total PPIN03003	3.00
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	Other - PPIN03055			
116	141 - BENDIGO BANK - GOOMALLING BRANCH			
	BFC260206	06/02/26	Bank Deposit Fee - Australia Post	4.00
			Total 141	4.00
			Total PPIN03055	4.00
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	Other - PPIN03125			
117	141 - BENDIGO BANK - GOOMALLING BRANCH			
	BCF260211	11/02/26	Bank Charges - Tyro Fees	449.43
			Total 141	449.43
			Total PPIN03125	449.43
<hr/>				
	Other - PPIN03059			
118	141 - BENDIGO BANK - GOOMALLING BRANCH			
	BFC260211	12/02/26	Bank Charges - DE Fees	4.35
			Total 141	4.35

Payment Details

	Payment / Invoice	Date	Description	Amount
			Total PPIN03059	4.35
	Other - PPIN03060			
119	141 - BENDIGO BANK - GOOMALLING BRANCH			
	BFC260213	13/02/26	Bank Charges - DE Fees	7.95
			Total 141	7.95
			Total PPIN03060	7.95
	Other - PPIN03119			
120	141 - BENDIGO BANK - GOOMALLING BRANCH			
	BFC260225	25/02/26	Bank Charges - DE Fees	4.35
			Total 141	4.35
			Total PPIN03119	4.35
	Other - PPIN03120			
121	141 - BENDIGO BANK - GOOMALLING BRANCH			
	BCF260226	26/02/26	Bank Charges - DE Fees	5.10
			Total 141	5.10
			Total PPIN03120	5.10
	Other - PPIN03122			
122	141 - BENDIGO BANK - GOOMALLING BRANCH			
	BFC260227	27/02/26	Bank Deposit Fee - Australia Post	4.00
			Total 141	4.00
			Total PPIN03122	4.00
	Other - PPIN02980			
123	1421 - Shire of Victoria Plains (Department Of Transport)			
	DOT260130	02/02/26	Transport Licensing Transactions 30/1/2026	3,431.80
			Total 1421	3,431.80
			Total PPIN02980	3,431.80
	Other - PPIN03004			
124	1421 - Shire of Victoria Plains (Department Of Transport)			
	DOT260202	04/02/26	Transport Licensing Transactions 2/02/26	209.40
			Total 1421	209.40
			Total PPIN03004	209.40
	Other - PPIN03054			
125	1421 - Shire of Victoria Plains (Department Of Transport)			
	DOT260203	05/02/26	Transport Licensing Transactions 3/2/26	213.70
			Total 1421	213.70
			Total PPIN03054	213.70
	Other - PPIN03056			
126	1421 - Shire of Victoria Plains (Department Of Transport)			
	DOT260205	09/02/26	Transport Licensing Transactions 5/02/2026	7,312.50
			Total 1421	7,312.50
			Total PPIN03056	7,312.50
	Other - PPIN03057			
127	1421 - Shire of Victoria Plains (Department Of Transport)			
	DOT260206	10/02/26	Transport Licensing Transactions 06/02/26	235.10
			Total 1421	235.10
			Total PPIN03057	235.10
	Other - PPIN03058			
128	1421 - Shire of Victoria Plains (Department Of Transport)			
	DOT260209	11/02/26	Transport Licensing Transactions 09/02/26	238.80
			Total 1421	238.80
			Total PPIN03058	238.80

Payment Details

	Payment / Invoice	Date Description	Amount
Other - PPIN03053			
129	1421 - Shire of Victoria Plains	(Department Of Transport)	
	DOT260210	12/02/26 Transport Licensing Transactions 10/02/26	6.90
		Total 1421	6.90
		Total PPIN03053	6.90
Other - PPIN03061			
130	1421 - Shire of Victoria Plains	(Department Of Transport)	
	DOT260211	13/02/26 Transport Licensing Transactions 11/02/26	857.05
		Total 1421	857.05
		Total PPIN03061	857.05
Other - PPIN03066			
131	1421 - Shire of Victoria Plains	(Department Of Transport)	
	DOT260113	17/02/26 Transport Licensing Transactions 13/02/26	217.95
		Total 1421	217.95
		Total PPIN03066	217.95
Other - PPIN03068			
132	1421 - Shire of Victoria Plains	(Department Of Transport)	
	DOT260216	18/02/26 Transport Licensing Transactions 16/02/26	1,183.00
		Total 1421	1,183.00
		Total PPIN03068	1,183.00
Other - PPIN03072			
133	1421 - Shire of Victoria Plains	(Department Of Transport)	
	DOT260217	19/02/26 Transport Licensing Transactions 17/02/26	2,073.65
		Total 1421	2,073.65
		Total PPIN03072	2,073.65
Other - PPIN03073			
134	1421 - Shire of Victoria Plains	(Department Of Transport)	
	DOT260218	20/02/26 Transport Licensing Transactions 18/2/26	446.90
		Total 1421	446.90
		Total PPIN03073	446.90
Other - PPIN03100			
135	1421 - Shire of Victoria Plains	(Department Of Transport)	
	DOT260220	24/02/26 Transport Licensing Transactions 20/02/26	127.60
		Total 1421	127.60
		Total PPIN03100	127.60
Other - PPIN03118			
136	1421 - Shire of Victoria Plains	(Department Of Transport)	
	DOT260223	25/02/26 Transport Licensing Transactions 23/02/26	334.90
		Total 1421	334.90
		Total PPIN03118	334.90
Other - PPIN03121			
137	1421 - Shire of Victoria Plains	(Department Of Transport)	
	DOT260225	27/02/26 Transport Licensing Transactions 25/02/26	7,544.55
		Total 1421	7,544.55
		Total PPIN03121	7,544.55
Other - PPIN03005			
138	18 - Synergy		
	956 682 100	12/01/26 Synergy - Administration Office Nov 25 to Jan 26	1,152.25
		Total 18	1,152.25
		Total PPIN03005	1,152.25
Other - PPIN03006			

Payment Details

	Payment / Invoice	Date	Description	Amount
139	18 - Synergy 112 865 110	12/01/26	Synergy - 12 Harrington St - Nov 25 to Jan 26	303.93
			Total 18	303.93
			Total PPIN03006	303.93
Other - PPIN03007				
140	18 - Synergy 776 076 920	12/01/26	Synergy - Calingiri War Memorial - Nov 25 to Jan 26	132.46
			Total 18	132.46
			Total PPIN03007	132.46
Other - PPIN03008				
141	18 - Synergy 605 380 240	12/01/26	Synergy - Entrance Lighting for Aged Persons Unit - Nov 25 to Jan 26	104.19
			Total 18	104.19
			Total PPIN03008	104.19
Other - PPIN03009				
142	18 - Synergy 149 348 920	12/01/26	Synergy - 15 Lambert Cres - Nov 25 to Jan 26	560.32
			Total 18	560.32
			Total PPIN03009	560.32
Other - PPIN03010				
143	18 - Synergy 582 015 040	12/01/26	Synergy - New Norcia Emergency Services Building - Nov 25 to Jan 26	196.30
			Total 18	196.30
			Total PPIN03010	196.30
Other - PPIN03011				
144	18 - Synergy 956 682 100 NOV 25 TO JAN 26	12/01/26	Synergy - 13 Lambert Cres - Nov 25 to Jan 26	693.36
			Total 18	693.36
			Total PPIN03011	693.36
Other - PPIN03012				
145	18 - Synergy 429 878 510	13/01/26	Synergy - Calingiri Football Pavilion - Nov 25 to Jan 26	2,178.81
			Total 18	2,178.81
			Total PPIN03012	2,178.81
Other - PPIN03032				
146	18 - Synergy 459 289 910	19/01/26	Synergy - 16 Yulgering Road Nov 25 to Jan 26	167.32
			Total 18	167.32
			Total PPIN03032	167.32
Other - PPIN03074				
147	18 - Synergy SYNERGY- 407028000-NOV 25 TO JAN 26	20/02/26	Synergy - Bolgart Playgroup Nov 25 to Jan 26	177.08
			Total 18	177.08
			Total PPIN03074	177.08
Other - PPIN03075				
148	18 - Synergy			

Payment Details

	Payment / Invoice	Date	Description	Amount
	SYNERGY- 562695810-NOV 25 TO JAN 26	20/02/26	Synergy - Bolgart Hall Nov 25 to Jan 26	476.96
			Total 18	476.96
			Total PPIN03075	476.96
Other - PPIN03126				
149	18 - Synergy 174 813 470 - BOLGART CARAVAN	24/02/26	Bolgart Caravan Park - 174 813 470 - Nov 25 to Jan 26	1,017.68
			Total 18	1,017.68
			Total PPIN03126	1,017.68
Other - PPIN03127				
150	18 - Synergy 240 020 510 STREETLIGHTS	25/02/26	Streetlights - 240 020 510 - Dec 25 to Jan 26	1,576.72
			Total 18	1,576.72
			Total PPIN03127	1,576.72
Other - PPIN03076				
151	2 - WESTERN AUSTRALIAN TREASURY CORPORATION LOAN87 REPAYMENT	23/02/26	Loan 87 Repayment - February 2026	124,663.31
			Total 2	124,663.31
			Total PPIN03076	124,663.31
Other - PPIN03071				
152	20 - Telstra Corporation Ltd TELSTRA - 1583901424 - MOBILES	06/02/26	CCTV Calingiri Tip	20.00
			Shire Deputy President	20.00
			CESM iPad	20.00
			Administration Housing iPad	20.00
			Councillor iPad - N. Smith	20.00
			Councillor iPad - E. Williams	20.00
			Councillor iPad - R. Johnson	20.00
			Shire President	20.00
			Depot Emergency Works	35.99
			Emergency Management Officer	35.99
			Audit Committee	20.00
			CEO iPad - Not In Use	20.00
			CFS	35.99
			CEO iPhone - Not In Use (Diverted to Personal)	35.99
			Works & Services Manger	35.99
			Covert Camera - 00029	20.00
			Covert Camera - 00028	20.00
			Covert Camera - 00019	20.00
			Covert Camera - 00027	20.00
			Covert Camera - 00026	20.00
			Covert Camera - 00030	20.00
			Community Safety Officer iPad	20.00
			CCTV Yerecoin Toilets	20.00
			CCTV - Mogumber Hall	20.00
			CCTV - Piawaning Hall	20.00

Payment Details

Payment / Invoice	Date	Description	Amount
		CCTV - Bolgart Tip	20.00
		CCTV - Calingiri Football Pavilion	20.00
		Fire Data (iPad)	20.00
		Fire Data (iPad)	20.00
		Fire Data (iPad)	20.00
		Fire Data (iPad)	20.00
		Fire Data (iPad)	20.00
		DCEO	45.99
		Fire Data (iPad)	20.00
		Fire Data (iPad)	20.00
		Community Safety Officer (Laptop)	20.00
		CESM	35.99
		Total 20	861.93
		Total PPIN03071	861.93
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Other - PPIN03070			
153	20	- Telstra Corporation Ltd	
		TELSTRA -	
		6308146000 -	
		LANDLINES	
	16/02/26	Administration - Line 3	41.44
		Adminstration - Line 1	374.25
		Administration - Fax	34.95
		Administration - Line 2	41.44
		Works Manager - 12 Harrington St	34.95
		Depot	40.95
		Depot	34.95
		Administration	83.94
		Administration - Line 4	41.44
		Depot	34.95
		Whispir SMS	3,221.82
		Administration - Internet & Data	204.60
		13 Lambert Cres - CEO Internet & Data	120.00
		Calingiri Football Pavilion - Internet & Data	120.00
		Depot - Internet & Data	120.00
		15 Lambert Cres - DCEO - Internet & Data	120.00
		12 Harrington St - WSM - Internet & Data	120.00
		Administration - Internet & Data	382.58
		Additional Charges - Equipment	-0.11
		Total 20	5,172.15
		Total PPIN03070	5,172.15
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Other - PPIN03128			
154	2121	- Ricoh Australia Pty Ltd	
		INV-2403382-	
		P0T9K7	
	26/02/26	Admin Printer Lease February 2026	214.50
		Total 2121	214.50
		Total PPIN03128	214.50
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Other - 0048			
155	V0001	- SuperStream Cllrg House Vendor	
		PJ000728	
	11/02/26	Superannuation Contribution - From Payroll	1,169.37
		PPE11022026	
	11/02/26	Superannuation Contribution	10,321.07
		Total V0001	10,321.07

Payment Details

	Payment / Invoice	Date	Description	Amount
			Total 0048	11,490.44
Other - PPIN03069				
156	V0001 - SuperStream Clrg House Vendor			
	COUNCILLOR SUPERANNUATIO N OCT - DEC	16/02/26	Councillor Super Payment Oct - Dec	1,344.84
			Total V0001	1,344.84
			Total PPIN03069	1,344.84
Other - DD00048				
157	V0001 - SuperStream Clrg House Vendor			
	PJ000830	25/02/26	Superannuation Contribution - From Payroll	1,139.32
	PPE25022026	25/02/26	Superannuation Contribution	10,143.50
			Total V0001	10,143.50
			Total DD00048	11,282.82
			Grand Total - Other	198,302.38
158	Payroll			
	PJ000728			
	PPE11022026	14/01/2026	Wages Payment PE11/02/2026	58,062.77
			Total PJ000728	58,062.77
159	Payroll			
	PJ000830			
	PPE25022026	28/01/2026	Wages Payment PE25/02/2026	57,745.63
			Total PJ000830	57,745.63
			Grand Total - Payroll	115,808.40
			GRAND TOTAL - OTHER AND PAYROLL	314,110.78

Payment Type	References from - to	\$ Amount
Creditor EFT Payment**	EFT00066 - EFT00068	5,335,318.80
Direct Debit Payment**	PPIN002980 – PPIN03128 DD00048	189,181.85
Credit Card – Bendigo Bank	PPIN03062	3,224.95
	PPIN03063	602.31
	PPIN03064	698.00
	PPIN03067	4,582.09
Fuel Card – Wright Express	PPIN03065	13.18
Salaries and Wages EFT	PE11/02/26;PE25/02/26	115,808.40
Petty Cash Cheque		0.00
Trust Payments		-
	TOTAL	5,649,429.58

0.00 checked

Local Spending	\$	%
Local Supplier	52,207.08	0.92%
Payroll	115,808.40	2.05%
Total	168,015.48	2.97%

9.2 Monthly Financial Statements - February 2026

File Reference	
Report Date	16 March 2026
Applicant/Proponent	Shire of Victoria Plains
Officer Disclosure of Interest	Nil
Previous Meeting Reference	Nil
Prepared by	Colin Ashe – Deputy Chief Executive Officer
Senior Officer	Sean Fletcher – Chief Executive Officer
Authorised by	Sean Fletcher – Chief Executive Officer
Attachments	1. Monthly Financial Statements - Feb 26

PURPOSE

To receive the monthly financial statements for the period ending 28 Feb 2026.

BACKGROUND

Section 6.4 of the Local Government Act 1995 requires a Local Government to prepare financial reports.

The Local Government (Financial Management) Regulations 34 & 35 set out the form and content of the financial reports which have been prepared for the periods as above and are presented to Council for approval.

COMMENT

The shire is broadly on track to meet its budgetary commitments and actuals are comparable to the YTD budget.

Much of the capital program has been completed with some final activities due to be completed at the end of Mar 26.

Unfortunately, management has been unable to reduce the budget deficit to the extent anticipated. While savings were achieved within the capital program, these were offset by overspending in operating activities. Full details will be provided in budget review.

There is also the risk of a reduced grants commission funding prepayment outcome which will only crystallise at 30 Jun 26. This, with an expected increase in fuel prices will impact the final budget outcome at EOFY and impact on the 26-27 budget opening balance (deficit).

The current surplus as at 28 Feb 26 is \$3,822,493 against a YTD budget of \$3,899,424.

NOTES TO ACCOUNT

The following presents a summary and analysis of the key points in the Feb 26 Financial Statements.

Note 1 Net Current Funding Position:

This reflects the liquidity of the shire, calculated as current assets less current liabilities, aligning with the Statement of Financial Activity (Rate Setting Statement) amounting to \$3,822,493. Whilst this is a positive result, some monies have been received and the shire is in the process of undertaking the

expenditure (Mitigation Activity Fund, Gillingarra Water projects) This has the effect of over-inflating the position.

Note 2 Cash and Financial Assets:

The current total cash position balance is \$3,961,828 with an Unrestricted Municipal Bank Balance of \$174,557 and \$3,787,271 in Restricted Funding, the latter comprising:

\$720,603 in Reserves.

\$3,066,668 major grant funding received and quarantined fully cash backed. As the capital program is essentially completed and funds paid to all shires for HSP/CEI, this amount is purely the Shire of Victoria Plains portion of CEI (see note 11).

Note 4 – Debtors:

An overall (net) balance of \$664,136, comprising of:

- \$334,082 in rate debtors analysed below.
- \$332,826 in sundry debtors primarily invoicing for the ESA Platform funded through DPIRD (\$300,000).
- \$1,606 continues to be outstanding via the Fine Enforcement Registry (FER) for two separate firebreak infringements with the balance slowly reducing through regular repayments.

In terms of Rate Debtors, this can be further analysed as:

- \$307,052 on instalment plans (89%).
- \$17,595 on ad hoc payment plans of which are actively being managed to ensure balances are cleared by 30 Jun 26 (5%).
- \$18,945 with debt collection services (5%).
- \$9,300 in mining tenements that have been surrendered and awaiting advice from Landgate in order to write this back.

Note 5 Reserves:

Funds transfer of \$77,309 from Reserves are yet to occur and will continue to be monitored for need closer to 30 Jun 26.

Note 6 – Plant Disposals

With the exception of the CEO vehicle which is due for changeover by end of Apr 26 and trade in for the service truck, currently at the auctioneers, all other disposals are now complete. The change over cost for the D/CEO and MWS vehicles has been higher than expected due to the volatility of the market noting there has been some offsets in other Plant trade in values received.

Note 7 – Capital Program

The major expenditure in the capital program has been completed with the remaining items, post budget review expected to be completed by EOFY. Remaining projects can be summarised as follows:

Item	\$	Comment
CEO Vehicle	100,000	Replacement scheduled Apr 26
Disaster Ready Generators	101,560	Funding unsuccessful – to be removed from budget
Disaster Ready Bores	78,440	Funding unsuccessful – to be removed from budget
Admin Storage and Roller Doors	22,000	Completion by 30 Jun 26
Housing Development	4,567,000	Exp and funding into 26-27 no budget impact
Calingiri Sportsclub	25,000	Completion by 30 Jun 26
Calingiri Oval Scoreboard	80,000	Completion by 30 Jun 26 (TBC with Club)
Calingiri War Memorial	22,000	Completion by 31 Mar 26
Calingiri Playground Equipment	52,000	Completion by 31 May 26 (Lotterywest component)
Depot Renovations	60,000	Completion by 31 Mar 26
Victoria Plains Central Precinct	1,890,000	Funding offset so no budgetary impact
Gillingarra Emergency Water CWSP	86,180	Completion by 30 Jun 26
Gillingarra Community Water CWSP	93,912	Completion by 30 Jun 26
Gillingarra Truckfill CWSP	128,741	Completion by 30 Jun 26
ESA Tourism Development	350,000	Completion by 31 May 26, funding offset

Note 8 – Loans

The major Plant Replacement loan payments for 25-26 has been completed with the other remaining loans being extinguished in the next couple of financial years. Accordingly, management has decided to trigger the budgeted loan funding application of \$750,000 this financial year. Whilst the loan funding has been budgeted for, the capital purchase for two (2) Graders has not and will be included in the budget review.

Note 9 – Payables

All legacy Contingent Liabilities have now been extinguished and whilst there is likely to be a component (CEI) at EOFY, the intent will be to have this cash backed so there is no impact on future budgets.

Note 10 – Grants and Subsidies

The final milestone payment for RRSP is expected to be raised in Apr 26 based on a completion date of 31 Mar 26. LRCI final payment is in progress and expected before EOFY. For carried forward water grants, the only one remaining is the Strategic Water Plan which will be subject to council endorsement before payment is made.

The remaining 25-26 grant applications have the following status:

- Gillingarra Emergency Water – milestone 1 payment received
- Gillingarra Community Water – milestone 1 payment received
- Gillingarra Truckfill – milestone 1 payment received
- Lotterywest – advice of success received
- ESA Tourism development – invoice raised, payment due in Mar 26.

Note 11 – Restricted Funds

The only remaining monies that is restricted is the shire portion of CEI. Whilst there are other figures in the table, this is more of a bookmark to capture that funding is due (LRCI) or that we need to either budget or cash back the activity (WDC Housing Prospectus).

This now reconciles to note 9 and commentary that the shire no longer ‘owes’ or has a liability to complete legacy projects.

Note 12 – LRCI Program

This program is now fully complete and acquittal is in progress.

Whilst there is now some further work to be completed on the Calingiri Playground Equipment, this is funded through Lotterywest and outside the scope of LRCI acquittal requirements.

Note 13 – LGGs Program

Reallocation of budget line items has occurred in consultation with responsible officers with a relatively small amount of expenditure to occur by EOFY. Accordingly, there is no major variance to report.

Note 14 – Material Variances

Details have been provided with greater granularity on variances with the majority of variances offsetting each other in terms of income and expenditure.

Employee Costs continue to have the largest variance and is due to delays in sub-division funding (as the offset). The outside crew have now focused on this project and it is forecast this variance will reduce in the lead up to EOFY.

CONSULTATION

Chief Executive Officer, Sean Fletcher.

Manager Works and Services, Silvio Brenzi.

Chief Financial Officer, Zoe Clayton.

Co-ordinator Financial Services, Glenn Deocampo.

STATUTORY CONTEXT

Local Government (Financial Management) Regulations 1996 –

r.34 – financial activity statement required each month and details of what is to be included.

CORPORATE CONTEXT

Local Government (Financial Management) Regulations 1996 –

- r.34 – financial activity statement required each month and details of what is to be included.

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES	WE KNOW WE ARE SUCCEEDING WHEN
4. CIVIC LEADERSHIP	
4.3 Proactive and well governed Shire	External audits and reviews confirm compliance
	We have sound financial management policies and attract external funding to help achieve our goals

	Councilors attend training and feel supported in their role
	Council is supported by a skilled team

Delegation

Nil

Policy Implications

Policy Manual –

- 3 Financial Management

Other Corporate Document

Nil

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Compliance	Extreme (5) Non-compliance results in litigation, criminal charges or significant damages or penalties to Shire/Officers	Unlikely (2) The event could occur at some time	High (10)	Senior Management Team / CEO Risk acceptable with excellent controls, managed by senior management / executive and subject to monthly monitoring	Policies and processes including preparation by Finance staff ensure that the residual risk is moderate.

FINANCIAL IMPLICATIONS

Nil

VOTING REQUIREMENTS

Simple Majority

Officer Recommendation

That Council **RECEIVE** the 28 February 2026 Monthly Financial Statements as presented.



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SHIRE OF VICTORIA PLAINS

MONTHLY FINANCIAL REPORT

FOR THE PERIOD ENDED 28 FEBRUARY 2026

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

**SHIRE OF VICTORIA PLAINS
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDING 28 FEBRUARY 2026**

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**SHIRE OF VICTORIA PLAINS
STATEMENT OF COMPREHENSIVE INCOME
FOR THE MONTH ENDED 28 FEBRUARY 2026**

	Note	Annual Budget	Amended Budget	YTD Budget	YTD Actual
		\$		\$	\$
Revenue					
Rates		4,135,598	4,080,477	4,080,477	4,080,246
Grants, subsidies and contributions	10b	2,272,986	2,272,986	1,005,298	1,001,344
Fees and charges		309,923	246,959	206,429	226,317
Interest revenue		72,744	72,744	43,165	59,278
Other revenue		38,960	101,924	91,091	165,047
		<u>6,830,211</u>	<u>6,775,090</u>	<u>5,426,458</u>	<u>5,532,232</u>
Expenses					
Employee costs		(2,058,532)	(2,083,102)	(1,384,557)	(1,497,286)
Materials and contracts		(2,615,003)	(2,631,252)	(1,621,864)	(1,572,072)
Utility charges		(118,350)	(124,929)	(79,786)	(68,914)
Depreciation		(3,673,554)	(3,673,554)	(2,449,036)	(2,436,685)
Finance costs		(50,377)	(50,377)	(47,395)	(34,627)
Insurance		(195,445)	(195,445)	(195,445)	(206,120)
Other expenditure		(218,676)	(218,676)	(115,542)	(112,336)
		<u>(8,929,937)</u>	<u>(8,977,335)</u>	<u>(5,893,625)</u>	<u>(5,928,039)</u>
		<u>(2,099,726)</u>	<u>(2,202,245)</u>	<u>(467,167)</u>	<u>(395,807)</u>
Capital grants, subsidies and contributions	10a	11,944,564	11,576,211	7,214,819	7,235,479
Profit on asset disposals	6	76,764	76,764	51,266	50,417
Loss on asset disposals	6	(7,102)	(7,102)	(5,051)	-
		<u>12,014,226</u>	<u>11,645,873</u>	<u>7,261,035</u>	<u>7,285,896</u>
Net result for the period		9,914,500	9,443,628	6,793,868	6,890,088
Total comprehensive income for the period		9,914,500	9,443,628	6,793,868	6,890,088

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF VICTORIA PLAINS
STATEMENT OF FINANCIAL ACTIVITY
FOR THE MONTH ENDED 28 FEBRUARY 2026

	Note	Annual Budget	Amended Budget	YTD Budget	YTD Actual
		\$		\$	\$
OPERATING ACTIVITIES					
Revenue from operating activities					
General rates		4,135,598	4,080,477	4,080,477	4,080,246
Grants, subsidies and contributions	10b	2,272,986	2,272,986	1,005,298	1,001,344
Fees and charges		309,923	246,959	206,429	226,317
Interest revenue		72,744	72,744	43,165	59,278
Other revenue		38,960	101,924	91,091	165,047
Profit on asset disposals	6	76,764	76,764	51,266	50,417
		6,906,975	6,851,854	5,477,725	5,582,649
Expenditure from operating activities					
Employee costs		(2,058,532)	(2,083,102)	(1,384,557)	(1,497,286)
Materials and contracts		(2,615,003)	(2,631,252)	(1,621,864)	(1,572,072)
Utility charges		(118,350)	(124,929)	(79,786)	(68,914)
Depreciation		(3,673,554)	(3,673,554)	(2,449,036)	(2,436,685)
Finance costs		(50,377)	(50,377)	(47,395)	(34,627)
Insurance		(195,445)	(195,445)	(195,445)	(206,120)
Other expenditure		(218,676)	(218,676)	(115,542)	(112,336)
Loss on asset disposals	6	(7,102)	(7,102)	(5,051)	-
		(8,937,039)	(8,984,437)	(5,898,676)	(5,928,039)
Non-cash amounts excluded from operating activities	1	3,603,893	3,603,893	2,402,821	2,386,269
Amount attributable to operating activities		1,573,829	1,471,310	1,981,870	2,040,878
INVESTING ACTIVITIES					
Inflows from investing activities					
Capital grants, subsidies and contributions	10a	11,944,564	11,576,211	7,214,819	7,235,479
Proceeds from disposal of assets	6	280,500	280,500	194,935	150,374
Proceeds from financial assets at amortised cost - self-supporting loans		23,872	23,872	11,787	11,307
		12,248,936	11,880,583	7,421,541	7,397,160
Outflows from investing activities					
Acquisition of property, plant and equipment	7	(7,532,772)	(7,445,669)	(704,730)	(711,231)
Acquisition of infrastructure	7	(5,403,522)	(5,055,832)	(3,569,860)	(3,665,956)
		(12,936,294)	(12,501,501)	(4,274,590)	(4,377,187)
Non-cash amounts excluded from investing activities		-	-	-	-
Amount attributable to investing activities		(687,358)	(620,918)	3,146,951	3,019,974
FINANCING ACTIVITIES					
Inflows from financing activities					
Transfers from reserve accounts	5	77,309	67,309	-	-
		77,309	67,309	-	-
Outflows from financing activities					
Repayment of borrowings	8	(288,565)	(288,565)	(246,488)	(246,008)
Transfers to reserve accounts	5	(40,000)	(30,000)	(20,000)	(7,470)
		(328,565)	(318,565)	(266,488)	(253,477)
Non-cash amounts excluded from financing activities		-	-	-	(21,973)
Amount attributable to financing activities		(251,256)	(251,256)	(266,488)	(275,450)
MOVEMENT IN SURPLUS OR DEFICIT					
Surplus or deficit at the start of the financial year		(925,728)	(962,909)	(962,909)	(962,909)
Amount attributable to operating activities		1,573,829	1,471,310	1,981,870	2,040,878
Amount attributable to investing activities		(687,358)	(620,918)	3,146,951	3,019,975
Amount attributable to financing activities		(251,256)	(251,256)	(266,488)	(275,450)
Surplus or deficit after imposition of general rates		(290,513)	(363,773)	3,899,424	3,822,493

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF VICTORIA PLAINS
STATEMENT OF FINANCIAL POSITION
AS AT 28 FEBRUARY 2026**

	Note	25/26 \$	24/25 \$
CURRENT ASSETS			
Cash and cash equivalents	2	3,961,828	1,241,602
Trade and other receivables	4a	664,136	239,754
Other financial assets		15,237	624,571
Inventories		43,188	48,342
Other assets		79,009	204,406
TOTAL CURRENT ASSETS		4,763,398	2,358,674
NON-CURRENT ASSETS			
Trade and other receivables	4b	17,050	17,050
Other financial assets		134,725	134,725
Property, plant and equipment		12,932,973	12,764,735
Infrastructure		130,316,996	128,644,690
TOTAL NON-CURRENT ASSETS		143,401,744	141,561,201
TOTAL ASSETS		148,165,142	143,919,875
CURRENT LIABILITIES			
Trade and other payables	9a	126,739	2,022,628
Other liabilities	9b	1,435	324,453
Borrowings	8	45,230	313,210
Employee related provisions		76,890	234,825
TOTAL CURRENT LIABILITIES		250,293	2,895,116
NON-CURRENT LIABILITIES			
Borrowings	8	1,015,011	1,015,011
Employee related provisions		49,610	49,610
TOTAL NON-CURRENT LIABILITIES		1,064,621	1,064,621
TOTAL LIABILITIES		1,314,915	3,959,737
NET ASSETS		146,850,227	139,960,137
EQUITY			
Retained surplus		16,547,834	16,547,834
Net Result - Comprehensive Income		6,890,088	
Transfers to (from) Reserves		(7,470)	
Reserve accounts	5	720,603	713,133
Revaluation surplus		122,699,172	122,699,170
TOTAL EQUITY		146,850,227	139,960,137

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE MONTH ENDED 28 FEBRUARY 2026

Note 1

Determination of Surplus or Deficit

		25/26	25/26	24/25	
Note	Actual	Budget	Actual		
	\$	\$	\$	\$	
(a) Non-cash amounts excluded from operating activities					
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.					
Adjustments to operating activities					
	Less: Profit on asset disposals	6	(50,417)	(76,764)	(31,253)
	Less: Fair value adjustments to financial assets at fair value through profit or loss	6	-	-	(62,378)
	Add: Loss on disposal of assets	6	-	7,102	51,652
	Add: Depreciation		2,436,685	3,673,554	1,865,551
Non-cash movements in non-current assets and liabilities:					
	Pensioner deferred rates		-	-	(3,641)
	Employee benefit provisions		-	-	(7,166)
	Non-cash amounts excluded from operating activities		2,386,269	3,603,893	1,812,765
(b) Surplus or deficit after imposition of general rates					
The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with Financial Management Regulation 32 to agree to the surplus/(deficit) after imposition of general rates.					
Adjustments to net current assets					
	Less: Reserve accounts	5	(720,603)	(675,824)	(713,133)
	Less: Financial assets at amortised cost - self supporting loans	8	(15,237)	23,872	(26,544)
	Add: Current liabilities not expected to be cleared at end of year				-
	Current portion of borrowings	8	45,230	288,566	313,211
	Total adjustments to net current assets		(690,611)	(363,386)	(426,467)
Net Current Assets used in the Statement of Financial Activity					
	Total Current Assets		4,763,398	1,393,107	2,182,328
	Less: Total current liabilities		(250,293)	(1,320,234)	(2,718,771)
	Less: Total adjustments to net current assets		(690,611)	(363,386)	(426,467)
	Surplus or deficit after imposition of general rates		3,822,493	(290,513)	(962,909)

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 2

Cash and Cash Equivalents

Description	Unrestricted	Restricted	Total	Institutions	Interest Rate	Maturity Date
	\$	\$	\$			
Petty Cash	700		700	N/A	Nil	On Hand
Municipal Funds Bank	173,042		173,042	Bendigo Bank	0.00%	At Call
Restricted Funding		3,066,668	3,066,668	Bendigo Bank/Commbank	0.90%/4.25%	At Call
Muni Savings	814		814	Bendigo Bank	0.90%	At Call
	174,557	3,066,668	3,241,225			
RESERVES						
Reserve Savings Bank Account		115,779	115,779	Bendigo Bank	0.90%	At Call
Reserves - Term Deposits		604,824	604,824	Bendigo Bank	3.80%	5/05/2026
		720,603	720,603			
Total Cash and Cash Rquivalents	174,557	3,787,271	3,961,828			

Note 3

Bonds and Deposits Held

Funds held as a bond or holding account with the Shire

Description	Closing	Opening
	Balance	Balance
	28-Feb-26	30-Jun-25
	\$	\$
Tip Key Bond	2,172	1,964
Gym Memberships	2,939	2,721
Toilet Bond	1,940	1,940
Hall Bond	1,125	1,125
Nomination fee	-	-
GSRC Gillingarra Church Legal Fees	5,000	5,000
Other	2,280	2,280
BCITF	-	160
Total Funds Held	15,455	15,190

**SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 28 FEBRUARY 2026**

Note 4

Trade and Other Receivables

(a) Current Assets	28-Feb-26	30-Jun-25
	\$	\$
Debtor - Rates	344,082	52,012
Expected Credit Loss (Allowance)	(15,262)	(15,261)
Other Statutory Receivables	2,489	-
Debtors - Sundry (Trade Receivables)	332,826	200,866
GST Receivable	-	-
Receivables for Employee Related Provisions	-	2,137
Total Trade and other Receivables	664,136	239,754

Debtors - Sundry (Trade Receivables)	28-Feb-26	30-Jun-25
	\$	\$
01-31 Days	330,700	199,094
31-61 Days	1,100	172
62-91 Days	-	-
93+ Days	1,026	1,600
Total Trade Receivables	332,826	200,866

Debtors - Rates Analysis	28-Feb-26	30-Jun-25
Closing balances - prior year	52,012	36,344
Prepaid / Unallocated Rates	-	-
All Rates levied this year	4,080,246	3,922,567
Less: Closing balances - current month	344,082	52,012
Total Rates Collected to date	3,788,176	3,906,899
% collected	92%	99%

Instalment Plans	307,052	
Adhoc Payment Arrangement	17,595	26,684
Debt Collection with AMPAC	18,945	6,145
Rates paid in Advance	(9,187)	-
Final notices sent out	-	18,979
Mining Tenements waiting to be written off	9,300	
Small amounts	377	204
Total	344,082	52,012

(b) Non Current Assets

Deferred Rates	17,050	17,050
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SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 5
Cash Reserves

Reserve	Opening Balance 1/07/2025	Transfer From		Interest Received		Transfer To		Closing Balance	
		Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 28/02/2026	Budget 30/06/2026
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Long Service Leave	4,856	-	-	51	204	-	-	4,907	5,060
Plant	27,740	-	-	291	1,165	-	-	28,031	28,905
Housing	154,489	-	(10,000)	1,618	6,499	-	-	156,107	150,988
Sewerage Scheme - Calingiri	53,648	-	-	562	2,257	-	-	54,210	55,905
Refuse Site	275,379	-	-	664	11,585	-	-	276,043	286,964
Building Maintenance	57,930	-	(67,309)	1,042	2,437	-	10,000	58,972	3,058
Infrastructure	100,516	-	-	109	4,229	-	-	100,625	104,745
Gymnasium	8,038	-	-	236	338	-	-	8,274	8,376
Sewerage Scheme Reserve- Yerec	22,909	-	-	2,818	964	-	-	25,727	23,873
Unallocated Monies	7,628	-	-	80	321	-	-	7,708	7,949
Total Cash Reserves	713,133	-	(77,309)	7,470	30,000	-	10,000	720,603	675,823

Objective of Reserves

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Reserve Name	Term	Purpose
Long Service Leave	Ongoing	to be used to fund annual and long service leave requirements
Plant	Ongoing	to be used for the purchase of major plant
Housing	Ongoing	to be used for the procurement of staff housing
Sewerage Scheme - Calingiri	Ongoing	to be used to maintain and improve the Calingiri sewerage scheme
Refuse Site	Ongoing	to be used to fund future refuse site development
Building Maintenance	Ongoing	to be used for the long term maintenance of Shire buildings
Infrastructure	Ongoing	to be used for future infrastructure development to ensure long term Shire sustainability
Gymnasium	Ongoing	to be used for future purchases and replacement of gymnasium equipment
Sewerage Scheme - Yerecoin	Ongoing	to be used to maintain and improve the Yerecoin sewerage scheme
Unallocated Monies	Ongoing	future refund or allocation once identified or transferred to shire general revenue after statutory period expiry.

The reserves are not expected to be used within a set period and further transfers to the reserve accounts are expected as funds are utilised.
There are no reserves restricted by legislation.

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 6

Disposal of Assets

Class of Asset & Program	Proceeds from Sale		Cost of Replacement Asset		Net Cost for Change Over		Written Down Value		Profit/(Loss) on Disposal		
	Actual \$	Budget \$	Actual \$	Budget \$	Actual	Budget \$	Actual	Budget \$	Actual (Profit)	Actual (Loss)	Budget \$
	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Plant & Equipment											
Governance											
CEO Vehicle	-	80,000	-	100,000	-	20,000	-	62,119	-	-	17,881
DCEO Vehicle	50,276	65,000	69,550	75,000	19,274	10,000	44,174	54,963	6,102	-	10,037
Transport											
PEX01 - Caterpillar Excavator 311D-LRR	39,197	30,000	137,400	140,000	98,203	110,000	3,424	18,115	35,773	-	11,885
Snap on Hydraulic Claw	-	500	20,800	20,800	20,800	20,300	-	2,551	-	-	(2,051)
PM09 - Kubota ZD1211-60 Mower VP71	16,816	5,000	17,842	18,000	1,026	13,000	8,379	10,050	8,437	-	(5,050)
PTK23 - Mitsubishi Canter Table Top VP49	-	35,000	112,971	120,000	112,971	85,000	-	5,656	-	-	29,344
Ford Ranger Wildtrak WM VP000	44,086	65,000	75,848	75,000	31,762	10,000	43,981	57,384	105	-	7,616
Totals Disposal of Assets	150,374	280,500	434,411	548,800	284,036	268,300	99,958	210,838	50,417	-	69,662

SHIRE OF VICTORIA PLAINS
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
 FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 7

Capital Acquisitions

Program/Sub-program	Non-Infrastructure						Infrastructure				TOTAL		
	Land & Buildings		Plant & Equipment		Furniture & Equipment		Roads		Other		Actual 2025/26	Budget 2025/26	
	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26			
Governance													
Admin Storage and Roller Doors	-	22,000									-	22,000	
CEO Vehicle (VP0)			924	100,000							924	100,000	
DCEO Vehicle (VP00)			69,550	75,000							69,550	75,000	
Law, Order and Public Safety													
Disaster Ready Generators			-	101,560							-	101,560	
Disaster Ready Bores								-	78,440		-	78,440	
Housing													
Staff Housing Development - HSP2	82,276	4,567,000									82,276	4,567,000	
Staff Housing Development - HSP1	22,124	27,000									22,124	27,000	
Air Conditioner - 12 Harrington St					12,700	15,000					12,700	15,000	
Recreation and Culture													
Calingiri Pavilion Boiler	27,309	27,309									27,309	27,309	
Calingiri Sportsclub	-	25,000									-	25,000	
Mogumber Toilets	13,697	12,000									13,697	12,000	
Calingiri Oval Scoreboard											-	80,000	
Calingiri War Memorial								13,914	22,000		13,914	22,000	
Calingiri Playground Equipment								48,820	52,000		48,820	52,000	
Calingiri Sportsground Lighting								22,835	22,471		22,835	22,471	
Calingiri Youth Park								11,000	11,425		11,000	11,425	
Bolgart Skatepark								5,868	5,000		5,868	5,000	
Transport													
Depot Renovations	43,182	60,000									43,182	60,000	
Depot Carpark LRC	17,294	15,000									17,294	15,000	
PEX01 - Caterpillar Excavator 311D-LRR			137,400	140,000							137,400	140,000	
Snap on Hydraulic Claw			20,800	20,800							20,800	20,800	
PM09 - Kubota ZD1211-60 Mower VP71			17,842	18,000							17,842	18,000	
PTK23 - Mitsubishi Canter Table Top VP49			112,971	120,000							112,971	120,000	
PWV75 - Ford Ranger Wildtrak WM VP000			75,848	75,000							75,848	75,000	
Digital Speed Signs			23,895	25,000							23,895	25,000	
Depot Utility (2WD)			33,419	30,000							33,419	30,000	
Footpaths								16,900	16,900		16,900	16,900	
Truck Parking Bay - Mogumber								-	10,000		-	10,000	
Truck Parking Bay - Yerecoin								10,120	10,120		10,120	10,120	
Roadworks - Regional Road Safety Program													
Toodyay - Bindi Bindi Rd Nth (RRSP)								1,940,682	2,428,855		1,940,682	2,428,855	
Wongan Hills Waddington Road (RRSP)								661,465	823,540		661,465	823,540	
Roadworks - Roads to Recovery Funded													
Yerecoin Sth East Rd								783,412	700,000		783,412	700,000	
Bolgart East Rd Seal - renewal								77,797	57,250		77,797	57,250	

SHIRE OF VICTORIA PLAINS
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
 FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 7

Capital Acquisitions

Program/Sub-program	Non-Infrastructure						Infrastructure				TOTAL		
	Land & Buildings		Plant & Equipment		Furniture & Equipment		Roads		Other		Actual 2025/26	Budget 2025/26	
	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26			
Poincare St - Seal renewal							48,437	60,000			48,437	60,000	
Cavell St and Haig Intersection							12,427	10,000			12,427	10,000	
Calingiri New Norcia Rd - reconstruction							3,823	79,198			3,823	79,198	
Economic Development													
Victoria Plains Central Precinct	-	1,890,000									-	1,890,000	
Gillingarra Emergency Water CWSP									-	86,180	-	86,180	
Gillingarra Community Water CWSP									-	93,912	-	93,912	
Gillingarra Truckfill CWSP									-	128,741	-	128,741	
ESA Tourism Development									-	350,000	-	350,000	
Bore Development - Goudge / Parker Rd									8,455	9,800	8,455	9,800	
Totals	205,882	6,645,309	492,649	705,360	12,700	95,000	3,528,043	4,158,843	137,913	896,989	4,377,187	12,501,501	
	TOTAL NON-INFRASTRUCTURE						711,231	7,445,669	TOTAL INFRASTRUCTURE		3,665,956	5,055,832	

Completed

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 8

Borrowings

No.	Loan Details	Amount Outstanding 1/07/2025	Interest Repayments		Principal Repayments		Principal Outstanding 28/02/2026
			Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	
		\$	\$	\$	\$	\$	\$
	Self Supporting Loans						
83	Calingiri Football Club	101,555	(3,292)	(4,928)	(11,307)	(23,872)	90,248
	Other Loans						
84	Piawaning Water Supply	29,088	(362)	(605)	(9,576)	(19,272)	19,512
85	Grader and Roller	60,890	(258)	(430)	(20,211)	(40,508)	40,679
87	Plant Replacement	1,114,716	(44,413)	(44,413)	(204,914)	(204,914)	909,802
	Total Borrowings	1,306,249	(48,325)	(50,376)	(246,008)	(288,566)	1,060,241
	Current Loan Liability	291,238					45,230
	Non-Current Loan Liability	1,015,011					1,015,011
	Total Loan Liability	1,306,249					1,060,241

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 9

Payables

(a) Trade and other payables

	2026	2025
Current	\$	\$
Sundry creditors	111,282	1,796,712
Prepaid Rates	-	56,547
Accrued Salaries and Wages	-	61,708
Bonds and Deposits Held	15,455	15,190
Accrued Expenses	-	78,538
BSL/Payroll clearing/rounding	2	-
ATO GST payable	-	12,947
DoTransport Licensing	-	986
	126,739	2,022,627

(b) Other Liabilities

	2026	2025
Current	\$	\$
Contingent Liabilities	-	324,453
DoTransport Licensing	1,435	-
	1,435	324,453

Contingent Liabilities Represented by:

Housing Support Program 1	-	-
Housing Support Program 2		
Roads to Recovery	-	215,690
WSFN Funding		8,694
Grant - Local Roads and Community Infrastructure Program(LRCIP) Ph 4A	-	100,069
	-	324,453

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 10

Grants, Subsidies and Contributions

(a) Capital Grants, Subsidies and Contributions

	Annual Budget	Amended Budget	YTD Budget	YTD Revenue Actual	Variance YTD vs Actual
	2025/26	2025/26	2025/26	2025/26	2025/26
	\$	\$	\$	\$	\$
Law, Order and Public Safety					
Disaster Ready Generator	55,000	55,000		-	-
Disaster Ready Bores	55,000	55,000		-	-
Housing					
Housing Support Program (HSP1)	27,000	27,000		-	-
Housing Support Program (HSP2)	4,567,000	4,567,000	3,192,001	3,193,767	1,766
Recreation					
Scoreboard Grant	75,000	75,000	-	-	-
Lottery West -Calingiri Playground	42,000	13,132	-	-	-
Economic Services					
DWER - Goudge Parker Rd Bore Redevelopment	7,344	7,344	7,343	7,343	-
Gillingarra Emergency Water CWSP	60,326	60,326	33,000	33,000	-
Gillingarra Community Water CWSP	65,738	65,738	45,000	45,000	-
ESA Tourism Development	689,485	350,000	300,000	300,000	-
Gillingarra Truckfill CWSP	89,892	89,892	30,000	30,000	-
Victoria Plains Central Precinct	1,890,000	1,890,000		-	-
Transport					
Govt Grant - Regional Roads	3,252,395	3,252,395	2,600,958	2,601,916	958
Govt Grant - R2R	906,448	906,448	906,448	915,690	9,242
HVRA Truck parking Bay - Mogumber	8,000	8,000		-	-
LRCIP Funding	153,936	153,936	100,069	100,069	-
WSFN Funding	-	-	-	8,694	8,694
Total Non Operating Capital Grants, Subsidies and Contributions	11,944,564	11,576,211	7,214,819	7,235,479	11,966
					-

(b) Operating Grants, Subsidies and Contributions

	Annual Budget	Amended Budget	YTD Budget	YTD Revenue Actual	Variance YTD vs Actual
	2025/26	2025/26	2025/26	2025/26	2025/26
	\$	\$	\$	\$	\$
General Purpose Funding					
Financial Assistance Grants - General	787,005	787,005	290,254	289,101	(1,153)
Financial Assistance Grants - Local Roads	846,202	846,202	283,500	283,757	257
Law and Public Order					
DFES Operating Grant (ESL)	99,190	99,190	74,393	69,613	(4,780)
Emergency Services Administration Grant	-	-	-	4,400	4,400
CESM Contribution	161,963	161,963	69,400	65,930	(3,470)
Grant - Mitigation Activity Fund	94,230	94,230	47,000	47,115	115
Education and Welfare					
Australia Day	10,000	10,000	10,000	12,000	2,000
Grant - Other Events*	20,000	20,000	10,000	8,636	(1,364)
Economic Services					
Strategic Water Plan	33,645	33,645	-	-	-
DWER - Mobile Water Tank	9,240	9,240	9,240	9,240	-
Transport					
Govt Grant - Direct	211,511	211,511	211,511	211,552	41
Total Operating Grants, Subsidies and Contributions	2,272,986	2,272,986	1,005,297	1,001,344	(3,953)

Supplementary information on Grant - Other Events

	Annual Budget	YTD Revenue Actual
	\$	\$
*Grants/contributions to Community Development Programs		
LBW Australia - Library grant - Bolgart	3,636	3,636
Street Alive	5,000	5,000
Total	8,636	8,636

SHIRE OF VICTORIA PLAINS

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 11

Restricted Funding

Description	External Funding Allocation	Project Opening Balance Funding	Receipts	Costs	Balance	Cash Backed
		1/07/2025			28/02/2026	
	\$	\$	\$	\$	\$	\$
Grant - Local Roads and Community Infrastructure Program(LRCIP) Ph 4A	\$ 601,419	100,069	-	160,927	(60,858)	-
WDC Housing Prospectus	\$ 10,000	10,000	-	-	10,000	-
Housing Support Program Stage 1	877,065	-	533,600	533,600	-	-
Housing Support Program Stage 2	32,758,522		22,930,965	19,737,199	3,111,490	3,111,490
RRSP	3,252,395	-	2,601,916	2,602,147	(231)	-
DWER - Gouge Parker Rd - Bore Development	\$ 92,144	(57,158)	7,344	8,455	-	-
Roads to Recovery	\$ 614,480	215,690	700,000	925,896	-	-
Totals	38,206,025	268,601	26,773,825	23,968,224	3,060,401	3,111,490

Restricted Savings \$ 3,066,668

To be transferred to (from) Muni account \$ (44,822)

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 12
Local Roads and Community Infrastructure Funding

Local Roads and Community Infrastructure - MONTHLY REPORT							Nominal Funding Allocation		
Council: Shire of Victoria Plains							Phase: 4		
Approved Projects (Project Name in order listed on Approved Work Schedule)	Total Project Cost (\$)	Approved LRCI Funding Contribution (\$)	LRCI Funding Actual Expenditure 24-25 (\$)	25-26 Expenditure (\$)	Total Actual Expenditure (\$)	SOVP own source	Construction Start Date (MM/YY)	Construction Completion Date (MM/YY)	Project status
Calingiri Sportsground Lighting	85,805	85,805	62,969	22,835	85,805	-	Nov-24	Sep-25	Completed
Calingiri Youth Open Space	21,000	21,000	9,850	11,000	20,850	-	Dec-24	Nov-25	Completed
Bolgart Skatepark and Basketball refresh	5,850	5,850	-	5,868	5,868	-	Oct-24	Sep-25	Completed
Calingiri Playground Equipment	52,180	45,688	-	48,820	48,820	-	Jan-25	Mar-26	Underway
Mogumber Hall Toilets and Building Locks	24,815	24,815	12,815	13,697	26,512	-	Oct-24	Dec-25	Completed
Calingiri Shire Depot Carpark	15,000	15,000	-	17,294	17,294	-	Oct-24	Dec-25	Completed
Shire of Victoria Plains Boundary Entry Signage	56,795	41,412	-	56,795	56,795	15,383	Sep-24	Oct-25	Completed
TOTAL	261,445	239,570	85,634	176,309	261,944	15,383			

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 13

Bush Fire Brigade

OPERATING GRANT		
EXPENDITURE ITEM	BUSH FIRE BRIGADE	
	2025/26 Budget	2025/26 Actual
RECURRENT:		
1. Purchase of Plant & Equipment <\$1,500 per item	2,000	1,077
2. Maintenance of Plant and Equipment	4,000	3,933
3. Maintenance of Vehicles/Trailers/Boats	37,690	35,089
4. Maintenance of Land and Buildings	3,000	1,897
5. Clothing and Accessories	14,000	10,257
6. Utilities, Rates and Taxes	9,000	3,208
7. Other Goods and Services	4,500	4,844
8. Insurances	25,000	24,113
Sub Total Recurrent	99,190	84,418
NON-RECURRENT:		
9. Purchase of Plant and Equipment \$1,500 to \$5,000 per item		
Sub Total Non-Recurrent	-	-
Total Operating Budget/Actual	99,190	84,418
Variance Between Budget & Actual ^(a)		14,772

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 14

Explanation of Material Variances

Variances which have exceeded the thresholds are listed below by Program. Significant variances within the Program are listed underneath it by Nature or Type.

The material variance adopted by Council for the 2025/26 year is \$10,000 and 10%.

Reporting Program	Var \$	Var %	Var ▲	Timing / Permanent	Explanation of Variance
Operating Revenues					
Fees and charges	19,888	10%	▲	Permanent	Caravan park fees higher than budgeted, Admin fees and legal cost reimbursements
Interest revenue	16,113	37%	▲	Permanent	Restricted Assets interest from Commbank not budgeted for, Holding HSP grant funds
Other revenue	73,956	81%	▲	Permanent	Income from Workers Comp Reimbursements and PPE Insurance reimbursement offset by Wages and Repairs expenditure
Operating Expense					
Employee costs	(112,729)	8%	▼	Timing	Lack of allocation of costs to subdivision, workers compensation.
Materials and contracts	49,792	(3%)	▲	Permanent	Unbudgeted Insurance Claims expense offset by insurance reimbursements
Utility charges	10,873	(14%)	▲	Timing	No payment of Water Accounts which will smooth out next month
Finance costs	12,768	(27%)	▲	Timing	Timing caused by the Accrued interest journal
Insurance	(10,675)	5%	▼	Timing	Bushfire Insurance captured in LGGS budget

SHIRE OF VICTORIA PLAINS
 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
 FOR THE PERIOD ENDING 28 FEBRUARY 2026

Note 15
Budget Amendments

Amendments to original budget since budget adoption - Surplus/ (Deficit)

Description	Council Resolution	Adoption Date	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
			\$	\$	\$
Forecast Opening Surplus/(Deficit)					(290,513)
Budget Review No.1	OCM 2511-05	26/11/2025		(73,260)	(363,773)
Net Changes			-	(73,260)	(363,773)

9.3 Budget Review as at 28 February 2026

File Reference	
Report Date	17 March 2026
Applicant/Proponent	Audit, Risk and Improvement Committee
Officer Disclosure of Interest	Nil
Previous Meeting Reference	Nil
Prepared by	Colin Ashe – Deputy Chief Executive Officer
Senior Officer	Sean Fletcher – Chief Executive Officer
Authorised by	Sean Fletcher – Chief Executive Officer
Attachments	1. 25-26 Budget Review No.2

PURPOSE

That Council, as recommended by the Audit, Risk and Improvement Committee consider the budget review No. 2 for 2025-26 and adopt the budget amendments by absolute majority.

BACKGROUND

Council approved the 2025-26 budget that forecast a deficit of (\$290,513) at 30 Jun 26 and this was based on an estimated actual closing balance deficit of (\$925,728) from 24-25.

In Nov 25 Budget Review No.1 was completed and further adjustment of \$73,260 was made as follows:

Budget Amendments

Amendments to original budget since budget adoption - Surplus/ (Deficit)

Description	Council Resolution	Adoption Date	Increase in Available Cash \$	Decrease in Available Cash \$	Amended Budget Running Balance \$
Forecast Opening Surplus/(Deficit)					(290,513)
Budget Review No.1	OCM 2511-05	26/11/2025		(73,260)	(363,773)
Net Changes				<u>(73,260)</u>	<u>(363,773)</u>

Local Government (Financial Management) Regulations 1996; regulation 33A requires a budget review to be undertaken between 01 Jan and the last day in Feb of the financial year and the financial performance review cannot be any earlier than 31 Dec.

Budget Review No. 1 did not meet this required timeframe but is considered to be good governance to regularly review the budget versus actuals. Budget Review No. 2 does fall within the required timeframe so along with good governance, also meets the statutory requirements.

COMMENT

25-26 Budget Review No.2:

Management has made limited progress in addressing the budget deficit. Although savings were realised in the capital program, these were outweighed by higher-than-expected operating expenditure.

This has equated to \$110,343 in further savings from budget review No.1 but the deficit is still forecast to be \$253,431. In addition, increased fuel costs and a risk in reduced grants commission payments have not been factored into this forecast and therefore the 30 Jun 26 is likely to be worse.

Attachment 1 provides the full budget review adjustment and can be summarised excluding loan funding and Grader purchases which offset each other:

- \$106,689 reduction in revenue primarily unsuccessful Disaster Ready grant (offset by capital expenditure).
- \$42,499 reduction in operating expenditure which, while appearing positive at face value, would have been a better result had it not been for forecast over expenditure in other activities.
- \$174,533 in overall capital expenditure reductions, primarily due to budgeted Disaster Ready activities which will not go ahead because of the unsuccessful grants.
- \$750,000 of loan funding revenue which will be offset by \$750,000 capital expenditure on 2 Graders.

Management will continue to closely monitor the financial outcomes to endeavour to find further savings and offsets but at this stage, it is unlikely the shire will return to a surplus position at EOFY.

CONSULTATION

Mr Sean Fletcher, Chief Executive Officer

Ms Glenn Deocampo, Coordinator Financial Services

Mrs Zoe Clayton, Chief Financial Officer

STATUTORY CONTEXT

Local Government (Financial Management) Regulations 1996; regulation 33A budget review includes but not limited to:

1. Between 1 January and the last day of February in each financial year a local government is to carry out a review of its annual budget for that year.
- 2A. The review of an annual budget for a financial year must —
 - (a) consider the local government's financial performance in the period beginning on 1 July and ending no earlier than 31 December in that financial year;
2. The review of an annual budget for a financial year must be submitted to the council on or before 31 March in that financial year.
3. A council is to consider a review submitted to it and is to determine whether or not to adopt the review, any parts of the review or any recommendations made in the review.

CORPORATE CONTEXT

Audit, Risk and Improvement Committee Terms of Reference.

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES

WE KNOW WE ARE SUCCEEDING WHEN

4. CIVIC LEADERSHIP

4.3 Proactive and well governed Shire	External audits and reviews confirm compliance
	We have sound financial management policies and attract external funding to help achieve our goals
	Council is supported by a skilled team

Strategic Priority 4.3 - Management considers budget reviews in addition to statutory requirements as good governance allowing early intervention to identify any significant issues.

Delegation

Nil

Policy Implications

Section 3 – Financial Management

Other Corporate Document

Nil

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Compliance	Moderate (3) Short term non-compliance but with significant regulatory requirements imposed	Unlikely (2) The event could occur at some time	Moderate (6)	Operational Manager Risk acceptable with adequate controls, managed by specific procedures and subject to semi-annual monitoring	Ensuring frequent budget reviews in excess of statutory requirements will ensure that the residual risk is low.

FINANCIAL IMPLICATIONS

Nil

Amendments to the budget will provide better forecasting and therefore management of councils finances.

VOTING REQUIREMENTS

Absolute Majority

Officer Recommendation

That Council endorses the Audit, Risk and Improvement Committee recommendation and ADOPTS the 25-26 Budget Review No.2 amendments to the budget 25-26.

Shire of Victoria Plains
Significant Variances to Budget
 For the Period Ending 28 February 2026

Schedule	Account Description	Annual Budget	YTD Actual	Revised Forecast	Variance
	Revised Budget Surplus / (Deficit) from Review No. 1				(363,773)
<u>INCOME</u>					
5	Disaster Ready Generators Unsuccessful Grant	55,000	-	-	(55,000)
5	Disaster Ready Bores Unsuccessful Grant	55,000	-	-	(55,000)
WSFN Funding					
	Legacy adjustment 2020-21 contingent liabilities	-	8,694	8,694	8,694
12	Roads to Recovery Funding Budgeting error in C/F	906,448	915,690	915,690	9,242
12	Proceeds from Sale of Plant				
	Ford Everest (DCEO)	65,000	50,276	50,276	(14,724)
	Caterpillar Excavator	30,000	39,197	39,197	9,197
	Ride on Mover	5,000	16,816	16,816	11,816
	Ford Wildtrak (MWS) volatile auction sale prices	65,000	44,086	44,086	(20,914)
12	Loan Funding Plant Replacement Ph 2 - Grader x 2	-	-	750,000	750,000
	Net Income Variations				643,311
<u>EXPENDITURE</u>					
4	Conference Costs Leaders Summit CBR, National Roads Bendigo	16,000	18,710	24,710	(8,710)
4	Consultants Reduction in requirements				
	- Revaluation	15,000	-	-	15,000
	- Precinct Plan	40,000	-	10,000	30,000
4	Legal Fees allocation for Kennedys not required	10,000	-	-	10,000
5	Ranger Services Additional visits	26,400	36,382	58,212	(31,812)
10	Contractors Reduced Town Planning Requirements	72,520	22,241	50,000	22,520
4	Miscellaneous Expenses EBA Payment missed in budget	1,000	4,844	5,500	(4,500)
14	Parts and Repairs	255,000	237,630	290,000	(35,000)

**Shire of Victoria Plains
Significant Variances to Budget
For the Period Ending 28 February 2026**

Schedule	Account Description	Annual Budget	YTD Actual	Revised Forecast	Variance
13	Economic Development Officer Contractor not replaced	75,000	17,952	30,000	45,000
	Net Expenditure Variations				42,499
	CAPITAL				
	Yerecoin Sth East Rd	700,000	783,412	783,412	(83,412)
	Bolgart East Rd Seal - renewal	57,250	77,797	77,797	(20,547)
	Poincare St - Seal renewal	60,000	48,437	48,437	11,563
	Cavell St and Haig Intersection	10,000	12,427	12,427	(2,427)
	Calingiri New Norcia Rd - reconstruction	79,198	3,823	3,823	75,375
	Disaster Ready Generators	101,560	-	-	101,560
	Disaster Ready Bores	78,440	-	-	78,440
	DCEO Vehicle (VP00)	75,000	69,550	69,550	5,450
	Service Truck VP49	120,000	112,971	112,971	7,029
	Depot Utility (2WD)	30,000	33,419	33,419	(3,419)
	Bore Development - Goudge / Parker Rd	9,800	4,879	4,879	4,921
	Graders x 2	-	-	750,000	(750,000)
	Net Capital Variations				(575,467)
	Revised Surplus / (Deficit)				(253,431)

PUB

9.4 Internal Audits – Regulation 17 Internal Controls Review – Credit Card Policy

File Reference	
Report Date	17 March 2026
Applicant/Proponent	ARIC
Officer Disclosure of Interest	Nil
Previous Meeting Reference	Nil
Prepared by	Colin Ashe – Deputy Chief Executive Officer
Senior Officer	Sean Fletcher – Chief Executive Officer
Authorised by	Sean Fletcher – Chief Executive Officer
Attachments	1. Financial Management Policy 3.3 Credit Cards

PURPOSE

For Council to endorse the Audit Risk and Improvement Committee (ARIC) recommendation of amendments to Financial Management policy 3.3 Credit Cards – Including store, fuel and debit cards.

BACKGROUND

The AIRC endorsed the Internal Controls Review in Nov 25 and part of this outcome was a review of the shires Credit Card policy. This was also in response to the AOG report and subsequent recommendations in Jun 24.

Broadly the shires extant policy was compliant and in line with the recommendations but needed clearer direction on allowable expenditure and tighter controls on credit card transactions made in error (private use).

COMMENT

Previously policy 3.3 Credit Cards – Including store, fuel and debit cards included:

8. Use of Cards

Corporate Credit Cards or Debit Cards may be used to purchase fuel products upon approval of the CEO and provided it can be demonstrated as being used in a shire asset upon request.

Which has been amended to:

8. Use of Cards

Corporate Credit Cards or Debit Cards may be used to purchase low value items where it is more efficient for on-line purchases of low value or is the only acceptable means to secure the service (e.g. travel booking of flights and accommodation). The following provides broad guidance on acceptable purchases using a Corporate Credit Card less than \$500 per transaction:

- a) general retail (e.g. industrial and construction supplies, hardware and equipment, and office supplies and printing)
- b) food and drink purchases
- c) government services (e.g. postal services, licenses, registrations and permits)
- d) information technology and digital goods
- e) vehicle fuel, parts and services

Exceptions to the indicative \$500 threshold

Some transactions by will exceed the threshold due to the nature and requirement to use a corporate credit card because of efficiencies or a vendor account has not / cannot be established. These include:

- a) travel and accommodation
- b) training and development
- c) community events

Where this is required, the established approval forms are to be completed and signed by the CEO or delegate.

Personal / Private Purchases in error

This policy prohibits private or personal purchases by cardholders but recognises there will be occasions where it may be used in error. This may be because the cardholder also has a personal credit card with the same bank or simply transacted in error. Where this occurs the cardholder is to:

- a) immediately identify the transactions and advise the CEO or Deputy CEO.
- b) Provide a short email of the transactions and why this occurred.
- c) Repay the amount either through a shire invoice or over the counter transaction.

The finance team is to monitor these errors and should a pattern emerge, this is to be raised to the CEO.

It should be noted clause 4b in the policy prohibits private use of the corporate credit card. The above provides direction where it is used in error.

CONSULTATION

Applicable Finance Personnel

Mr Sean Fletcher, Chief Executive Officer.

STATUTORY CONTEXT

Regulation 17 of the Local Government (Audit) Regulations 1996:

(1) The CEO is to review the appropriateness and effectiveness of a local government’s systems and procedures in relation to:

- (a) risk management; and
- (b) internal control; and
- (c) legislative compliance.

(2) The review may relate to any or all of the matters referred to in sub regulation (1)(a), (b) and (c), but each of those matters is to be the subject of a review not less than once in every 3 financial years.

(3) The CEO is to report to the ARIC the results of that review.

CORPORATE CONTEXT

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES	WE KNOW WE ARE SUCCEEDING WHEN
4. CIVIC LEADERSHIP	
	External audits and reviews confirm compliance

4.3 Proactive and well governed Shire	We have sound financial management policies and attract external funding to help achieve our goals
	Councillors attend training and feel supported in their role
	Council is supported by a skilled team

Strategic Priority 4.3 of internal audits and findings is essential to ensure compliance, reduce risk and highlight areas for improvement.

Delegation

Nil

Policy Implications

Section 3 – Financial Management will be updated accordingly upon final approval by council.

Other Corporate Document

Nil

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Compliance	Major (4) Non-compliance results in termination of services or imposed penalties to Shire/Officers	Possible (3) The event should occur at some time	High (12)	Senior Management Team / CEO Risk acceptable with excellent controls, managed by senior management / executive and subject to monthly monitoring	Ensuring any recommendations from the audit are implemented will ensure that the residual risk is low.

FINANCIAL IMPLICATIONS

Nil

VOTING REQUIREMENTS

Simple Majority

Officer Recommendation

That Council APPROVES the amendment to the Financial Management Policy section 3.3 Credit Cards – Including store, fuel and debit cards as recommended by the ARIC.



3.3: Credit Cards – Including store, fuel and debit cards

Responsible Areas	Finance and Administration
Responsible Officer	Deputy CEO
Affected Staff	CEO, DCEO, Coordinator Financial Services, MWS, CESH

Objective

To ensure the proper management of corporate credit, store, fuel and debit cards.

Scope

Local Governments are required to ensure that they have effective and accountable systems in place to safeguard the Shire’s financial resources. This includes the development of proper systems to authorise, verify and record the proper use of credit cards.

Policy

1. Schedules adopted

The following Policy Schedules are adopted, and form part of this Statement –

- Sch.3.3(a) – Corporate, Store, Fuel and Debit Cards – Cardholder Agreement
- Sch.3.3(b) – Reconciliation of Credit Cards, Store Cards and Debit Cards
- Sch.3.3(c) – Purchasing using Credit Cards

2. Authority

All cardholders must have either the authority or delegated authority to commit Shire to expenditure

3. Personal Use

- a) Providing Schedule 3.3(c) – Purchasing using Credit Cards is complied with, personnel may use a Corporate Credit Card for purchases.
- b) Cardholders still have full responsibility for the use of the card and must ensure 3.3 (c) is complied with. Breaches of this condition will result in the Shire being liable for any unauthorised transactions and may result in disciplinary action, including but not limited to, repayment of the purchase personally.

4. Cardholder Responsibilities

- a) Ensure each card is maintained in a secure manner and guarded against improper use.
- b) Cards are to be used only for Shire official activities, there is no approval for any private use.
- c) All documentation regarding a card transaction is to be retained by the cardholder and produced as part of the reconciliation procedure.
- d) Card limits are not to be exceeded.
- e) Purchases on any card are to be made in accordance with Shire of Victoria Plains – Purchasing Policy.
- f) Reconciliation is to be completed within 7 days of the date of the card statement being issued.
- g) All cards are to be returned to the CEO on or before the employee’s termination date with a full acquittal of expenses.
- h) All cardholder responsibilities as outlined by the card provider.
- i) Cash advances or withdrawals are not permitted.

5. Cardholder Agreement
 - a) The Cardholder Agreement is contained in Policy Schedule 3.3(a).
 - b) Failure to comply with any of these requirements could result in the card being withdrawn from the employee.
 - c) In the event of loss or theft through negligence or failure to comply with the Shire's Policy any liability arising may be passed on to the cardholder.
6. Consequences of Non-Compliance
Failure to comply with the Delegations, Policy or Procedures may result in disciplinary action up to and including termination of employment.

APPLICATION

7. Card Reconciliation Procedures

- a) Card statement accounts will be issued to the relevant cardholder who will, within 7 days, acquit the transactions on the account. A template is attached to this policy identifying the reconciliation requirements.
- b) Transactions will be supported by a GST invoice stating the type of goods purchased, amount of goods purchased and the price paid for the goods. The receipt shall meet the requirements of the *Goods and Services Tax Act 1999* to enable a GST rebate to be applied.
- c) Transactions shall be accompanied by a job number for costing purposes.
- d) If no supporting documentation is available the cardholder will provide a declaration detailing the nature of the expense and must state on that declaration all expenditure is of a business nature'. Approval of this expense is referred to the CEO for a decision.
- e) Should approval of expenses be denied by the CEO recovery of the expense shall be met by the cardholder.
- f) The cardholder shall sign and date the card statement with supporting documentation attached stating all expenditure is of a business nature.
- g) A monthly report and reconciliation of all card transactions will be included in the accounts for payment report presented to Council.

8. Use of Cards

Corporate Credit Cards or Debit Cards may be used to purchase low value items where it is more efficient for on-line purchases of low value or is the only acceptable means to secure the service (e.g. travel booking of flights and accommodation). The following provides broad guidance on acceptable purchases using a Corporate Credit Card less than \$500 per transaction:

- a) general retail (e.g. industrial and construction supplies, hardware and equipment, and office supplies and printing)
- b) food and drink purchases
- c) government services (e.g. postal services, licenses, registrations and permits)
- d) information technology and digital goods
- e) vehicle fuel, parts and services
- f) Incidentals

Exceptions to the indicative \$500 threshold

Some transactions by will exceed the threshold due to the nature and requirement to use a corporate credit card because of efficiencies or a vendor account has not / cannot be established. These include:

- a) travel and accommodation
- b) training and development

c) community events

Where this is required, the established approval forms are to be completed and signed by the CEO or delegate.

Personal / Private Purchases in error

This policy prohibits private or personal purchases by cardholders but recognises there will be occasions where it may be used in error. This may be because the cardholder also has a personal credit card with the same bank or simply transacted in error. Where this occurs the cardholder is to:

- a) immediately identify the transactions and advise the CEO or Deputy CEO.
- b) Provide a short email of the transactions and why this occurred.
- c) Repay the amount either through a shire invoice or over the counter transaction.

The finance team is to monitor these errors and should a pattern emerge, this is to be raised to the CEO or Deputy CEO.

On Line Accounts

Personal on-line accounts (Amazon, E-Bay, Temu etc) are not be used for Shire purchases unless approved by the CEO or Deputy CEO to ensure purity of the transactions and minimise risk of fraud or the perception of fraud. A Shire of Victoria Plains account is to be established and is to include contact details (e.g. shire delivery address, contact number and email) where these vendors are used.

9. Disputed Transactions

- a) The Shire is responsible for paying all accounts on the monthly card statement and the bank processes a direct debit from Council's operating bank account for such.
- b) When a Cardholder believes that charges are incorrect they should first contact the supplier to determine the causes of the discrepancy and if necessary the Creditors Officer will notify the bank in writing.
- c) Any amounts in dispute must be highlighted on the copy of the Cardholders statement and a copy of the written notification to the bank attached.

10. Cancelled Cards

Cancellation of a Card may be necessary where the:

- a) Cardholder changes job function within Council
- b) Cardholder terminates employment with Council
- c) Council terminates employment with the Cardholder
- d) Card is no longer required
- e) Cardholder has not adhered to set procedures
- f) Misuse of the Card.

11. Review of Card Use

All receipts and documentation will be reviewed and any expenses that do not appear to represent fair and reasonable business expenses shall be referred to the CEO for a decision.

12. Procedures for Lost, Stolen and Damaged Cards

- a) The loss or theft of a credit card must be immediately reported by the cardholder to the card provider regardless of the time or day discovered. The cardholder must also formally advise the Manager Finance & Administration of the loss or theft without delay.

- b) Advice of a damaged card is to be provided to the Manager Finance & Administration who will arrange a replacement.

13. Additional Cardholders

The CEO is the primary cardholder for the Shire and may delegate additional cardholders within the Shire's approved total credit limit, and in accordance with the Delegation adopted by Council.

REFERENCES

Fuel card statements have all relevant details provided. Other than certification by the cardholder, no further procedures are required.

Schedule 3.3(a) – Corporate, Store, Fuel and Debit Cards – Cardholder Agreement

Conditions of use of Corporate Credit, Store, Fuel and Debit Cards –

1. Ensure all cards are maintained in a secure manner and guarded against improper use.
2. All cards are to be used only for Shire of Victoria Plains official activities as prescribed by the CEO, there is no approval given for any private use.
3. Ensure no one else other than the authorised cardholder uses any card issued.
4. All documentation regarding a card transaction is to be retained by the cardholder and produced as part of the reconciliation procedure.
5. Card limits are not to be exceeded.
6. Observe all cardholder responsibilities as outlined by the card provider.
7. Purchases on all cards are to be made in accordance with Shire of Victoria Plains Purchasing Policy.
8. Reconciliation is to be completed within 7 days of the date of card statement being issued on the supplied template.
9. Transactions will be supported by a GST invoice stating the type of goods purchased, amount of goods purchased and the price paid for the goods. The receipt shall meet the requirements of the *Goods and Services Tax Act 1999* to enable a GST rebate to be applied.
10. Transactions shall be accompanied by a job number, cost centre and element type for costing purposes.
11. If no supporting documentation is available the cardholder will provide a declaration detailing the nature of the expense and must state on that declaration all expenditure is of a business nature. Approval of this expense is referred to the CEO for a decision.
12. Should approval of expenses be denied by the CEO recovery of the expense shall be met by the cardholder.
13. The cardholder shall sign and date each card statement with supporting documentation attached stating all expenditure is of a business nature.
14. Lost or stolen cards shall be reported immediately to the card provider and a written account of the circumstances shall be provided to the CEO on the next working day.
15. All cards are to be returned to the CEO on or before the employee's termination date with a full acquittal of expenses.

ACKNOWLEDGEMENT OF RECEIPT OF CREDIT, STORE, FUEL AND DEBIT CARD/S

- a) I have read this policy and understand my responsibilities which include the requirement that the card/s can only be used for official business only and acknowledge receipt of the following cards noted below.
- b) I acknowledge that failure to comply with the Delegations or Policies may result in disciplinary action up to and including termination of employment.

Card type Credit, Debit, Store, Fuel	Organisation	Number

Name and Signature _____ Date _____

– End of Schedule

Schedule 3.3(b) – Reconciliation of Credit Cards, Store Cards and Debit Cards

Standard reconciliation format –

Card Reconciliation

CARD	Type		Number		Cardholder		
Item No.	Chq/EFT	Date	Supplier	Purchases	Amount	Type	Funding

Card Total \$

– End of Schedule

GST CODES

	Income and purchases subject to GST		Free income and purchase
	No report		Input tax

– End of Schedule

Office Use Only			
Relevant delegations	3.3		
Initial Council adoption	Date	21 June 2018	Resolution #
Last reviewed	Date	28 February 2023	Resolution #
Last reviewed	Date	13 January 2026	Resolution #
Next review due	Date		

PUBLIC AGE

9.5 Local Government Electoral Reform

File Reference	
Report Date	11 March 2026
Applicant/Proponent	WALGA
Officer Disclosure of Interest	Nil
Previous Meeting Reference	Nil
Prepared by	Sean Fletcher – Chief Executive Officer
Senior Officer	N/A
Authorised by	Sean Fletcher – Chief Executive Officer
Attachments	<ol style="list-style-type: none"> 1. WALGA Info Page – Electoral Reform 2. WALGA Electoral Reform Discussion Paper

PURPOSE

For Council to consider and authorise the CEO to respond to the WALGA Discussion Paper:

BACKGROUND

WALGA is undertaking a sector-wide consultation to inform its advocacy on potential reforms to Local Government electoral arrangements that may be proposed by the State Government. The reforms under consideration are:

- A move to full spill elections every four years, and
- The introduction of compulsory voting at Local Government elections.

The Minister for Local Government, Hon Hannah Beazley MLA, has publicly raised the prospect of reforming Local Government electoral arrangements in Western Australia, including both compulsory voting and a shift away from the current biennial half-spill election model. During the 2025 Local Government elections, the Minister stated that compulsory voting may be considered if voter turnout continues to decline and indicated a willingness to consult on introducing four-year full-spill elections to address voter fatigue and strengthen democratic participation. The Minister has also acknowledged that voter fatigue and the mounting costs of conducting Local Government elections are issues regularly raised with her by the sector and the broader community, and has indicated she is ready to engage in discussions on electoral reform prior to any formal proposal being released.

While no formal reform proposal or consultation process has yet been announced by the State Government, WALGA has proactively commenced this consultation to ensure that its advocacy positions reflect contemporary Local Government views and to support timely and informed engagement when reform proposals are released.

Western Australia currently operates under a system of **voluntary voting** with **biennial elections**, whereby half of Council positions are contested every two years for four-year terms.

This differs from all other Australian jurisdictions, which generally operate under full spill elections every four years, most with compulsory voting.

WALGA's existing advocacy positions support the current Western Australian approach, particularly half-spill elections and voluntary voting. However, recent sector reviews have identified mixed views on compulsory voting and ongoing concerns regarding rising election costs and a lack of transparency in cost allocations by the Western Australian Electoral Commission.

The attached Discussion Paper outlines key considerations associated with each reform option, including impacts on voter participation, Council continuity and experience, candidate recruitment, administrative complexity, and election costs. WALGA has noted that it is unable to definitively assess the cost implications of either reform option in the absence of detailed cost modelling from the Western Australian Electoral Commission.

Local Governments are requested to provide **Council-endorsed feedback to WALGA by 4:00 pm on Friday, 27 March 2026**. Council's response will contribute to a report to WALGA State Council and inform WALGA's future advocacy position on these matters.

COMMENT

The following is an overview of the Discussion Paper, the key issues raised, how this relates to the Shire of Victoria Plains and the associated pros and cons regarding each matter.

Voter Participation and Voter Fatigue

The Discussion Paper identifies voter participation and voter fatigue as central considerations in assessing both election frequency and voting method (pp. 2–4). While overall participation in Western Australian Local Government elections remains low at a statewide level (30.29%), Western Australian Electoral Commission data demonstrates that high participation can be achieved under the current voluntary voting and biennial election model. Regional and rural local governments commonly record 40-60% or more. In the 2023 Local Government elections, the Shire of Victoria Plains recorded the highest voter turnout in Western Australia at 62.24%, indicating strong community engagement without compulsory voting. This outcome demonstrates that structural electoral reform is not a prerequisite for achieving high participation in rural communities. Retaining the current arrangements allows Victoria Plains to continue building on established local engagement while broader sector-wide evidence is gathered, rather than introducing compulsory voting in circumstances where local participation outcomes are already demonstrably strong.

Pros

- Demonstrates that voluntary voting can achieve the highest participation outcomes in the State.
- Supports the position that compulsory voting is not necessary where strong local engagement already exists.
- Reinforces the effectiveness of the current electoral model for Victoria Plains.

Cons

- Statewide participation remains low, which continues to drive reform discussions at a broader policy level.
- High participation in individual shires may not be consistently replicated across all local governments.

Council Continuity, Knowledge Retention and Mentorship

Council continuity, knowledge retention and mentorship are identified as important considerations when comparing half-spill and full-spill election models (pp. 2–3). The Discussion Paper notes that full-spill elections in other jurisdictions typically result in significant turnover, with approximately half of councillors not returning after elections.

Pros

- Full-spill elections provide a clear whole-of-Council mandate.
- Whole-of-Council induction processes may be simplified.
- Councillors can focus on longer-term priorities over a four-year term.

Cons

- Increased risk of substantial loss of corporate knowledge and governance experience.
- Reduced opportunity for mentoring new councillors.

For Victoria Plains, the current half-spill model supports continuity and stable governance in a small organisation with limited administrative capacity.

Stable Mandate and Collective Accountability

The Discussion Paper notes that a stable whole-of-Council mandate and collective accountability may be strengthened under a full-spill election model (p. 2).

Pros

- Clear electoral mandate for the entire Council.
- Alignment between Council terms and strategic planning cycles.
- Potential for stronger collective responsibility for decisions.

Cons

- Less frequent elections reduce opportunities for regular accountability.
- Increased governance risk if community confidence declines during a four-year term.

Retaining biennial elections allows electors in Victoria Plains to make incremental changes to Council composition.

Candidate Recruitment and Representation

Candidate recruitment is identified as a key consideration, particularly in assessing full-spill elections (p. 2).

Pros

- Full-spill elections may attract increased attention at a single election event.
- Compulsory voting may enhance the perceived legitimacy of elected members.

Cons

- Smaller population bases, such as Victoria Plains, may struggle to attract a full cohort of candidates at one time.
- Increased risk of uncontested positions or limited candidate choice.

Retaining the half-spill model reduces pressure on the candidate pool and supports continuity.

Administrative Requirements and Transitional Arrangements

Administrative requirements and transitional arrangements are identified as significant considerations for any reform to election frequency or voting method (pp. 2–3).

Pros

- A four-year cycle may simplify long-term election planning once established.
- Alignment with other jurisdictions may reduce complexity over time.

Cons

- Transitional arrangements would require legislative change and additional administrative effort.
- Increased short-term complexity and uncertainty.

Retaining current arrangements avoids additional burden for a small regional administration such as Victoria Plains.

Extraordinary Vacancies and Backfilling

The Discussion Paper identifies extraordinary vacancies and backfilling arrangements as relevant under any election model (p. 2).

Pros

- Fewer elections may reduce the overall frequency of vacancy events.
- Longer terms may provide greater stability where councillors complete full terms.

Cons

- Longer four-year terms increase the likelihood of mid-term vacancies.
- Backfilling reduces direct electoral choice.

Retaining current arrangements limits vacancy duration and supports regular electoral renewal.

Election Costs and Cost Transparency

Election costs and cost transparency are identified as critical considerations throughout the Discussion Paper (pp. 2–4).

Pros

- Fewer elections may reduce total costs over time.
- Higher participation may enable more cost-effective voting methods.

Cons

- Full-spill elections may increase per-election costs due to higher vacancy numbers.
- Compulsory voting is likely to increase participation-related costs.
- Absence of WAEC cost modelling limits informed decision-making.

Retaining current arrangements is prudent until reliable cost modelling is available.

Democratic Legitimacy and Public Confidence

The Discussion Paper links participation rates and voting methods to democratic legitimacy and public confidence (pp. 3–4).

Pros

- Higher participation may strengthen confidence in Council decisions.
- Alignment with State and Federal voting practices may improve public understanding.

Cons

- Compulsory voting may not align with community expectations in a small rural local government.
- Increased participation does not necessarily equate to informed engagement.

Retaining current arrangements supports a locally appropriate approach while further evidence is gathered.

CONSULTATION

Council – February 2026 and March Briefing Sessions

STATUTORY CONTEXT

N/A

Note:

Election matters are governed by Part 4 of the Local Government Act and the supporting schedules and regulations.

CORPORATE CONTEXT

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES		WE KNOW WE ARE SUCCEEDING WHEN	
4. CIVIC LEADERSHIP			
4.1 Forward planning and implementation of plans to achieve community priorities	We attend meetings of key local and regional organisations to jointly plan for our community		

The matter of elections is the cornerstone of our liberal democracy (i.e. we get to choose from more than one candidate). The Shire advocates for suitable arrangements through the WALGA Zone process and WALGA itself.

Delegation

Nil

Policy Implications

Nil

Other Corporate Document

Nil

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome

Reputation Failure for the Shire of Victoria Plains to participate in such a key discussion regarding the governance of local government will weaken its position in future debates	Moderate Substantiated, public embarrassment, moderate impact,, moderate news profile. Example State-wide paper, TV News story.	Almost Certain The event is expected to occur in most circumstances (>90% chance) More than once per year	High (15)	Urgent Attention Required Risk acceptable with effective controls, managed by senior management / executive and subject to monthly monitoring	The CEO and the SMT to monitor and advise Council as required. Deputy President to advocate at Zone meetings as appropriate. The above should see the risk residual move to Low
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FINANCIAL IMPLICATIONS

N/A.

VOTING REQUIREMENTS

Simple Majority

Officer Recommendation

That Council:

1. **NOTES** the WALGA Sector Consultation – Electoral Reform Discussion Paper and the potential State Government reforms relating to:
 - o Full spill Local Government elections every four years; and
 - o Compulsory voting at Local Government elections.
2. **ENDORSES** the submission of feedback to WALGA that:
 - o Supports the retention of the current Local Government electoral framework unless and until clear evidence demonstrates improved democratic outcomes and cost effectiveness;
 - o Emphasises the importance of election cost transparency and the need for detailed cost modelling by the Western Australian Electoral Commission prior to any reform; and
 - o Highlights the need for careful consideration of impacts on Council continuity, local representation, voter engagement, and administrative burden, particularly for regional and rural local governments.
3. **AUTHORISES** the Chief Executive Officer to finalise and submit Council’s endorsed feedback to WALGA by the required deadline of **27 March 2026**.

INFOPAGE

To: All Local Governments **From:** Kirsty Martin,
Executive Manager Member Services

Date: 13 February 2026

Subject: Sector Consultation – Electoral Reform Discussion Paper

Operational Area:	Governance
Key Issues:	Local Governments are requested to provide Council-endorsed feedback to inform WALGA's advocacy on Local Government electoral reforms expected to be proposed by the State Government, specifically: <ul style="list-style-type: none">• full spill elections every 4 years; and• compulsory voting at Local Government elections
Action Required:	Response to WALGA by 4:00pm Friday 27 March 2026

WALGA is undertaking sector engagement regarding Local Government electoral reforms expected to be proposed by the State Government.

In June 2025, Hon Hannah Beazley MLA, Minister for Local Government, expressed support for a four-year election cycle, citing concerns about voter fatigue and the rising costs of conducting biennial elections. These messages were repeated in Minister Beazley's address at WALGA's 2025 Local Government Convention, which also raised the possibility of compulsory voting. These comments have prompted renewed interest and discussion across the sector.

WALGA has contacted both the Department of Local Government, Industry Regulations and Safety (LGIRS) and the Minister's office seeking details of any consultation on these matters, but no further information has been provided.

By proactively progressing this consultation, WALGA is seeking to obtain sector feedback that will ensure WALGA's positions reflect the sector's current views and enable timely, well-informed and effective engagement with the anticipated State Government reform proposals.

Attached to this Infopage is a brief Discussion Paper. The Discussion Paper outlines some example considerations that Local Governments may choose to address when preparing their feedback. It is not intended to present an exhaustive or prescriptive list.

Local Governments are requested to provide Council endorsed responses to the Discussion Paper by 27 March 2026. This feedback will inform an item to be presented to State Council.

For more information, please contact Kirsty Martin on 9213 2051 or Felicity Morris on 9213 2093. Please send responses to governance@walga.asn.au

Electoral Reform Discussion Paper

1. Background

1.1. Purpose

The purpose of this discussion paper is to request Council-endorsed Local Government feedback to inform WALGA's advocacy on Local Government electoral reforms expected to be proposed by the State Government, specifically:

- full spill elections every 4 years; and
- compulsory voting at Local Government elections

These options have been raised in statements by the Minister for Local Government, Hon Hannah Beazley MLA, but no formal proposals have yet been provided for consultation. While WALGA has relevant advocacy positions (discussed further below), the purpose of this discussion paper is to undertake early sector engagement to ensure WALGA's positions reflect the sector's current views and enable timely, well-informed and effective engagement with the anticipated State Government reform proposals.

1.2. WALGA existing advocacy positions

1.2.1. Elections

WALGA has established advocacy positions reflecting the sector's support of voluntary voting and elections of half the offices on Council every two years. These advocacy positions are provided in Appendix 1.

In late 2024 WALGA conducted a review of its Elections Advocacy Positions to ensure they reflected the sector's contemporary view.

Local Government responses at that time indicated strong (98%) support for half spills every two years, which was reflected in the adopted Advocacy Position [2.5.16 Elections](#).

While voluntary voting was supported by an overall majority of responses (74%), compulsory voting was supported by a majority (64%) of metropolitan respondents and a majority (61%) of Class 1 and 2 respondents.

State Council requested that the WALGA secretariat undertake further investigation of the implications of compulsory and voluntary participation in Local Government elections before reporting back to State Council.

In the interim, Advocacy Position [2.5.15 Participation in Local Government Elections](#) was retained, expressing support for voluntary voting with a note that further work was being undertaken.

This investigation was ongoing when the Minister for Local Government raised the prospect of further Local Government election reform.

A State by State comparison of electoral statistics is provided in Appendix 2.

1.2.2. Election costs

In 2024, WALGA conducted a review of five Local Government biennial election cycles up to and including the 2023 Local Government elections. The review demonstrated significant cost increases and concerns about the lack of transparency in costings provided by the Western Australian Electoral Commission (WAEC).

In September 2024, State Council adopted Advocacy Position [2.5.18 Local Government Elections Analysis 2015-2023](#), calling for an independent audit of the WAEC's cost allocation methods and the introduction of Service Level Agreements to ensure transparency of costing methodology.

Cost implications are a relevant consideration in assessing the appropriateness of any proposed electoral reform. However, the current lack of transparency in costing methodology makes it impossible to confidently forecast cost impacts.

This discussion paper seeks to identify the factors associated with each reform proposal that may affect election costs. This is further complicated by the interaction of possible reform options and external economic factors.

WALGA has requested that the Department of Local Government, Regulation and Industry Safety (LGIRS) and the Western Australian Electoral Commission, undertake modelling to identify the cost implications of any proposed reforms.

A comparison of available electoral costs data, State by State, is included as Table 4 in Appendix 2.

WALGA has contacted other Local Government associations to ask if they have experienced changes in costs associated with [compulsory four-year, all-in all-out](#), local government elections. As this has been the approach in most jurisdictions for some time, responses were largely unable to address changes in cost.

2. Election Frequency

Current situation

Western Australia holds biennial elections, with half of the offices on Council elected every two years for four-year terms. All other Australian jurisdictions hold full spill elections every four years (four-year terms).

Considerations

Considerations include:

- Voter participation and fatigue
- Continuity, knowledge retention and mentorship for new Council Members
- Stable whole-of-Council mandate and collective accountability
- Capacity for candidate recruitment
- Administrative requirements
- Extraordinary vacancies and backfilling
- Timing and transitional arrangements

Re-election rates

WALGA has analysed the composition of Councils following the last two Local Government elections in other Australian jurisdictions, all of which have full spill elections. A comparison of available data on re-election rates is included as Table 2 in Appendix 2.

This data suggests that on average, re-elected Council Members make up between 47% and 57% of Council following full spill elections.

By comparing over 700 consecutive ordinary election results, the review identified nine occasions when the membership of Council following an ordinary election was 100% different from the Council following the previous ordinary election. However, four of these local governments held mid-term extraordinary elections, meaning the changes in membership occurred over two or more elections within a four-year period.

Costs

In one respect, a change to a four-year cycle would reduce costs by reducing the number of elections. However, the cost of each election may increase. The WAEC uses the number of vacancies to inform quotations for the conduct of elections. Full spill elections would double the number of vacancies, with possible increased costs associated with printing and postage and increased staffing for the count.

WALGA cannot definitively determine an overall cost impact to Local Government without the requisite cost-modelling from the WAEC. WALGA has requested that the WAEC provide this modelling to LGIRS. The cost impact of a change in election frequency may also vary between Local Governments.

Questions

1. Does your Local Government support half spill elections every two years or full spill elections every four years?
2. What are the key considerations informing this view?
3. If full spill elections every four years were introduced, what transitional arrangements and consequential amendments may be required?
4. Any other comments?

3. Compulsory or Voluntary Voting

Current situation

Voting in Local Government elections is voluntary in Western Australia and South Australia. All other Australian jurisdictions have compulsory voting.

Considerations

Considerations include:

- Voter participation and democratic legitimacy
- Voter engagement, awareness and/or fatigue
- Administrative and enforcement requirements
- Application to owner and occupier rolls

Participation rates

A comparison of available participation data is included as Table 3 in Appendix 1.

Costs

The WAEC uses expected participation rates to inform quotations for the conduct of elections. It is likely that an increased participation rate would increase election costs through higher reply-paid charges and increased staffing for the count. However, in-person elections become more cost effective than postal elections at higher participation rates.

WALGA cannot definitively determine an overall cost impact to Local Government without the requisite cost-modelling from the WAEC. WALGA has requested that the WAEC provide this modelling to LGIRS. The cost impact of compulsory voting may also be different for each Local Government depending on their current participation rates and methods for holding elections, and whether these would change significantly.

Tasmania implemented compulsory voting in Local Government elections in 2022. Local Government Association Tasmania (LGAT) advised that this resulted in reasonably significant cost increases. The Tasmanian Electoral Commission reported a \$9.32 per elector cost for the first compulsory Local Government elections in 2022, a 35% increase from \$6.92 in 2018. An analysis of the factors contributing to this increase is not available and it may be challenging to draw direct comparisons between Tasmania and WA.

It is likely that the cost impact of compulsory voting would be moderated if elections also transition to a 4 yearly cycle.

DRAFT

Questions

5. Does your Local Government support compulsory voting or voluntary voting in Local Government elections?
6. If the frequency of Local Government elections were changed to every 4 years, would your Local Government support compulsory or voluntary voting?
7. What are the key considerations informing this view?
8. Any other comments?

DRAFT

Appendix 1- WALGA Elections Advocacy Positions

2.5.15 Participation in Local Government Elections

Position Statement	<p>The Local Government sector supports voluntary participation in Local Government elections.</p> <p><i>Noting that State Council at its 6 December 2024 State Council meeting resolved that the WALGA Secretariat further investigate implications of compulsory and voluntary participation in Local Government elections and report back to State Council.</i></p>
Background	<p>Voluntary participation in Local Government elections is a long-established position of the Local Government sector, and was confirmed as a result of sector feedback received during the Local Government reform process.</p>
State Council Resolution	<p>December 2024 - 090.5/2024</p> <p>February 2022 – 312.1/2022</p> <p>December 2020 – 142.6/2020</p> <p>March 2019 – 06.3/2019</p> <p>December 2017 – 121.6/2017</p> <p>October 2008 – 427.5/2008</p>
Supporting Documents	<p>Advocacy Positions for a New Local Government Act</p> <p>WALGA submission: Local Government Reform Proposal (February 2022)</p>

2.5.16 Elections

Position Statement	<p>The Local Government sector supports:</p> <ol style="list-style-type: none"> 1. Councillors serve four-year terms with elections every two years and half of the Council positions spilled at each election. 2. First-Past-The-Post (FPTP) voting system for Local Government elections. If Optional Preferential Voting (OPV) remains as the primary method of voting, the sector supports the removal of the 'proportional' part of the voting method for general elections. 3. First-Past-The-Post (FPTP) voting system for internal Council elections.
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4. Councils holding elections by means of in-person, postal and/or electronic voting.
5. Current legislative provisions of Mayor/President of Class 1 and Class 2 Local Governments being directly elected by the community and Class 3 and Class 4 Local Governments determining whether its Mayor or President is elected by the Council or by the community.

Background

The sector positions on Local Government elections have been long-established. This was confirmed as a result of sector feedback received during the Local Government reform process.

Following the 2023 Local Government Elections where legislative reforms to Local Government elections processes were first implemented, sector wide consultation was conducted on key elements of the elections advocacy positions to determine if they accurately reflected the sector's contemporary view.

State Council Resolution

December 2024 - 091.5/2024

February 2022 – 312.1/2022

December 2020 – 142.6/2020

March 2019 – 06.3/2019

December 2017 – 121.6/2017

October 2008 – 427.5/2008

2.5.18 Local Government Elections Analysis 2015-2023

Position Statement

That WALGA advocate to the State Government:

1. For an independent Local Government election audit, focusing on the Western Australia Electoral Commission's (WAEC) service delivery and cost allocation methods and costing applications used, to confirm that marginal cost recovery principles are applied and that the costing program is being effectively managed.
2. For the requirement for the WAEC to develop and implement Service Level Agreements with Local Governments, similar to those agreements currently used in New South Wales and Victorian Local Government elections and that includes:
 - a. transparency of costing methodology,
 - b. direct engagement with Local Governments pre and post elections, and
 - c. the roles and responsibilities of the WAEC and Local Governments in the conduct of elections.

3. For a review of the legislative framework that would allow for more than one election services provider to conduct Local Government elections.
4. For a mandated WAEC Report to Parliament specific to Local Government elections post each election cycle, outlining costs, results, voter turnout and matters for improvement both in the conduct of elections and the legislation, if relevant.

Background

A comprehensive review and analysis of five election cycles up to and including the 2023 Local Government election against the backdrop of legislative reforms to the Local Government electoral process in Western Australia was carried out by WALGA.

With a focus on postal elections conducted exclusively by the Western Australian Electoral Commission (WAEC), the analysis has found evidence of the rising cost and reduced service level of conducting Local Government elections in Western Australia.

Elected Member feedback, costs vs service comparisons and engagement by the sector with WALGA's governance services over the 2023 Local Government election period, are the basis for the position outlined above.

State Council Resolution

September 2024 - 065.4/2024

Appendix 2 - Election Statistics

The data in the following tables is derived from publicly available reports issued by the respective State Electoral Commissions for the elections they conducted. The different content and format of reporting in each jurisdiction can make direct comparisons challenging.

Table 1: Comparative overview

Jurisdiction	Compulsory/optional voting	Frequency	Postal/In Person
Western Australia	Optional	Half spill every 2 years	Postal or in person
South Australia	Optional	Full spill every 4 years.	Postal.
Northern Territory	Compulsory	Full spill every 4 years	Postal or in person.
Queensland	Compulsory	Full spill every 4 years.	Postal or in person.
New South Wales	Compulsory	Full spill every 4 years.	In person.
Victoria	Compulsory	Full spill every 4 years.	Postal
Tasmania	Compulsory	Full spill every 4 years.	Postal

Table 2: Average percentage of returning Council Members (at individual Council level)

States with full spills only. Calculated using publicly reported ordinary election results including elections conducted by private providers.

State	Most recent election year Average % of Council Members who were Council Members the previous term	Previous election year Average % of Council Members who were Council Members the previous term
Queensland	2024 47%	2021 49%
New South Wales	2024 54%	2021 49%
Victoria	2024 46%	2020 47%
South Australia	2022 57%	2018 48%
Tasmania	2022 53%	2018 54%

Table 3: Percentage of all elected candidates who were returning Council Members (at State level)

States with full spills only. Official state level percentage reported by electoral commissions for elections they conducted.

State	Most recent election year % of returning Council Members	Previous election year % of returning Council Members
Queensland	2024 43.2%	2021 46.0%
New South Wales	2021 56.8%	2016/17 (amalgamations) 60.6%
Victoria	2024 43.0%	2020 51.9%
South Australia	2022 50.0%	2018 55.3%
Tasmania	2022 46.0%	2018 48.0%

Table 4: Election participation rates

State	Election Year	Election Year	Election Year
WA	2023 31.2%	2021 30.2%	2019 29.1%
NSW	2024 84.54%	2021 (2020 postponed) 83.56%	2016/2017 (amalgamations) 2017: 79.58% 2016: 79.27%
NT	2025 <i>Official report not yet available.</i>	2021 61.3%	2017 58.5%
QLD	2024 82.31%	2020 (COVID impacted) 77.71%	2016 83.04%
SA	2022 32.9%	2018 31.6%	2014 31.99%
TAS	2022 (First election with compulsory voting) 84.79%	2018 58.72%	2014 54.58%
VIC	2024 81.46%	2020 81.47%	2016 72.15%

Table 5: Election costs
Election costs invoiced to Local Governments.

State	Election Year	Election Year	Election Year
WA	2023 <i>postal elections only</i> \$5.17 per elector 1,763,392 electors (115 districts)	2021 <i>postal elections only</i> \$4.06 per elector 1,727,712 electors (92 districts)	2019 <i>postal elections only</i> \$3.70 per elector 1,619,431 electors (86 districts)
NSW	2024 \$55.67million 5,242,086 electors (125 councils)	2021 \$46million (<i>budgeted</i>) 4,838,137 electors (122 councils)	2016/2017 2017 \$19.17 million 2.73 million electors (45 councils) 2016 \$14.11 million 1.97million electors (76 councils)
NT	2025 NA	2021 \$1,864,193 142,546 electors	2017 \$1,593,775 133,927 electors
SA	2022 \$8.93million (ex GST) \$6.93 per elector (ex GST)	2018 \$6.57million (ex GST) \$5.41 per elector (ex GST)	2014 \$4.36million (ex GST) \$3.77 per elector (ex GST)
TAS	2022 <i>voting became compulsory</i> \$9.32 per elector 410,975 electors	2018 \$6.92 per elector 356,810 electors	2014 <i>first all-in all-out</i> \$5.59 per elector 375,355 electors

Note: Data in this table is taken from reports published by the relevant Electoral Commissions. Due to differences in the ways electoral costs are apportioned, a per elector cost is only provided if it was reported. Data for QLD and VIC is not clearly discernible in Election Reports, and therefore not presented in this table.

9.6 Adoption of Shire Strategic Water Plan - 2025

File Reference	
Report Date	4 March 2026
Applicant/Proponent	Katrina Humphries
Officer Disclosure of Interest	Nil
Previous Meeting Reference	Nil
Prepared by	Katrina Humphries – Creditors Officer
Senior Officer	Sean Fletcher – Chief Executive Officer
Authorised by	
Attachments	<ol style="list-style-type: none"> 1. Strategic Water Plan - 2025 2. Strategic Water Plan Action Plan

PURPOSE

To present the Shire of Victoria Plains Strategic Water Plan 2025 for Council adoption.

BACKGROUND

The Shire of Victoria Plains has contracted Pinion Consultancy to prepare a Strategic Water Plan to guide sustainable water management across the Shire.

The plan has been developed to address water security challenges, improve local water infrastructure, and ensure the efficient and sustainable use of water resources for the community, environment, and industry.

The document provides a strategic framework for planning, implementation, and monitoring of water-related initiatives across the Shire, including stormwater management, alternative water sources, rural supply reliability, and community education.

The Strategic Water Plan includes an Implementation Action Plan (attached as Appendix 1) which outlines priority actions, timeframes, and responsibilities to guide delivery of the Plan.

The draft plan has been reviewed by Shire officers and relevant stakeholders to ensure it aligns with State water strategies and local government best practice. It is now presented to Council for formal adoption.

COMMENT

The Strategic Water Plan outlines the Shire's vision, objectives, and actions to support sustainable water management into the future. It identifies key priorities such as:

- Improving the resilience of community water supplies;
- Enhancing water efficiency within Shire operations and facilities;
- Supporting landholders to adopt waterwise practices;
- Integrating water management considerations into land use planning and infrastructure design.

Adoption of the plan will enable the Shire to pursue funding opportunities, partnerships, and implementation programs consistent with its strategic objectives and sustainability commitments.

CONSULTATION

Mr. Sean Fletcher – Chief Executive Officer

Mr. Silvio Brenzi – Works & Services Manager

Mr. Colin Ashe – Deputy Chief Executive Officer

STATUTORY CONTEXT

Local Government Act 1995 –

Section 3.1 – The general function of a local government is to provide for the good government of persons in its district.

The preparation and adoption of a Strategic Water Plan aligns with this provision by supporting responsible environmental and resource management.

CORPORATE CONTEXT

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES	WE KNOW WE ARE SUCCEEDING WHEN
1.4 Support emergency services planning, risk mitigation, response and recovery	We collaboratively plan service delivery and respond to emergency situations (LEMC)
	Emergency service volunteers are supported and the community understands how to respond to emergencies / natural disasters
2.3 Visitors have a positive experience across our communities	Our parks and community spaces are green, tidy and accessible
	Visitors receive timely and accurate information about attractions and amenities
	Clean, accessible and modern public toilets
	Caravan Parks are attractive, expanded and well utilised

3.2 Conservation of our natural environment and resources	Responsive and a high standard of Ranger services
	Nature reserves in our control are managed and protected
	Shire water resources are efficient, equitable and we advocate for improvements in the network

Delegation

Nil

Policy Implications

Nil

Other Corporate Document

Nil

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Financial Failure to adopt the Strategic Water Plan may reduce access to external funding and demonstrate a lack of strategic direction in water management.	\$50,001 to \$250,000	Should occur at some time. At least once in three years.			Through the adoption of the Strategic Water Plan this will give Shire staff and residents guidance as to projects needed and have the opportunity to budget accordingly for future projects.
Environmental Reactive or unplanned water management could lead to inefficient use of resources, reduced groundwater resilience and unmanaged runoff.					Through the adoption of the Strategic Water Plan being used a guidance for future projects.

FINANCIAL IMPLICATIONS

There are no direct financial implications associated with adoption of a Strategic Water Plan. The Implementation Action Plan will guide future prioritisation of water infrastructure projects and inform annual budget development and long-term financial planning.

VOTING REQUIREMENTS

Simple Majority

Officer Recommendation

That Council adopts the Strategic Water Plan, including the attached Implementation Action Plan (Appendix 1).

PUBLIC AGENDA



STRATEGIC WATER SUPPLY PLAN 2025

Shire of Victoria Plains

November 2025



Executive Summary

Project Background

The Shire of Victoria Plains, located in the Wheatbelt region of Western Australia, has faced recurrent water supply issues exacerbated by climate change. The Shire's Strategic Water Supply Plan aims to ensure reliable water supply for current and future needs, focusing on emergency water for firefighting, agricultural purposes, and community infrastructure.

Purpose of the Strategic Water Use Plan

The plan has three main objectives:

1. Survey and map existing Shire owned water supply assets.
2. Provide a demand model for emergency uses, primarily firefighting.
3. Identify deficiencies in the Shire's water infrastructure and propose solutions.

Existing Infrastructure Survey

The survey covers various towns within the Shire, detailing the location and condition of water supply assets, including bores, tanks, and standpipes. Key towns surveyed include Yerecoin, New Norcia, Bolgart, Calingiri, Gillingarra, Mogumber, and Piawaning.

Water Use Requirements

The plan outlines water requirements for:

- Firefighting: Minimum water volumes for different property sizes and high fire risk areas.
- Building supply: Compliance with AS2419 standards for hydrant supply.
- Shire firefighting: Details on volunteer brigades and their water capacities.
- Emergency farm water: Guidelines for water deficiency declarations and emergency supply needs.
- Public space irrigation: Use of non-potable water for irrigation to reduce reliance on potable supplies.
- Construction water: Access to emergency water supplies for small-scale projects.

Upgrade and Project Recommendations

The plan recommends upgrades and repairs to existing infrastructure, including legal arrangements for access to bores on private land and the construction of new community water infrastructure. Key recommendations include:

- Bolgart: Legal arrangements and capacity determination for the bore.
- Calingiri: Similar legal and capacity checks, with additional focus on sports oval supply.
- Gillingarra and Mogumber: Complete system fixes, including potential new bores and tank upgrades.
- New community water infrastructure: Proposals for new facilities in New Norcia, Yerecoin, and Old Plains to improve emergency water supply coverage.

Conclusion

The Strategic Water Supply Plan for the Shire of Victoria Plains addresses critical water supply issues, focusing on emergency preparedness and efficient use of available

resources. The proposed upgrades and new infrastructure aim to enhance the Shire's resilience to water shortages and support the community's needs.

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Project Background

The Shire of Victoria Plains (the Shire) is a local government area in the Wheatbelt region of Western Australia, about 160 kilometres north of the state capital, Perth. It covers an area of 2,569 square kilometres, and its seat of government is the town of Calingiri.



Figure 1: Location of the Shire of Victoria Plains

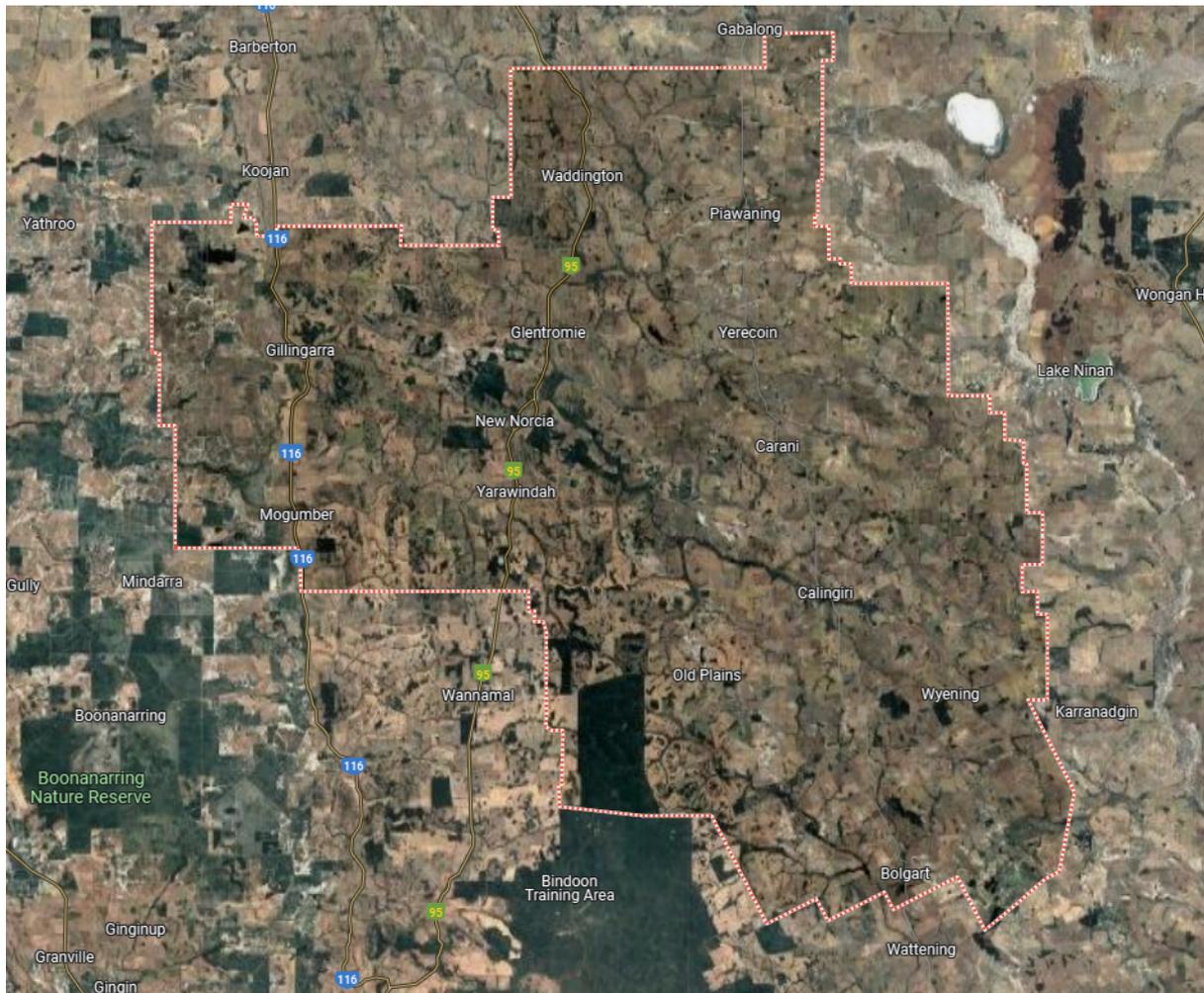


Figure 2: Shire of Victoria Plains

Recurrent water supply problems have affected the Shire over many years. Emerging climate change is likely to increase occurrences of low rainfall, water shortages and demand more efficient use of water.

The Shire recognises the importance of reliable water supply to meet both current needs and in preparing for future need. The Shire recognises the need to provide local community water infrastructure to support federal and state agencies, commercial and private interests throughout the region.

Emergency water and response is one of the key roles of this strategic water plan. It aims to ensure that sufficient water is available for the role of fire fighting in the protection of property, livestock, agriculture and native vegetation. Emergency water supplies are also made available to ensure that the commercial and lifestyle interests of the community are safeguarded wherever possible against serious water deficiencies.

The Shire recognises the importance of emergency off-farm water supplies to farming communities in the event of serious on-farm water shortages, particularly in respect to livestock needs.

While self-sufficiency must remain the primary responsibility of landholders, providing support for and preparing for those times when on-farm and township supplies fail due to sustained periods of low rainfall, is a key objective of the strategic water supply plan.

The use of non-potable water infrastructure for irrigation of public space including sports fields, public gardens, nature reserves and for non-potable uses such as public toilets will reduce reliance on potable water supplies and provide more efficient use of available water supplies.

Community water supply infrastructure form part of a larger network of strategic township and off-farm emergency water supplies and supply water for community owned spaces.

1 Purpose of the Strategic Water Use Plan

The purpose of the Strategic Water Use Plan is threefold:

1. Set out in a survey and location GPS mapping of existing Shire owned water supply assets, either on Shire property or located on private property.
2. Provide a desktop demand model for the Shire for emergency (generally firefighting) uses.
3. Identify possible current and near future deficiencies / issues with the Shire's water infrastructure and possible solutions, funding pending.

2 Existing Infrastructure Survey

SWIPE CARD SYSTEMS

Some existing sites have a swipe card system for metered fill points that require a swipe card or fob to access the water supply. Appropriate water charges for third party users can then be invoiced by the shire.

During emergencies such as bushfires the shire can switch the swipe card system to allow access without a swipe card. Swipe card sites are turned to manual during the fire season. The emergency access contact is the Community Emergency Services Manager (CESM) on 0499516763. It is recommended that this system be extended for both existing supply points where it is not implemented and for new supply infrastructure.

EXISTING INFRASTRUCTURE

Existing infrastructure was surveyed in each town in the Shire. The latitude and longitude of each element was recorded and several pictures taken of each. A detailed list of GPS locations for each element is contained in Appendix A.

The compilation of the QGIS data (available to Council) is shown below, where each yellow dot represents a picture of existing infrastructure:

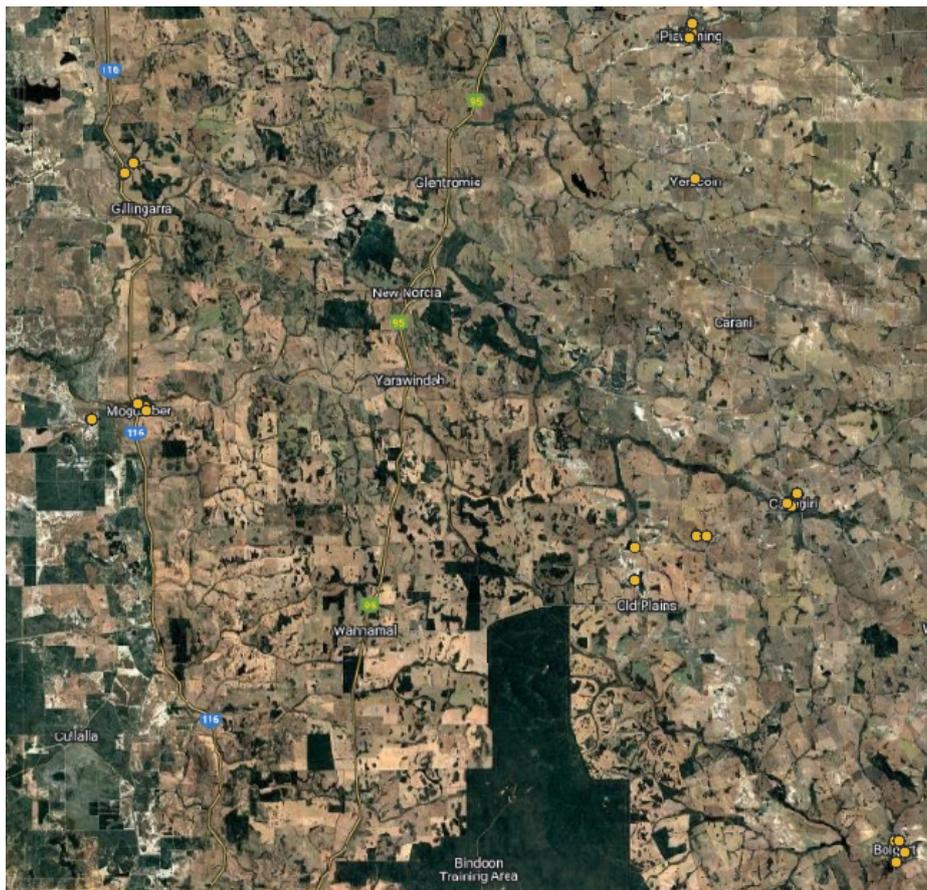


Figure 3: QGIS image locations

2.1 YERECOIN

There is no current water Council owned water systems within Yerecoin. The town water is supplied from WaterCorp.

There is one Sewerage Pond as per the location below:



Figure 4: Yerecoin sewerage pond location

2.2 NEW NORCIA

There is no current water Council owned water systems within New Norcia. The town water is supplied from WaterCorp.

2.3 BOLGART

Shire owned strategic community water supply for agricultural purposes, including emergency stock and firefighting water

The Shire “bore” (a submersible pump on a perennial waterhole) is located in Bolgart on private land (Shire owns the Bore) approximately 900m south of the township. The bore supply capacity is not recorded.

This bore pumps water up to a 150-kL tank (Bolgart tank No 1) and standpipe located just out of town on Bolgart East Rd, approximately 30m from Phillips Road at the Bolgart Sports Club. The site has an air compressor and air operated pump. It has heavy vehicle access including a turnaround area. The standpipe uses an overhead and dual camlock system.

The water is then gravity fed from this tank back into town to 150kL storage tank (Bolgart tank No 2) and standpipe 2, located on Lot 23 Smith Street with the standpipe on George Street. The site has heavy vehicle access and turn-around area. There is currently no operational pump at this site.

Figure 5 shows the general locations of the infrastructure.



Figure 5: Bolgart water infrastructure

WaterCorp own a pipe that comes near Bolgart but stops just on the outskirts of the town itself.

The water assets within Bolgart for the standpipes and tanks are owned by the Shire.

2.4 CALINGIRI

The purpose of the water infrastructure at Calingiri is to provide strategic community water supply for agricultural purposes, including emergency stock and firefighting water. It also supplies water to the sports fields and emergency water at standpipe. There is a bore located on Parker Road as per the map below, which has a pin drop and the coordinates of where this is located.



Figure 6: Parker Rd bore in Calingiri

This bore, located on Parker Road, is owned by the Shire, but is located on privately owned land. Supply capacity of the bore is not recorded. The bore pumps to a storage tank located on Goudge Road approximately 1 km west of Calingiri Rod as per the attached map. A standpipe is located near the corner of Calingiri Road and Goudge Rd

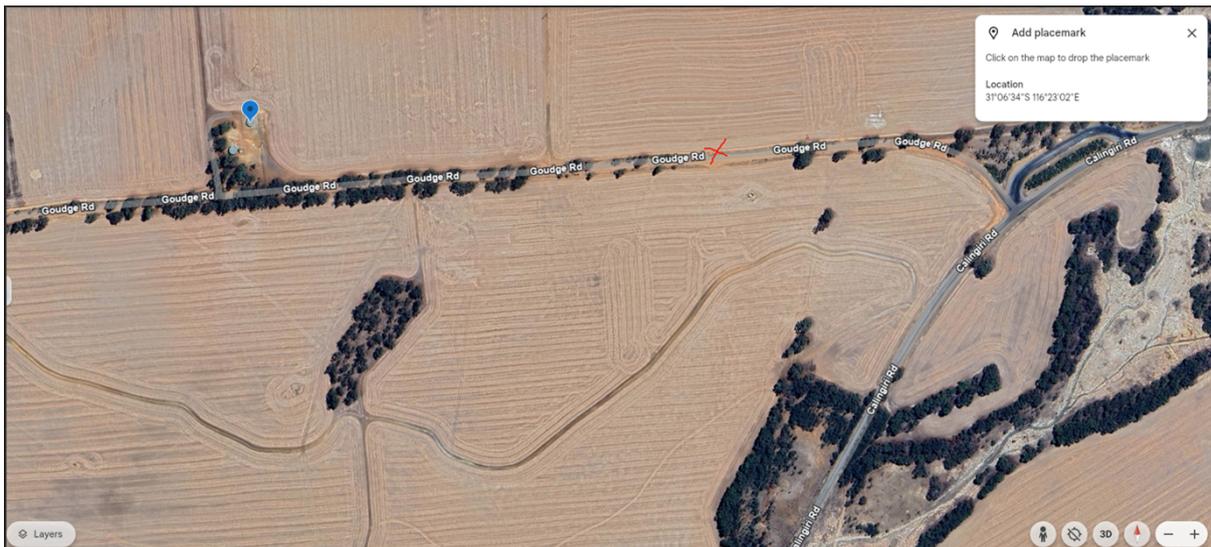


Figure 7: Calingiri tanks

This bore water is pumped to the tank on Goudge Road and then pumped/gravity assisted to the standpipe and into town to the 2 x 225 kL tanks located at the Calingiri Sports Oval. A second overhead standpipe is provided at the oval.

The town itself is supplied with drinking water from WaterCorp.

There are two irrigated open space locations within the Shire, and both are located within Calingiri. They are:

- Calingiri Sports Ovals - Bore water from Parker Rd bore
- Anzac Memorial park- Scheme water

There are two open sewerage ponds in Calingiri which are located next to the CBH site, as shown below:



Figure 8: Calingiri sewerage ponds

2.5 GILLINGARRA

The purpose of the Shire owned water infrastructure at Gillingarra is to provide strategic community water supply for agricultural purposes, including emergency stock and firefighting water. It also provides water to the Gillingarra Hall, public toilets and emergency water at standpipe at same location.

Vesting of the infrastructure is currently in dispute and is under review by DPLH and DWER.

Gillingarra until recently had an operational system that is all now defunct. A bore located approximately 2.7km northwest of Gillingarra Road had a supply capacity of 60kL/ day. There are 2 x 150 kL storage tanks approximately 330m east from the bore also on private land that require the permission of the landowner to access. The two storage tanks that were located out at Gillingarra were feeding water to the standpipe, and the public hall/toilets have collapsed, so the Shire has placed a small tank near the public toilets for the interim.

The pump that is located out at Gillingarra is owned by the Shire and is an electric pump. This was originally bore pumped water to a private house and overhead standpipe that is next to the Gillingarra hall and then the water was pumped to the collapsed tanks. The water was gravity fed back down to the hall and toilets.

Shown below is map of Gillingarra and marked next to each asset a red cross and a number.

1. The location of the bore, located on private property.
2. The location where the standpipe is located and the water is pumped directly from the bore to a small storage tank of approximately 2000L on a stand, located on private property.
3. The location of the tanks that have just recently collapsed, were located on private property.
4. The location of Gillingarra Hall. Water gravity fed from the collapsed tanks down to the hall to supply water to the hall / toilets and standpipe.

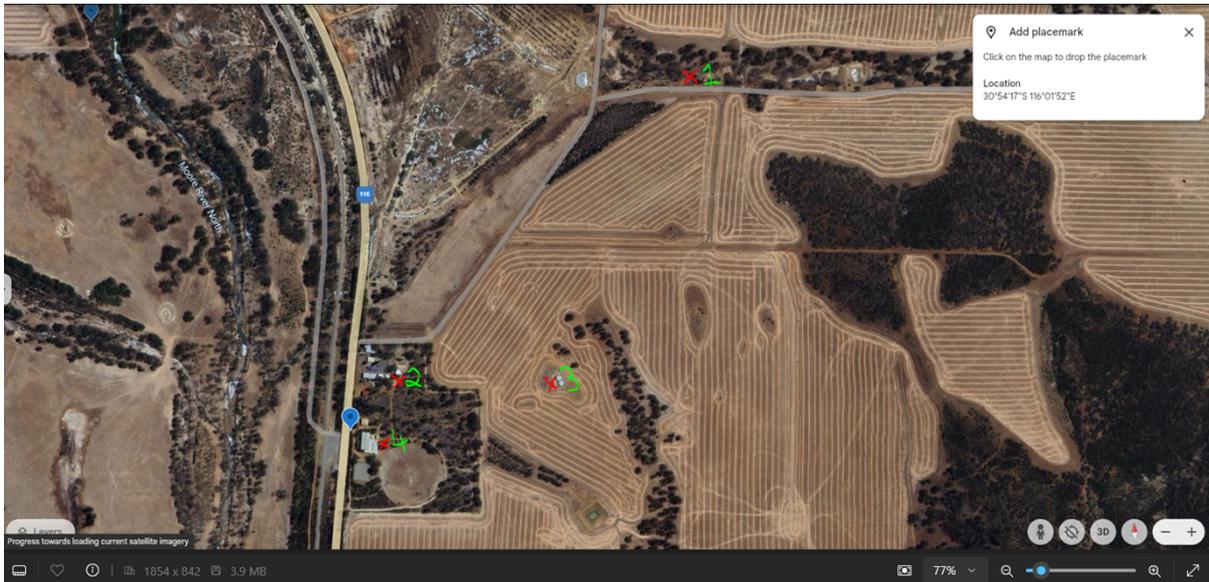


Figure 9: Water assets located in Gillingarra

2.6 MOGUMBER

The purpose of the Shire owned water assets is to provide strategic community water supply for agricultural purposes, including emergency stock and firefighting water.

The bore (which is like Bolgart and is more a solar powered pump within a soak/pond) is non-operational and has been that way for some time. The current arrangement is that the Shire water tanker fills the storage tank. The tank then gravity feeds back down to an overhead standpipe.

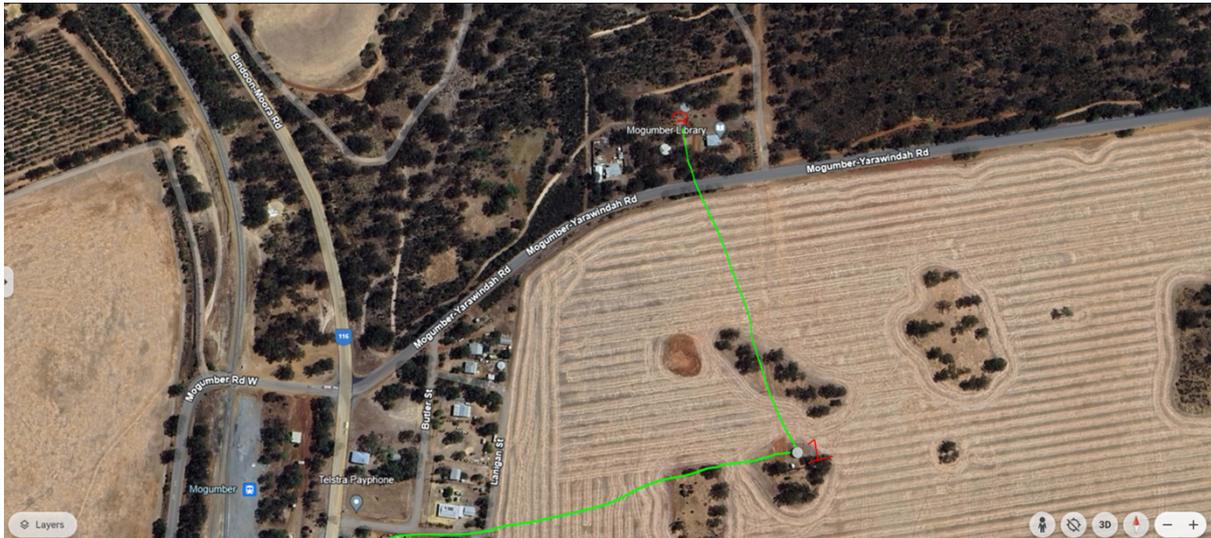


Figure 10: Water assets located in Mogumber

The “bore” which had a supply capacity of 60kL / day is located on private property off Yarawindah Road, approximately 400m east of Bindoon-Morra Road, and 135 kL storage tank (labelled 1 in the attachment) however, the assets themselves are all owned by the Shire. The “bore” is located out to the west of Mogumber off Mogumber W Road.

Due to this system being broken, the Shire currently uses 30,000L trucks to cart water to fill the tank on the hill. The hill is quite steep, and water trucks can't get up it, therefore they must pump water up the pipeline from down where the standpipe is. It is a slow process to do this and takes one of the Council staff a whole day to do three truckloads of 30,000L.

2.7 PIAWANING

The purpose of the Shire owned water infrastructure in Piawaning is to provide strategic community water supply for agricultural purposes, including emergency stock, firefighting and local government uses.

The original bore with RO plant for desalination was approximately 200m north of Waddington-Wongan Hills Road. The system has a supply capacity of 24 kL/day. It is unclear whether the existing bore and RO plant are still in use.

The Shire has recently installed a new bore at Bindi Bindi – Toodyay Road. The capacity of the new bore is not recorded.

As per the figure below, the green lines are roughly where the pipe runs, the red cross is where the 2 x 250,000L storage tanks and new RO Plant are all located, which is on the same reserve as the Piawaning Hall. The bore and solar powered pump are marked on the attached figure with a pin drop and is located on the side of the Bindi Bindi – Toodyay Road.

An overhead standpipe and separate dual camlock standpipe with heavy vehicle access and turn around track is located at 1094 (lot 55) Waddington-Wongan Hill Road.

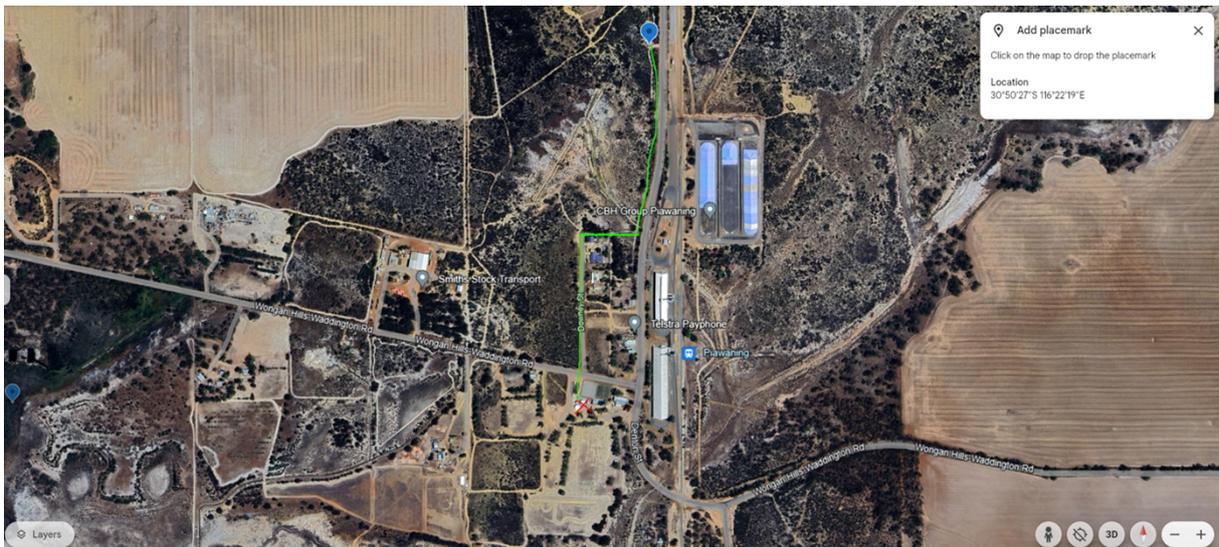


Figure 11: Water assets in Piawaning

3 Water use requirements

3.1 REQUIREMENTS FOR FIRE FIGHTING

Per Department of Fire and Emergency Services, Government of Western Australia

- For small properties (less than 500 square meters), a minimum of 2,500L is required.
- For rural properties exceeding 1 hectare in size, a minimum of 20,000L is required.
- In high fire risk areas, a minimum of 22,000L allocated for firefighting is recommended.
- Non-reticulated areas require water tanks with a minimum volume of 50,000L per tank and a minimum of 1 tank per 25 lots.
- Combination water tanks storing more than 20,000L are also acceptable for firefighting purposes.

3.2 BUILDING SUPPLY

In accordance with To AS2419, buildings 25,000 litres min require a 4 hour supply per hydrant at 10 L/s – 144,000L per hydrant. (say 150kL tanks) – Note large buildings, particularly private or non-community owned should have their own water supplies secured to meet AS2419, beyond scope of this report.

3.3 SHIRE FIRE FIGHTING

The Shire has five volunteer bush fire brigades with state government emergency services levy.

Vehicles are located in:

- Calingiri
- Bolgart
- Yerecoin / Piawaning
- New Norcia
- Mogumber / Gillingarra

The Shire has 160 registered emergency services volunteers as of September 2020. Collectively, these brigades house

- One 4.4 appliance (4,000L water capacity),
- Two 2.4 appliances (2 x 2,000L water capacity),
- Two 3.4 (2 x 3,000L water capacity).

Initial fire suppression is typically supported by local farmer response units. Private appliances range from 500L slip on water units to various sized water carts. The Shire has a 22,000L water tanker which is available during fire emergencies. Water supplies during fire emergencies may also be bolstered by private water carriers and neighbouring local government firefighting resources / tankers.

Figure 12 shows the shire emergency water infrastructure coverage available for firefighting. It does not include any WaterCorp infrastructure or private supplies. Coverage is based on a 20km radius from the supply point. Green circles represent infrastructure that is currently operational. Red circles represent infrastructure that requires repair or replacement.

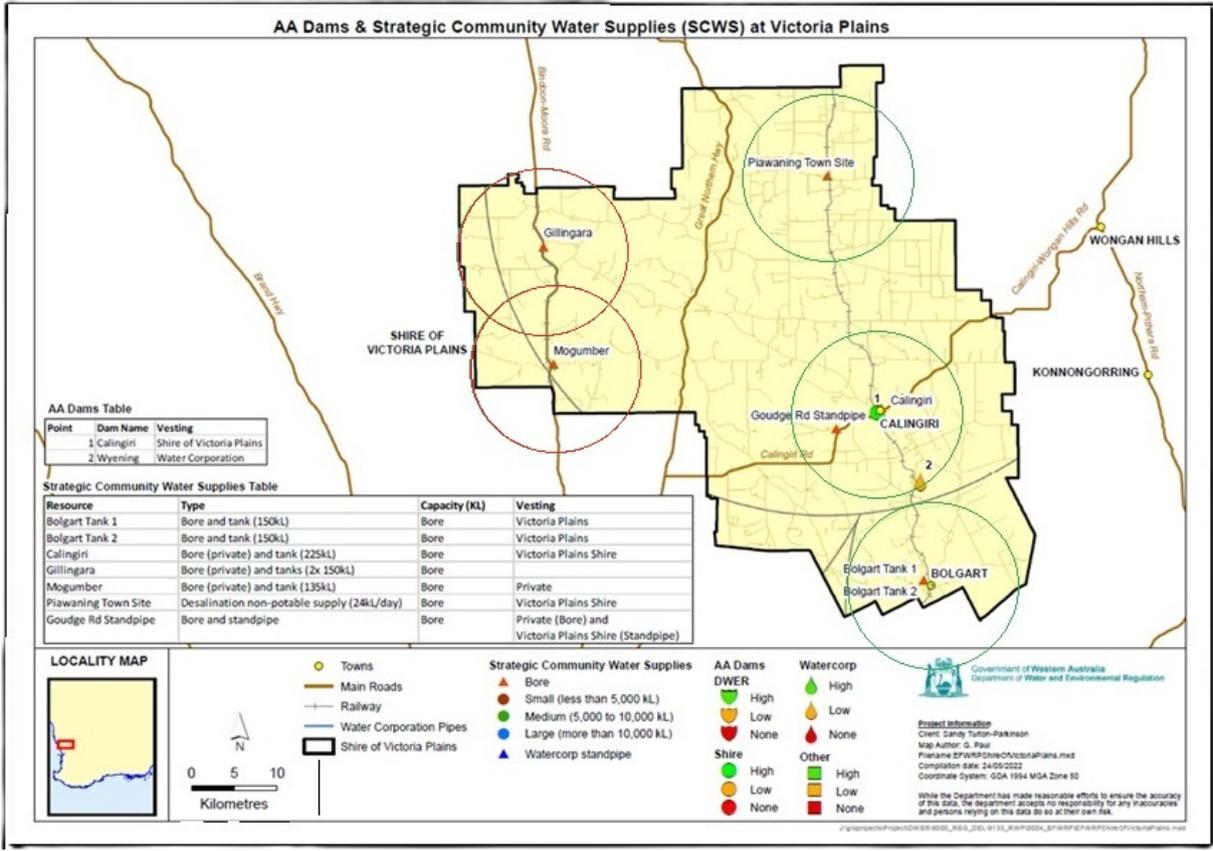


Figure 12: Shire water supply infrastructure firefighting coverage

3.4 REQUIREMENTS FOR EMERGENCY FARM WATER

From Emergency Farmland Response Plan 2010 Government of Western Australia No RWF-EP11:

If the nearest available water supply is more than 40 km one-way from the farm gate, a Water deficiency declaration may apply. Where significant demand for off-farm water exists, assistance should be sought from the shire council in respect to lodging an application for a Water deficiency declaration with the Department of Water. The district office of the Department of Agriculture and Food should be notified of the application.

Declaration of 'water deficiency' is a Government response to safeguard the commercial interests of those farmers who do not have reasonable access to permanent water carting points, such as standpipes served by a Water Corporation piped water scheme.

'Reasonable Access' is defined as being within a 40 km radius of a suitable water source. Water to be suitable for livestock, not for human consumption.

Water service is intended for short term emergency use only, not as a regular source of water to provide for the on-going needs of a farming business. Unrestricted drawdown from standpipes may compromise the rate of supply to landholders connected directly to the pipeline or townspeople. The Water Corporation aims to limit the daily flow from standpipes to 50kL. Tank storage is encouraged in order to provide reserve capacity. and limit drawdown directly from standpipes at peak time

Based on information available in Stocking rate guidelines for small rural holdings, western Australia ISSN 1326-4168, Feb 2000; for long term stocking rates 10 Dry Sheep Equivalent (DSE) for non-irrigation pasture. This can be as high as 25 for irrigated pasture. It is assumed irrigated pasture does not require emergency water for livestock.

Summer demand for DSE is 12 litres/day This gives an emergency supply requirement of 120 litres per hectare of pastureland to be supplied. 50kL supply is deemed adequate for approximately 415 hectares of livestock pasture.

3.5 REQUIREMENTS FOR PUBLIC SPACE IRRIGATION

The use of community water drawn from stormwater or bore supply for public space irrigation and public toilet supply (non-drinking) is opportunistic to provide lower cost water than any available potable water supply.

Water quality issues for unrestricted irrigation may require additional treatment facilities including filtration and disinfection and is unlikely to be cost effective for small irrigation scheme. Feasibility for larger irrigation schemes needs to be undertaken on a project-by-project basis.

This report does not make any recommendations for the expansion or construction of any new public space irrigation schemes.

3.6 REQUIREMENTS FOR CONSTRUCTION WATER

In the absence of any particular large scale construction projects this report does not make any specific recommendation for construction water supply.

Access to the off-farm emergency water supplies can be made available for small scale construction projects on a case-by-case basis by application. Large scale project can make their own arrangements for temporary bores.

4 Project Recommendations

4.1 UPGRADE REMEDIATION / REPAIR / REPLACEMENT OF EXISTING INFRASTRUCTURE

4.1.1 Bolgart

Check legal, deed and vesting arrangements. Arrange for access easements and water deeds to the bore located on private land if not already in place. Determine bore supply capacity.

Estimated cost \$10k + GST.

4.1.2 Calingiri

Check legal, deed and vesting arrangements. Arrange for access easements and water deeds to the bore located on private land if not already in place. Determine bore supply capacity.

Confirm deed & access agreements with sports oval (is it private or council owned). Determine bore supply capacity.

Estimated cost \$10k + GST.

4.1.3 Gillingarra

Review entire System.

Legals for bore located on private land. Potentially abandon and sink new bore on council owned land. Abandon, sell to local farmer and build new tanks or relocate tanks to council land (permission to enter private land is cumbersome). Existing system seems to be a small facility with collapsed tanks.

Recommend upgrading to 250kL tank as part of fixing this system. Provide coverage to the Northwest areas of the Shire. Estimated cost \$700k + GST excluding land costs, power supply, site amenities, roadworks. (assumes existing bore is sound).

No allowance for backup power supply but a connection point for a portable generator can be considered in the event of extended power outage to refill the tank from the bore.

4.1.4 Mogumber

Review entire System.

Legals for bore located on private land. May abandon and sink new bore on council owned land. Abandon, sell to local farmer and build new tanks or relocate tanks to council land (permission to enter private land is cumbersome). – similar cost to the above.

4.2 NEW COMMUNITY WATER INFRASTRUCTURE

Where there is an existing water supply such as WaterCorp town supply A 50kL dedicated firefighting tankage fed by the existing supply would provide value for fast resupply of fire fighting vehicles and tankers. Such a facility would not be suitable for agricultural supply. These storages can be co located at existing fire depots where this is sufficient shire owned land adjoining.

It is our view, however, that there is insufficient value in providing community bores with stand-alone tanks for firefighting purposes only (as opposed to specific coverage for large buildings) for the cost outlay. The facility will mostly stand idle for the majority of its operational life and not return much value to the community for the investment. We consider a combined firefighting and emergency water storage facility to be better value where new bores are to be installed.

These storages could also be used to provide a service for general farm water (non-potable) for local farmers once the bore extraction rates and fill times are known to keep the water relatively fresh and turning over in the tanks. A bore may have a supply capacity of 60 kL /day so this would be the normal limit of supply for general farm water, preserving the remainder for emergencies. Water supplied in this fashion should be charged at the appropriate rates using the swipe card system

If used in this purpose an amount of water (50kL) would be needed to be “quarantined” at each site for firefighting purposes and not encroached upon for farm use or emergency stock watering. This can be achieved by designing the outlets for farm use at different levels in the tanks or controlled cutoffs at standpipes or other simple designs. Similar to other current facilities in the shire these tanks would be non-potable supplies fed by a local council owned bore to save treatment costs. Provision for flushing the facilities of sediments that would build up over time should be incorporated in the design.

Coverage of the shire has been mapped and the following “gaps” identified that will reduce travel times of fire fighting vehicles and tankers needing to draw on the supply. It also fills gaps for emergency farm water supply, reducing farmers travel costs and exhaust emissions (helping to reduce climate change impacts).

It is assumed that fire fighting vehicles have their own pump sets and can pump out from an appropriate connection point even with the loss of power at the site. It is recommended that the community tanker be similarly equipped if not already.

Figure 13 shows the recommended new community water infrastructure coverage for emergency water supply for firefighting. Blue circles indicate the new coverage area.

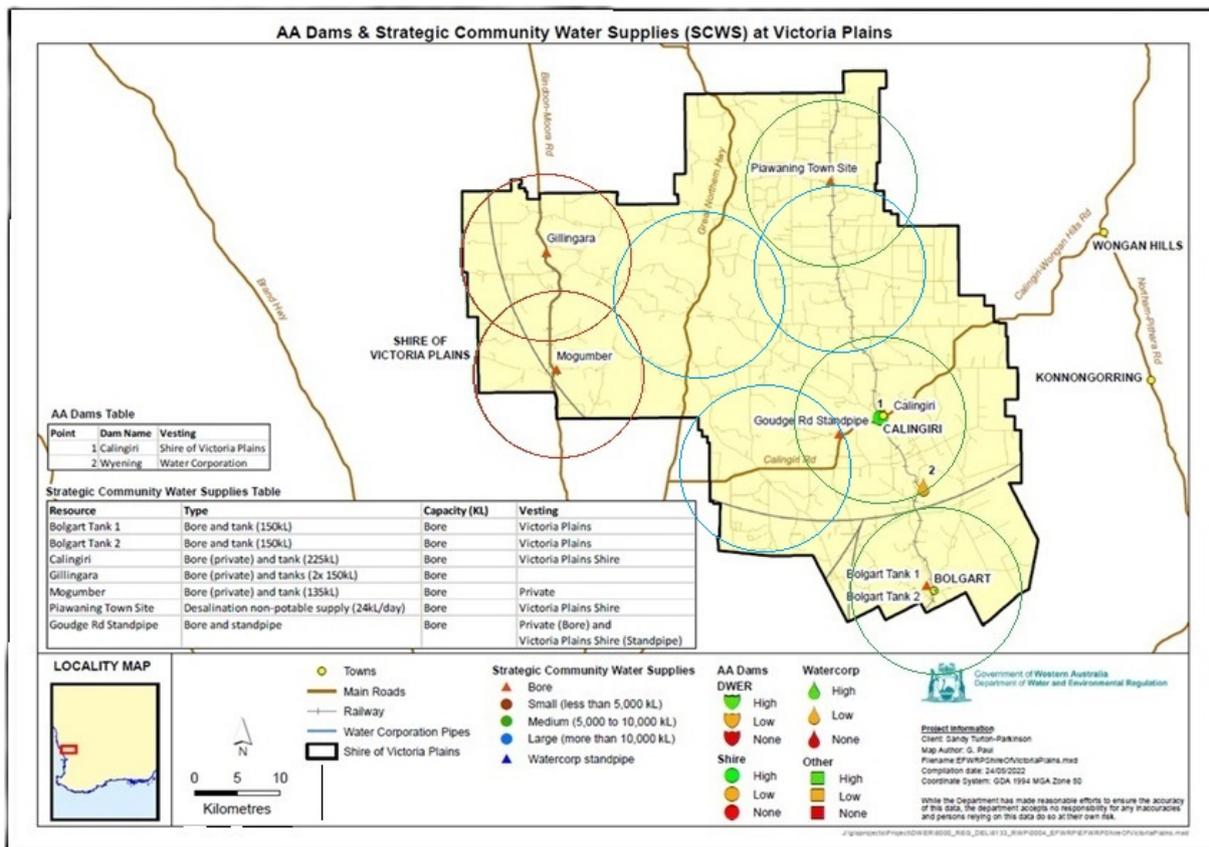


Figure 13: New Shire water supply infrastructure firefighting coverage

4.2.1 New Norcia – Township.

Provide central area coverage and fills a significant gap between Mogumber and Piawaning in an inhabited township. Local fire unit vehicle located in township which is likely to be supplied by current potable water supply but in the event of a significant catastrophic event where power supply and/or the existing treatment plant or reticulation system is lost it is likely that the water supply will also be significantly impacted.

Provide 250kL tank, bore, pumps, standpipe system for combined firefighting water & emergency farm water with swipe card system allowing general farm water supply. Quarantine min 50kL for firefighting.

No allowance for backup power supply but a connection point for a portable generator can be considered in the event of extended power outage to refill the tank from the bore.

Budget (\$30K design, \$30k preliminaries, \$140K bore & bore pump, \$70k civils, \$360k tank, \$60K pumps & pipes, \$15k standpipe \$50K power supply, control systems & metering, \$30K swipe card system & telecommunications, +30% remote area) ~\$1,025K + GST excluding land costs, legals & licensing costs, additional site amenities, fencing, roadworks.

Alternatively, the local firefighting unit could be provided with a 50kL dedicated firefighting water supply tank and supplied from the existing town water supply but no water for agricultural emergency use would be available. Estimated budget \$100k + GST.

4.2.2 Yerecoin – Township

Provide central east area coverage and fills a gap between Piawaning and Calingiri. Local fire unit vehicle may be located in township which is likely to be supplied by current potable water supply but in the event of a significant catastrophic event where power supply is lost it is likely that the water supply will also be significantly impacted.

Provide 250kL tank, bore, pumps, standpipe system for combining firefighting water & emergency farm water with swipe card system allowing general farm water supply. Quarantine min 50kL for firefighting.

No allowance for backup power supply but a connection point for a portable generator can be considered in the event of extended power outage to refill the tank from the bore.

Budget \$1,025K + GST excluding land costs, legals & licensing costs, additional site amenities, fencing, roadworks.

Alternatively, the local firefighting unit could be provided with a 50kL dedicated firefighting water supply tank and supplied from the existing town water supply but no water for agricultural emergency use would be available.

4.2.3 Old Plains

No specific township but the area is serviced by a sealed road, Calingiri Rd. The area has several nature reserves that are vulnerable to fire. A suitable land area adjacent to the main road would need to be identified. A facility in this area would provide improved coverage for south area. Some overlap with Calingiri but provides coverage to the Southwest and is close to the Bindoon Training area (military use) which has a potential for starting fires.

Provide 250kL tank, bore, pumps, standpipe system for combining Firefighting Water & emergency farm water with swipe card system allowing general farm water supply. Quarantine min 50kL for firefighting.

No allowance for backup power supply but a connection point for a portable generator can be considered in the event of extended power outage to refill the tank from the bore.

Budget \$1,075K + GST excluding land costs, legals & licensing costs, additional site amenities, fencing, additional power supply augmentation, roadworks.

5 Strategic Water Plans

5.1 SWP – YERECOIN

Prepared for: Shire of Victoria Plains
Region: Yerecoin, WA
Horizon: 2025–2045 (20-year outlook)

1. Executive Summary

Yerecoin is a small township in the Shire of Victoria Plains that currently has no Shire-owned water supply infrastructure. All residential and community needs are met by the Water Corporation scheme, with the only Shire asset being a sewerage pond. This creates a vulnerability in the event of power loss, scheme disruption, or drought.

This plan sets out the requirements for securing local emergency water for firefighting and agricultural purposes, identifies future demand, and recommends staged actions to improve resilience over the next 20 years.

2. Objectives

- Provide reliable access to emergency firefighting and stock water
 - Reduce reliance on a single scheme supply by diversifying sources
 - Support agricultural and community resilience in drought or emergency situations
 - Establish a framework for ongoing monitoring, engagement, and funding
-

3. Current Water Sources and Use

- **Scheme water (Water Corporation):** sole provider of drinking and community supply
 - **Sewerage pond:** located near town, not used for emergency supply
 - **No Shire-owned bores, tanks, or standpipes** are currently available
-

4. Challenges and Risks

- High reliance on scheme water creates a single point of failure in emergencies
 - No dedicated firefighting storage, leaving local brigades dependent on private sources or neighbouring towns
 - Agricultural vulnerability, as off-farm emergency water would need to be carted from further afield
 - Modest population size may limit the economic return of major capital works, though strategic storage can still provide value
-

5. Future Water Needs to 2045

- **Population:** The town is expected to grow only modestly, with an increase from around 70 people today to approximately 80–90 by 2045.
 - **Firefighting:** A dedicated 50–250 kL firefighting storage would bring Yerecoin in line with Department of Fire and Emergency Services (DFES) standards.
 - **Agriculture:** Local farms would benefit from a Shire-managed standpipe or bore to reduce carting distances, particularly in drought years.
 - **Emergency resilience:** A minimum of 50 kL of quarantined water should be always maintained for firefighting.
-

6. Strategic Actions

Short term (1–3 years)

- Formalise arrangements with local fire brigades for emergency access to private supplies

- Identify potential bore locations on Shire or cooperative private land
- Review contingency protocols with DFES and Water Corporation for scheme outages

Medium term (3–10 years)

- Construct a 50kL firefighting tank in town supplied from scheme water
- Investigate and test potential bore sites for long-term supply
- Trial a swipe-card standpipe system for emergency carting

Long term (10–20 years)

- Develop a combined firefighting and agricultural emergency water facility (bore, 250 kL tank, pumps, standpipe, swipe card access)
- Incorporate solar or backup power supply for resilience during outages
- Integrate facility into the broader Shire water security network

7. Community and Stakeholder Engagement

- Partner with the Yerecoin volunteer fire unit to define access requirements
- Consult local farmers on co-investment or hosting of infrastructure sites
- Provide community updates through Shire newsletters and annual water forums

8. Monitoring and Reporting

- Annual inspection of firefighting readiness and emergency protocols
- Groundwater monitoring if a bore is developed, including yield and salinity testing
- Five-year review of the Yerecoin plan as part of the Shire-wide strategy

9. Funding Opportunities

- State: Department of Water and Environmental Regulation (Community Water Supply Program), WA Emergency Services Levy
- Federal: Future Drought Fund and National Water Grid Fund (small town water resilience projects)
- Local: Shire budget allocations, cost-sharing with landholders for bore development

10. Conclusion

Yerecoin currently has no dedicated emergency water supply and is vulnerable to outages in scheme water. Establishing a small-scale firefighting tank in the short term, followed by a bore and combined emergency storage facility in the longer term, will provide reliable local capacity for both firefighting and agriculture. This staged approach balances cost with community resilience, ensuring Yerecoin is better prepared for drought and emergency events through to 2045.

5.2 SWP – NEW NORCIA

Prepared for: Shire of Victoria Plains

Region: New Norcia, WA

Horizon: 2025–2045 (20-year outlook)

1. Executive Summary

New Norcia is a unique township within the Shire of Victoria Plains, known for its heritage and monastic community. The town has no Shire-owned water supply assets and relies entirely on Water Corporation scheme water. This reliance exposes the community to risks during emergencies, particularly large fire events where scheme water supply or power may be disrupted.

This plan sets out options to strengthen New Norcia’s resilience by introducing emergency firefighting and agricultural water infrastructure, while ensuring heritage values and township amenity are respected.

2. Objectives

- Ensure local access to emergency firefighting water to protect community assets and heritage buildings
 - Provide contingency supply for agricultural and emergency farm water needs
 - Reduce sole reliance on scheme water during power loss or catastrophic events
 - Establish staged, cost-effective investment aligned with community and heritage values
-

3. Current Water Sources and Use

- Scheme water (Water Corporation) is the sole supply for residents and community use
 - No Shire-owned bores, tanks, or standpipes exist in New Norcia
 - The town has a local fire unit vehicle, which currently relies on scheme water and private sources for emergency supply
-

4. Challenges and Risks

- Reliance on scheme water with no backup creates a vulnerability during power outages or infrastructure failure
 - Heritage assets are at high risk in the event of a major fire
 - No dedicated firefighting or farm emergency supply increases carting distances and delays in emergency response
 - The monastic community and visitors may be impacted by limited local resilience
-

5. Future Water Needs to 2045

- **Population:** The town’s permanent population is stable, with minor changes expected, but visitor numbers create a need for reliable emergency water
 - **Firefighting:** A minimum of 50 kL dedicated firefighting storage is needed, but 250 kL would provide stronger coverage for heritage and community assets
 - **Agriculture:** Surrounding farmland would benefit from access to off-farm emergency water to reduce carting distances
 - **Emergency resilience:** Storage must be designed to protect at-risk heritage buildings and provide rapid fill capacity for firefighting vehicles
-

6. Strategic Actions

Short term (1–3 years)

- Establish agreements with Water Corporation and DFES for contingency supply arrangements

- Identify suitable Shire-owned or community land for emergency water infrastructure, ideally near the fire depot

Medium term (3–10 years)

- Construct a 50kL firefighting tank supplied from scheme water to provide rapid refill capacity for local brigades
- Investigate bore siting and licensing options for a combined firefighting and farm water facility

Long term (10–20 years)

- Develop a bore-fed facility with 250 kL storage, standpipe, swipe card system, and pumps
- Quarantine a minimum of 50 kL for firefighting, with the remainder available for emergency farm supply
- Incorporate solar or backup generator to ensure operability during outages

7. Community and Stakeholder Engagement

- Work with the New Norcia monastic community to ensure water infrastructure respects cultural and heritage values
- Partner with local fire brigades to design fit-for-purpose emergency facilities
- Consult with farmers in surrounding districts on co-investment and access needs

8. Monitoring and Reporting

- Annual review of firefighting readiness, including tank levels, pumps, and access
- Groundwater monitoring if a bore is developed to ensure quality and yield
- Five-year review of New Norcia’s water plan as part of the broader Shire strategy

9. Funding Opportunities

- State: DWER Community Water Supply Program, WA Heritage Council funding (heritage protection projects that overlap with fire resilience)
- Federal: Future Drought Fund, National Water Grid Fund (regional water resilience)
- Local: Shire allocations, with potential community co-investment through heritage partnerships

10. Conclusion

New Norcia is fully reliant on scheme water and has no Shire-owned emergency water infrastructure. Given the town’s unique heritage assets and fire risk profile, there is a strong case for investment in local storage. A staged approach, beginning with a 50kL firefighting tank and moving toward a 250kL combined facility, will provide reliable capacity for both firefighting and agricultural resilience, reducing risks to community safety and heritage assets through to 2045.

5.3 SWP – BOLGART

Prepared for: Shire of Victoria Plains

Region: Bolgart, WA

Horizon: 2025–2045 (20-year outlook)

1. Executive Summary

Bolgart has a functioning Shire-owned community water supply, including a bore, tanks, and standpipes. However, the system is partly located on private land and capacity records are incomplete. While the infrastructure provides strategic water for agricultural use and firefighting, legal arrangements, asset condition, and long-term resilience need to be addressed.

This plan sets out a pathway to formalise land access, upgrade and expand capacity, and provide Bolgart with reliable emergency water supply for both firefighting and agricultural purposes.

2. Objectives

- Secure legal and operational control of existing water assets
 - Improve the reliability and recorded capacity of the bore and tank system
 - Ensure sufficient firefighting storage to meet DFES requirements
 - Provide an efficient system for emergency farm water supply
 - Reduce reliance on carting water from other towns during drought or fire emergencies
-

3. Current Water Sources and Use

- Bore located 900 metres south of Bolgart on private land, owned by the Shire
 - Water pumped to a 150kL tank and standpipe at the Bolgart Sports Club (Tank 1)
 - Supply gravity-fed to a second 150kL tank and standpipe on Smith Street (Tank 2)
 - Infrastructure supports agricultural supply, firefighting, and emergency water carting
 - Water Corporation has a nearby pipeline but does not supply the town directly
-

4. Challenges and Risks

- Bore located on private land with no formalised deed or easement
 - Bore capacity not recorded, limiting planning and assurance of supply
 - No operational pump at Tank 2 site, reducing redundancy
 - Current firefighting capacity may be insufficient in catastrophic fire scenarios
 - Reliance on an ageing system with limited recorded performance data
-

5. Future Water Needs to 2045

- **Population:** Expected to remain relatively stable, with modest growth
 - **Firefighting:** Requirement for at least 50kL quarantined firefighting storage, ideally increased to 250kL for township protection
 - **Agriculture:** Local farms require reliable emergency carting points within 20km of properties; Bolgart is strategically located to provide coverage
 - **Resilience:** Bore yield and tank capacity must be verified and expanded to provide for fire events and drought years
-

6. Strategic Actions

Short term (1–3 years)

- Confirm legal access to the bore and secure easements and deeds
- Determine bore capacity and establish ongoing monitoring program
- Repair and reinstate operational pump at Tank 2 site

Medium term (3–10 years)

- Upgrade tanks to increase capacity from 150 kL to 250 kL
- Install smart metering and swipe card system to manage farm water access
- Improve heavy vehicle access and turnaround areas for firefighting and carting trucks

Long term (10–20 years)

- Construct an additional bore and 250 kL storage tank on Shire land to reduce reliance on private land access
- Incorporate backup power options (solar or generator-ready connections) to ensure system operability during outages
- Integrate Bolgart system into a broader Shire-wide strategic water network

7. Community and Stakeholder Engagement

- Engage private landholders hosting the bore to formalise access arrangements
- Consult local farmers on the use of swipe card access and fair pricing models
- Work with Bolgart fire brigade to design fit-for-purpose firefighting facilities
- Provide updates through Shire community meetings and water forums

8. Monitoring and Reporting

- Annual reporting of bore yield, tank levels, and system reliability
- Ongoing water quality testing for salinity and potability
- Five-year review of Bolgart water plan as part of Shire-wide strategic review

9. Funding Opportunities

- State: DWER Community Water Supply Program, Emergency Services Levy (for firefighting assets)
- Federal: National Water Grid Fund, Future Drought Fund
- Local: Shire capital works budget, cost-sharing arrangements with agricultural users

10. Conclusion

Bolgart already has a functioning community water system, but gaps in legal security, asset condition, and firefighting storage must be addressed. Incremental investment in securing the bore, upgrading tanks, and improving reliability will provide long-term resilience. A staged approach, with a potential second bore and expanded storage in the long term, will ensure Bolgart continues to support firefighting, emergency farm supply, and community resilience through to 2045.

5.4 SWP – CALINGIRI

Prepared for: Shire of Victoria Plains
Region: Calingiri, WA
Horizon: 2025–2045 (20-year outlook)

1. Executive Summary

Calingiri is the administrative centre of the Shire of Victoria Plains and the most significant township in terms of population, services, and community facilities. The town has Shire-owned water infrastructure including a bore, tanks, and standpipes that supply water for agricultural, firefighting, and irrigation purposes. Potable water for the town itself is provided by Water Corporation.

The infrastructure at Calingiri is critical to the Shire’s strategic water supply network, but challenges remain with legal arrangements, capacity records, and long-term resilience. This plan identifies actions to secure and expand Calingiri’s role as a central hub for firefighting and emergency farm water supply.

2. Objectives

- Provide reliable emergency water for firefighting and agricultural purposes
 - Ensure legal security and access rights for existing bore and tanks
 - Increase capacity to meet projected firefighting and agricultural demand
 - Support community amenity through irrigation of sports and public spaces
 - Strengthen Calingiri’s role as a Shire-wide water hub
-

3. Current Water Sources and Use

- **Bore on Parker Road:** Shire-owned, located on private land; capacity not recorded
 - **Tank on Goudge Road:** Receives bore water, then supplies standpipe and town distribution
 - **Two 225 kL tanks at Calingiri Sports Oval:** Provide irrigation and emergency supply
 - **Standpipes:** Located at Goudge Road and at the sports oval
 - **Irrigation:** Sports oval uses bore water; Anzac Memorial Park uses scheme water
 - **Sewerage ponds:** Two open ponds located near CBH site
 - **Town supply:** Provided by Water Corporation scheme water
-

4. Challenges and Risks

- Bore located on private land without formalised deed or easement
 - Bore capacity and sustainable yield not recorded
 - Dependence on bore water for sports oval irrigation may reduce availability for firefighting in dry years
 - Sports oval land tenure and access arrangements need to be confirmed
 - System resilience is limited by lack of backup power in the event of outage
 - Projected climate change impacts will increase demand for irrigation and firefighting capacity
-

5. Future Water Needs to 2045

- **Population:** Expected to grow modestly from about 250 to 300 residents by 2045
- **Firefighting:** Storage of at least 250 kL is required to provide adequate coverage for the township and surrounding rural properties
- **Agriculture:** Increasing demand for off-farm emergency water will require reliable standpipe capacity
- **Community facilities:** Continued irrigation of sports and public spaces is important for community wellbeing

- **Resilience:** Additional storage and a verified bore supply will be needed to meet Shire-wide emergency coverage requirements
-

6. Strategic Actions

Short term (1–3 years)

- Confirm and formalise legal access to Parker Road bore and sports oval facilities
- Undertake bore capacity and water quality testing
- Review allocation between irrigation and emergency water supply
- Install smart meters to improve monitoring and reporting

Medium term (3–10 years)

- Upgrade tank capacity at Goudge Road and sports oval to 250 kL each
- Install swipe card system at standpipes to manage access and track usage
- Improve irrigation efficiency at sports oval to reduce pressure on bore water supply
- Consider constructing a second bore on Shire land to diversify supply

Long term (10–20 years)

- Establish Calingiri as a Shire-wide emergency hub with 500 kL of firefighting and farm water storage
 - Provide backup power supply (solar with generator connection) for bore and pumps
 - Integrate Calingiri system into a wider Shire emergency water network with coverage mapping
-

7. Community and Stakeholder Engagement

- Work with local sporting clubs to balance irrigation use with emergency needs
 - Consult with farmers on pricing and access to standpipe water
 - Collaborate with DFES and local brigades on firefighting readiness and infrastructure design
 - Provide regular updates through Shire forums and community newsletters
-

8. Monitoring and Reporting

- Annual reporting of bore yield, tank levels, and irrigation usage
 - Groundwater salinity and yield monitoring to ensure sustainable supply
 - Five-year strategic review of Calingiri's role as a Shire water hub
-

9. Funding Opportunities

- State: DWER Community Water Supply Program, Emergency Services Levy (firefighting capacity)
 - Federal: Future Drought Fund, National Water Grid Fund (regional infrastructure)
 - Local: Shire budget, partnerships with sporting clubs and agricultural users
-

10. Conclusion

Calingiri has the most significant Shire-owned water infrastructure and plays a critical role in the strategic water supply network. With modest investment in legal security, capacity upgrades, and resilience measures, the town can become a reliable hub for firefighting, agricultural, and community water needs. Establishing Calingiri as a long-term water security centre will benefit the township and the broader Shire through to 2045.

5.5 SWP – GILLINGARRA

Prepared for: Shire of Victoria Plains
Region: Gillingarra, WA
Horizon: 2025–2045 (20-year outlook)

1. Executive Summary

Gillingarra previously had an operational Shire-owned water system supplying agricultural, firefighting, and community needs. The system is now defunct, with collapsed storage tanks and unresolved land tenure issues. The Shire currently relies on a small temporary tank near the public toilets, which is inadequate for firefighting and emergency farm supply.

This plan identifies actions to restore Gillingarra’s role in the Shire water network, beginning with resolving land access, then investing in new bore and tank infrastructure on secure sites.

2. Objectives

- Re-establish reliable emergency water infrastructure for firefighting and stock use
 - Resolve land tenure and ownership issues for bore and tanks
 - Provide adequate storage capacity to support local community facilities
 - Ensure long-term sustainability with secure access, reliable yield, and modern infrastructure
-

3. Current Water Sources and Use

- **Bore** located 2.7 km northwest of Gillingarra Road on private land; capacity recorded as 60 kL/day
 - **Two 150 kL storage tanks** (collapsed) located on private land
 - **Standpipe and pump system** previously linked bore to hall, toilets, and standpipe; system is now non-operational
 - **Current arrangement:** A small 2000 L temporary tank near the hall and toilets provides minimal supply
 - **Town supply:** No Water Corporation reticulated supply in Gillingarra
-

4. Challenges and Risks

- Land tenure unresolved; bore and tanks on private land require permissions for access
 - Collapsed tanks leave no strategic firefighting or farm water storage in place
 - Temporary 2000 L tank is wholly inadequate for fire or agricultural resilience
 - Reinstating infrastructure on private land may create long-term legal and operational risk
 - Surrounding agricultural properties remain vulnerable to water shortages during drought and emergencies
-

5. Future Water Needs to 2045

- **Population:** Gillingarra’s population is small and expected to remain stable
 - **Firefighting:** Storage of at least 250 kL is required to restore adequate coverage for township and rural properties
 - **Agriculture:** Local farmers require a reliable standpipe for emergency carting to reduce long-distance haulage
 - **Resilience:** Secure bore on Shire-owned land with modern tankage will provide long-term sustainability and operational control
-

6. Strategic Actions

Short term (1–3 years)

- Resolve land tenure and access agreements for current bore site
- Investigate feasibility of sinking new bore on Shire-owned land
- Provide a larger interim tank (minimum 50 kL) to increase immediate firefighting capacity

Medium term (3–10 years)

- Construct a new 250 kL tank on Shire-owned land, supplied by bore or carting until bore is commissioned
- Install swipe card standpipe system to regulate access and recover operating costs
- Ensure heavy vehicle access and turnaround areas are upgraded for fire and carting trucks

Long term (10–20 years)

- Establish a bore and 250 kL tank system on secure Shire land as the permanent facility
- Provide generator connection or solar backup to ensure operability during power loss
- Integrate Gillingarra’s facility into the Shire’s broader water network, with mapped coverage and monitoring

7. Community and Stakeholder Engagement

- Engage with landowners hosting current bore and tanks to resolve immediate access issues
- Consult with local farmers on siting, design, and cost-sharing for new infrastructure
- Work with DFES and the Gillingarra fire brigade to design facilities fit for firefighting needs
- Provide regular updates through Shire newsletters and forums

8. Monitoring and Reporting

- Annual inspections of interim and permanent infrastructure
- Bore yield and salinity testing once new supply is commissioned
- Five-year review of Gillingarra water plan as part of Shire-wide strategic review

9. Funding Opportunities

- State: DWER Community Water Supply Program (for new bore and tanks), Emergency Services Levy
- Federal: National Water Grid Fund, Future Drought Fund (regional resilience infrastructure)
- Local: Shire capital works allocation, possible co-investment with landholders and farming groups

10. Conclusion

Gillingarra’s water infrastructure is currently non-operational, leaving the town and surrounding farms vulnerable. A staged approach is required: first to resolve tenure issues and provide larger interim storage, then to construct a secure 250 kL bore-fed facility on Shire-owned land. Investment in reliable and legally secure infrastructure will restore Gillingarra’s resilience and strengthen the Shire-wide emergency water network through to 2045.

5.6 SWP – MOGUMBER

Prepared for: Shire of Victoria Plains
Region: Mogumber, WA
Horizon: 2025–2045 (20-year outlook)

1. Executive Summary

Mogumber once had a Shire-owned community water system designed to support agricultural supply and firefighting. The bore and solar pump are now non-operational, leaving the Shire reliant on water carting with trucks to fill a storage tank. This process is labour-intensive, costly, and unreliable during emergencies.

This plan sets out a pathway to restore Mogumber’s strategic water supply capacity through new bore development, tank upgrades, and long-term investment in resilient infrastructure.

2. Objectives

- Re-establish reliable emergency water storage for firefighting and stock watering
 - Reduce reliance on truck carting by restoring a permanent bore-fed system
 - Improve operational efficiency and resilience of Shire emergency water supply
 - Ensure Mogumber provides regional coverage within the Shire’s broader water network
-

3. Current Water Sources and Use

- **Former bore system:** Located west of Mogumber off Mogumber West Road; capacity previously 60 kL/day
 - **Solar-powered pump:** No longer operational
 - **135 kL storage tank:** Located on elevated land, supplies overhead standpipe by gravity
 - **Current arrangement:** Water is carted by Shire trucks (30,000 L loads), pumped up the hill to the storage tank. Staff report this process is slow and resource-intensive, taking a full day to cart and pump three truckloads
 - **Town supply:** No Water Corporation scheme water reticulation for Mogumber
-

4. Challenges and Risks

- Bore is non-operational, leaving no sustainable water source in place
 - Truck carting is slow, costly, and not viable during large fire events
 - Elevation of the storage site makes pumping water challenging, increasing inefficiency
 - No backup power or alternate supply available during emergencies
 - Local fire coverage is currently limited, leaving Mogumber and nearby farms exposed
-

5. Future Water Needs to 2045

- **Population:** Stable, small community; future demand from town residents is limited
 - **Firefighting:** At least 250 kL of dedicated firefighting storage is needed to provide local resilience
 - **Agriculture:** Farms in the surrounding district require access to a reliable standpipe to reduce carting distances
 - **Resilience:** A permanent bore-fed system, with backup power and automated pumping, is required to ensure coverage during catastrophic fire conditions
-

6. Strategic Actions

Short term (1–3 years)

- Repair or replace the existing bore and assess yield and quality
- Provide a larger interim tank to reduce reliance on small carted volumes
- Improve pumping arrangement to the elevated storage tank to increase operational efficiency

Medium term (3–10 years)

- Construct a new 250 kL tank at a more accessible site, with standpipe and heavy vehicle access
- Replace or upgrade the solar pump, incorporating hybrid or grid-connected power
- Install a swipe card system to manage farm water use and cost recovery

Long term (10–20 years)

- Establish a secure bore and 250–500 kL storage system with backup generator or solar-battery hybrid
- Integrate Mogumber into the broader Shire network, filling a strategic coverage gap for firefighting and farm water supply
- Consider decommissioning the elevated tank if ongoing operational inefficiencies cannot be resolved

7. Community and Stakeholder Engagement

- Consult local farmers on siting of new infrastructure and cost-sharing arrangements
- Work with the Mogumber fire unit and DFES to design fit-for-purpose firefighting facilities
- Engage landholders near bore sites to formalise access and long-term control
- Provide updates through Shire newsletters and annual water forums

8. Monitoring and Reporting

- Annual review of bore yield, salinity, and system performance
- Regular checks of pumping equipment and power reliability
- Five-year review of Mogumber plan within the Shire-wide strategic water strategy

9. Funding Opportunities

- State: DWER Community Water Supply Program (for bore rehabilitation or new bore), Emergency Services Levy (firefighting storage and pumps)
- Federal: Future Drought Fund, National Water Grid Fund (regional resilience projects)
- Local: Shire capital works budget, cooperative contributions from local farming groups

10. Conclusion

Mogumber's current reliance on truck carting is unsustainable and leaves the town highly vulnerable during emergencies. Restoring a permanent bore-fed system, supported by upgraded storage and reliable power supply, will improve resilience, reduce operational costs, and provide reliable coverage for firefighting and agriculture through to 2045.

5.7 SWP – PIAWANING

Prepared for: Shire of Victoria Plains
Region: Piawaning, WA
Horizon: 2025–2045 (20-year outlook)

1. Executive Summary

Piawaning has a functioning Shire-owned water system that includes a new bore, storage tanks, and a reverse osmosis (RO) plant for desalination. The system provides both firefighting and emergency agricultural supply via a standpipe with heavy vehicle access.

While this infrastructure places Piawaning in a stronger position than many other towns, challenges remain around water quality, system reliability, and long-term resilience. This plan sets out a framework to secure and enhance Piawaning’s strategic role, ensuring the infrastructure continues to support firefighting, agriculture, and community water needs through to 2045.

2. Objectives

- Provide reliable emergency water for firefighting and farm supply
 - Secure long-term functionality of bore and RO plant to maintain water quality
 - Improve operational resilience with backup power and system redundancy
 - Ensure Piawaning remains a key node in the Shire-wide strategic water network
-

3. Current Water Sources and Use

- **Original bore and RO plant:** Located 200 m north of Waddington–Wongan Hills Road; capacity ~24 kL/day, current operational status unclear
 - **New bore:** Located on Bindi Bindi–Toodyay Road with solar-powered pump
 - **Two 250 kL storage tanks:** Located on the same reserve as the Piawaning Hall
 - **Reverse osmosis plant:** Installed adjacent to new tanks for salinity management
 - **Standpipes:** Overhead and dual camlock standpipes located on Waddington–Wongan Hills Road with heavy vehicle access and turnaround track
 - **Town supply:** Drinking water is supplied by Water Corporation
-

4. Challenges and Risks

- Uncertainty over operational status of original bore and RO system
 - Long-term performance of new bore and RO plant yet to be confirmed
 - No backup power in place; reliance on solar leaves system vulnerable in prolonged low-sun or high-demand conditions
 - Maintenance and operational costs of desalination require sustainable funding
 - Agricultural demand may increase pressure on system during drought years
-

5. Future Water Needs to 2045

- **Population:** Piawaning is a small community with stable population outlook
 - **Firefighting:** Current 500 kL combined storage is adequate, but minimum 50 kL should always be quarantined for firefighting
 - **Agriculture:** Ongoing need for reliable emergency farm supply; usage expected to increase during dry years
 - **Resilience:** Diversified power sources and system redundancy will be needed to ensure continuous operation
-

6. Strategic Actions

Short term (1–3 years)

- Confirm operational status of original bore and RO plant; decide on decommissioning or retention as backup

- Establish routine monitoring of new bore yield and water quality
- Formalise firefighting water quarantine within storage tanks

Medium term (3–10 years)

- Upgrade RO plant capacity if water quality monitoring shows increased salinity
- Install backup power option (generator or hybrid solar-battery) for pumps and treatment plant
- Introduce smart metering and swipe card system to regulate agricultural supply and recover operating costs

Long term (10–20 years)

- Expand storage to 750 kL if agricultural demand increases
- Develop a second bore or alternative supply to provide redundancy in case of failure of the primary system
- Integrate Piawaning’s system into broader Shire-wide water coverage planning

7. Community and Stakeholder Engagement

- Work with Piawaning volunteer brigades to confirm firefighting access requirements
- Consult local farmers on pricing and access through swipe card system
- Engage community on water quality expectations and communication of RO plant operation
- Provide updates through Shire newsletters and water forums

8. Monitoring and Reporting

- Annual bore yield and salinity monitoring
- Annual inspection of tanks, standpipes, and RO plant
- Five-year review of Piawaning plan in line with Shire-wide strategic review

9. Funding Opportunities

- State: DWER Community Water Supply Program (desalination and bore upgrades), Emergency Services Levy (firefighting capacity)
- Federal: Future Drought Fund, National Water Grid Fund (regional resilience projects)
- Local: Shire budget allocation, cost-sharing with local landholders for agricultural access

10. Conclusion

Piawaning is relatively well-positioned with a bore, large storage tanks, and an RO plant, but resilience is limited by power dependency and uncertainty over the older infrastructure. By securing redundancy, expanding capacity as needed, and implementing modern monitoring and access systems, Piawaning can remain a cornerstone of the Shire’s emergency water supply network through to 2045.

Appendix 1 Implementation Action Plan

PURPOSE

This Proposed Action Plan provides a structured pathway for implementing the Strategic Water Supply Plan following formal adoption by Council.

It outlines completed works, projects currently underway, and future priorities to improve emergency and community water resilience across the Shire of Victoria Plains.

This Action Plan is intended as a guiding framework only and does not commit Council to specific projects or expenditure without further consideration, funding availability, and formal approvals.

The Action Plan will be reviewed two (2) months prior to reviewing the Strategic Community Plan to reflect completed works, emerging risks, funding opportunities and community needs. This will be undertaken in conjunction with other community needs as identified and updated in the Strategic Community Plan.

PROJECTS COMPLETED AFTER DEVELOPMENT OF STRATEGIC WATER PLAN (2025)

Funded by the DWER Community Water Supplies Grant Program

Piawaning – Desalination (RO) Plant Upgrades

- Improved water quality reliability and long-term supply capacity

Shire-Wide – Mobile Water Tank Design

- Provides deployable emergency storage for fire events and outages

Calingiri – Community Water Infrastructure Upgrades

- Strengthened Shire's primary emergency water hub

Calingiri – Parker Road Bore Redevelopment

- Improved reliability of agricultural, irrigation, and firefighting supply

PROJECTS CURRENTLY UNDERWAY

Funded by the DWER Community Water Supplies Grant Program

Gillingarra

- Community Hall Water Supply Project
- Emergency Water Infrastructure Project
- Truck Fill Facility

These projects aim to restore essential water capability in an area identified as having significant infrastructure deficiencies.

PROPOSED PRIORITY ACTIONS FOLLOWING ADOPTION

The below short, medium and long term actions are all subject to funding availability and Council approval

Short Term (0–2 Years Post-Adoption)

Focus: Address critical risks and complete existing commitments.

Infrastructure Security

- Complete commissioning of Gillingarra projects
- Secure funding to work towards improving and upgrading the community water infrastructure within Mogumber
- Confirm legal access to bores on private land
- Undertake bore capacity testing
- Address non-operational systems

Emergency Preparedness

- Review firefighting water storage capacity across towns
- Expand swipe-card access systems where appropriate
- Update emergency water coverage mapping

Planning & Asset Management

- Establish a comprehensive water asset register
- Implement inspection and maintenance programs

Medium Term (2–6 Years)

Focus: Strengthening resilience and addressing coverage gaps.

- Investigate new community water infrastructure in identified gap areas:
 - New Norcia
 - Yerecoin
 - Old Plains
 - Mogumber
- Upgrade storage capacity to recommended standards
- Improve access for firefighting and water carting vehicles
- Investigate backup power solutions for critical infrastructure

Long Term (6–20 Years)

Focus: Establish a coordinated Shire-wide emergency water network.

- Develop additional bores on Shire-owned land
- Expand storage capacity where demand increases
- Integrate infrastructure into a connected emergency water system
- Incorporate climate resilience measures

ONGOING ACTIONS

Governance

- Review Action Plan two (2) months prior to review of the Strategic Community Plan
- Update priorities based on risk, performance, and funding
- Provide updates to Council through briefing reports

FUNDING STRATEGY

Continue to pursue external funding opportunities to support implementation, including but not limited to:

- DWER Community Water Supplies Grant Program
- Emergency Services Levy
- Future Drought Fund
- National Water Grid Fund

Council contributions will be considered through the annual budget process where required.

INTENDED OUTCOME

Following adoption, the Strategic Water Supply Plan and this Implementation Action Plan will guide the development of a resilient emergency water network that:

- Supports firefighting capability
- Protects agricultural productivity
- Reduces drought vulnerability
- Strengthens community resilience
- Provides a sustainable resource whilst maintaining services to the Shire of Victoria Plains

Appendix 2 Locations of existing infrastructure

Name	Easting	Northing	Elevation	Description	Longitude	Latitude
water tank	407991.78	6579757.9	160.514		116.03713	-30.91196
Kelly's bore	408586.08	6580454.4	154.626		116.04341	-30.905722
Rod Williams bore	406074.15	6565247.3	142.359		116.01572	-31.042722
tank	409182.24	6565983.9	155.373		116.04835	-31.036321
stand pipe	409253.33	6566014	153.813		116.0491	-31.036055
stand pipe1	409196.3	6565988.8	154.193		116.0485	-31.036278
tank	409299.09	6565703.9	171.314		116.04955	-31.038856
tank1	408782.4	6566190.2	145.592	at hall	116.04418	-31.034429
toilets	408766.67	6566212.4	145.245	at hall	116.04402	-31.034227
Gouge Rd tank	441619.23	6558362.3	257.474		116.38779	-31.107147
parker road bore	437966.51	6555726.2	241.198		116.34932	-31.130743
Gouge Rd stand pipe	442231.82	6558320.9	234.595		116.39421	-31.107551
stand pipe	441168.06	6587880.4	224.028	dn 63	116.38477	-30.84079
stand pipe 2	441177.53	6587880.4	224.807	dn 63	116.38486	-30.840791
smart control box	441180.82	6587876.4	225.346		116.3849	-30.840827
poly tank	441179.28	6587867.7	225.902	tanks west - 3 ring	116.38488	-30.840905
poly tank	441187.44	6587872.5	226.042	tanks west - 14,000ltr	116.38497	-30.840862
pioneer steel tank 1	441189.4	6587869.2	226.611	250,000ltr	116.38499	-30.840892
pioneer steel tank 2	441185.07	6587860.7	226.047	250,000ltr	116.38494	-30.840969
desal plant	441203.95	6587861.6	225.582		116.38514	-30.840961
tank	441215.42	6587857.6	227.822	4500ltr - appears to supply the kiosk - could be redundant	116.38526	-30.840998
kiosk	441215.1	6587862.4	227.98		116.38526	-30.840955
hall	441258.25	6587869.2	227.936		116.38571	-30.840895
solar bore	441338.52	6588645.3	237.043		116.38659	-30.833897
sewerage pond	441522.01	6579507.9	232.844	water level roughly 1m lower than this (locked gate - couldn't get in)	116.38799	-30.916352
steel tank	447483.39	6560802.1	243.794	250,000ltr?	116.4494	-31.08541

Name	Easting	Northing	Elevation	Description	Longitude	Latitude
steel tank1	447486.04	6560802.8	243.777	250,000ltr?	116.44943	-31.085404
pump shed	447484.96	6560797.9	244.147	slab	116.44942	-31.085449
concrete tank	447493.89	6560796.7	244.801	appears to not be in use	116.44951	-31.08546
standpipe	453257.73	6540311.7	205.198		116.50899	-31.270532
standpipe1	453257.32	6540308.8	205.311		116.50898	-31.270559
standpipe2	453253.95	6540278.5	207.076		116.50895	-31.270832
tank	453516.08	6540308.3	219		116.5117	-31.270574
standpipe	453846.5	6539594.2	233.44		116.51514	-31.277029
steel tank	453854.05	6539589.5	234.741	250,000ltr	116.51522	-31.277072
bore	453335.59	6539010.6	202.016		116.50975	-31.282274

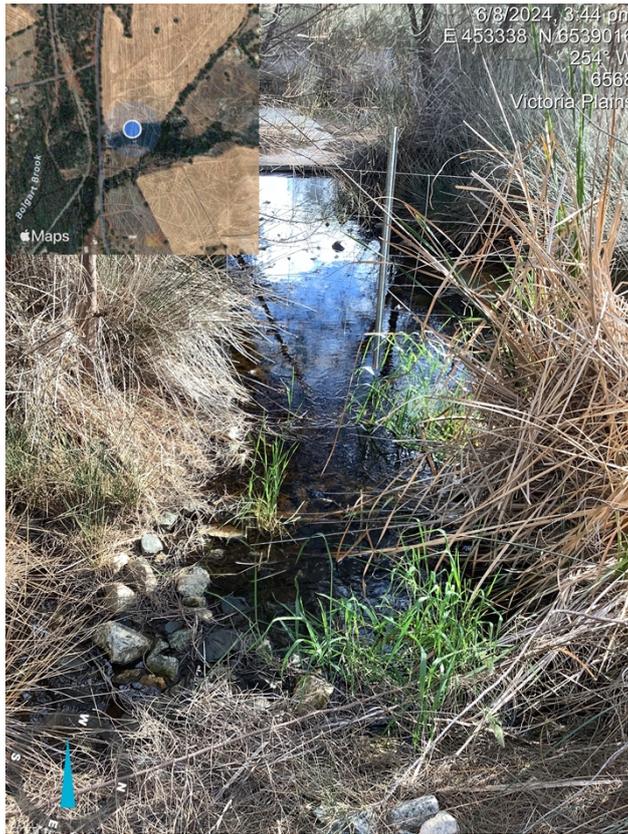
Appendix 3 Images from Bolgart of existing infrastructure

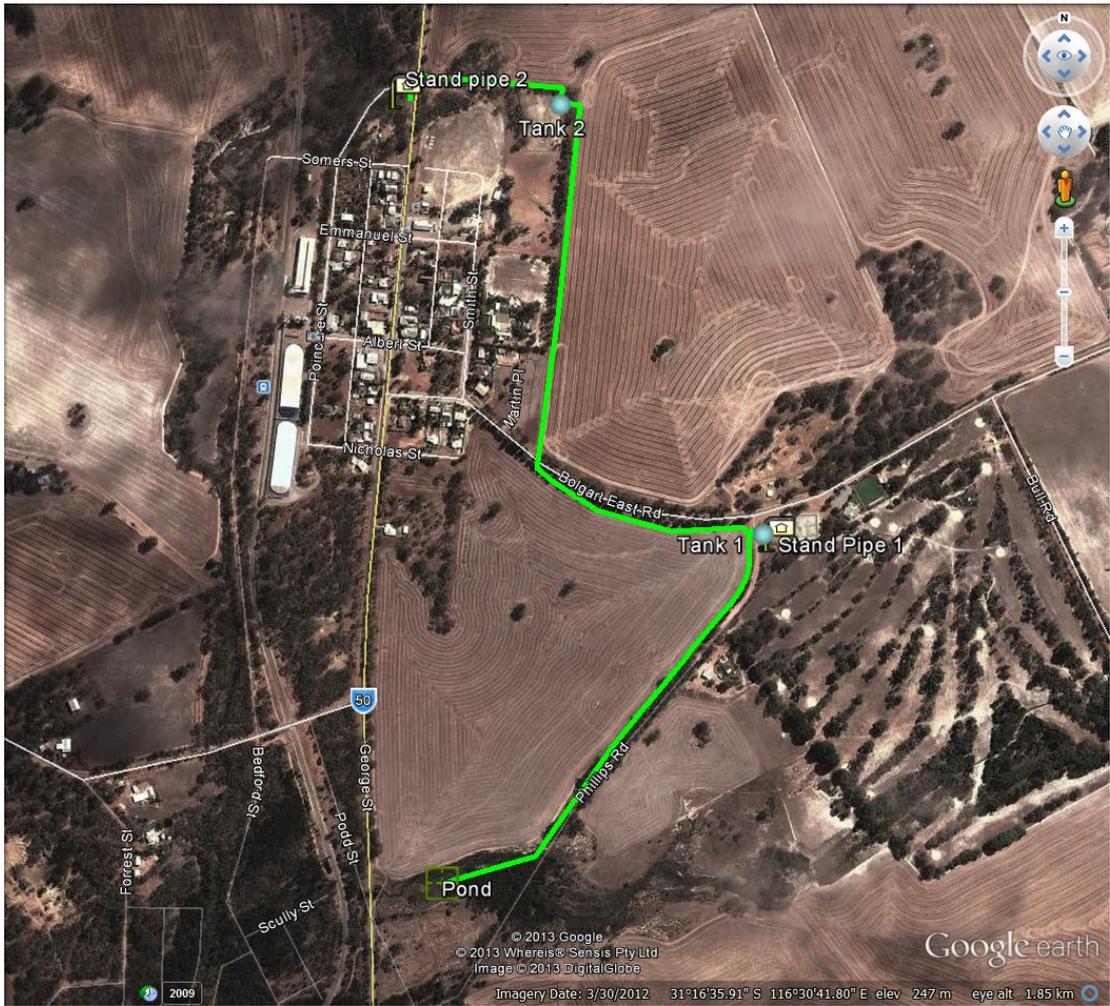




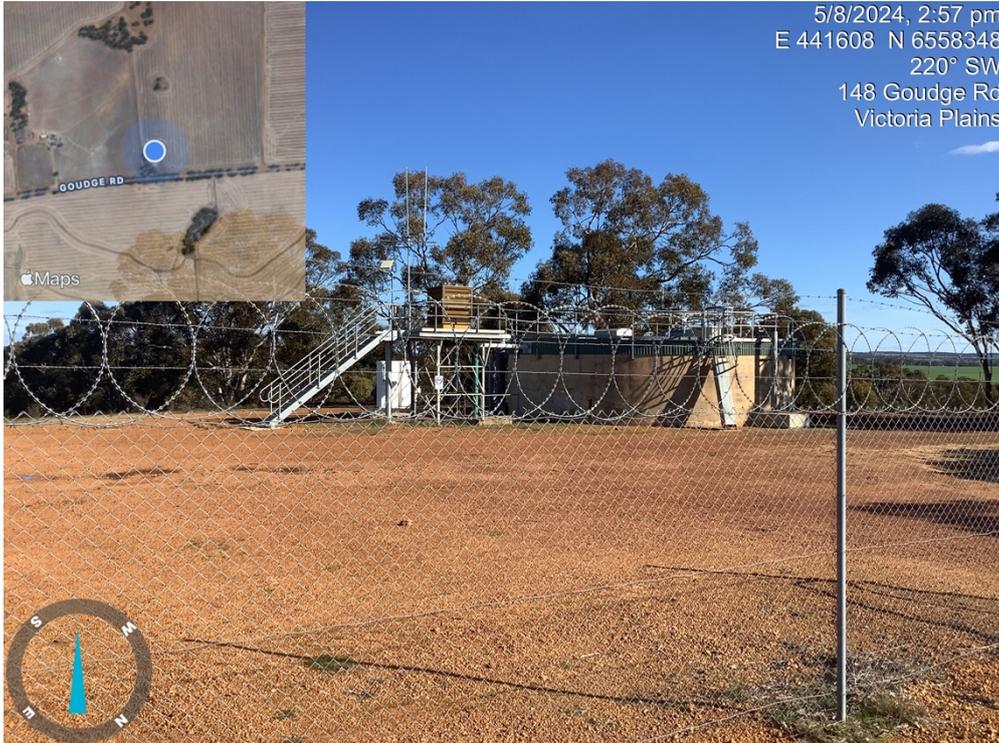


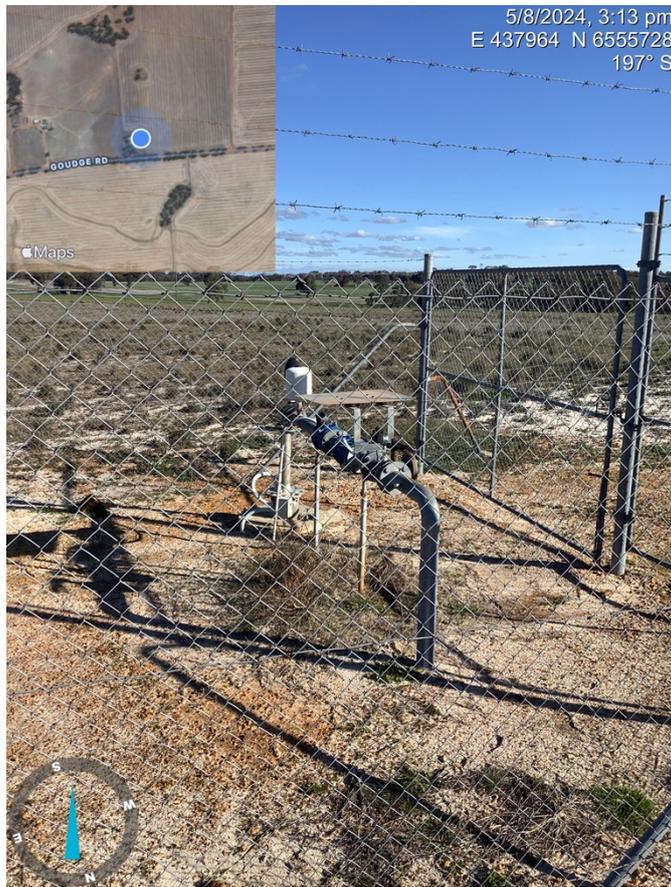
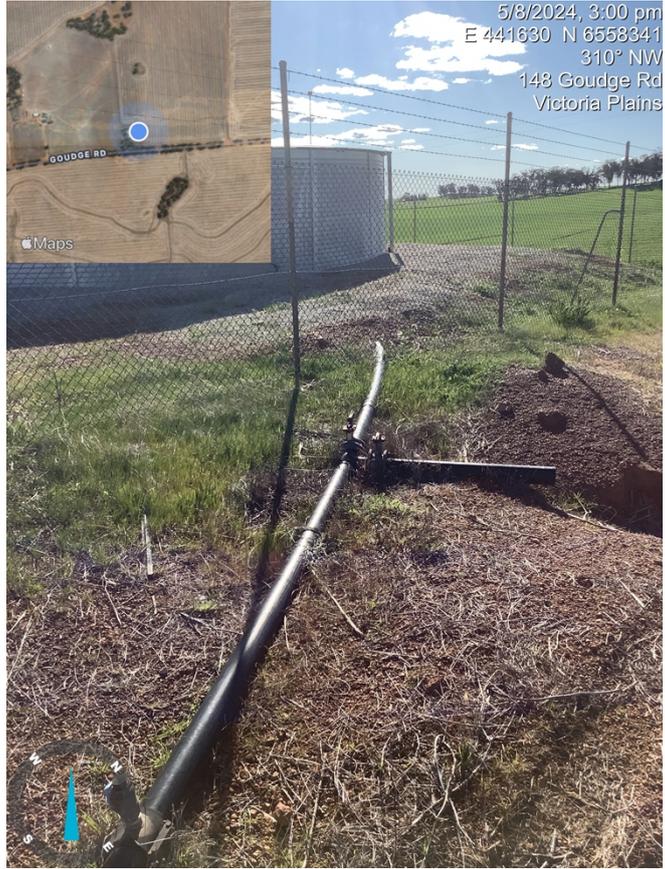






Appendix 4 Images from Calingiri of existing infrastructure











Appendix 5 Images from Calingiri Sports Field of existing infrastructure









Appendix 6 Images from Gillingarra of existing infrastructure









Appendix 7 Images from Mogumber of existing infrastructure













5/8/2024, 2:09 pm
E 408792 N 6566187
257° W
Bindoon-Moorra Rd
Victoria Plains



5/8/2024, 2:14 pm
E 408782 N 6566191
240° SW

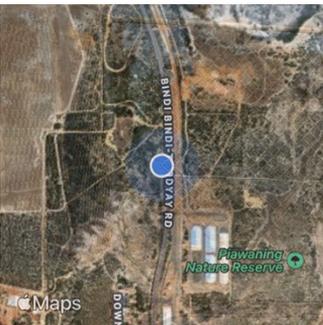


Appendix 8 Images from Piawaning of existing infrastructure





6/8/2024, 12:02 pm
E 441323 N 6588646
109° E
9143-9177 Bindu Bindu-Toodyay Rd
Victoria Plains



6/8/2024, 12:16 pm
E 441340 N 6588638
174° S
9143-9177 Bindu Bindu-Toodyay Rd
Victoria Plains





6/8/2024, 11:27 am
E 441206 N 6587870
191° S
19 Denton St
Victoria Plains



6/8/2024, 11:27 am
E 441200 N 6587861
9° N
19 Denton St
Victoria Plains





6/8/2024, 11:29 am
E 441203 N 6587829
335° NW
19 Denton St
Victoria Plains



6/8/2024, 11:30 am
E 441160 N 6587860
31° NE
1094-1098 Waddington-Wongan Hills Rd
Victoria Plains





6/8/2024, 11:30 am
E 441160 N 6587860
89° E
1094-1098 Waddington-Wongan Hills Rd
Victoria Plains



6/8/2024, 11:31 am
E 441165 N 6587882
82° E
Lot 55 Waddington-Wongan Hills Rd
Victoria Plains







6/8/2024, 11:43 am
E 441178 N 6587861
68° E
1094-1098 Waddington-Wongan Hills Rd
Victoria Plains



Appendix 9 Images from Yerecoin of existing infrastructure





Implementation Action Plan (Supporting the Strategic Water Plan)

Purpose

This Proposed Action Plan provides a structured pathway for implementing the Strategic Water Supply Plan following formal adoption by Council.

It outlines completed works, projects currently underway, and future priorities to improve emergency and community water resilience across the Shire of Victoria Plains.

This Action Plan is intended as a guiding framework only and does not commit Council to specific projects or expenditure without further consideration, funding availability, and formal approvals.

The Action Plan will be reviewed two (2) months prior to reviewing the Strategic Community Plan to reflect completed works, emerging risks, funding opportunities and community needs. This will be undertaken in conjunction with other community needs as identified and updated in the Strategic Community Plan.

Projects Completed After Development of Strategic Water Plan (2025) Funded by the DWER Community Water Supplies Grant Program

Piawaning – Desalination (RO) Plant Upgrades

- Improved water quality reliability and long-term supply capacity

Shire-Wide – Mobile Water Tank Design

- Provides deployable emergency storage for fire events and outages

Calingiri – Community Water Infrastructure Upgrades

- Strengthened Shire’s primary emergency water hub

Calingiri – Parker Road Bore Redevelopment

- Improved reliability of agricultural, irrigation, and firefighting supply

Projects Currently Underway

Funded by the DWER Community Water Supplies Grant Program

Gillingarra

- Community Hall Water Supply Project
- Emergency Water Infrastructure Project
- Truck Fill Facility

These projects aim to restore essential water capability in an area identified as having significant infrastructure deficiencies.

Proposed Priority Actions Following Adoption

The below short, medium and long term actions are all subject to funding availability and Council approval

Short Term (0–2 Years Post-Adoption)

Focus: Address critical risks and complete existing commitments.

Infrastructure Security

- Complete commissioning of Gillingarra projects
- Secure funding to work towards improving and upgrading the community water infrastructure within Mogumber
- Confirm legal access to bores on private land
- Undertake bore capacity testing
- Address non-operational systems

Emergency Preparedness

- Review firefighting water storage capacity across towns
- Expand swipe-card access systems where appropriate
- Update emergency water coverage mapping

Planning & Asset Management

- Establish a comprehensive water asset register
- Implement inspection and maintenance programs

Medium Term (2–6 Years)

Focus: Strengthening resilience and addressing coverage gaps.

- Investigate new community water infrastructure in identified gap areas:
 - New Norcia
 - Yerecoin
 - Old Plains

- Mogumber
- Upgrade storage capacity to recommended standards
- Improve access for firefighting and water carting vehicles
- Investigate backup power solutions for critical infrastructure

Long Term (6–20 Years)

Focus: Establish a coordinated Shire-wide emergency water network.

- Develop additional bores on Shire-owned land
- Expand storage capacity where demand increases
- Integrate infrastructure into a connected emergency water system
- Incorporate climate resilience measures

Ongoing Actions

Governance

- Review Action Plan two (2) months prior to review of the Strategic Community Plan
- Update priorities based on risk, performance, and funding
- Provide updates to Council through briefing reports

Funding Strategy

Continue to pursue external funding opportunities to support implementation, including but not limited to:

- DWER Community Water Supplies Grant Program
- Emergency Services Levy
- Future Drought Fund
- National Water Grid Fund

Council contributions will be considered through the annual budget process where required.

Intended Outcome

Following adoption, the Strategic Water Supply Plan and this Implementation Action Plan will guide the development of a resilient emergency water network that:

- Supports firefighting capability
- Protects agricultural productivity
- Reduces drought vulnerability
- Strengthens community resilience
- Provides a sustainable resource whilst maintaining services to the Shire of Victoria Plains

9.7 Appointment of Deputy Chair for Audit, Risk and Improvement Committee

File Reference	
Report Date	17 March 2026
Applicant/Proponent	Nil
Officer Disclosure of Interest	nil
Previous Meeting Reference	Nil
Prepared by	Colin Ashe – Deputy Chief Executive Officer
Senior Officer	Sean Fletcher – Chief Executive Officer
Authorised by	Sean Fletcher – Chief Executive Officer
Attachments	Nil

PURPOSE

To appoint an independent Deputy Presiding Member to the Audit, Risk and Improvement Committee (ARIC).

BACKGROUND

From 1 January 2026, audit committees will transition to Audit, Risk and Improvement Committees (ARICs) during a six-month implementation period until 30 June 2026.

Key changes include:

- Mandatory independent presiding member and deputy to the presiding member to strengthen oversight with skilled, independent experts.
- New functions of ARICs covering risk management and continuous improvement.
- Shared ARICs permitted between local governments.

COMMENT

Currently the shire has transitioned / established the new ARIC with Mr David Lovelock appointed as the Independent Presiding Member. Other members of the ARIC include Cr Bantock, Cr Smith and Cr Williams.

Mr Robert Dew has been approached to fill the vacancy of the Independent Deputy Presiding Member and has accepted this nomination.

CONSULTATION

Mr Sean Fletcher, Chief Executive Officer

STATUTORY CONTEXT

Local Government (Audit) Regulations 1996

Regulation 19 – transitional arrangements.

CORPORATE CONTEXT

Audit, Risk and Improvement Committee Terms of Reference.

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES	WE KNOW WE ARE SUCCEEDING WHEN
4. CIVIC LEADERSHIP	
4.3 Proactive and well governed Shire	External audits and reviews confirm compliance
	We have sound financial management policies and attract external funding to help achieve our goals
	Council is supported by a skilled team

Strategic Priority 4.3 – this change is a statutory requirement to ensure compliance

Delegation

Nil

Policy Implications

Audit, Risk and Improvement Committee Terms of Reference will need to be reviewed in due course but before 30 Jun 26 to ensure alignment with the new requirements.

Other Corporate Document

Nil

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Compliance	Moderate (3) Short term non-compliance but with significant regulatory requirements imposed	Unlikely (2) The event could occur at some time	Moderate (6)	Operational Manager Risk acceptable with adequate controls, managed by specific terms of reference and periodically reviewed	Ensuring terms of reference complies with new regulations by 30 Jun 26 will ensure the residual risk is low.

FINANCIAL IMPLICATIONS

There will need to be budgetary considerations for ARIC meeting attendance and travel costs in the 2026-27 budget.

VOTING REQUIREMENTS

Simple Majority

Officer Recommendation

That Council APPROVES appointment of Robert Dew as the ARIC Independent Deputy Presiding Member effective immediately.

- 10 MEMBER MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN**
- 11 NEW BUSINESS OF AN URGENT NATURE REQUIRING DECISION**
- 12 MEETING CLOSED TO PUBLIC**
- 13 CLOSURE OF MEETING**

PUBLIC AGENDA