

AGENDA

Ordinary Council Meeting

I HEREBY give NOTICE that an Ordinary Council Meeting will be held on:

29 July 2026

Shire of Victoria Plains
Council Chambers, Calingiri

AND

via E-Meeting Protocol

Commencing – 2:00 PM

DISCLAIMER:

The recommendations contained in this document are officers' recommendations only and should not be acted upon until Council has resolved to adopt those recommendations.

The resolutions of Council should be confirmed by perusing the minutes of the Council meeting at which these recommendations were considered. Resolutions are not considered final until the minutes of the meeting are confirmed or advised in writing by the CEO or authorised person.

Members of the public should also note that they act at their own risk if they enact any resolution prior to receiving official written notification of Council's decision.

Recording of Meeting

Members of the public are advised that meetings of Council are audio recorded to assist with ensuring an accurate record of the meeting is provided for the formal minutes of the meeting. In terms of the Privacy Act 1998 this may involve the recording of personal information provided at the meeting. The provision of any information that is recorded is voluntary, however if any person does not wish to be recorded they should not address or request to address the meeting. By remaining in this meeting, you consent to the recording of the meeting.

You are not permitted to record this meeting with any recording device, unless you have the express authorisation of the Council of the Shire of Victoria Plains.

E – Disclaimer

It is the Presiding Member's responsibility to preserve order in the meeting and this can be more difficult in an eMeeting. Therefore, each Council Member must consistently and respectfully follow the Local Government's Meeting Procedures Local Law, any additional eMeeting guidance provided by the Local Government and support the Presiding Member in their conduct of the eMeeting.

The pace of an eMeeting should be slow and orderly. The following practices will help avoid confusion and support effective eMeetings:

Speak clearly and slowly, as connections may be distorted or delayed;

Always state your name to indicate to the Presiding Member that you wish to speak. Restate your name if the Presiding Member has not heard you at first;

In debate, only speak after the Presiding Member has acknowledged you. Then state your name, so that others know who is speaking;

Follow the Presiding Member's directions and rulings;

If you are unclear about what is happening in an eMeeting, immediately state your name to draw the Presiding Member's attention and enable you to then seek clarification from the Presiding Member;

Avoid looking for opportunities to call Points of Order; instead, politely and respectfully gain the Presiding Member's attention and explain any deviation from your Meeting Procedures, the Local Government Act or any other relevant matter.

Commonly used abbreviations

AAS / AASB	Australian Accounting Standard / Australian Accounting Standards Board
BF Act	Bush Fire Act 1954
BFB	Bush fire brigade
CEO	Chief Executive Officer
CDO	Community Development Officer
DBCA	Dept of Biodiversity, Conservation and Attractions
DFES	Dept of Fire and Emergency Services
DPLH	Dept of Planning, Lands and Heritage
DWER	Dept of Water and Environmental Regulation
EHO	Environmental Health Officer
EFT	Electronic Funds Transfer
FAM	Finance and Administration Manager
JSCDL	Parliamentary Joint Standing Committee on Delegated Legislation
LEMA	Local Emergency Management Arrangements
LEMC	Local Emergency Management Committee
LG Act	Local Government Act 1995
LGGC	WA Local Government Grant Commission
LPP	Local Planning Policy
LPS	Local Planning Scheme
MOU	Memorandum of Understanding
MRWA	Main Roads WA
NNTT	National Native Title Tribunal
OAG	Office of Auditor General
OCM	Ordinary Council Meeting
PTA	Public Transport Authority
RRG	Regional Roads Group
RTR	Roads to Recovery
SAT	State Administrative Tribunal
SEMC	State Emergency Management Committee
SGC	Superannuation Guarantee Contribution
SJAA	St John Ambulance Association
SWALSC	South West Aboriginal Land and Sea Council
WAEC	WA Electoral Commission
WALGA	WA Local Government Association
WSM	Works and Services Manager
WSFN	Wheatbelt Secondary Freight Network
EPA	Environmental Protection Authority
DPIRD	Department of Primary Industries and Regional Development
HCWA	Heritage Council of Western Australia
WAPC	Western Australian Planning Commission
WDC	Wheatbelt Development Commission

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AGENDA

Ordinary Council Meeting of the Victoria Plains Shire Council

To be Held in the Shire of Victoria Plains, Council Chambers, Calingiri, AND, via E-Meeting Protocol

on Wednesday 29 July 2026 commencing at 2.00 PM

1. **DECLARATION OF OPENING**

1.1 **Opening**

1.2 **Announcements by Shire President**

2. **REMOTE ATTENDANCE BY ELECTED MEMBERS**

THAT:

Under regulation 14C (2)(b) of the Admin Regulations, the Shire President can approve Elected Member attendance by electronic means;

In doing so, under r.14C (5) the Shire President must have regard as to whether the location that the Elected Member intends to attend the meeting, and the equipment intended to be used to attend the meeting, are suitable;

Electronic means includes, as per r.14CA(2) by telephone or video conference;

Suitable equipment would include an electronic device that can hold a Teams meeting, and perhaps, the use of headphones;

In accordance with r.14CA (5) the Elected Member must declare that they are able to maintain confidentiality during the meeting. Under r.14CA(7), the declaration by the Elected Member is recorded in the minutes of the meeting;

Summarily, according to Departmental guidance, a suitable location is one that is quiet and private e.g. a private room in your house. If there are other people at the location at the time of the meeting, an Elected Member may be required to close a door and wear headphones

THAT:

3. RECORD OF ATTENDANCE

Members present

Staff attending

Apologies

Approved leave of absence N/A

Visitors

Members of the public

4. DISCLOSURES OF INTEREST

Refer – Local Government Act, Regulations, Code of Conduct, and Declaration Forms in Councillor folders.

Type	Item	Person / Details
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5. PUBLIC QUESTION TIME

Refer – Local Government Act, Regulations, Local Law and Submission Form & Guidelines circulated.

5.1 Public Questions with Notice

5.2 Public Questions Without Notice

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6. PRESENTATIONS AND DEPUTATIONS

6.1 Presentations

6.2 Deputations

7. APPLICATIONS FOR LEAVE OF ABSENCE

8. MINUTES OF MEETING

Officer Recommendation

That the minutes of the Ordinary Council Meeting held **1 July 2026** as circulated, be **CONFIRMED** as a true and correct record.

PUBLIC AGENDA

9. REPORTS REQUIRING DECISION

9.1 Accounts for Endorsement – June 2026

File Reference	
Report Date	21/07/2026
Applicant/Proponent	Nil
Officer Disclosure of Interest	Nil
Previous Meeting Reference	Nil
Prepared by	Katrina Humphries – Creditors Officer
Senior Officer	Colin Ashe – Deputy Chief Executive Officer
Authorised by	Colin Ashe – Deputy Chief Executive Officer
Attachments	Agenda 9.1A – OCM – List of Accounts June 2026 – Page 11

PURPOSE

This item presents the attached List of Accounts Paid, under delegated authority for June 2026.

BACKGROUND

As per Local Government Act and Financial Management Regulations.

COMMENT

Each month Council is to be advised of payments made during the preceding month, the amount, the payee, date and reason for payment. Council should note the new format of the listing in order to minimise the risk of hacking details of cyber criminals.

CONSULTATION

DCEO

STATUTORY CONTEXT

Local Government Act 1995 –

- s.6.8(2)(b) – expenditure is to be reported to the next ordinary meeting of Council

Local Government (Finance) Regulations 1996 –

- r.13 Payments for municipal fund or trust fund
 - (1) the Chief Executive Officer is to provide a list of accounts paid from the Municipal fund or Trust fund, a list of all accounts paid each month showing for each account paid –
 - a) The payee's name
 - b) The amount of the payment
 - c) The date of the payment
 - d) Sufficient information to identify the transaction
 - (2) the listing to be presented to the Council at the next ordinary meeting of Council after preparation.

CORPORATE CONTEXT

Delegations Register –

- 3.2 – Municipal Fund and Trust Fund – Payments from Bank Accounts
 - o CEO authorised, subject to conditions
 - o Compliance with legislation and procedures
 - o Minimum of 2 signatories with varying level of authorisation

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES		WE KNOW WE ARE SUCCEEDING WHEN	
4. CIVIC LEADERSHIP			
4.3 Proactive and well governed Shire	External audits and reviews confirm compliance		
	We have sound financial management policies and attract external funding to help achieve our goals		
	Councilors attend training and feel supported in their role		
	Council is supported by a skilled team		

Strategic Priority 4.3 is relevant as part of sound financial management policies

Delegation

NIL

Policy Implications

3.1 Purchasing Framework

Other Corporate Document

NIL

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Compliance	Extreme (5) Non-compliance results in litigation, criminal charges or significant damages or penalties to Shire/Officers	Unlikely (2) The event could occur at some time	High (10)	Senior Management Team / CEO Risk acceptable with excellent controls, managed by senior management / executive and subject to monthly monitoring	Policies and processes including preparation by Finance staff and two-step process for payment will ensure that the residual risk is moderate.

FINANCIAL IMPLICATIONS

All payments are in accordance with Council's adopted budget.

VOTING REQUIREMENTS

Absolute majority required: No

Officer Recommendation

That the **PAYMENTS** made for June 2026 from the Municipal Bank Account as per attached listing and summarised below, be **ENDORSED**:

Payment Type	References from - to	\$ Amount
Creditor EFT Payment**	EFT00079 - EFT00080	360,239.64
Direct Debit Payment**	PPIN03637 – PPIN035736 DD00055; DD00056	47,446.09
Credit Card	PPIN03655	49.04
	PPIN03656	1,908.90
	PPIN03658	658.15
	PPIN03679	2,216.64
Salaries and Wages EFT	PE03/06/2026;PE17/06/26	117,197.07
Petty Cash Cheque		-
Trust Payments		-
	TOTAL	529,715.53
Local Spending	\$	%
Local Supplier	126,308.56	23.84%
Payroll	117,197.07	22.12%
Total	243,505.63	45.97%

For _____ / Against _____

Payment Number	Posting Date	Vendor No.	Vendor Name	Amount
EFT00079	15/06/2026	1323	Ampac Debt Recovery (wa) Pty Ltd	1,030.60
EFT00079	15/06/2026	333	Australia Day Council Of Western Australia (Auspire)	836.00
EFT00079	15/06/2026	63	Australia Post	84.38
EFT00079	15/06/2026	14	Australian Service Union WA	26.50
EFT00080	29/06/2026	14	Australian Service Union WA	26.50
EFT00080	29/06/2026	17	Australian Taxation Office	6,274.25
EFT00079	15/06/2026	52	Avon Waste	2,130.55
EFT00080	29/06/2026	52	Avon Waste	4,965.82
EFT00079	15/06/2026	1404	Biomax Wastewater Recycling Systems	544.00
EFT00079	15/06/2026	233	BOC Limited	47.97
EFT00080	29/06/2026	2274	Bruce Edmonds	5,810.30
EFT00079	15/06/2026	552	Bunnings Group Ltd	942.58
EFT00080	29/06/2026	552	Bunnings Group Ltd	189.00
EFT00079	15/06/2026	1885	Calingiri Auto Centre (The Trustee for R J Glass Family Trust) t/as	1,113.75
EFT00080	29/06/2026	1885	Calingiri Auto Centre (The Trustee for R J Glass Family Trust) t/as	659.45
EFT00080	29/06/2026	1665	Calingiri Golf Club	2,422.00
EFT00080	29/06/2026	2135	Calingiri Progress Association	2,500.00
EFT00079	15/06/2026	79	Calingiri Sports Club Inc	11,311.20
EFT00080	29/06/2026	79	Calingiri Sports Club Inc	13,467.75
EFT00079	15/06/2026	1880	Canine Control	2,668.05
EFT00080	29/06/2026	1880	Canine Control	5,336.10
PPIN03637	1/06/2026	2227	Commonwealth Bank Australia	249.70
PPIN03679	2/06/2026	2227	Commonwealth Bank Australia	2,216.64
PPIN03658	2/06/2026	2227	Commonwealth Bank Australia	658.15
PPIN03656	2/06/2026	2227	Commonwealth Bank Australia	1,908.90
PPIN03655	2/06/2026	2227	Commonwealth Bank Australia	49.04
PPIN03638	2/06/2026	2227	Commonwealth Bank Australia	79.17
PPIN03641	15/06/2026	2227	Commonwealth Bank Australia	49.42
PPIN03682	24/06/2026	2227	Commonwealth Bank Australia	370.00
EFT00080	29/06/2026	2240	Component6 PTY LTD	8,800.00
EFT00079	15/06/2026	1652	Corsign WA Pty Ltd	1,251.80
EFT00079	15/06/2026	1965	CouncilFirst (Open Systems Technology Pty Ltd t/as)	18.28
EFT00080	29/06/2026	1965	CouncilFirst (Open Systems Technology Pty Ltd t/as)	16,683.70
EFT00079	15/06/2026	99	Country Copiers	46.77
EFT00079	15/06/2026	2208	CQ Comms Pty Ltd (Outback Comms)	575.00
EFT00080	29/06/2026	2208	CQ Comms Pty Ltd (Outback Comms)	575.00
EFT00080	29/06/2026	2243	CR Elizabeth Williams	2,557.95
EFT00080	29/06/2026	2246	CR Neil Smith	2,584.77
EFT00080	29/06/2026	1001	Cr Pauline Bantock	4,875.25
EFT00080	29/06/2026	1974	CR Rebecca Johnson	2,145.25
EFT00080	29/06/2026	1013	Cr Suzanne Woods	2,835.25
EFT00080	29/06/2026	1653	D.E.C Contracting Pty Ltd	990.00
EFT00079	15/06/2026	2217	Department of Local Government, Industry Regulation and Safety	63.50
EFT00080	29/06/2026	2217	Department of Local Government, Industry Regulation and Safety	56.65
EFT00079	15/06/2026	2258	Douglas Partners Pty Ltd	11,198.00
EFT00079	15/06/2026	594	Dun Direct Pty Ltd	10,997.53
EFT00080	29/06/2026	594	Dun Direct Pty Ltd	12,177.59
EFT00080	29/06/2026	2201	Elizabeth Neczypir	104.14
EFT00079	15/06/2026	1572	Exurban Pty Ltd (ATF Vista Trust)	6,675.26
EFT00080	29/06/2026	1572	Exurban Pty Ltd (ATF Vista Trust)	4,453.72
EFT00079	15/06/2026	2109	Finrent Pty Ltd	162.05
EFT00080	29/06/2026	2109	Finrent Pty Ltd	324.10
EFT00079	15/06/2026	2149	Forch Australia Pty Ltd	412.96
EFT00079	15/06/2026	1801	Fraser Onsite	10,567.13

EFT00080	29/06/2026	2094	Gary O'Brien	520.00
EFT00079	15/06/2026	2167	Gordon Houston	6,313.30
EFT00080	29/06/2026	2167	Gordon Houston	6,313.30
EFT00079	15/06/2026	2251	Howard & Heaver Pty Ltd (H+H Architects)	3,205.12
EFT00079	15/06/2026	2261	ISC Teamwear Pty Ltd	6,794.70
EFT00080	29/06/2026	2272	Jayden Pellegrom	52.00
EFT00080	29/06/2026	555	JLT Risk Solutions	4,596.90
EFT00080	29/06/2026	1878	Katrina Humphries	90.64
EFT00080	29/06/2026	2036	Knewjen Hire Pty Ltd	1,975.00
EFT00079	15/06/2026	2271	Lachlan McInnes	50.00
EFT00080	29/06/2026	55	Landgate	8,889.02
EFT00079	15/06/2026	29	Local Government Professionals Australia WA	560.00
EFT00079	15/06/2026	337	Lockies Fencing (LR & NJ McInnes T/as)	16,324.00
EFT00080	29/06/2026	337	Lockies Fencing (LR & NJ McInnes T/as)	27,038.00
EFT00079	15/06/2026	2145	Maaman Marra Boodjar	295.00
EFT00080	29/06/2026	1667	MAIN ROADS OF WESTERN AUSTRALIA	10,820.27
EFT00080	29/06/2026	59	Malts Contracting	10,276.94
EFT00080	29/06/2026	2273	Mary Osborne	87.00
EFT00080	29/06/2026	399	MCINTOSH & SON	705.67
EFT00079	15/06/2026	2270	Michael Hyatt	1,592.43
EFT00079	15/06/2026	1864	Midwest Turf Supplies	2,260.50
EFT00079	15/06/2026	1947	Mogumber Hub (Mogumber Outback Club Inc)	1,650.00
EFT00079	15/06/2026	147	Morris Pest & Weed Control Pty Ltd	380.00
EFT00080	29/06/2026	2268	Murphy Stone Group (T/A Murphy Stone Supply)	4,535.54
EFT00079	15/06/2026	83	New Norcia Services	880.00
EFT00080	29/06/2026	1944	Nordic Fitness Equipment (Gym Supplies Australia as t/f P & M Moore Family Trust)	665.50
EFT00080	29/06/2026	648	Officeworks	123.38
EFT00080	29/06/2026	2160	Onpress Digital Pty Ltd	1,470.70
EFT00080	29/06/2026	1822	Quest Innaloo (QI Franchise Management Pty Ltd)	1,140.00
EFT00080	29/06/2026	1626	Rajaford Pty Ltd (Calingiri Traders)	710.03
EFT00080	29/06/2026	2211	RBC Rural	784.47
PPIN03729	29/06/2026	2121	Ricoh Australia Pty Ltd	214.50
EFT00079	15/06/2026	2033	River Engineering Pty Ltd	11,440.00
EFT00079	15/06/2026	1658	RSM Australia Pty Ltd (atf Birdanco Practice Trust Trading as RSM)	413.60
EFT00079	15/06/2026	1941	Salary Packaging Australia Pty Ltd	1,361.19
EFT00080	29/06/2026	1941	Salary Packaging Australia Pty Ltd	1,361.19
PPIN03639	2/06/2026	1421	Shire of Victoria Plains (Department Of Transport)	168.00
PPIN03640	4/06/2026	1421	Shire of Victoria Plains (Department Of Transport)	113.85
PPIN03642	15/06/2026	1421	Shire of Victoria Plains (Department Of Transport)	96.40
PPIN03657	17/06/2026	1421	Shire of Victoria Plains (Department Of Transport)	1,776.05
PPIN03675	19/06/2026	1421	Shire of Victoria Plains (Department Of Transport)	500.35
PPIN03736	22/06/2026	1421	Shire of Victoria Plains (Department Of Transport)	51.40
PPIN03681	24/06/2026	1421	Shire of Victoria Plains (Department Of Transport)	34.25
PPIN03689	26/06/2026	1421	Shire of Victoria Plains (Department Of Transport)	4,896.20
PPIN03727	29/06/2026	1421	Shire of Victoria Plains (Department Of Transport)	781.10
PJ001763	3/06/2026		Shire of Victoria Plains - Payroll	58,350.54
PJ001776	17/06/2026		Shire of Victoria Plains - Payroll	58,846.53
EFT00079	15/06/2026	2000	Silvio Brenzi	298.00
EFT00079	15/06/2026	2266	Snap Midland T/A Debandkas Assets Pty Ltd	990.00
EFT00080	29/06/2026	1663	St John Ambulance Western Australia Ltd (Belmont)	568.00
DD00055	3/06/2026	V0001	SuperStream Clearing House Vendor	11,505.51
DD00056	18/06/2026	V0001	SuperStream Clearing House Vendor	11,513.83
PPIN03728	22/06/2026	V0001	SuperStream Clearing House Vendor	1,697.55
PPIN03732	4/06/2026	18	Synergy	2,359.59
PPIN03733	5/06/2026	18	Synergy	4,698.12
PPIN03734	24/06/2026	18	Synergy	333.51

PPIN03735	25/06/2026	18	Synergy	1,977.12
EFT00079	15/06/2026	78	Team Global Express Pty Ltd	219.98
PPIN03731	5/06/2026	20	Telstra Corporation Ltd	851.93
PPIN03730	15/06/2026	20	Telstra Corporation Ltd	3,128.54
EFT00079	15/06/2026	2195	Telstra Limited	374.00
EFT00079	15/06/2026	53	The Farmco / Yerecoin Traders	378.75
EFT00080	29/06/2026	53	The Farmco / Yerecoin Traders	1,474.00
EFT00080	29/06/2026	2074	The Goods Australia	547.91
EFT00080	29/06/2026	893	Thomas Culverwell	300.00
EFT00079	15/06/2026	1945	Timber Insight Pty Ltd - Asset Worx	2,750.00
EFT00080	29/06/2026	1994	Toodyay Building & Maintenance Services	748.00
EFT00079	15/06/2026	2092	Totally Workwear - Geraldton (Court 3 Pty Ltd ITF PL Unit Trust t/as)	62.04
EFT00080	29/06/2026	1087	Totally Workwear - Midland	374.71
EFT00079	15/06/2026	1866	Truck Centre WA Pty Ltd	1,947.58
EFT00080	29/06/2026	1751	Vizona Pty Ltd	12,745.70
EFT00079	15/06/2026	529	Wallis Computer Solutions	4,348.52
EFT00080	29/06/2026	529	Wallis Computer Solutions	6,771.60
EFT00080	29/06/2026	1461	WCS Concrete Pty Ltd	724.55
EFT00079	15/06/2026	1995	Well Done International Pty Ltd	233.43
EFT00080	29/06/2026	2262	West Soil and Water Pty Ltd	7,062.00
EFT00080	29/06/2026	627	Western Irrigation Pty Ltd	2,883.12
EFT00080	29/06/2026	90	Wheatbelt Tyres	1,045.00
EFT00080	29/06/2026	2005	Wiley's All Sorts	2,502.50
EFT00080	29/06/2026	237	Wongan Hills Mitre 10	236.25
EFT00079	15/06/2026	2136	Yerecoin Golf Club	400.00
EFT00079	15/06/2026	138	Yerecoin Progress Assoc Inc	3,817.89
EFT00079	15/06/2026	30404	Yerecoin Tennis Club	4,492.32
EFT00080	29/06/2026	2061	Yued Aboriginal Corporation	2,750.00
			TOTAL PAID JUNE 2026	529,715.53

9.2 Monthly Financial Statements - June 2026

File Reference	
Report Date	20 Jul 2026
Applicant/Proponent	Shire of Victoria Plains
Officer Disclosure of Interest	Nil
Previous Meeting Reference	Nil
Prepared by	Colin Ashe – Deputy Chief Executive Officer
Senior Officer	Sean Fletcher – Chief Executive Officer
Authorised by	Sean Fletcher – Chief Executive Officer
Attachments	1. Monthly Financial Statements - Jun 26 - 19

PURPOSE

To receive the monthly financial statements for the period ending 30 Jun 2026.

BACKGROUND

Section 6.4 of the Local Government Act 1995 requires a Local Government to prepare financial reports.

The Local Government (Financial Management) Regulations 34 & 35 set out the form and content of the financial reports which have been prepared for the periods as above and are presented to Council for approval.

COMMENT

The presentation of the 30 Jun 26 is essentially complete for the financial year but is subject to final adjustments as part of the Annual Financial Statements 2025-26.

The shire completed the financial year in a relatively healthy position, addressing the deficit that was prevalent throughout the year and finishing with a good surplus. This view is formulated through the following observations:

- The initial 30 Jun 26 surplus is \$635,502 and taking into account the excess to budget Grants Commission prepayment of \$583,000, the net is a modest surplus of \$52,502.
- Strong project management and working relationships in the subdivision has ensured efficiencies and taking advantage of opportunities without compromising compliance.
- Ensuring fiscal responsibility in managing the 25-26 budget, finding savings and offsets where necessary.

Has all contributed to this positive outcome.

It should be noted the final position in this report and the surplus budget 26-27 figure will differ to allow for some adjustments (e.g. accrued invoices received after 30 Jun 26 but for the 25-26 financial year).

At the date of this report, the initial surplus as at 30 Jun 26 is \$635,502 against a budget deficit of (\$253,431), a difference of \$888,933.

NOTES TO ACCOUNT

The following presents a summary and analysis of the key points in the Jun 26 Financial Statements.

Note 1 Net Current Funding Position:

This reflects the liquidity of the shire, calculated as current assets less current liabilities, aligning with the Statement of Financial Activity (Rate Setting Statement) amounting to \$635,502 meaning the shire can meet its short term obligations (liabilities).

This will also return the current ratio to 1.22 against a benchmark of 1.0 of which it was 0.81 in 24-25 and tabled in Parliament through OAG as of potential concern.

Note 2 Cash and Financial Assets:

The current total cash position balance is \$4,792,260 with an Unrestricted Municipal Bank Balance of \$1,001,161 and \$3,791,100 in Restricted Funding, the latter comprising:

\$667,072 in Reserves.

\$3,124,027 major grant funding received and quarantined fully cash backed. Further details on the breakdown of this is shown at note 11.

Note 4 – Debtors:

An overall balance of \$122,244 comprising of:

- \$41,481 in rate debtors analysed below.
- \$86,021 in sundry debtors, the majority being CESM reimbursement from DFES and SoWB.
- \$10,005 in GST credits.

In terms of Rate Debtors, this can be further analysed as:

- \$9,227 in overdue rates, the majority of which will be referred to debt collectors once rates are raised for 25-26 so it can be consolidated.
- \$3,158 on ad hoc payment plans which are steadily reducing each month through active management. It should be noted for 24-25 the amount was \$26,684.
- \$21,561 with debt collection services of which amounts to three (3) rate assessments.

Note 5 Reserves:

The Reserves balance at year end was slightly less than forecast of \$8,751 primarily to the volatility of the economic environment and over budget of interest, not taking into account that the closing balance would be less than the opening balance from Reserve Transfers.

This was offset by higher than budgeted amount (\$13,500) against actual Municipal Account Interest (\$64,448).

Note 6 – Plant Disposals

All Vehicle and Plant Disposals have been completed and trade in funds received. Overall the net change over cost was underbudget but this figure is slightly inflated as there was no trade in cost budgeted for the two Graders.

Nevertheless, only the CEO vehicle and Service Truck significantly exceeded the changeover costs due to market factors.

Note 7 – Capital Program

The capital program has been very successful in terms of its completion with only the following projects carried over into 26-27:

Item	Budget \$	Actual \$
Gillingarra Emergency Water CWSP	86,180	5,495
Gillingarra Community Water CWSP	93,912	1,597
Gillingarra Truckfill CWSP	128,741	19,058
ESA Tourism Development	350,000	166,988

Excluding the Edmonds St subdivision which was a known carry over and the Central Precinct Project (\$1,890,00) which funding was not successful, \$6,133,830 of capital works were completed against an adjusted budget of \$6,529,968, a 94% completion rate.

Note 8 – Loans

All loan repayments for 25-26 have now occurred with the Plant Replacement 2 loan being reflected and some accrued interest, but no repayments until 2026-27.

Note 9 – Payables

There was a significant reduction in payables between financial years, 2025 payments being held back to assist with cashflow. 2026 is now back to normal levels.

Contingent Liabilities now reflect grant funding received but where projects have not been completed with the Edmonds St subdivision being the largest component.

However, as reflected in note 11, these are (over) cash backed, effectively funds being placed in quarantine to ensure it is not reflected as general revenue.

Note 10 – Grants and Subsidies

All grant funding where the work has been fully completed has been triggered in full and others that can be partially triggered has occurred.

Gillingarra Water Grants and ESA Tourism Development will have the balance of grant revenue triggered in 26-27 when the projects are complete.

Under operating grants the over prepayment of Grants Commission funds had a positive effect on the 30 Jun 26 results but caution should prevail as these are prepaid funds and 30 Jun 27 prepayment is still very much an unknown.

Note 11 – Restricted Funds

The table now illustrates in a more defined way, grants that have been received but will not be completed on a cash basis with the following points:

- The 30 Jun 26 balance column reflects the grant funds that have been received, less the expenditure to date.
- This amount of \$3,057,127 reconciles with note 9b reflecting the 'liability' to spend these funds on the applicable projects.
- The cash backed column reflects the funds that have been quarantined and reconciles to note 2 restricted cash.
- The difference of \$66,900 reflects this money can be transferred back to the Municipal Account.

Note 12 – LRCI Program

This program is now fully complete and acquittal is in progress.

Note 13 – LGGS Program

\$1,436 was unspent and consequently, the LGGS may be reduced for 26-27.

Note 14 – Material Variances

Details have been provided with greater granularity on variances with most variances offsetting each other in terms of income and expenditure.

Of note, Employee Costs are significantly higher than the budgeted amount and whilst this variance was considerably reduced in the preceding months, the cause of this is end of financial year accruals for:

Annual Leave movement \$199,054

LSL \$63,388

Accrued payroll (i.e. the pay cycle finished on 01 Jul 26, meaning there was 9 days of accrued salaries and wages) \$69,968

Whilst essentially these are book entries (i.e. not cash at 30 Jun 26), there is a liability to the shire these amounts will need to be paid at some point. This has previously been communicated as a financial risk.

There was an offset underspend in materials and contracts as an active management focus to ensure fiscal responsibility.

CONSULTATION

Chief Executive Officer, Sean Fletcher.

Manager Works and Services, Silvio Brenzi.

Chief Financial Officer, Zoe Clayton.

Co-ordinator Financial Services, Glenn Deocampo.

STATUTORY CONTEXT

Local Government (Financial Management) Regulations 1996 –

r.34 – financial activity statement required each month and details of what is to be included.

CORPORATE CONTEXT

Local Government (Financial Management) Regulations 1996 –

- r.34 – financial activity statement required each month and details of what is to be included.

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES		WE KNOW WE ARE SUCCEEDING WHEN
4. CIVIC LEADERSHIP		
4.3 Proactive and well governed Shire	External audits and reviews confirm compliance	
	We have sound financial management policies and attract external funding to help achieve our goals	

	Councilors attend training and feel supported in their role
	Council is supported by a skilled team

Delegation

Nil

Policy Implications

Policy Manual –

- 3 Financial Management

Other Corporate Document

Nil

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Compliance	Extreme (5) Non-compliance results in litigation, criminal charges or significant damages or penalties to Shire/Officers	Unlikely (2) The event could occur at some time	High (10)	Senior Management Team / CEO Risk acceptable with excellent controls, managed by senior management / executive and subject to monthly monitoring	Policies and processes including preparation by Finance staff ensure that the residual risk is moderate.

FINANCIAL IMPLICATIONS

Nil

VOTING REQUIREMENTS

Absolute majority required: No

Officer Recommendation

That Council **RECEIVE** the 30 June 2026 Monthly Financial Statements as presented.

For ____ / Against ____

SHIRE OF VICTORIA PLAINS

MONTHLY FINANCIAL REPORT

FOR THE PERIOD ENDED 30 JUNE 2026

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

**SHIRE OF VICTORIA PLAINS
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDING 30 JUNE 2026**

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**SHIRE OF VICTORIA PLAINS
STATEMENT OF COMPREHENSIVE INCOME
FOR THE MONTH ENDED 30 JUNE 2026**

Note	Annual Budget	Amended Budget	YTD Budget	YTD Actual
	\$		\$	\$
Revenue				
Rates	4,135,598	4,080,477	4,080,477	4,064,972
Grants, subsidies and contributions	2,272,986	2,272,986	2,272,986	2,686,401
Fees and charges	309,923	246,959	246,960	313,734
Interest revenue	72,744	72,744	72,744	111,132
Other revenue	38,960	101,924	101,924	179,270
	6,830,211	6,775,090	6,775,091	7,355,509
Expenses				
Employee costs	(2,058,532)	(2,091,812)	(2,091,813)	(2,402,181)
Materials and contracts	(2,615,003)	(2,580,044)	(2,580,044)	(2,140,908)
Utility charges	(118,350)	(124,929)	(124,929)	(112,327)
Depreciation	(3,673,554)	(3,673,554)	(3,673,554)	(3,673,818)
Finance costs	(50,377)	(50,377)	(50,377)	(60,649)
Insurance	(195,445)	(195,445)	(195,445)	(208,518)
Other expenditure	(218,676)	(218,676)	(218,676)	(183,709)
	(8,929,937)	(8,934,837)	(8,934,839)	(8,782,111)
	(2,099,726)	(2,159,747)	(2,159,748)	(1,426,602)
Capital grants, subsidies and contributions	11,944,564	11,484,147	11,484,147	5,019,447
Profit on asset disposals	76,764	75,073	75,073	95,182
Loss on asset disposals	(7,102)	(20,037)	(20,037)	(64,938)
	12,014,226	11,539,184	11,539,184	5,049,691
Net result for the period	9,914,500	9,379,437	9,379,436	3,623,089
Total comprehensive income for the period	9,914,500	9,379,437	9,379,436	3,623,089

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF VICTORIA PLAINS
STATEMENT OF FINANCIAL ACTIVITY
FOR THE MONTH ENDED 30 JUNE 2026

	Note	Annual Budget \$	Amended Budget	YTD Budget \$	YTD Actual \$
OPERATING ACTIVITIES					
Revenue from operating activities					
General rates		4,135,598	4,080,477	4,080,477	4,064,972
Grants, subsidies and contributions	10b	2,272,986	2,272,986	2,272,986	2,686,401
Fees and charges		309,923	246,959	246,960	313,734
Interest revenue		72,744	72,744	72,744	111,132
Other revenue		38,960	101,924	101,924	179,270
Profit on asset disposals	6	76,764	75,073	75,073	95,182
		6,906,975	6,850,164	6,850,164	7,450,691
Expenditure from operating activities					
Employee costs		(2,058,532)	(2,091,812)	(2,091,813)	(2,402,181)
Materials and contracts		(2,615,003)	(2,580,044)	(2,580,044)	(2,140,908)
Utility charges		(118,350)	(124,929)	(124,929)	(112,327)
Depreciation		(3,673,554)	(3,673,554)	(3,673,554)	(3,673,818)
Finance costs		(50,377)	(50,377)	(50,377)	(60,649)
Insurance		(195,445)	(195,445)	(195,445)	(208,518)
Other expenditure		(218,676)	(218,676)	(218,676)	(183,709)
Loss on asset disposals	6	(7,102)	(20,037)	(20,037)	(64,938)
		(8,937,039)	(8,954,873)	(8,954,875)	(8,847,049)
Non-cash amounts excluded from operating activities	1	3,603,893	3,618,518	3,618,518	3,655,556
Amount attributable to operating activities		1,573,829	1,513,808	1,513,806	2,259,198
INVESTING ACTIVITIES					
Inflows from investing activities					
Capital grants, subsidies and contributions	10a	11,944,564	11,484,147	11,484,147	5,019,447
Proceeds from disposal of assets	6	280,500	265,875	265,875	381,157
Proceeds from financial assets at amortised cost - self-supporting loans		23,872	23,872	23,872	23,023
		12,248,936	11,773,894	11,773,894	5,423,627
Outflows from investing activities					
Acquisition of property, plant and equipment	7	(7,532,772)	(8,085,049)	(8,085,049)	(2,054,142)
Acquisition of infrastructure	7	(5,403,522)	(4,991,919)	(4,991,919)	(4,539,350)
		(12,936,294)	(13,076,968)	(13,076,968)	(6,593,492)
Non-cash amounts excluded from investing activities		-	-	-	-
Amount attributable to investing activities		(687,358)	(1,303,074)	(1,303,074)	(1,169,865)
FINANCING ACTIVITIES					
Inflows from financing activities					
Proceeds from borrowings	8	-	750,000	750,000	750,000
Transfers from reserve accounts	5	77,309	67,309	67,309	77,313
		77,309	817,309	817,309	827,313
Outflows from financing activities					
Repayment of borrowings	8	(288,565)	(288,565)	(288,565)	(287,716)
Transfers to reserve accounts	5	(40,000)	(30,000)	(30,000)	(31,252)
		(328,565)	(318,565)	(318,565)	(318,968)
Non-cash amounts excluded from financing activities		-	-	-	732
Amount attributable to financing activities		(251,256)	498,744	498,744	509,077
MOVEMENT IN SURPLUS OR DEFICIT					
Surplus or deficit at the start of the financial year		(925,728)	(962,909)	(962,909)	(962,909)
Amount attributable to operating activities		1,573,829	1,513,808	1,513,806	2,259,198
Amount attributable to investing activities		(687,358)	(1,303,074)	(1,303,074)	(1,169,864)
Amount attributable to financing activities		(251,256)	498,744	498,744	509,077
Surplus or deficit after imposition of general rates		(290,513)	(253,431)	(253,433)	635,502

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF VICTORIA PLAINS
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2026

	Note	25/26	24/25
		\$	\$
CURRENT ASSETS			
Cash and cash equivalents	2	4,792,260	1,241,602
Trade and other receivables	4a	122,244	239,754
Other financial assets		23,682	624,571
Inventories		63,994	48,342
Other assets		92,464	204,406
TOTAL CURRENT ASSETS		5,094,644	2,358,674
NON-CURRENT ASSETS			
Trade and other receivables	4b	21,335	17,050
Other financial assets		114,564	134,725
Property, plant and equipment		13,822,070	12,764,735
Infrastructure		130,156,116	128,644,690
TOTAL NON-CURRENT ASSETS		144,114,085	141,561,201
TOTAL ASSETS		149,208,729	143,919,875
CURRENT LIABILITIES			
Trade and other payables	9a	421,797	2,022,628
Other liabilities	9b	3,058,216	324,453
Borrowings	8	381,271	313,210
Employee related provisions		288,374	234,825
TOTAL CURRENT LIABILITIES		4,149,657	2,895,116
NON-CURRENT LIABILITIES			
Borrowings	8	1,409,967	1,015,011
Employee related provisions		65,877	49,610
TOTAL NON-CURRENT LIABILITIES		1,475,844	1,064,621
TOTAL LIABILITIES		5,625,501	3,959,737
NET ASSETS		143,583,228	139,960,137
EQUITY			
Retained surplus		16,547,834	16,547,834
Net Result - Comprehensive Income		3,623,089	
Transfers to (from) Reserves		46,061	
Reserve accounts	5	667,072	713,133
Revaluation surplus		122,699,172	122,699,170
TOTAL EQUITY		143,583,228	139,960,137

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE MONTH ENDED 30 JUNE 2026

Note 1

Determination of Surplus or Deficit

		25/26	25/26	24/25
	Note	Actual	Budget	Actual
		\$	\$	\$
(a) Non-cash amounts excluded from operating activities				
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.				
Adjustments to operating activities				
Less: Profit on asset disposals	6	(95,182)	(76,764)	(32,479)
Less: Fair value adjustments to financial assets at fair value through profit or loss		-	-	(59,715)
Add: Loss on disposal of assets	6	64,938	7,102	58,001
Add: Depreciation		3,673,818	3,673,554	3,733,716
Non-cash movements in non-current assets and liabilities:				
Pensioner deferred rates		(4,285)	-	(3,641)
Employee benefit provisions		16,267	-	(7,166)
Non-cash amounts excluded from operating activities		3,655,556	3,603,893	3,688,717
(b) Surplus or deficit after imposition of general rates				
The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with Financial Management Regulation 32 to agree to the surplus/(deficit) after imposition of general rates.				
Adjustments to net current assets				
Less: Reserve accounts	5	(667,072)	(675,824)	(713,133)
Less: Financial assets at amortised cost - self supporting loans	8	(23,682)	23,872	(26,544)
Add: Current liabilities not expected to be cleared at end of year				-
Current portion of borrowings	8	381,271	288,566	313,211
Total adjustments to net current assets		(309,483)	(363,386)	(426,467)
Net Current Assets used in the Statement of Financial Activity				
Total Current Assets		5,094,644	1,393,107	2,182,328
Less: Total current liabilities		(4,149,657)	(1,320,234)	(2,718,771)
Less: Total adjustments to net current assets		(309,483)	(363,386)	(426,467)
Surplus or deficit after imposition of general rates		635,503	(290,513)	(962,909)

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 2

Cash and Cash Equivalents

Description	Unrestricted	Restricted	Total	Institutions	Interest Rate	Maturity Date
	\$	\$	\$			
Petty Cash /Floats	700		700	N/A	Nil	On Hand
Municipal Funds Bank	299,644		299,644	Bendigo Bank/Commbank	0.00%	At Call
Restricted Funds		3,124,027	3,124,027	Commbank	5.36%	At Call
Muni Savings	700,817		700,817	Commbank	0.90%	At Call
	1,001,161	3,124,027	4,125,188			
RESERVES						
Reserves Accounts		667,072	667,072	Commbank	5.36%	At Call
		667,072	667,072			
Total Cash and Cash Rquivalents	1,001,161	3,791,100	4,792,260			

Note 3

Bonds and Deposits Held

Funds held as a bond or holding account with the
Shire

Description	Closing Balance 30-Jun-26 \$	Opening Balance 30-Jun-25 \$
Tip Key Bond	2,172	1,964
Gym Memberships	3,049	2,721
Toilet Bond	1,940	1,940
Hall Bond	1,125	1,125
Nomination fee	-	-
GSRC Gillingarra Church Legal Fees	5,000	5,000
Other	2,280	2,280
BCITF	-	160
Total Funds Held	15,565	15,190

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 4

Trade and Other Receivables

(a) Current Assets

	30-Jun-26	30-Jun-25
	\$	\$
Debtor - Rates	41,481	52,012
Expected Credit Loss (Allowance)	(15,262)	(15,261)
Other Statutory Receivables	0	-
Debtors - Sundry (Trade Receivables)	86,021	200,866
GST Receivable	10,005	-
Receivables for Employee Related Provisions	-	2,137
Total Trade and other Receivables	122,244	239,754

Debtors - Sundry (Trade Receivables)

	30-Jun-26	30-Jun-25
	\$	\$
01-31 Days	84,060	199,094
32-61 Days	-	172
62-92 Days	-	-
93-120 Days	-	-
After 120 Days	1,961	1,600
Total Trade Receivables	86,021	200,866

Debtors - Rates Analysis

Closing balances - prior year	52,012	36,344
Prepaid / Unallocated Rates	-	-
All Rates levied this year	4,064,972	3,922,567
Less: Closing balances - current month	41,481	52,012
Total Rates Collected to date	4,075,503	3,906,899
% collected	99%	99%

Rates Outstanding	9,227	
Adhoc Payment Arrangement	3,158	26,684
Debt Collection with AMPAC	21,561	6,145
Interims	6,150	18,979
Write off review		-
Small amounts	1,385	204
subtotal	41,481	
Rates paid in Advance	(81,004)	-
Total	(39,524)	52,012

(b) Non Current Assets

Deferred Rates	21,335	17,050
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SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 5

Cash Reserves

Reserve	Opening Balance	Transfer From		Interest Received		Transfer To		Closing Balance	
	1/07/2025	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 30/06/2026	Budget 30/06/2026
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Long Service Leave	4,856	-	-	145	204	-	-	5,001	5,060
Plant	27,740	-	-	827	1,165	-	-	28,567	28,905
Housing	154,489	(10,000)	(10,000)	4,604	6,499	-	-	149,093	150,988
Sewerage Scheme - Calingiri	53,648	-	-	1,599	2,257	-	-	55,247	55,905
Refuse Site	275,379	-	-	8,295	11,585	-	-	283,674	286,964
Building Maintenance	57,930	(67,309)	(67,309)	2,170	2,437	10,000	10,000	2,791	3,058
Infrastructure	100,516	-	-	2,033	4,229	-	-	102,549	104,745
Gymnasium	8,038	-	-	394	338	-	-	8,432	8,376
Sewerage Scheme Reserve- Yerecoin	22,909	-	-	959	964	-	-	23,868	23,873
Unallocated Monies	7,628	-	-	223	321	-	-	7,851	7,949
Total Cash Reserves	713,133	(77,309)	(77,309)	21,248	30,000	10,000	10,000	667,072	675,823

Objective of Reserves

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Reserve Name	Term	Purpose
Long Service Leave	Ongoing	to be used to fund annual and long service leave requirements
Plant	Ongoing	to be used for the purchase of major plant
Housing	Ongoing	to be used for the procurement of staff housing
Sewerage Scheme - Calingiri	Ongoing	to be used to maintain and improve the Calingiri sewerage scheme
Refuse Site	Ongoing	to be used to fund future refuse site development
Building Maintenance	Ongoing	to be used for the long term maintenance of Shire buildings
Infrastructure	Ongoing	to be used for future infrastructure development to ensure long term Shire sustainability
Gymnasium	Ongoing	to be used for future purchases and replacement of gymnasium equipment
Sewerage Scheme - Yerecoin	Ongoing	to be used to maintain and improve the Yerecoin sewerage scheme
Unallocated Monies	Ongoing	future refund or allocation once identified or transferred to shire general revenue after statutory period expiry.

The reserves are not expected to be used within a set period and further transfers to the reserve accounts are expected as funds are utilised.

There are no reserves restricted by legislation.

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 6

Disposal of Assets

Class of Asset & Program	Proceeds from Sale		Cost of Replacement Asset		Net Cost for Change Over		Written Down Value		Profit/(Loss) on Disposal			
	Actual \$	Budget \$	Actual \$	Budget \$	Actual	Budget \$	Actual	Budget \$	Actual (Profit)	Actual (Loss)	Budget Profit \$	Budget Loss \$
	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Plant & Equipment												
Governance												
CEO Vehicle	62,559	80,000	100,468	100,000	37,909	20,000	41,429	62,119	21,130		17,881	
DCEO Vehicle	50,276	50,276	69,550	69,550	19,274	19,274	44,174	54,963	6,102			(4,687)
Transport												
PEX01 - Caterpillar Excavator 311D-LRR	39,197	39,197	137,400	140,000	98,203	100,803	3,424	18,115	35,773	-	21,082	
Snap on Hydraulic Claw	-	500	20,800	20,800	20,800	20,300	-	2,551	-			(2,051)
PM09 - Kubota ZD1211-60 Mower VP71	16,816	16,816	17,842	18,000	1,026	1,184	8,379	10,050	8,437	-	6,766	
PTK23 - Mitsubishi Canter Table Top VP49	23,635	35,000	112,971	112,971	89,336	77,971	-	5,656	23,635	-	29,344	
Ford Ranger Wildtrak WM VP000	44,086	44,086	75,848	75,000	31,762	30,914	43,981	57,384	105	-		(13,298)
PGR11 Komatsu Grader	73,070	-	400,500	375,000	327,430	375,000	128,680			(55,610)		
PGR10 Caterpillar Grader	71,519	-	400,500	375,000	328,981	375,000	80,847			(9,328)		
Totals Disposal of Assets	381,157	265,875	1,335,879	1,286,321	954,721	1,020,446	350,913	210,838	95,182	(64,938)	75,073	(20,036)

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 7

Capital Acquisitions

Program/Sub-program	Non-Infrastructure						Infrastructure				TOTAL	
	Land & Buildings		Plant & Equipment		Furniture & Equipment		Roads		Other			
	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26
Governance												
Admin Storage and Roller Doors	22,805	22,000									22,805	22,000
CEO Vehicle (VP0)			100,468	100,000							100,468	100,000
DCEO Vehicle (VP00)			69,550	69,550							69,550	69,550
Law, Order and Public Safety												
Disaster Ready Generators			-	-							-	-
Disaster Ready Bores			-	-					-		-	-
Housing												
Staff Housing Development - HSP2	459,662	4,567,000									459,662	4,567,000
Staff Housing Development - HSP1	27,544	27,000									27,544	27,000
Air Conditioner - 12 Harrington St					12,700	15,000					12,700	15,000
Recreation and Culture												
Calingiri Pavilion Boiler	27,309	27,309									27,309	27,309
Calingiri Sportsclub	21,801	25,000									21,801	25,000
Mogumber Toilets	13,697	12,000									13,697	12,000
Calingiri Oval Scoreboard					-	80,000					-	80,000
Calingiri War Memorial									20,602	22,000	20,602	22,000
Calingiri Playground Equipment									70,350	52,000	70,350	52,000
Calingiri Sportsground Lighting									22,835	22,471	22,835	22,471
Calingiri Youth Park									11,000	11,425	11,000	11,425
Bolgart Skatepark									5,868	5,000	5,868	5,000
Transport												
Depot Renovations	58,136	60,000									58,136	60,000
Depot Carpark LRC	17,294	15,000									17,294	15,000
PEX01 - Caterpillar Excavator 311D-LRR			137,400	140,000							137,400	140,000
Snap on Hydraulic Claw			20,800	20,800							20,800	20,800
PM09 - Kubota ZD1211-60 Mower VP71			17,842	18,000							17,842	18,000
PTK23 - Mitsubishi Canter Table Top VP49			112,971	112,971							112,971	112,971
PWV75 - Ford Ranger Wildtrak WM VP000			75,848	75,000							75,848	75,000
Digital Speed Signs			23,895	25,000							23,895	25,000
Depot Utility (2WD)			33,419	33,419							33,419	33,419
Footpaths									16,900	16,900	16,900	16,900
Grader 1 - 2026 John Deere 620 GP Motor			400,500	375,000							400,500	375,000
Grader 2 - 2026 John Deere 620 GP Motor			400,500	375,000							400,500	375,000
Truck Parking Bay - Mogumber									-	10,000	-	10,000
Truck Parking Bay - Yerecoin									10,120	10,120	10,120	10,120
Roadworks - Regional Road Safety Program												
Toodyay - Bindi Bindi Rd Nth (RRSP)							2,430,109	2,428,855			2,430,109	2,428,855
Wongan Hills Waddington Road (RRSP)							824,077	823,540			824,077	823,540
Roadworks - Roads to Recovery Funded												

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 7

Capital Acquisitions

Program/Sub-program	Non-Infrastructure						Infrastructure				TOTAL	
	Land & Buildings		Plant & Equipment		Furniture & Equipment		Roads		Other			
	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26
Yerecoin Sth East Rd							783,412	783,412			783,412	783,412
Bolgart East Rd Seal - renewal							77,797	77,797			77,797	77,797
Poincare St - Seal renewal							48,437	48,437			48,437	48,437
Cavell St and Haig Intersection							12,427	12,427			12,427	12,427
Calingiri New Norcia Rd - reconstruction							3,823	3,823			3,823	3,823
Economic Development												
Victoria Plains Central Precinct	-	1,890,000									-	1,890,000
Gillingarra Emergency Water CWSP									5,495	86,180	5,495	86,180
Gillingarra Community Water CWSP									1,597	93,912	1,597	93,912
Gillingarra Truckfill CWSP									19,058	128,741	19,058	128,741
ESA Tourism Development									166,988	350,000	166,988	350,000
Bore Development - Goudge / Parker Rd									8,455	4,879	8,455	4,879
Totals	648,249	6,645,309	1,393,193	1,344,740	12,700	95,000	4,180,082	4,178,291	359,268	813,628	6,593,492	13,076,968
	TOTAL NON-INFRASTRUCTURE				2,054,142	8,085,049	TOTAL INFRASTRUCTURE		4,539,350	4,991,919		

Completed

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 8

Borrowings

No.	Loan Details	Amount Outstanding 1/07/2025	New Loans		Interest Repayments		Principal Repayments		Principal Outstanding 30/06/2026
		\$	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	Actual 2025/26	Budget 2025/26	\$
	Self Supporting Loans								
83	Calingiri Football Club	101,555			(5,370)	(4,928)	(23,023)	(23,872)	78,532
	Other Loans								
84	Piawaning Water Supply	29,088			(688)	(605)	(19,272)	(19,272)	9,816
85	Grader and Roller	60,890			(471)	(430)	(40,508)	(40,508)	20,383
87	Plant Replacement	1,114,716			(57,841)	(44,413)	(204,914)	(204,914)	909,802
88	Plant Replacement - Graders		750,000	750,000	(5,061)	-	-	-	750,000
	Total Borrowings	1,306,249	750,000	750,000	(69,431)	(50,376)	(287,716)	(288,566)	1,768,533
	Current Loan Liability	291,238							358,565
	Accrued Interest EOY Adj								22,705
	Non-Current Loan Liability	1,015,011							1,409,967
	Total Loan Liability	1,306,249							1,791,238

PUBLIC AGENDA

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 9

Payables

(a) Trade and other payables

	2026	2025
Current	\$	\$
Sundry creditors	172,117	1,796,712
Prepaid Rates	81,004	56,547
Accrued Salaries and Wages	69,968	61,708
Bonds and Deposits Held	15,565	15,190
Accrued Expenses	79,761	78,538
BSL/Payroll clearing/rounding	-	-
ATO GST payable	3,381	12,947
DoTransport Licensing		986
	421,797	2,022,627

(b) Other Liabilities

	2026	2025
Current	\$	\$
Contingent Liabilities	3,057,127	324,453
DoTransport Licensing	1,089	-
	3,058,216	324,453

Contingent Liabilities Represented by:

		-
Housing Support Program	2,734,105	
Roads to Recovery	-	215,690
WSFN Funding	-	8,694
Grant - Local Roads and Community Infrastructure Program(LRCIP) Ph 4A	-	100,069
Mitigation Activity Fund (DFES)	43,160	
ESA Tourism Development	133,012	
Gillingarra Emergency Water CWSP	47,505	
Gillingarra Community Water CWSP	46,403	
Gillingarra Truckfill CWSP	52,942	
	3,057,127	324,453

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 10

Grants, Subsidies and Contributions

(a) Capital Grants, Subsidies and Contributions

Law, Order and Public Safety

Disaster Ready Generator
Disaster Ready Bores

Housing

Housing Support Program (HSP1)
Housing Support Program (HSP2)

Recreation

Scoreboard Grant
Lottery West -Calingiri Playground

Economic Services

DWER - Goudge Parker Rd Bore Redevelopment
Gillingarra Emergency Water CWSP
Gillingarra Community Water CWSP
ESA Tourism Development
Gillingarra Truckfill CWSP
Victoria Plains Central Precinct

Transport

Govt Grant - Regional Roads (RRSP)
Govt Grant - R2R
HVRRA Truck parking Bay - Mogumber
LRCIP Funding
WSFN Funding

Total Non Operating Capital Grants, Subsidies and Contributions

Annual Budget	Amended Budget	YTD Budget	YTD Revenue Actual	Variance YTD vs Actual
2025/26	2025/26	2025/26	2025/26	2025/26
\$	\$	\$	\$	\$
55,000	-	-	-	-
55,000	-	-	-	-
27,000	27,000	27,000	-	(27,000)
4,567,000	4,567,000	4,567,000	459,662	(1,373,233)
75,000	75,000	75,000	-	(75,000)
42,000	13,132	13,132	13,132	-
7,344	7,344	7,344	7,343	(1)
60,326	60,326	60,326	5,495	(7,326)
65,738	65,738	65,738	1,597	(17,738)
689,485	350,000	350,000	166,988	(50,000)
89,892	89,892	89,892	19,058	(17,892)
1,890,000	1,890,000	1,890,000	-	(1,890,000)
3,252,395	3,252,395	3,252,395	3,252,396	1
906,448	915,690	915,690	915,690	-
8,000	8,000	8,000	-	(8,000)
153,936	153,936	153,936	160,211	6,275
-	8,694	8,694	17,875	9,181
11,944,564	11,484,147	11,484,147	5,019,447	(3,450,733)
				-

(b) Operating Grants, Subsidies and Contributions

General Purpose Funding

Financial Assistance Grants - General
Financial Assistance Grants - Local Roads

Law and Public Order

DFES Operating Grant (ESL)
Emergency Services Administration Grant
CESM Contribution
Grant - Mitigation Activity Fund

Education and Welfare

Australia Day
Grant - Other Events*

Economic Services

Strategic Water Plan
DWER - Mobile Water Tank

Transport

Govt Grant - Direct

Total Operating Grants, Subsidies and Contributions

Annual Budget	Amended Budget	YTD Budget	YTD Revenue Actual	Variance YTD vs Actual
2025/26	2025/26	2025/26	2025/26	2025/26
\$	\$	\$	\$	\$
787,005	787,005	787,005	1,067,789	280,784
846,202	846,202	846,202	1,103,511	257,309
99,190	99,190	99,190	94,410	(4,780)
-	-	-	4,400	4,400
161,963	161,963	161,963	132,762	(29,201)
94,230	94,230	94,230	3,955	(47,115)
10,000	10,000	10,000	15,000	5,000
20,000	20,000	20,000	10,136	(9,864)
33,645	33,645	33,645	33,645	-
9,240	9,240	9,240	9,240	-
211,511	211,511	211,511	211,552	41
2,272,986	2,272,986	2,272,986	2,686,401	456,575

Supplementary information on Grant - Other Events

*Grants - Other Events

LBW Australia - Library grant - Bolgart
Street Alive
Volunteering WA

Total

Annual Budget	YTD Revenue Actual
\$	\$
3,636	3,636
5,000	5,000
1,500	1,500
10,136	10,136

SHIRE OF VICTORIA PLAINS

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 11

Restricted Funding

Description	External Funding Allocation	Project Opening Balance Funding	Receipts	Costs	Balance	Cash Backed
		1/07/2025			30/06/2026	
	\$	\$	\$	\$	\$	\$
Grant - Local Roads and Community Infrastructure Program(LRCIP) Ph 4A	\$ 601,419	100,069	160,211	182,457	-	-
Housing Support Program Stage 1	877,065	-	533,600	533,600	-	-
Housing Support Program Stage 2	32,758,522		19,737,198	19,737,199	-	-
Housing Support Program SoVP			3,193,767	459,662	2,734,105	2,801,005
RRSP	3,252,395		3,252,396	3,254,186	-	-
Gillingarra Emergency Water CWSP			53,000	5,495	47,505	47,505
Gillingarra Community Water CWSP			48,000	1,597	46,403	46,403
Gillingarra Truckfill CWSP			72,000	19,058	52,942	52,942
Mitigation Activity Fund (MAF)			47,115	3,955	43,160	43,160
ESA Tourism Development			300,000	166,988	133,012	133,012
DWER - Gouge Parker Rd - Bore Development	\$ 92,144	(57,158)	7,344	8,455	-	-
Roads to Recovery	\$ 614,480	215,690	700,000	925,896	-	-
Totals	38,196,025	258,601	28,104,631	25,298,548	3,057,127	3,124,027

Restricted Savings \$ 3,124,027

To be transferred to (from) Muni account \$ 66,900

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 12

Local Roads and Community Infrastructure Funding

Local Roads and Community Infrastructure - MONTHLY REPORT								Nominal Funding Allocation	
								Owns Source Expenditure	
Council: Shire of Victoria Plains	Phase: 4								
Approved Projects (Project Name in order listed on Approved Work Schedule)	Total Project Cost (\$)	Approved LRCI Funding Contribution (\$)	LRCI Funding Actual Expenditure 24-25 (\$)	25-26 Expenditure (\$)	Total Actual Expenditure (\$)	SOVP own source	Construction Start Date (MM/YY)	Construction Completion Date (MM/YY)	Project status
Calingiri Sportsground Lighting	85,805	85,805	62,969	22,835	85,805	-	Nov-24	Sep-25	Completed
Calingiri Youth Open Space	21,000	21,000	9,850	11,000	20,850	-	Dec-24	Nov-25	Completed
Bolgart Skatepark and Basketball refresh	5,850	5,850	-	5,868	5,868	-	Oct-24	Sep-25	Completed
Calingiri Playground Equipment	52,180	45,688	-	70,350	70,350	-	Jan-25	Mar-26	Completed
Mogumber Hall Toilets and Building Locks	24,815	24,815	12,815	13,697	26,512	-	Oct-24	Dec-25	Completed
Calingiri Shire Depot Carpark	15,000	15,000	-	17,294	17,294	-	Oct-24	Dec-25	Completed
Shire of Victoria Plains Boundary Entry Signage	56,795	41,412	-	56,795	56,795	15,383	Sep-24	Oct-25	Completed
TOTAL	261,445	239,570	85,634	197,840	283,474	15,383			

SHIRE OF VICTORIA PLAINS

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 13

Bush Fire Brigade

OPERATING GRANT		
EXPENDITURE ITEM	BUSH FIRE BRIGADE	
	2025/26 Budget	2025/26 Actual
RECURRENT:		
1. Purchase of Plant & Equipment <\$1,500 per item	2,000	1,984
2. Maintenance of Plant and Equipment	4,000	5,760
3. Maintenance of Vehicles/Trailers/Boats	37,690	37,056
4. Maintenance of Land and Buildings	3,000	1,897
5. Clothing and Accessories	14,000	11,344
6. Utilities, Rates and Taxes	9,000	8,885
7. Other Goods and Services	4,500	6,715
8. Insurances	25,000	24,113
Sub Total Recurrent	99,190	97,754
NON-RECURRENT:		
9. Purchase of Plant and Equipment \$1,500 to \$5,000 per item		
Sub Total Non-Recurrent	-	-
Total Operating Budget/Actual	99,190	97,754
Variance Between Budget & Actual ^(a)		1,436

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 14

Explanation of Material Variances

Variances which have exceeded the thresholds are listed below by Program. Significant variances within the Program are listed underneath it by Nature or Type.

The material variance adopted by Council for the 2025/26 year is \$10,000 and 10%.

Reporting Program	Var \$	Var %	Var Timing / Permanent	Explanation of Variance
Operating Revenues				
General rates	(15,505)	(0%)	▼ Permanent	Mining Tenements that were surrendered 30/06/25 have now had their raised rates removed
Grants, subsidies and contributions	413,415	18%	▲ Permanent	FAG grants received in advance
Fees and charges	66,775	27%	▲ Permanent	Caravan park fees higher than budgeted, Admin fees and legal cost reimbursements
Interest revenue	38,388	53%	▲ Permanent	Restricted Assets interest from Commbank not budgeted for, Holding HSP grant funds
Other revenue	77,346	76%	▲ Permanent	Income from Workers Comp Reimbursements and PPE Insurance reimbursement offset by Wages and Repairs expenditure
Profit on asset disposals	20,109	27%	▲ Permanent	Book entry due to depreciation, no impact on adjusted cash
Operating Expense				
Employee costs	(310,368)	15%	▼ Timing	Allocation of costs to subdivision, workers compensation. Less workers than budgeted for, replacement of outside staff.
Materials and contracts	439,136	(17%)	▲ Timing	Some reduced expenditure as budget savings continue to found.
Utility charges	12,602	(10%)	▲ Timing	No payment of Water Accounts which will smooth out next month
Finance costs	(10,272)	20%	▼ Timing	Timing caused by the Accrued interest journal
Insurance	(13,073)	7%	▼ Permanent	Bushfire Insurance captured in LGGS budget
Other expenditure	34,967	(16%)	▲ Permanent	

SHIRE OF VICTORIA PLAINS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDING 30 JUNE 2026

Note 15
Budget Amendments

Amendments to original budget since budget adoption - Surplus/ (Deficit)

Description	Council Resolution	Adoption Date	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
			\$	\$	\$
Forecast Opening Surplus/(Deficit)					(290,513)
Budget Review No.1	OCM 2511-05	26/11/2025		(73,260)	(363,773)
Budget Review No.2	OCM2603-04	25/03/2026		110,342	(253,431)
Net Changes			-	37,082	(253,431)

PUBLIC AGENDA

9.3 Annual Budget 2026/27 - Fees and Charges

File Reference	
Report Date	15 July 2026
Applicant/Proponent	N/A
Officer Disclosure of Interest	NIL
Previous Meeting Reference	NIL
Prepared by	Colin Ashe – Deputy Chief Executive Officer
Senior Officer	Sean Fletcher – Chief Executive Officer
Authorised by	Sean Fletcher – Chief Executive Officer
Attachments	1. SoVP Fees Charges Schedule 2026-27 Page - 42

PURPOSE

To consider and adopt the Fees and Charges schedule for the 2025/2026 financial year.

BACKGROUND

At the Jun 26 briefing session, council was provided with the draft Fees and Charges 2026-27 for review and comment.

As there was no comment or amendment, this is now presented for adoption.

COMMENT

The draft fees and charges for 2026-27 have been reviewed and circulated to staff and management with a recommendation of a 5% increase, in line with the Local Government Cost Index (LGCI) forecast at 5% taking into account the variation at year end for 25-26 due to the fuel crisis and then the forecast for 26-27.

This is with the exception of any increase in statutory charges, rental, refuse charges sewerage charges.

Refuse charges are recommended to increase by 9% in line with the likely rate increase to \$281 per service and noting for 26-27, Waste Costs have been budgeted at \$259,834 and Waste Revenue, \$103,689.

Policy for sewerage charges to be levied via the Health Act 1911 will now be implemented for 26-27 as a rate in the dollar and will form part of the formal budget adoption 26-27.

Other areas of note include;

- No changes in statutory charges.
- Rental charge increase for APU's in accordance with the Department of Communities recommendation.

The full schedule of fees and charges is provided in attachment 1.

CONSULTATION

Mr Sean Fletcher, Chief Executive Officer.

Mr Silvio Brenzi, Manager Works and Services.

Ms Glenn Deocampo, Coordinator Financial Services.

All Other Staff

STATUTORY CONTEXT

6.2 (4) (c) of the Local Government Act 1995 (*Fees and Charges*).

CORPORATE CONTEXT

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES		WE KNOW WE ARE SUCCEEDING WHEN	
4. CIVIC LEADERSHIP			
4.3 Proactive and well governed Shire	External audits and reviews confirm compliance		
	We have sound financial management policies and attract external funding to help achieve our goals		
	Councilors attend training and feel supported in their role		
	Council is supported by a skilled team		

Strategic Priority 4.3 is relevant as part of sound financial management policies.

Integrated-Strategic-Plan-and-Corporate-Business-Plan.docx

Delegation

Nil

Policy Implications

Section 3 – Financial Management

Other Corporate Document

Nil

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Compliance	Extreme (5) Non-compliance results in litigation,	Unlikely (2) The event could occur at some time	High (10)	Senior Management Team / CEO Risk acceptable with excellent	Policies and processes including preparation by Finance staff ensure that the residual risk is moderate.

	criminal charges or significant damages or penalties to Shire/Officers			controls, managed by senior management / executive and subject to monthly monitoring	
--	--	--	--	--	--

FINANCIAL IMPLICATIONS

Fees and charges will impact the 2026/27 budget and its subsequent adoption.

VOTING REQUIREMENTS

Absolute majority required: Yes

Officer Recommendation

That Council **ADOPT** the Fees and Charges schedule for 2026/27 as set out in attachment 1.

For ____ / Against ____

PUBLIC AGENDA

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
SCHEDULE 4 - GOVERNANCE			
Rates Services			
Installment Charges			
Administration charges on each instalments		No	\$ 10.00
Interest charge on instalment		No	5.5%
Interest Charges			
Interest on Overdue rates -over 35 days		No	7.5%
Rating Charges			
Dishonoured Payment Fee	EA	No	\$ 11.00
Copy of rates notice	EA	No	Free
Copy of rates notice previous financial year/s - per assessment per rating year	EA	No	\$ 22.00
Staff assisted payments arrangements	EA		\$ 55.00
Caveat Lodgement/Withdrawal Fee	EA		At cost
Notice of Discontinuance	EA		At Cost
Property Search Fees			
Settlement Agency Search Orders, requisition, rates (full requisitions) per property	EA	No	\$ 109.50
Settlement Agency Search - rates and property enquiry	EA	No	\$ 82.00
Settlement Agency Search - Rates only	EA	No	\$ 22.50
Property Title Search	EA		\$ 27.50
Administration			
Photocopying			
A4 Black & White	EA	Yes	\$ 1.00
A4 Colour	EA	Yes	\$ 1.00
A3 Black & White	EA	Yes	\$ 1.00
A3 Coloured	EA	Yes	\$ 1.00
Copies of Building Plans	EA	No	\$ 47.50
Printing			
A4 Black & White(General printing, plans, maps & posters)	EA	Yes	\$ 1.00
A4 Colour (General printing, plans, maps & posters)	EA	Yes	\$ 1.00
A3 Black & White (General printing, plans, maps & posters)	EA	Yes	\$ 1.00
A3 Coloured (General printing, plans, maps & posters)	EA	Yes	\$ 1.00
Laminating			
Laminating - A4	EA	Yes	\$ 5.50
Laminating - A3	EA	Yes	\$ 6.50
District Maps - Laminated - large	EA	Yes	\$ 13.00
District Maps - unlaminated	EA	Yes	\$ 9.50
Telephone/Fax Directory - collected	EA	Yes	\$ 5.50
Telephone/Fax Directory - posted	EA	Yes	\$ 6.50
Binding - spiral only	EA	Yes	\$ 5.50
Binding - front & back cover, spiral	EA	Yes	\$ 6.50
Other Items			
Facsimiles or Scan & Email	pg	Yes	\$ 2.50
Administration support (typing, photocopying, binding)	Hr	Yes	\$ 78.00
Newsletter			
Shire Newsletter advertising - B&W Full page		Yes	\$ 55.00
Shire Newsletter advertising - B&W Half page		Yes	\$ 27.50
Shire Newsletter advertising -B&W 1/4 page		Yes	\$ 16.00
Shire Newsletter advertising - Colour Full page		Yes	\$ 103.00
Shire Newsletter advertising - Colour Half page		Yes	\$ 55.00
Shire Newsletter advertising - Colour 1/4 page		Yes	\$ 27.50
<i>Free advertising for all Shire community groups and sporting clubs, Black & White only.</i>			
Electoral Rolls	EA	Yes	\$ 36.00
Election nomination deposit	EA	No	\$ 80.00
Licencing - Victoria Plains series plates	Set	Yes	\$ 77.00

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
Freedom of Information			
Application Fee	EA	No	\$ 30.00
Delivery, packaging, & postal	EA	No	at cost
Photocopying	EA		\$ 0.20
Staff labour - Research and collation	Hr	No	\$ 30.00
Supervised access	Hr	No	\$ 30.00
SCHEDULE 5 - LAW, ORDER AND PUBLIC SAFETY			
Callouts			
Ranger Hourly Rate	Hr	Yes	\$ 164.00
Emergency Services Charges			
Call out to Illegal Burn		Yes	at cost
Deliberate False Alarm - \$250 + vehicle & Equipment costs & infringements		Yes	at cost
Direct Brigade Alarm - False Alarm		Yes	at cost
Reconnaissance Vehicles - per hour or part there of		Yes	\$ 70.50
Light Tanker Equivalent - per hour or part there of		Yes	\$ 105.00
3.4 Equivalent - per hour or part there of		Yes	\$ 218.50
4.4 Equivalent - per hour or part there of		Yes	\$ 218.50
Bulk Water Tanker At Cost + 5% Admin fee		Yes	Cost + 5%
Specialist Equipment Vehicle Equivalent At Cost + 5% Admin fee		Yes	Cost + 5%
Pumper Vehicles Equivalent At Cost + 5% Admin fee		Yes	Cost + 5%
Air Support Equipment - At cost & 5% Administration		Yes	Cost + 5%
Earth Moving & General Equipment - At cost & 5% Administration Fee		Yes	Cost + 5%
Any Other Equipment, Personnel or Items - At cost & 5% Admin Fee		Yes	Cost + 5%
Fire Prevention			
Fire Breaks - at Cost		Yes	At Cost
Hazard Burns - at Cost		Yes	At Cost
Hazard Reduction - at Cos		Yes	At Cost
Organisation & Inspection of Private Works by Officer		Yes	\$ 144.50
Water - Minimum Charge		No	\$ 10.50
Water - per 1,000 Litres		No	\$ 3.50
Contract Ranger Services			
Labour per Hour Inclusive of Travel		Yes	Cost + 5%
Vehicle Travel per km		Yes	Cost + 5%
Animal Control			
Euthanasia Fee (performed by Vet) (fee charged where owner can be traced or if requested by owner)		Yes	Cost + 5%
Euthanasia Fee (performed by Officer) per animal		Yes	\$ 58.00
Cat Registration			
Registration - 1 year	EA	No	\$ 20.00
Registration - 1 year - owned by pensioner	EA	No	\$ 10.00
Registration - 3 years	EA	No	\$ 42.50
Registration - 3 years - owned by pensioner	EA	No	\$ 21.25
Registration - lifetime	EA	No	\$ 100.00
Registration - lifetime - owned by pensioner	EA	No	\$ 50.00
Registration - after 31 May - 31 October	EA	No	\$ 10.00
Cat Control			
Application to breed cat or renew approval to breed	EA	No	\$ 100.00
Impounding fees for Cat	EA	Yes	\$ 157.50
Daily pound fee (sustenance)	Day	Yes	\$ 47.50
Cat Trap Hire	Week		\$ 20.00
Cat Trap Bond	EA		\$ 55.00

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
Dog Registration			
<i>Dog Registration</i>			
Unsterilised Registration - 1 year	EA	No	\$ 50.00
Unsterilised Registration - 1 year - owned by pensioner	EA	No	\$ 25.00
Unsterilised Registration - 3 year	EA	No	\$ 120.00
Unsterilised Registration - 3 year - owned by pensioner	EA	No	\$ 60.00
Unsterilised Registration - Lifetime	EA	No	\$ 250.00
Unsterilised Registration - Lifetime - owned by pensioner	EA	No	\$ 125.00
Sterilised Registration - 1 year	EA	No	\$ 20.00
Sterilised Registration - 1 year - owned by pensioner	EA	No	\$ 10.00
Sterilised Registration - 3 year	EA	No	\$ 42.50
Sterilised Registration - 3 year - owned by pensioner	EA	No	\$ 21.25
Sterilised Registration - Lifetime	EA	No	\$ 100.00
Sterilised Registration - Lifetime - owned by pensioner	EA	No	\$ 50.00
Dangerous Dog Registration - annual	EA	No	\$ 50.00
Working Dog registration - Dog Act 1976 s.15(5) - 25% of prescribed fee per dog	EA	No	25%
Dog Control			
Seizure and impounding of a dog	EA	No	\$ 164.00
Daily pound fee (sustenance)	EA	Yes	\$ 47.50
Return of a dog impounded outside normal hours			\$ 262.50
Seizure and return of dog without impounding			\$ 76.00
Livestock Control			
Impound Horses, mules, asses, camels, bulls, boars, mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs			
>after 6am before 6pm	EA	Yes	\$ 45.50
>after 6pm before 6am	EA	Yes	\$ 95.50
Impound Wethers, ewes, lambs, goats			
>after 6am before 6pm		Yes	\$ 20.00
>after 6am before 6pm		Yes	\$ 38.50
Pound fees for cattle (sustenance)		Yes	\$ 47.50
Animal Control			
Animal Control Attendance	EA		
>8.00am to 4.30pm Monday to Friday - per hour rate plus travel per km	EA	Yes	Cost+20%
>After hours - per hour penalty (and/or call out rate) plus per km travel	EA	Yes	Cost+20%
>Vehicle travel per km	EA	Yes	\$ 2.00
Animal Registration Tag replacement	EA	Yes	\$ 3.00
Other Law Order & Public Safety			
Abandoned Vehicles			
Towing charge	EA	Yes	At cost
Storage of impounded vehicle	mth	Yes	\$ 66.00
Administrative fee	EA	Yes	\$ 22.50
Rural Numbering			
Sign Only	EA	Yes	at cost
Labour to install (incl Travel time)	Hr	Yes	\$ 105.00
SCDHEDULE 7 - HEALTH			
Event Licences (Public Places Local Law - clause1.8)			
(Trading licence, Market Licence, Entertainment Licence, Food Sale)			
Single (Individual licence)	EA	No	\$ 82.00
Multiple licences	EA	No	\$ 164.00
Food Premises notification and registration			
Notification of Food Business	EA	No	\$ 50.00
Registration of Food Business	EA	No	\$ 140.00
Exempt food business notification fee	EA	N/A	NIL
Food Premises non compliance inspection			
Second and subsequent inspection fee	EA	No	\$ 165.00
Re registration after cancellation plus annual fee	EA	No	\$ 155.00

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
Health Regulations - Statutory Fees			
Health (Treatment of Sewage & Disposal of Effluent and Liquid Waste) Regs 1974			
Septic System Application Fee	EA	No	\$ 118.00
Septic System Inspection Fee	EA	No	\$ 118.00
Health Department Application Fee-with LG Reporting	EA	No	\$ 61.00
Health Department Application Fee-without LG Reporting	EA	No	\$ 110.00
Sewerage Connection Fee	EA	No	\$ 27.50
Request for Inspection / Service / Advice (Per Hour Rate)	EA	Yes	\$ 164.00
General Administration, Certification & Inspection fees			
<i>All completed applications are to be lodged allowing for 15 business days processing time. Refusals, cancellations and withdrawals (in writing) - no refund of administrative fees will occur in the event of an application, referred to below, being refused, cancelled or withdrawn in writing, except where specified. An expedited fee applies for less than 15 business days processing time. If Council approval is required, a minimum of 90 days is required for processing the approval.</i>			
Expedited Service Fee for applications received between 5-15 working days before the approval is required. This fee applies to all late applications including from charitable and community organisations. Applications received between 0-2 working days before the required approval will not be approved.	EA	Yes	\$ 171.00
Health (Miscellaneous Provisions) Act, Food Act, Environment and other legislative report requested by Settlement Agents, Lawyers, Vendors and/or Purchasers and other parties to a settlement for property enquiries without an inspection.		No	\$ 85.00
Health (Miscellaneous Provisions) Act, Food Act, Environment and other legislative report requested by Settlement Agents, Lawyers, Vendors and/or Purchasers and other parties to a settlement for property enquiries with an inspection.		No	\$ 218.50
Health (Miscellaneous Provisions) Act and Food Act - reissue approvals or registration or other documentation.		No	\$ 33.50
Any type of Local Government Certification or Letter of Support / Permission of any application to an external Department, Agency or Approving Authority.		No	\$ 82.00
Late applications - additional fee.		No	\$ 82.00
Re-inspection fee to resolve any non-compliance(s) following the issue of an improvement notice; prohibition order and/ or infringement notice, charged at the hourly rate or part thereof until compliance is reached to the satisfaction of the EHO or authorised officer.		No	\$ 142.50
Properties and Premises Activities			
Property inspection on request or as result of a customer action request to resolve a nuisance, non-compliance or complaint under any statute administered by Council and its authorised officers: No report required or requested; Notices or directions may be issued by authorised officer.		No	\$ 142.50
Detailed written report with recommendations.		No	\$ 109.50
Temporary Accommodation application fee (each 6 months).	EA	No	\$ 109.50
Plus Inspection fee.	Hr	No	\$ 142.50
Renewal of Temporary Accommodation where no caravan is provided (associated with a building licence for a proposed permanent dwelling on the property).		No	\$ 109.50
Plus Inspection fee.		No	\$ 142.50
Temporary Accommodation application fee where caravan is provided (associated with a building licence for a proposed permanent dwelling on the property).		No	\$ 109.50
Plus Inspection fee.		No	\$ 142.50
Renewal of Temporary Accommodation application fee where caravan is provided (associated with a building licence for a proposed permanent dwelling on the property).		No	\$ 110.00
Plus Inspection fee.		No	\$ 142.50

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
Caravan & Camping (including Temporary Accommodation)			
See Caravan Parks and Camping Grounds Act 1995 and Regulations 1997			
Application for approval to camp other than at a Caravan Park or Camping Ground (longer than 3 nights in any period of 28 consecutive days) - Three months		No	\$ 164.00
Application for approval to camp other than at a Caravan Park or Camping Ground (longer than three nights any period of 28 consecutive days) - Six months.		No	\$ 328.00
Application for approval to camp other than at a Caravan Park or Camping Ground (longer than 3 nights any period of 28 consecutive days) - Nine months.		No	\$ 437.00
Application for approval to camp other than at a Caravan Park or Camping Ground (longer than 3 nights any period of 28 consecutive days) - 12 months.		No	\$ 819.00
Plus inspection fee associated with application for approval to camp other than at a Caravan Park or Camping Ground (longer than 3 nights in any period of 28 consecutive days).		No	\$ 142.50
Application for grant or renewal of Caravan Park and Camping Grounds Licence under Section 7(4) of Caravan Park and Camping Grounds Act 1995 Minimum \$200 or cost of different category of camp sites by the maximum number of sites, whichever is the greater amount		No	
Caravan Parks and Camping Ground Licence - Long stay sites (per site).		No	\$ 6.00
Caravan Parks and Camping Ground Licence - Short stay sites (per site).		No	\$ 6.00
Caravan Parks and Camping Ground Licence - Camp site (per site).		No	\$ 3.00
Caravan Parks and Camping Ground Licence - Overflow site (per site).		No	\$ 1.50
Caravan Parks and Camping Ground Licence - Additional fee by way of penalty for renewal after expiry.		No	\$ 20.00
Caravan Parks and Camping Ground Licence - Temporary licence (less than one year).		No	Min. \$100
Transfer of Caravan Parks and Camping Ground Licence.		No	\$ 100.00
Miscellaneous Applications			
Water samples on request: Bacteriological analysis.	EA	No	\$ 164.00
Water samples on request: Chemical analysis.	EA	Yes	\$ 568.50
Water samples on request: All other samples At cost charged to Shire, + labour & transportation.	EA	Yes	
Liquor Act Certification – Environmental Health.	EA	No	\$ 109.50
Gaming and Wagering Commission Act – Section 55 Certificate of Local Government Authority (new application or renewal).	EA	No	\$ 109.50
Pyrotechnics and Fireworks Permits.	EA	No	\$ 109.50
Public Buildings - Fixed Structures			
Maximum Fee permitted for consideration of the application for approval.		No	\$ 871.00
Initial application for public building approval (no Building Licence).		No	\$ 164.00
Public Building inspection for approval certification, transfer & variation of uses.		No	\$ 142.50
Variation to any existing Public Building and includes variation of approved uses.		No	\$ 164.00
Public Building - Events			
Initial application for public building approval (markets and events).		No	\$ 328.00
Initial application for public building approval (markets and events)- charitable, not-for-profit and community groups organising community events.		No	No charge
Based on the maximum numbers of persons on the Occupancy Certificate issued under the Health (Miscellaneous Provisions) Act 1911. When any Public Building, defined in the Act, is monitored during an event as determined by the Environmental Health Officer, a service fee shall be charged.	Hr	No	\$ 142.50
Issue of Certificate of Approval with maximum accommodation numbers for markets and events (include transfer and variation of uses).		No	\$ 109.50
Issue of Certificate of Approval with maximum accommodation numbers for events - charitable, not-for-profit and community groups organising community events.		No	No charge
<i>Tax invoice shall be issued and authorised by the Manager Finance and Administration and Environmental Health Officer.</i>			

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
All Other Applications and Work Not Specified			
All other applications, assessments, analysis, approvals and enquiries on Licences, Registrations or properties where fees are not prescribed by Legislation. Where site inspections and any site verification is required to make a determination, it will be costed at the hourly rate or part thereof.	Hr	No	\$ 142.50
Where re-inspection of compliance work is required by EHO or authorised officer due to incomplete or unsatisfactory work and requires more than 2 visits, the 3rd and subsequent visits shall be charged at the Hourly Rate or part thereof until compliance is reached to the satisfaction of the EHO.	Hr	No	\$ 142.50
Overdue & Expired Notices			
Ongoing inspection fee after a statutory Notice has expired more than seven days and is not compliant.		No	\$ 142.50
Interest charge for overdue notices issued to property owner or occupier.		No	
Outstanding fee plus interest			
Food Section			
Analysis of food samples and other samples on request (rate per sample unit as confirmed by the Laboratory approved by NATA to carry out the test analysis) + Administration fees. \$200 minimum + analysis fee by quotation + administration cost 30%		Yes	
Verification of Food Safety Programs or Statements required by Food Standards Code.		No	\$ 142.50
Food Act Fees and Charges			
Food Business Proprietor Notification/Registration Fee.		No	\$ 109.50
Proprietor Notification Fee to conduct a retail pet meat shop or animal food processing plant.		No	\$ 109.50
Assessment fee for lodgement of construction and fit-out plans for a food business, retail pet meat shop or animal food processing plant.		No	\$ 142.50
Site inspection fee for retail pet meat shop or animal food processing plant.		No	\$ 142.50
Multiple site visits made by a Food Act Authorised Officer (Env Health Officer) to any proposed Food Business up to the stage of the approval being granted.		No	\$ 142.50
Additional food business inspection fee.		No	\$ 164.00
High Risk Food Business /Food vehicle with an audited Food Safety Plan.		No	\$ 142.50
Annual Fees - Food Business			
(Payable prior to the commencement of or continued operation of a Food Business) Renewal letter will advise of the annual fee payment due date for the financial year, as below.			
A modified version of the WA Department of Health 'Food Business Risk Profiling' is used to as the primary guide to classify food businesses by risk. The Environmental Health Officer may re-classify businesses based on maintenance/non-maintenance of good food hygiene standards.			
High Risk Food Business /Food vehicle with no Food Safety Plan.		No	\$ 328.00
High Risk Food Business /Food vehicle with an audited Food Safety Plan.		No	\$ 191.50
Medium Risk Food Business - Premises/Vehicle.		No	\$ 142.50
Low Risk Business-Premises/Vehicle and any community, charitable or sporting clubs with liquor licence		No	\$ 142.50
Medium and Low risk Food Business-Premises/Vehicle conducted by community, charitable and educational organisations may have their annual fee waived in the interest of community development except where they are the holder of any class of liquor licence to generate an income stream.		No	No charge
Assessment and advice to prospective purchasers and proponents establishing, amending or altering Food Businesses and Food Vehicles including Residential Food businesses prior to the lodgement of formal application for approval.	Hr	No	\$ 142.50
Very Low Risk Food Business - Premises/ Vehicle.		No	No charge
Not-For-Profit Organisations and Community Groups including School Canteens Food Business			
Note: Annual Surveillance Fees paid after 30 September each year shall only pay a pro rata fee based on a per month or part thereof basis.			
Re-inspection fee to resolve any non-compliance(s) following the issue of an improvement notice; prohibition order and/ or infringement notice, charged at the hourly rate or part thereof until compliance is reached to the satisfaction of the EHO or authorised officer.	Hr	No	\$ 142.50
Assessment and advice to prospective purchasers and proponents establishing, amending or altering Food businesses and Food Vehicles including Residential Food businesses prior to the lodgement of formal application for approval.	Hr	No	\$ 142.50
Interest charge for overdue notices issued to Food Businesses.		No	Outstanding fee + interest
The provisions of the Food Act provide for the recovery of annual Fees imposed. Overdue fees may result in the Food Business having the Registration cancelled and the Business being closed.			

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
Noise Management for non-complying event at venues for sporting, entertainment purposes etc. Environmental Protection (Noise) Regulation 1997			
Noise Management for non-complying event at venues for sporting, entertainment purposes etc. Environmental Protection (Noise) Regulation 1997		No	\$ 530.00
Noise Call Out After Hours Fee - Minimum (Three hours@ Hourly rate)		No	
Based on travel charges and hourly rate of Noise Consultant		No	
Assessment of Noise Management Plan more than specified assessment time.		No	
Based on travel charges and hourly rate of Noise Consultant		No	
Noise Investigation Fees- payable on the second and subsequent noise complaint for similar types of unreasonable noise emissions & complaints where the complaint is deemed to be justified by the Environmental Health Officer/ DER Authorised Officer.		No	
Based on travel charges and hourly rate of Noise Consultant		No	
Application Fee for Approval of a Noise Management Plan applicable to an Occupier - Noise Management Plan Lodgement Fee.		No	\$ 218.50
Application Fee for Approval of a Noise Management Plan with required Local Public Notice for carrying out class 2 works applicable to a person, other than a Local Government - Noise Management Plan Lodgement Fee. Includes two hours assessment time.		No	\$ 500.00
Application Fee for Approval of Noise Management Plan or for Approval to Amend an Approved Noise Management Plan for the Motor Sports Venue applicable to an occupier - Noise Management Plan Lodgement Fee. Includes two hours assessment time.		No	\$ 500.00
Application Fee for Approval of Noise Management Plan or for Approval to Amend an Approved Noise Management Plan for the Shooting Venue applicable to an occupier - Noise Management Plan Lodgement Fee .Includes two hours assessment time.		No	\$ 500.00
Application Fee for Approval of a Sporting, Cultural or Entertainment Event that is open to the Public and the application is lodged 60 days before the event is proposed to commence.		No	\$ 1,000.00
Environmental Protection Noise Fees			
Application Fee for Approval of a Sporting, Cultural or Entertainment Event that is open to the Public and the application is lodged between 59 and 21 days before the event is proposed to commence and there are exceptional circumstances for the application not being made earlier. A late fee is also payable equal to one quarter of the Application Fee.		No	\$ 1,250.00
Application Fee for Approval of a Sporting, Cultural or Entertainment Event that is open to the Public and the application is lodged less than 21 days before the event is proposed to commence a late fee is also payable equal to one quarter of the Application Fee.		No	\$ 1,250.00
Noise Monitoring Fee for Sporting, Cultural or Entertainment Events		No	
Maximum of \$5,000		No	
Application Fee for Approval of a Venue for Sporting, Cultural or Entertainment for a number of Notifiable Events that would be open to the Public, the noise emissions do not comply with the standard prescribed under regulation 7 and is not an approved event or for which an application for approval under Regulation 18 has been made. The Occupier may apply for approval of the venue or an amendment of a venue approval (other than an amendment of the period of the approval).		No	
Maximum of \$15,000		No	
Lodgement of a Notice in a form approved by the CEO to hold an event at an Approved venue that is a Notifiable event of a type specified in the conditions of approval of the Venue under regulation 19B(12)(a) of the Environmental Protection (Noise) Regulations 1997 to be lodged not later than 60 days before the event is proposed to commence.		No	
Maximum of \$5,000		No	
Lodgement of a Notice in a form approved by the CEO to hold an event at an Approved venue that is a Notifiable event of a type specified in the conditions of approval of the Venue under regulation 19B(12)(a) of the Environmental Protection (Noise) Regulations 1997 may be given between 59 and 21 days before the event to which the Notice relates is proposed to commence and the Notice is accompanied by a late fee .		No	
Maximum of \$15,000		No	
Lodgement of a Notice in a form approved by the CEO to hold an event at an Approved venue that is a Notifiable event of a type specified in the conditions of approval of the Venue under regulation 19B(12)(a) of the Environmental Protection (Noise) Regulations 1997 may be given less than 21 days before the event to which the Notice relates is proposed to commence and the Notice is accompanied by a late fee.		No	\$ 500.00
Noise Monitoring Fee for a person who gives the CEO Notice of a Notifiable Event as per regulation 19D(1)		No	
Fee determined for each Notifiable Event at an approved venue		No	
Treatment of Sewerage and Disposal of Effluent and Liquid Waste (Health Regulations)			
Application for Approval – Local Government		No	\$ 118.00
Application for Approval – EDPH - with Local Government report		No	\$ 85.00
Application for Approval – EDPH - without Local Government report		No	\$ 110.00
Application for Approval – EDPH - provision of Local Government Report by Council EHO Reg.4A		No	\$ 118.00
Issue of a "Permit to Use an Apparatus" by EHO		No	\$ 118.00
Fee for any compliance inspection of an apparatus after corrective works have been issued by an EHO before or after the issue of a Permit to use an Apparatus	Hr	No	\$ 171.00

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
Lodging Houses - Health (Miscellaneous Provision) Act			
Registration of lodging house each year		No	\$ 320.00
Offensive Trades (set by Health Regulation)			
Slaughterhouses		No	\$ 298.00
Piggeries		No	\$ 298.00
Artificial Manure Depots		No	\$ 211.00
Bone Mills		No	\$ 171.00
Places for storing, drying or preserving bones		No	\$ 171.00
Fat melting, fat extracting or tallow melting establishments - Butcher shops and similar		No	\$ 171.00
Fat melting, fat extracting or tallow melting establishments - Larger establishments		No	\$ 298.00
Blood Drying		No	\$ 171.00
Gut scraping, preparation of sausage skins		No	\$ 171.00
Fellmongeries		No	\$ 171.00
Manure Works		No	\$ 211.00
Fish Curing establishments		No	\$ 211.00
Laundries, Dry-cleaning establishments		No	\$ 147.00
Bone Merchant premises		No	\$ 171.00
Flock Factories		No	\$ 171.00
Knackeries		No	\$ 298.00
Poultry Processing establishments		No	\$ 298.00
Poultry Farming		No	\$ 298.00
Rabbit Farming		No	\$ 298.00
Fish Processing establishments in which whole fish are cleaned and prepared		No	\$ 298.00
Shellfish & Crustacean processing est		No	\$ 298.00
Any other Offensive Trade not specified		No	\$ 298.00
Poultry and Pigeon Licence Fees			
Initial Application fee: up to 12 birds, poultry or pigeons		No	No charge
Initial Application for: 12-20 birds, poultry or pigeons In a townsite		No	\$ 55.00
Site inspection fee initial visit prior to approval for keeping birds - For over 12 birds		No	\$ 164.00
Site inspection fees after initial approval for annual inspection - For over 12 birds		No	\$ 82.00
Poultry and Pigeon Annual Registration Fee			
When Planning approval is granted in Rural Zone and special rural zone in excess of 12 poultry or pigeons and up to maximum of 150 birds not including young up to three months of age contained within pens and cages. Where not for commercial purposes.		No	\$ 77.00
Removal of pigeons based on quote in response to written request or Notice to remove issued by Environmental Health Officer.			
\$150 + Cost of contractor + administration fee of 30% of the cost		No	
Bees			
Application for Permit to keep Bees - For up to two hives		No	No charge
Application for Permit to keep Bees - For more than two hives		No	\$ 82.00
Site inspection fee - For more than two hives		No	\$ 164.00
Permit Fee		No	\$ 82.00
Removal of bees based on quotation in response to written request or Notice to remove bees issued by Manager Environment and Health Services or Coordinator Environmental Health.			
\$150 + cost of contractor + \$75 admin fee		No	
Trading activities on Thoroughfares and Public Places and Local Government Properties			

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
Trading & Services Fees and Charges			
Initial and Renewal Application fee		No	\$ 44.50
Plus Licence Fees: Daily fee		No	\$ 33.50
Plus Licence Fees: one week		No	\$ 82.00
Plus Licence Fees: one month		No	\$ 109.50
Plus Licence Fees: three months		No	\$ 328.00
Plus Licence Fees: six months		No	\$ 546.00
Licence Fees: one year - all categories of traders including designated trading area and approved markets/ events.		No	\$ 819.00
Plus Licence Fees - Mobile Food Vendors at Designated Trading Area - six months		No	\$ 55.00
Plus Licence Fees - Mobile Food Vendors at Designated Trading Area and approved markets/ events - one year		No	\$ 109.50
Licence Fee for a notified or registered food business to attend any approved markets/events - one year		No	\$ 218.50
Charitable and not for profit organisations and community events available free of charge to the community		No	No charge
Charge per non-food stall holder/trader trading under an Umbrella Trading Permit issued to the event organiser - one year		No	\$ 11.50
Licence fees: one year for approved markets/ events for profit		No	\$ 218.50
Trading in Public Places - Outdoor Dining			
Initial Application or Variation Dining Area on Public Land.		No	No charge
Outdoor Dining Area on Public Land Annual fee for renewal application.		No	No charge
Outdoor Eating Area Fee per square metre of outdoor dining area allocated.		No	No charge
Transfer application for Outdoor Dining Area on Public Land.		No	No charge
Cleaning Fee for Outdoor Eating Area for up to 30 square metres & part thereof thereafter for non-compliance of cleaning notice.	EA	No	Actual cost
Events (Sundry) - Waste and Recycling Bins Provision, Collection and Disposal Services			
<i>For provision of event Waste and Recycling services on weekdays, weekends & public holidays from 240 litre MGB's only to and from stock with bins delivered prior to the event during the preceding week by the contractor. Bins collected after the weekend on Monday, emptied, cleaned and returned to stock for reuse. Waste and recycling bin services must be requested a minimum of 30 days prior to the event.</i>			
Events - All 240 litre waste bins - for bin supply and waste collection and for disposal of waste.	Bin	Yes	Per Contractor rate
Events - All 240 litre recycling bins - for bin supply, collection of resources for recycling processing and disposal.	Bin	Yes	Per Contractor rate
Events - Replacement bin for event waste and recycling services where stolen or damaged so as to be unsuitable for services.	Bin	Yes	Per Contractor rate
Road Closures (Events)			
Thoroughfare Closure Application – Temporary – up to 4 weeks – Administration			
Charged at the actual cost of the provision of this service including advertising, legal fees and incidentals			
Traffic Management (Events)			
Traffic Management Plan Review - standard 1 hour		Yes	\$ 135.50
Traffic Management Plan Review - complex	Hr	Yes	\$ 164.00

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
SCHEDULE 9 - HOUSING			
Council Staff Housing			
12 Harrington Street - Employment Agreement		No	
7 Harrington Street - Employment Agreement		No	
16 Yulgering Road - Employment Agreement		No	
13 Lambert Crescent - Employment Agreement		No	
15 Lambert Crescent - Employment Agreement		No	
Senior Housing			
Bolgart APU Unit # 1 - as per Department of Communities advice		No	
Bolgart APU Unit # 2 - as per Department of Communities advice		No	
Calingiri APU Unit # 1 - as per Department of Communities advice		No	
Calingiri APU Unit # 2 - as per Department of Communities advice		No	
Calingiri APU Unit # 3 - as per Department of Communities advice		No	
Calingiri APU Unit # 4 - as per Department of Communities advice		No	
Bond - All residential properties x 4 weeks or as agreed			
Pet Bond		No	\$ 218.50
SCHEDULE 10 - COMMUNITY AMENITIES AND DEVELOPMENT SERVICES			
Cemetery Fees			
<i>On application to hold a funeral , the following fees shall be payable in advance:</i>			
Burial Fees			
(Grave Digging to a depth of 1.8m)			
Persons 10 years and over		Yes	\$ 1,263.00
Child under 10 years		Yes	\$ 710.00
Stillborn child		Yes	\$ 710.00
Each additional 300mm depth		Yes	\$ 212.50
Additional for interment without due notice		Yes	\$ 162.00
Additional for interment on a weekend or public holiday		Yes	\$ 162.00
Land for Burial			
2.4m x 1.2m	per lot	No	\$ 54.00
2.4m x 2.4m	per lot	No	\$ 107.50
2.4m x 3.5m	per lot	No	\$ 159.00
Opening and Exhumation Fees			
Re-opening of any grave		Yes	\$ 1,578.50
Grant of Right of Burial			
Grant of Exclusive Right of Burial	EA	No	\$ 43.50
Transfer of Grant of Exclusive Right of Burial	EA	No	\$ 29.00
Interment of Ashes			
Interment of ashes in Memorial Garden	EA	Yes	\$ 52.50
Interment of ashes in grave	EA	Yes	\$ 68.00
Monumental Works			
Permission to erect any monument	EA	No	\$ 69.50
<i>*Council to be notified and Works Manager to authorised beforehand</i>			
Erection of grave number plate	EA	No	\$ 80.00
Reinstatement of monument, headstone etc where grave re-opened	EA	Yes	\$ 193.00
Waste Management			
Rubbish Removal Charge - Domestic/Commercial			
General Waste - Weekly Service	bin	No	\$ 281.00
- Additional service	bin	No	\$ 281.00
Recycling - Fortnightly Service	bin	No	\$ 281.00
- Additional Service	bin	No	\$ 281.00
Bin Replacement Service			
General Waste	bin		\$ 121.00
Recycling	bin		\$ 121.00

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
Tip Fees - Domestic/Commercial (Non Pass Holder)			
Demolition Waste - Minimum charge		Yes	\$ 119.00
Demolition Waste	m3	Yes	\$ 166.50
Green Waste	m3	Yes	\$ 67.50
Clean Fill with debris	m3	Yes	\$ 20.00
Clean Fill with no debris	m3	Yes	\$ 11.00
8x6 trailer sorted		No	\$ 67.50
Fridge/Freezer/Air Con degassed with sticker only accepted		n/a	No charge
Tyres Not accepted		n/a	N/A
Asbestos - Pass Holders only Minimum Charge	m3	Yes	\$ 300.50
Key Bond - Mogumber Tip		No	\$ 55.00
Planning			
Planning and Development (Local Government Planning Fees) Regulations 2000			
1) Determination of Development Application			
(other than for an extractive industry) where the estimated cost of the development is -			
Between \$0 to \$50,000		No	\$ 147.00
Between \$50,001 to \$500,000 - 0.32% of estimated cost of development		No	0.32%
Between \$500,001 to \$2,500,000 - \$1,700 + 0.257% for every \$1 in excess of \$500,000		No	calculation
Between \$2,500,001 to \$5,000,000 - \$7,161 + 0.206% for every \$1 in excess of \$2,500,000		No	calculation
Between \$5,000,001 to \$21,500,000 - \$12,663 + 0.123% for every \$1 in excess of \$5,000,000		No	calculation
plus if the development has commenced or been carried out, an additional amount, by way of penalty, that is twice the amount of the maximum fee payable for determination of the application		No	\$ -
2) Determining of development application (other than for an extractive industry)			
where the development has commenced or been carried out:			
The fee in item 1 plus, by way of penalty, twice that amount			
3) Determining of development application for an extractive industry			
where the development has not commenced or been carried out:		No	\$ -
4) Determining of development application for an extractive industry			
where the development has commenced or been carried out:			
The fee in item 3 plus, by way of penalty, twice that amount			
5) Provision of Subdivision Clearance			
a) not more than 5 lots	per lot	No	\$ 73.00
b) 6 lots - 195 lots - first 5 lots	per lot	No	\$ 73.00
6 lots - 195 lots - subsequent lots	per lot	No	\$ 35.00
5A) Determining an application to amend or cancel development approval			
		No	\$ 295.00
6) Determining an initial application for approval of home occupation where the home occupation has not commenced			
		No	\$ 222.00
7) Determining an initial application for approval of home occupation where the home occupation has commenced:			
The fee in item 6 plus by way of penalty, twice that fee			
8) Determining an application for the renewal of an approval of a home occupation where the application is made before the approval expires			
		No	\$ 73.00
9) Determining an application for the renewal of an approval of a home occupation where the application is made after the approval has expired			
The fee in item 8 plus by way of penalty, twice that fee			
10) Determining an application for change of use or for an alteration or extension or change of a non conforming use to which item 1 does not apply, where the change or alteration, extension or change has not commenced or been carried out			
		No	\$ 295.00
11) Determining an application for change of use or for an alteration or extension or change of a non conforming use to which item 1 does not apply, where the change or alteration, extension or change has commenced or been carried out			
The fee in item 10 plus by way of penalty, twice that fee			

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
12) Issue of Zoning Certificate		No	\$ 73.00
13) Reply to a property settlement questionnaire		No	\$ 73.00
14) Issue written Planning, Building or Health Advice		Yes	\$ -
15) Application to extend the time during which a buiding or demolition permit has effect (s.32)(3)(f)		No	\$ 110.00
Scheme Amendments, Structure Plans & Local Development Plans			
As per clause 48 of the Planning and Development Regulations notably:			
<i>In an estimate given under subregulation (3) or (4), the hourly rates for the local government's staff must be decided by the local government but must not exceed:</i>			
(a) for the person in charge of planning at the local government, \$88 per hour		Yes	\$ 88.00
(b) for a senior planner or manager, \$66.00 per hour		Yes	\$ 66.00
(c) for a planning officer, environmental health officer or other officer with qualifications relevant to the request, \$36.86 per hour		Yes	\$ 36.86
(d) for a secretary or administrative officer, \$30.20 per hour		Yes	\$ 30.20
Pursuant to SOVP Extractive Industries Local Law 2018			
Extractive Industry License – Initial Application and Renewal Fee			\$ 3,822.00
Extractive Industry License – Annual License Fee			\$ 1,638.00
Extractive Industry License - License Variation Fee			\$ 819.00
Extractive Industry License - License Transfer Fee			\$ 546.00
Pursuant to SOVP Fencing Local Law 2018			
Application for Approval for Non-Compliant Fencing		Yes	\$ 164.00
Application to Amend Previous Approval for Non-Compliant Fencing		Yes	\$ 82.00
Pursuant to SOVP Public Places and Local Government Property Local Law 2018			
Application for Trading License		Yes	\$ 109.50
Application for Market License		Yes	\$ 109.50
Application for Entertainment License		Yes	\$ 109.50
Application to Erect Temporary Signs or Trade Displays		Yes	\$ 109.50
Application for Food Sales License		Yes	\$ 55.00
Application to Camp		Yes	\$ 27.50
Application to Amend Current License Approval		Yes	\$ 55.00
Application to Transfer Current License Approval		Yes	\$ 82.00
SCHEDULE 11 - RECREATION AND CULTURE			
Calingiri Recreation Hall			
Hall Hire			
Main Hall	Day	Yes	\$ 86.00
Short Term hire - 2 hours or less		Yes	\$ 55.00
Bond - Liquor Consumed		No	\$ 279.00
Bond - No Liquor Consumed		No	\$ 140.50
Bond - Key		No	\$ 55.00
Additional Hall Cleaning		Yes	\$ 60.00
Tables and Chairs Hire			
Bond - external hire		No	\$ 284.50
180cm Trestle Tables - external hire	EA	Yes	\$ 17.00
Cafe Chairs - external hire	EA	Yes	\$ 3.00
Repair/Replacement - for tables & chairs	EA	Yes	Cost+20%
Calingiri Sports Pavilion			
Main Hall Only, including kitchen (9 hours)	Day	Yes	\$ 66.00
Short Term hire - 2 hours or less		Yes	\$ 44.50
Bond - Key		No	\$ 55.00
Other			
Arts Society Craft Activities hire as per agreement		Yes	\$ 14.00
Bond - Key		No	\$ 55.00

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
Calingiri Gymnasium Memberships			
<u>Single:</u>			
- Per month		Yes	\$ 27.50
- per 12 months		Yes	\$ 273.00
- Pensioner discount 20% on production of Pensioner/Senior card			
<u>Groups:</u>			
- Club group membership 1 mth per person (minimum 10 people/maximum 20 people)		Yes	\$ 218.50
- Club group membership 3 mth per person (minimum 10 people/maximum 20 people)		Yes	\$ 601.00
- Club group membership 6 mth per person (minimum 10 people/maximum 20 people)		Yes	\$ 1,092.00
- Club group membership 12 mth per person (minimum 10 people/maximum 20 people) upon application		Yes	\$ -
Card Deposit - Bond	EA	No	\$ 55.00
Bolgart Hall - Information Only, charges levied by BPA			
<u>Hall Hire</u>			
Main Hall Only, including kitchen (9 hours)	Day	Yes	\$ 78.00
Additional Cleaning	Hr	Yes	\$ 55.00
Hall Hire (9 hours)	Day	Yes	\$ 49.50
Supper Room	Day	Yes	\$ 25.50
Supper Room 2 hours or less		Yes	\$ 12.00
Supper Room & Kitchen	Night	Yes	\$ 49.50
Bond - Liquor Consumed		No	\$ 279.00
Bond - No Liquor Consumed		No	\$ 140.50
Bond - key		No	\$ 55.00
<u>Tables and Chairs Hire</u>			
180cm Trestles Tables	EA	Yes	\$ 19.00
180cm Trestles Tables (Not for Profit Organisation)	EA		\$ -
Café Chairs	EA	Yes	\$ 3.00
Café Chairs (Not for Profit Organisation)		Yes	\$ -
Repair/Replacement Tables/Chairs	EA	Yes	Cost+20%
<u>Sports</u>			
Main Hall Only, including kitchen (9 hours)	Day	Yes	\$ 19.00
Hall hire - Short Term 2 hours or less		Yes	\$ 12.00
Bond - key		No	\$ 55.00
<u>Other</u>			
Non-profit functions - Local Non Profit Groups i.e. CWA		Yes	\$ 12.00
Mogumber Hall			
<u>Hall Hire</u>			
Main Hall, including kitchen, toilets and showers	Day	Yes	\$ 90.50
Additional Cleaning	Hr	Yes	\$ 57.50
Bond - Liquor Consumed		No	\$ 279.00
Bond - No Liquor Consumed		No	\$ 142.00
Bond - Key		No	\$ 55.00
<u>Sports</u>			
Main Hall hire, including kitchen, toilets and showers(9 hrs)	Day	Yes	\$ 35.00
Hall hire - Short Term 2 hours or less		Yes	\$ 12.00
Bond - Key		No	\$ 55.00
<u>Tables and Chairs Hire</u>			
180cm Trestle Tables Locals	EA	Yes	\$ 12.00
180cm Trestle Tables	EA	Yes	\$ 18.00
180cm Trestle Tables (Not for Profit Organisations)	EA		\$ -
Cafe Chairs (Shire)	EA	Yes	\$ 3.00
Cafe Chairs (Not for Profit Organisation)		Yes	\$ -
Bain Marie-fee for external hire	Day	Yes	\$ 35.00
Bain Marie - repair/replacement if damaged/broken	EA	Yes	Cost+20%
Table and Chairs repairs/replacement if damaged	EA	Yes	Cost+20%
Bond - key		No	\$ 55.00

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
Caravan Parks			
Bolgart			
Powered site	Day	Yes	\$ 37.00
Powered site	Week	Yes	\$ 169.00
Unpowered site	Day	Yes	\$ 20.00
Unpowered site	Week	Yes	\$ 66.50
Calingiri			
Powered site	Day	Yes	\$ 37.00
Powered site	Week	Yes	\$ 169.00
Unpowered site	Day	Yes	\$ 20.00
Unpowered site	Week	Yes	\$ 66.50
Mogumber			
Short Stay area - Campers, Caravans per van or tent	Day	Yes	\$ 12.00
Short Stay area - Campers, Caravans per van or tent (Special Events)	Day	Yes	\$ 37.00
SCHEDULE 13 - ECONOMIC SERVICES			
Building			
Application for building permits and demolition permits			
<i>Certified applications for building permits</i>			
a) for building work for a Class 1 or Class 10 building or incidental structure	EA	No	\$ 121.00
b) for building work for a Class 2 to Class 9 building or incidental structure	EA	No	\$ 121.00
<i>Uncertified applications for building permits</i>			
Class 1 or Class 10 - minimum	EA	No	\$ 121.00
Class 1 or class 10 - % of estimation of the building value - Uncertified 0.32% of value			
<i>Applications for a demolitions permits</i>			
a) for demolition work in respect of a Class 1 or Class 10 building or incidental structure	EA	No	\$ 121.00
b) for demolition work in respect of a Class 2 to Class 9 building (for each storey of the building)	EA	No	\$ 121.00
Application to extend the time during which a building or demolition permit has effect	EA	No	\$ 121.00
Building Approval Certificate	EA	No	\$ 121.00
Building Approval Certificate - Ext'n	EA	No	\$ 121.00
Application - Building Standard		No	\$ 2,160.15
Application for occupancy permits, building approval certificates			
Application for an occupancy permit for a completed building	EA		\$ 121.00
Application for an occupancy permit for an incomplete building	EA		\$ 121.00
Application for modification of an occupancy permit for additional use of a building on a temporary basis	EA		\$ 121.00
Application for a replacement occupancy permit for permanent change of the building's use or classification	EA		\$ 121.00
Application for an occupancy permit for a building in respect of which unauthorised work has been done	EA		\$ 121.00
Application to replace an occupancy permit for an existing building	EA		\$ 121.00
Application for a building approval certificate for an existing building or an incidental structure where unauthorised work has not been done	EA		\$ 121.00
Application to extend the time during which an occupancy permit or building approval certificates has effect	EA		\$ 121.00
Construction Training Fund Levy			
Over \$20,000 - % of estimation of work value	EA	No	0.20%
Administration fee for Shire	EA	No	\$ 8.25
Building Services Levy (BSL)			
Over \$45,000			
- Building permit per application - % of the value of the work*		No	0.137%
-Demolition permit per application - % of the value of the work*		No	0.137%
-Occupancy permit or building approval certificate for approved building work under s47, 49 or 52 of the Building Act	Min	No	\$ 61.65
\$45,000 or less			
- Building permit per application - % of the value of the work*	Min	No	\$ 61.65
-Demolition permit per application - % of the value of the work*	Min	No	\$ 61.65
-Occupancy permit or building approval certificate for approved building work under s47, 49 or 52 of the Building Act	Min	No	\$ 61.65
-Occupancy permit or building approval certificate for unauthorised building work under s51 of the Building Act per application- % of the value of the work*	Min	No	\$ 123.30
Other permits and approval			
Amended plan relating to any permit	EA	No	\$ 121.00
Approval of battery powered smoke alarm	EA	No	\$ 197.00
Swimming pool annual inspection	EA	No	\$ 78.00
Initial inspection of safety barrier to new swimming pools incl. Re-inspection		No	\$ 300.00

**Shire of Victoria Plains
Schedule of Fees Charges 2026-27**

Item	Measure	GST Yes/No	2026-27 FEE TOTAL
EV Charging			
Connection Fee		Yes	\$ 1.10
Charging per kw/H	kw/H	Yes	\$ 0.85
Other Economic Services			
Water Standpipes - Calingiri, Bolgart, Yerecoin - per kilolitre		No	\$ 6.00
NB: The Potable water from the Water Corporation Standpipes will be issued by appointment only, as taps to the stand pipes are locked.			
Calingiri, Piawaning, Gillingarra - Swipe Card is required	EA		\$ 1.00
SCHEDULE 14 PUBLIC WORKS			
Private Works & Plant Hire			
(all rates inclusive of operator)			
Grader Hire (John Deere 620)	Hr	Yes	\$ 232.50
Loader (950 Caterpillar)	Hr	Yes	\$ 211.00
Bobcat	Hr	Yes	\$ 153.00
Ride on Mower	Hr	Yes	\$ 169.00
Excavator - 14 Tonne	Hr	Yes	\$ 290.50
Excavator - 3.5 Tonne	Hr	Yes	\$ 261.00
Multi-tyred Roller	Hr	Yes	\$ 190.50
Drum Roller	Hr	Yes	\$ 239.00
Prime Mover	Hr	Yes	\$ 197.00
3 tonne truck	Hr	Yes	\$ 169.00
13 tonne truck	Hr	Yes	\$ 169.00
Truck and Side Tipper Trailer	Hr	Yes	\$ 211.00
Labour Charge Out Rate / Hour	Hr	Yes	\$ 119.00
Subdivision Works – Cost Recovery Fees (Edmonds Street Project)			
Limestone blocks	Day		\$ 4,918.36
Gravel	Load		\$ 598.62
Sand	Load		\$ 598.62
Fencing	Day		\$ 4,508.36
Sand	Tonne	No	COST + 25%
Mulch		Yes	COST + 25%
Gravel	Tonne	Yes	COST + 25%
Blue Metal/Aggregate 7mm	Tonne	Yes	COST + 25%
Blue Metal/Aggregate 10mm	Tonne	Yes	COST + 25%
Blue Metal/Aggregate 14mm	Tonne	Yes	COST + 25%
Cracker Dust	Tonne	Yes	COST + 25%
Bitumen (Easy Mix)	Tonne	Yes	COST + 25%
Road Base	Tonne	Yes	COST + 25%
All other Private Works		Yes	COST + 25%

9.4 2026-27 Annual Budget Adoption

File Reference	
Report Date	15 Jul 2026
Applicant/Proponent	Shire of Victoria Plains
Officer Disclosure of Interest	Nil
Previous Meeting Reference	Nil
Prepared by	Colin Ashe – Deputy Chief Executive Officer
Senior Officer	Sean Fletcher – Chief Executive Officer
Authorised by	Sean Fletcher – Chief Executive Officer
Attachments	1. Annual Statutory Budget 2026-27 – Page 63

PURPOSE

To consider and adopt the Shire of Victoria Plains Budget for the 2026-27 financial year together with supporting notes, imposition of rates and minimum payments, sewerage charges and other consequential matters arising from the budget papers.

BACKGROUND

The 2026-2027 Annual Statutory Budget and supporting notes have been prepared on strategic outcomes contained in the Community Strategic Plan (SCP), the Corporate Business Plan (CBP) and other informing documents. The 2026/27 Annual Budget presentation and budget discussions occurred over a series of briefing sessions in May, Jun and Jul 26.

COMMENT

In the lead up to this budget adoption and throughout 2025-26 there was a need to tightly manage the forecast budget deficit and this was regularly reported through the monthly financial statements.

As noted, a continued deficit into 2026-27 would place additional pressure on this, and potentially future budgets. Through active management, the shire will return to a surplus at the end of the 2025-26 and this is primarily due to:

- Greater than expected Grants Commission prepayment.
- Strong project management of the subdivision.
- Taking opportunities to find savings and additional income to the shire without compromising compliance and service delivery.

The budget 26-27 provides for a 30 Jun 26 surplus of \$616,121 and taking into account the excess Grants Commission prepayment of \$583,000, the net is a modest forecast surplus of \$33,121. It should be noted this will differ slightly to the 30 June 2026 financial statements to allow for known invoices to be attributed to 25-26, but yet to be received.

Whilst budget cuts still need to have been made for 2026-27 and noting the Grants Commission is still a prepayment for 26-27, the positive result provides a stronger starting platform than it did 2025-26 where there was budget deficit.

The SCP and CBP was still part of the strategic direction contained in the 2026-27 budget but as advised to council, it was essentially a strawman, waiting for the new Council Plan to be fully formulated and costed. This will crystallise in due course and then be fully incorporated in the 2027-28 budget.

Council was advised on the major driver of the rate increase, this being the Local Government Cost Index (LGCI) prepared independently by WALGA. This is a measure of inflationary costs, similar to CPI but utilising more relevant types of costs incurred by local government. Due to the fuel crisis, the report revised the LGCI by 1.7% for the end of 2025-26 and forecast 3.3% for 2026-27, a total of 5.0%.

Accordingly, a rate increase any less than this would adversely impact the shire financially, or at the very least, only maintain services without any additional funding input to make improvements.

As council would also be aware, rate revenue is only set during the budget adoption (i.e. unlike a business, it cannot increase its prices if costs increase) which in the current economic climate, poses a risk and needs to be mitigated at least to some extent.

DETAILS

The budget has been prepared to include information required by the Local Government Act 1995, Local Government (Financial Management) Regulations 1996 and Australian Accounting Standards. The Main features of the budget include:

- The 2026/27 budget has incorporated a 9.0% rate increase or a net increase of 4% taking into account the LGCI.
- Due to the surrender of a number of Mining Leases and to ensure compliance with setting minimum rates, it was economically beneficial to **not** differentiate between UV minimums.
- The methodology for rate increases taking into account valuation increases is to discount the rate in the dollar (RID) applied from 2025-26 to generate the same rate income, and then apply the rate increase. Therefore the RID generally cannot be compared year by year.
- Fees and Charges have broadly been increased by 5% in alignment with the LGCI.
- Domestic and commercial rubbish removal charges have been increased to \$281.00 per service, in accordance with the Rating Strategy which required price parity for all services domestic and recycling. Waste now only covers 40%, down from 49% and reflective of the increasing costs.
- Sewerage charges will be levied in accordance with the Health Act 1911 as per the rating strategy using a RID. As this charge will be lower for 98% of ratepayers subject to it, it will provide some rate relief to Calingiri and Yerecoin townsites.
- A capital works program totalling \$14,092,959 for investment in infrastructure, land and buildings and plant and equipment is planned, the breakdown is as follows;

Asset Class	\$
Land and Buildings	7,743,528
Plant and Equipment	813,000
Road Construction	4,583,045
Other Infrastructure	953,386

- Grant funding and indicative trade value for Plant has been budgeted as \$13,022,537 and in order to achieve the capital program, \$1,070,422 of Municipal funds (general revenue) will be required.
- For 2026-27 there was limited response from the Progress Associations but those that did, have received an allocation. Additionally, there has been a budget allocation for some items previously requested or as maintenance requests.

Operational Maintenance

In order to ensure continued operations and functionality of the shire assets, the following allocations have been made in the 2026-27 budget:

- Road maintenance of \$1,235,644
- Waste Management of \$259,834
- Parks and Gardens maintenance of \$375,968
- Building maintenance of \$354,947
- ICT of \$325,266

Loan Funding / Repayments

A number of loans will be extinguished in 2026-27 primarily only leaving the shire with the Calingiri Football Club Self Supporting Loan and the two Plant Replacement Loans. Total repayments however are significantly higher than previous years at \$435,476 for 2026-27.

Reserve Allocation Amendments

As advised during the Jun 26 briefing session, funds will be used from the Refuse Reserve to fund aspects of the Transfer Station project which has successfully attracted grant funding and funds will be transferred to the Plant Reserve as net additional funds from the overall Graders purchase in 2025-26.

Additionally, funds will be allocated for Employee Entitlements, Town Planning Scheme and Bi-Centennial Celebrations.

Budget Surplus / Deficit 2026-27

The budget 2026-27 is forecasting for a modest deficit of (\$36,271) at 30 June 2027 which management is confident during the year, savings and other revenue will be found to translate this to modest surplus at financial year end.

CONSULTATION

Chief Executive Officer, Sean Fletcher.
Manager Works and Services, Silvio Brenzi.
Chief Financial Officer, Zoe Clayton.
Co-ordinator Financial Services, Glenn Deocampo.

STATUTORY CONTEXT

LGA S6.2 requires that not later than 31 August in each financial year, or such extended time as the Minister allows, each local government is to prepare and adopt, (Absolute Majority required) in the form and manner prescribed, a budget for its municipal fund for the financial year ending on the next following 30 June.

Divisions 5 and 6 of Part 6 of the Local Government Act 1995 refer to the setting of budgets and raising of rates and charges. The Local Government (Financial Management) Regulations 1996 details the form and content of the budget. The 2026-27 budget as presented is considered to meet statutory requirements.

CORPORATE CONTEXT

The budget is based on the principles contained in the Strategic Community Plan and the Corporate Business Plan.

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES	WE KNOW WE ARE SUCCEEDING WHEN
4. CIVIC LEADERSHIP	
4.3 Proactive and well governed Shire	External audits and reviews confirm compliance
	We have sound financial management policies and attract external funding to help achieve our goals
	Councilors attend training and feel supported in their role
	Council is supported by a skilled team

Strategic Priority 4.3 is relevant as part of sound financial management policies.

Delegation

Nil

Policy Implications

Section 3 Financial Management of the Policy Manual

Other Corporate Document

Strategic Community Plan (SCP)

Corporate Business Plan (CBP)

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Compliance	Extreme (5) Non-compliance results in litigation, criminal charges or significant damages or penalties to Shire/Officers	Unlikely (2) The event could occur at some time	High (10)	Senior Management Team / CEO Risk acceptable with excellent controls, managed by senior management / executive and subject to monthly monitoring	Policies and processes including preparation by Finance staff ensure that the residual risk is moderate.

FINANCIAL IMPLICATIONS

Specific financial implications are as outlined in the detail section of this report and as itemised in the 2026-2027 budget attached for adoption.

VOTING REQUIREMENTS

Absolute majority required: Yes

Officer Recommendation

That Council **ADOPTS** the following:

1. Pursuant to the provisions of Section 6.2 of the *Local Government Act 1995 and Part 3 of the Local Government (Financial Management) Regulations 1996*, the council **ADOPT** the Municipal Fund Budget as contained in Attachment 1 of this agenda, for the Shire of Victoria Plains for the 2026/2027 financial year which includes the following:
 - Statement of Comprehensive Income by Nature showing a surplus net result for that year of \$9,806,032.
 - Statement of Cash Flows showing closing projected closing position of \$2,119,822.
 - Statement of Financial Activity (formerly) Rate Setting Statement showing an amount required to be raised from rates of \$4,509,549.
 - Notes to and forming Part of the Budget.
2. For the purpose of yielding the deficiency disclosed by the Municipal Fund Budget adopted at Part A above, council pursuant to Sections 6.32, 6.33, 6.34 and 6.35 of the Local Government Act 1995 impose the following general rates and minimum payments on Gross Rental and Unimproved Values.
 - 2.1 General Rates
 - Residential (GRV) 13.8593 cents in the dollar
 - Rural (UV) 0.4473 cents in the dollar
 - 2.2 Minimum Payments
 - GRV General Minimum \$801.00
 - UV Lesser Minimum (non-mining) \$872.00
 - UV General Minimum (mining) \$872.00
3. Pursuant to Section 41 of the Health Act 1911 for the maintenance of sewerage works, council imposes a sanity rate of:
 - Calingiri townsite 1.1100 cents in the dollar
 - Yerecoin townsite 1.1100 cents in the dollar
4. Pursuant to Section 6.45 of the Local Government Act 1995 and regulation 64(2) of the Local Government (Financial Management) Regulations 1996, council **NOMINATES** the following due dates for the payment in full by instalments:
 - Full payment and 1st instalment due date 10 September 2026
 - 2nd quarterly instalment due date 12 November 2026
 - 3rd quarterly instalment due date 14 January 2027
 - 4th quarterly instalment due date 18 March 2027

5. Pursuant to Section 6.45 of the Local Government Act 1995 and regulation 67 of the Local Government (Financial Management) Regulations 1996, council **ADOPTS** an instalment administration charge where the owner has elected to pay rates (and service charges) through an instalment option of \$10.00 for each instalment after the initial instalment is paid.
6. Pursuant to Section 6.45 of the Local Government Act 1995 and regulation 68 of the Local Government (Financial Management) Regulations 1996, council **ADOPTS** an interest rate of 5.5% where the owner has elected to pay rates and service charges through an instalment option.
7. Pursuant to Section 6.51(1) and subject to Section 6.51(4) of the Local Government Act 1995 and regulation 70 of the Local Government (Financial Management) Regulations 1996, council **ADOPTS** an interest rate of 7.5% for rates (and service charges) and costs of proceedings to recover such charges that remains unpaid after becoming due and payable.

For _____ / Against _____

PUBLIC AGENDA

Shire of Victoria Plains

28 Cavell Street

Calingiri WA 6569

T +61 (0) 8 9628 7004

www.victoriaplains.wa.gov.au

SHIRE OF VICTORIA PLAINS

ANNUAL STATUTORY BUDGET

FOR THE YEAR ENDED 30 JUNE 2027

PUBLIC AGENDA

LOCAL GOVERNMENT ACT 1995

LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

**SHIRE OF VICTORIA PLAINS
ANNUAL STATUTORY BUDGET
FOR THE YEAR ENDED 30 JUNE 2027**
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SHIRE OF VICTORIA PLAINS
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDING 30 JUNE 2027

	Note	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
Revenue				
Rates	2a	4,509,549	4,064,972	4,135,598
Grants, subsidies and contributions		1,840,001	2,686,401	2,272,986
Fees and charges	3a	403,408	313,734	309,923
Interest revenue	3b	62,975	111,132	72,744
Other revenue	3c	118,770	179,270	38,960
		6,934,703	7,355,509	6,830,211
Expenses				
Employee costs		(2,931,293)	(2,402,181)	(2,058,532)
Materials and contracts		(2,640,413)	(2,155,908)	(2,615,003)
Utility charges		(119,220)	(112,327)	(118,350)
Depreciation	4a	(3,732,353)	(3,673,818)	(3,673,554)
Finance costs	4b	(76,275)	(64,370)	(50,377)
Insurance		(198,586)	(208,518)	(195,445)
Other expenditure		(205,009)	(183,709)	(218,676)
		(9,903,148)	(8,800,832)	(8,929,937)
		(2,968,445)	(1,445,323)	(2,099,726)
Capital grants, subsidies and contributions		12,729,037	5,019,447	11,944,564
Profit on asset disposals	5	68,339	95,182	76,764
Loss on asset disposals	5	(22,899)	(64,938)	(7,102)
		12,774,477	5,049,691	12,014,226
Total comprehensive income for the period		9,806,032	3,604,368	9,914,500

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF VICTORIA PLAINS
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDING 30 JUNE 2027**

	Note	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts				
Rates	2a	4,509,549	4,064,972	4,135,598
Grants, Subsidies and Contributions		1,840,001	2,686,401	2,272,986
Fees and Charges	3a	403,408	313,734	309,923
Interest Revenue	3b	62,975	111,132	72,744
Goods and Services tax received		-	413,543	-
Other Revenue	3c	118,770	179,270	38,960
		6,934,703	7,769,052	6,830,211
Payments				
Employee Costs		(2,931,293)	(2,402,181)	(2,058,532)
Materials and Contracts		(2,640,413)	(2,155,908)	(2,615,003)
Utility Charges		(119,220)	(112,327)	(118,350)
Finance Costs	4b	(76,275)	(64,370)	(50,377)
Insurance Expenses		(198,586)	(208,518)	(195,445)
Goods and Services tax paid		-	(413,543)	-
Other Expenditure		(205,009)	(183,709)	(218,676)
		(6,170,796)	(5,540,557)	(5,256,382)
Net cash (used in) operating activities		763,907	2,228,495	1,573,829
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for purchase of Property, Plant & Equipment	6	(8,556,528)	(2,054,142)	(7,532,772)
Payment for construction of Infrastructure	7	(5,536,431)	(4,539,350)	(5,403,522)
Proceeds from Capital Grants, Subsidies and Contributions		12,729,037	5,019,447	11,944,564
Proceeds for financial assets at amortised cost - Self Supporting Loans	8c	23,682	23,023	23,872
Proceeds from sale of Property, Plant & Equipment	5	293,500	381,157	280,500
Net cash (used in) investing activities		(1,046,740)	(1,169,865)	(687,358)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of Borrowings	8a	(359,201)	(288,375)	(288,565)
Proceeds from new Borrowings		-	750,000	-
Net cash (used in) financing activities		(359,201)	461,625	(288,565)
Net Increase / (Decrease) in cash held		(642,034)	1,520,254	597,906
Cash at beginning of year		2,761,856	1,241,602	567,548
Cash and cash equivalents at the end of the year		2,119,822	2,761,856	1,165,453

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF VICTORIA PLAINS
STATEMENT OF FINANCIAL ACTIVITY
FOR THE YEAR ENDING 30 JUNE 2027

	Note	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
OPERATING ACTIVITIES				
Revenue from operating activities				
General rates	2a	4,509,549	4,064,972	4,135,598
Grants, subsidies and contributions		1,840,001	2,686,401	2,272,986
Fees and charges	3a	403,408	313,734	309,923
Interest revenue	3b	62,975	111,132	72,744
Other revenue	3c	118,770	179,270	38,960
Profit on asset disposals	5	68,339	95,182	76,764
		7,003,042	7,450,691	6,906,975
Expenditure from operating activities				
Employee costs		(2,931,293)	(2,402,181)	(2,058,532)
Materials and contracts		(2,640,413)	(2,155,908)	(2,615,003)
Utility charges		(119,220)	(112,327)	(118,350)
Depreciation	4a	(3,732,353)	(3,673,818)	(3,673,554)
Finance costs	4b	(76,275)	(64,370)	(50,377)
Insurance		(198,586)	(208,518)	(195,445)
Other expenditure		(205,009)	(183,709)	(218,676)
Loss on asset disposals	5	(22,899)	(64,938)	(7,102)
		(9,926,047)	(8,865,770)	(8,937,039)
Non-cash amounts excluded from operating activities				
Less: Profit on asset disposal	5	(68,339)	(95,182)	(76,764)
Add: Loss on asset disposal	5	22,899	64,938	7,102
Add: Depreciation	4a	3,732,353	3,673,818	3,673,554
Movement in employee provisions		-	16,267	-
Movement in deferred pensioners		-	(4,285)	-
Amount attributable to operating activities		763,907	2,240,477	1,573,829
INVESTING ACTIVITIES				
Inflows from investing activities				
Capital grants, subsidies and contributions		12,729,037	5,019,447	11,944,564
Proceeds from disposal of assets	5	293,500	381,157	280,500
Proceeds from financial assets at amortised cost - self-supporting loans	8b	23,682	23,023	23,872
		13,046,219	5,423,627	12,248,936
Outflows from investing activities				
Acquisition of property, plant and equipment	6	(8,556,528)	(2,054,142)	(7,532,772)
Acquisition of infrastructure	7	(5,536,431)	(4,539,350)	(5,403,522)
		(14,092,959)	(6,593,492)	(12,936,294)
Amount attributable to investing activities		(1,046,740)	(1,169,865)	(687,358)
FINANCING ACTIVITIES				
Inflows from financing activities				
Proceeds from borrowings		-	750,000	-
Transfers from reserve accounts	9	140,230	77,309	77,309
		140,230	827,309	77,309
Outflows from financing activities				
Repayment of borrowings	8a	(359,201)	(288,375)	(288,565)
Transfers to reserve accounts		(150,588)	(31,248)	(40,000)
		(509,789)	(319,623)	(328,565)
Non-cash amounts excluded from financing activities				
		-	732	-
Amount attributable to financing activities		(369,559)	508,418	(251,256)
MOVEMENT IN SURPLUS OR DEFICIT				
Surplus or deficit at the start of the financial year		616,121	(962,909)	(925,728)
Amount attributable to operating activities		763,907	2,240,477	1,573,829
Amount attributable to investing activities		(1,046,740)	(1,169,865)	(687,358)
Amount attributable to financing activities		(369,559)	508,418	(251,256)
Surplus or deficit after imposition of general rates		(36,271)	616,121	(290,513)

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027**

1. BASIS OF PREPARATION

The annual budget of the Shire of Victoria Plains which is a Class 4 local government is a forward looking document and has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the annual budget be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from *AASB 16 Leases* which would have required the shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this annual budget have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the annual budget has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The local government reporting entity

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this annual budget.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 12 to the annual budget.

2025/26 actual balances

Balances shown in this budget as 2025/26 Actual are estimates as forecast at the time of preparation of the annual budget and are subject to final adjustments.

Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in the budget relate to the original budget estimate for the relevant item of disclosure.

Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

Rounding off figures

All figures shown in this statement are rounded to the nearest dollar.

Statement of Cashflows

Investing and financing transactions that do not require the use of cash or cash equivalents shall be excluded from a statement of cash flows. Such transactions shall be disclosed elsewhere in the financial statements in a way that provides all the relevant information about these investing and financing activities.

Initial application of accounting standards

During the budget year, the below revised Australian Accounting Standards and Interpretations are expected to be compiled, become mandatory and be applicable to its operations.

- AASB 2026-1 *Amendments to Australian Accounting Standards – Disclosures about Uncertainties in the Financial Statements*
- AASB 2024-2 *Amendments to Australian Accounting Standards – Classification and Measurement of Financial Instruments*
- AASB 2024-3 *Amendments to Australian Accounting Standards – Standards – Annual Improvements Volume 11*
- AASB 2025-1 *Amendments to Australian Accounting Standards – Contracts Referencing Nature-dependent Electricity*

It is not expected these standards will have an impact on the annual budget on initial application.

New accounting standards for application in future years

The following new accounting standards will have application to local government in future years:

- AASB 2014-10 *Amendments to Australian Accounting Standards – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*
 - AASB 2024-4b *Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]*
- It is not expected these standards will have an impact on the annual budget on initial application.
- AASB 18 *Presentation and Disclosure in Financial Statements*
 - AASB 18 (NFP/super) *Presentation and Disclosure in Financial Statements – (Appendix D) [for not-for-profit and superannuation entities]*

These accounting standards will materially change the presentation of the annual financial report and annual budget

Critical accounting estimates and judgements

The preparation of the annual budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The annual budget is a forward-looking statement and is comprised of management estimates. As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the annual budget.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment
 - Infrastructure
 - Expected credit losses on financial assets
 - Assets held for sale
 - Impairment losses of non-financial assets
 - Investment property
 - Estimated useful life of intangible assets
 - Measurement of employee benefits
 - Measurement of provisions

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

2. OPERATING REVENUE

(a) Rate Revenue

(i) General Rates

Rate Type	Cents in the Dollar	Rateable Value	Number of Properties	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
	\$	\$	#	\$	\$	
General GRV	0.138593	2,265,408	159	313,970	288,047	288,047
General UV	0.004473	902,451	313	4,036,663	3,661,244	3,661,244
		3,167,859	472	4,350,633	3,949,291	3,949,291

Minimum Rates

Rate Type						
GRV General Minimum	801.00	122,496	77	61,688	55,860	55,860
UV Minimum	872.00	5,120,360	47	40,984	36,000	36,000
UV Minimum (mining)	872.00	173,412	35	30,520	72,850	72,850
		5,416,268	159	133,192	164,710	164,710
		8,584,127	631	4,483,825	4,114,001	4,114,001

Other Rate Revenue

Interim and Back Rates	-	(15,505)	-
Facilities Fees (Ex Gratia)	25,724	(33,524)	21,597
Total Rate Revenue	4,509,549	4,064,972	4,135,598

(ii) Interest Charges

Interest on Unpaid Rates	3,000	4,649	6,500
Interest on Instalments Plan	16,000	16,001	17,696
ESL Penalty Interest	120	227	120
	19,120	20,877	24,316

Administration Charges

Instalment Charges	4,500	4,380	4,154
Total Funds Raised from Rates	4,533,169	4,090,229	4,164,068

(iii) Instalment Options and Dates

	Instalment Date	Admin Charge \$	Instalment Plan %	Unpaid Rates %
Option 1				
Single Full Payment	10 Sep 26			7.5%
Option 2				
First Instalment	10 Sep 26			
Second Instalment	12 Nov 26	10.00	5.5%	7.5%
Third Instalment	14 Jan 27	10.00	5.5%	7.5%
Fourth Instalment	18 Mar 27	10.00	5.5%	7.5%

(iv) Rate Payment Discounts, Waivers and Concessions

No Discounts, Waivers or Concessions in relation to Rates are proposed for 2026/27.

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

(b) Sanity Rate

Under Section 41 of the Health Act 1911 the following Sanity Rate will be applied:

Townsite	Cents in the Dollar	Rateable Value	Number of Properties	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
	\$	\$	#	\$	\$	
Calingiri	0.011100	718,248	77	7,973	-	-
Yerecoin	0.011100	289,600	32	3,215	-	-
		1,007,848	109	11,188	-	-

(c) Specified Area Rate

No Specified Area Rates will be levied in the 2026/27 financial year.

(d) Service Charges

No Service Charges will be imposed in the 2026/27 financial year.

PUBLIC AGENDA

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

3. OPERATING REVENUE

(a) Fees and Charges

Program	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
Governance	29,000	1,187	-
General Purpose Funding	6,500	16,448	7,372
Law, Order, Public Safety	1,400	2,702	64,734
Health	150	-	150
Education and Welfare	-	307	-
Housing	83,720	78,500	72,800
Community Amenities	115,326	122,545	120,897
Recreation and Culture	5,062	5,259	4,220
Transport	-	115	-
Economic Services	35,750	40,656	33,250
Other Property and Services	126,500	46,015	6,500
Total Fees and Charges	403,408	313,734	309,923

(b) Interest Earnings on Investments

Source of Revenue	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
Interest on Reserves	22,000	19,614	30,000
Other Funds	21,855	70,641	18,428
Other Interest Revenue (Refer Note 2(a)(ii))	19,120	20,877	24,316
Total Interest Earnings	62,975	111,132	72,744

(c) Other Revenue

Source of Revenue	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
Reimbursements	20,000	61,939	-
Other Revenue	98,770	117,331	38,960
Total Other Revenue	118,770	179,270	38,960

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

4. OPERATING EXPENSES

(a) Depreciation

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
By Program	\$	\$	\$
Governance	62,464	66,863	64,653
Law, Order, Public Safety	55,635	55,508	55,550
Education and Welfare	1,026	1,007	993
Housing	41,645	39,526	37,447
Community Amenities	119,505	115,775	106,507
Recreation and Culture	237,054	229,608	221,447
Transport	2,789,271	2,733,435	2,774,595
Economic Services	58,038	56,039	50,045
Other Property and Services	367,714	376,057	362,317
Total Depreciation by Program	3,732,353	3,673,818	3,673,554
By Class			
Buildings - non-specialised	30,394	29,822	29,063
Buildings - specialised	159,782	154,384	153,750
Furniture and Equipment	19,793	19,725	19,226
Plant and Equipment	443,415	461,339	437,688
Motor Vehicles	-	-	-
Infrastructure - Roads	2,572,822	2,518,315	2,567,519
Infrastructure - Footpaths	18,611	18,120	17,678
Infrastructure - Other	333,538	321,015	299,601
Infrastructure - Bridges	153,997	151,098	149,029
Total Depreciation by Class	3,732,353	3,673,818	3,673,554

(b) Finance Costs

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
Loan Description	\$	\$	\$
Borrowings (Refer Note 8(a))	76,275	64,370	50,377
Loan Guarantee Fee - WATC	-	-	-
Overdraft	500	8,817	-
Total Interest Expense	76,775	73,187	50,377

(c) Auditor Remuneration

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
Service Provided	\$	\$	\$
Audit Services	46,200	44,200	44,992
Total Auditing Expense	46,200	44,200	44,992

(d) Write offs

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
	\$	\$	\$
General rate	1,000	998	1,000
General debtors	-	-	-
Total Write Off Expense	1,000	998	1,000

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2027

4. OPERATING EXPENSES (Continued)

(e) Elected Members Remuneration

Fees, expenses and allowances to be paid or reimbursed to elected council members.

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
Fees, Expenses and Allowances Paid	\$	\$	\$
Cr. Pauline Bantock			
President's annual allowance	11,302	10,920	10,920
Meeting attendance fees	8,451	8,165	8,165
Annual allowance for ICT expenses	435	416	416
Superannuation	2,370	2,340	2,290
Travel and accommodation expenses	1,800	750	1,560
	24,358	22,591	23,351
Cr. Suzanne Woods			
Deputy President's annual allowance	2,857	2,760	2,760
Meeting attendance fees	8,451	8,165	8,165
Annual allowance for ICT expenses	435	416	416
Superannuation	1,357	1,360	1,311
Travel and accommodation expenses	1,800		1,560
	14,900	12,701	14,212
Cr. Rebecca Johnson			
Meeting attendance fees	8,451	8,165	8,165
Annual allowance for ICT expenses	435	416	416
Superannuation	1,014	1,028	980
Travel and accommodation expenses	1,800		1,560
	11,700	9,609	11,121
Cr. Elizabeth Williams			
Meeting attendance fees	8,451	6,124	-
Annual allowance for ICT expenses	435	312	-
Superannuation	1,014	771	-
Travel and accommodation expenses	1,800	1,152	-
	11,700	8,359	-
Cr. Neil Smith			
Meeting attendance fees	8,451	6,124	-
Annual allowance for ICT expenses	435	312	-
Superannuation	1,014	771	-
Travel and accommodation expenses	1,800	1,185	-
	11,700	8,392	-
Cr. David Lovelock			
Meeting attendance fees	-	2,041	8,165
Annual allowance for ICT expenses	-	104	416
Superannuation	-	257	980
Travel and accommodation expenses	-		1,560
	-	2,402	11,121

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2027

	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
Fees, Expenses and Allowances Paid Cont'd			
Cr. Stephanie Penn			
Meeting attendance fees	-	2,041	8,165
Annual allowance for ICT expenses	-	104	416
Superannuation	-	257	980
Travel and accommodation expenses	-		1,560
	-	2,402	11,121

	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
Elected Members Remuneration Summary			
President's allowance	11,802	10,920	10,920
Deputy President's allowance	2,857	2,760	2,760
Meeting attendance fees	42,255	40,825	40,825
Annual allowance for ICT expenses	2,175	2,080	2,080
Superannuation	6,769	5,424	6,541
Travel and accommodation expenses	9,000	3,087	7,800
	74,358	65,096	70,926

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

5. DISPOSAL OF ASSETS

26/27 Budget

	Book Value	Proceeds	Profit	(Loss)
	26 / 27	26 / 27	26 / 27	26 / 27
	\$	\$	\$	\$
Plant and Equipment				
Transport				
PEX02 - John Deer E140 Excavator	127,538	130,000	2,462	-
PTR03A - Digga Mounted Road Broom	25	500	475	-
PR10 - Multi Tyred Roller	29,899	7,000	-	(22,899)
PR09 - Bomag BW25RH Multi-tyred Roller	-	13,000	13,000	-
PTL04 - Trailer - Depot Clerk VP8134	-	1,000	1,000	-
PTK22 - Hino FS 700 Series Truck	68,915	73,000	4,085	-
PTL23 - Loadstar Trailer	5,739	6,500	761	-
PWV56 - Toyota Hilux 4x2 Turbo Diesel	-	9,000	9,000	-
PWV57 - Toyota Hilux 4x2 Turbo Diesel	-	7,200	7,200	-
PWV69 - Mazda BT-50 Dual Cab	15,944	21,800	5,856	-
PWV65 - Toyota Hi Lux VP793	-	24,500	24,500	-
				-
	248,060	293,500	68,339	(22,899)
Total Profit or (Loss)			68,339	(22,899)

25/26 Actual

	Book Value	Proceeds	Profit	(Loss)
	25 / 26	25 / 26	25 / 26	25 / 26
	\$	\$	\$	\$
Plant and Equipment				
Governance				
CEO Vehicle	41,429	62,559	21,130	-
DCEO Vehicle	44,174	50,276	6,102	-
	85,603	112,835	27,232	-
Transport				
PEX01 - Caterpillar Excavator 311D-LRR	3,424	39,197	35,773	-
Snap on Hydraulic Claw	-	-	-	-
PM09 - Kubota ZD1211-60 Mower VP71	8,379	16,816	8,437	-
PTK23 - Mitsubishi Canter Table Top VP49	-	23,635	23,635	-
Ford Ranger Wildtrak WM VP000	43,981	44,086	105	-
PGR11 Komatsu Grader	128,680	73,070	-	(55,610)
PGR10 Caterpillar Grader	80,847	71,519	-	(9,328)
	265,311	268,323	67,950	(64,938)
Total Profit or (Loss)		381,157	95,182	(64,938)

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

5. DISPOSAL OF ASSETS CONT'D

25/26 Budget

	Book Value 25 / 26 \$	Proceeds 25 / 26 \$	Profit 25 / 26 \$	(Loss) 25 / 26 \$
Plant an Equipment Governance				
CEO Vehicle	62,119	80,000	17,881	-
DCEO Vehicle	54,963	65,000	10,037	-
	117,082	145,000	27,918	-
Transport				
PEX01 - Caterpillar Excavator 311D-LRR	18,115	30,000	11,885	-
Snap on Hydraulic Claw	2,551	500	-	(2,051)
PM09 - Kubota ZD1211-60 Mower VP71	10,050	5,000		(5,050)
PTK23 - Mitsubishi Canter Table Top VP49	5,656	35,000	29,344	-
Ford Ranger Wildtrak WM VP000	57,384	65,000	7,616	-
	93,756	135,500	48,845	(7,102)
Total Profit or (Loss)		280,500	76,764	(7,102)

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

6. CAPITAL EXPENDITURE - PROPERTY, PLANT AND EQUIPMENT

(a) Land and Buildings

	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
Administration			
Admin Storage and Roller Doors	-	22,805	22,000
	-	22,805	22,000
Law, Order & Public Safety			
New Norcia Emergency Services Building	28,666	-	-
	28,666	-	-
Housing			
Staff Housing Development - HSP2	4,102,862	459,662	4,567,000
Regional Housing (RHSP)	3,200,000	-	-
15 Lambert - Ensuite	25,000	-	-
Staff Housing Development - HSP1	27,000	27,544	27,000
12 Harrington St Laundry	15,000	-	-
	7,369,862	487,206	4,594,000
Recreation and Culture			
Calingiri Pavilion Boiler	-	27,309	27,309
Calingiri Sportsclub	25,000	21,801	25,000
Mogumber Toilets	-	13,697	54,903
	25,000	62,807	107,212
Transport			
Depot Renovations	-	58,136	60,000
Depot Carpark	-	17,294	15,000
Heavy Vehicle Rest Area - Calingiri	320,000	-	-
	320,000	75,430	75,000
Economic Development			
Victoria Plains Central Precinct	-	-	1,890,000
	-	-	1,890,000
Total Land and Buildings	7,743,528	648,248	6,688,212

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

6. CAPITAL ACQUISITIONS - PROPERTY, PLANT AND EQUIPMENT (Cont)

(b) Plant and Equipment

	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
Governance			
CEO Vehicle (VP0)	-	100,468	100,000
DCEO Vehicle (VP00)	-	69,550	75,000
	-	170,018	175,000
Law, Order and Public Safety			
Disaster Ready Generators		-	101,560
Emergency Fuel Tank	5,000		
	5,000		101,560
Transport			
PEX01 - Caterpillar Excavator 311D-LRR	-	137,400	175,000
Snap on Hydraulic Claw	-	20,800	30,000
PM09 - Kubota ZD1211-60 Mower VP71	-	17,842	18,000
PTK23 - Mitsubishi Canter Table Top VP49	-	112,971	120,000
PWV75 - Ford Ranger Wildtrak WM VP000	-	75,848	75,000
Digital Speed Signs	-	23,895	25,000
Depot Utility (2WD)	-	33,419	30,000
Grader 1 - 2026 John Deere 620 GP Motor	-	400,500	-
Grader 2 - 2026 John Deere 620 GP Motor	-	400,500	-
Multi Tyred Roller VP77	180,000	-	-
Hino FS2848 700 series	330,000	-	-
Digga Cleaner Tractor Mounted Road Broom	15,000	-	-
Toyota Hilux 4x2 VP47	50,000	-	-
Toyota Hilux 4x2 VP61	50,000	-	-
Mazda BT50 Dual Cab - VP73	60,000	-	-
Toyota Hilux - VP793	70,000	-	-
Forklift	45,000	-	-
8x5 ft Tandem Trailer	4,000	-	-
8x5 ft Tandem Trailer	4,000	-	-
	808,000	1,223,175	473,000
Total Plant and Equipment	813,000	1,393,193	749,560
(c) Furniture and Equipment			
Housing			
Air Conditioner - 12 Harrington St	-	12,700	15,000
	-	12,700	15,000
Recreation and Culture			
Calingiri Oval Scoreboard	-	-	80,000
	-	-	80,000
Total Furniture and Equipment	-	12,700	95,000
Total Property, Plant and Equipment	8,556,528	2,054,142	7,532,772

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

7. CAPITAL ACQUISITIONS - INFRASTRUCTURE

(a) Roads

	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
Transport			
<i>Roadworks - RRG Funded</i>			
Toodyay - Bindi Bindi Rd Nth	450,045	-	-
<i>Roadworks - Regional Road Safety Program</i>			
Toodyay - Bindi Bindi Rd Nth (RRSP)	-	2,430,109	2,428,855
Wongan Hills Waddington Road (RRSP)	-	824,077	823,540
Piawanning Waddington Road (RRSP)	3,478,283		
<i>Roadworks - Roads to Recovery Funded</i>			
Yerecoin Sth East Rd	654,717	783,412	700,000
Bolgart East Rd Seal - renewal	-	77,797	57,250
Poincare St - Seal renewal	-	48,437	60,000
Cavell St and Haig Intersection	-	12,427	10,000
Calingiri New Norcia Rd - reconstruction	-	3,823	79,198
	4,583,045	4,180,082	4,158,843
Total Roads	4,583,045	4,180,082	4,158,843

(b) Infrastructure - Other

	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
Law, Order and Public Safety			
Disaster Ready Bores	-	-	78,440
	-	-	78,440
Community Amenities			
Transfer Station x 3	402,690	-	-
	402,690	-	-
Recreation and Culture			
Calingiri War Memorial	-	20,602	22,000
Calingiri Playground Equipment	-	70,350	52,000
Calingiri Sportsground Lighting	-	22,835	22,471
Calingiri Youth Park	-	11,000	5,150
Bolgart Skatepark	-	5,868	5,000
	-	130,655	106,621
Transport			
Footpaths	20,000	16,900	20,000
Truck Parking Bay - Mogumber	-	-	10,000
Truck Parking Bay - Yerecoin	-	10,120	21,500
	20,000	27,020	51,500
Other Economic Services			
Gillingarra Emergency Water CWSP	88,418	5,495	86,180
Gillingarra Community Water CWSP	84,583	1,597	93,912
Gillingarra Truckfill CWSP	109,683	19,058	128,741
ESA Tourism Development	183,012	166,988	689,485
Mogumber Bore	65,000	-	-
Bore Development - Goudge / Parker Rd	-	8,455	9,800
	530,696	201,593	1,008,118
Total Infrastructure - Other	953,386	359,268	1,244,679
Total Infrastructure	5,536,431	4,539,350	5,403,522

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

8. INFORMATION ON BORROWINGS

(a) Debenture Repayments

(i) Loan 83 Calingiri Football Club

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
Recreation and Culture	\$	\$	\$
Opening Balance	78,532	102,377	104,290
Principal Payment	(24,318)	(23,682)	(23,872)
Principal Outstanding at Year End	54,214	78,695	80,418
Interest Payment	(1,855)	(5,370)	(4,928)
Total Interest	(1,855)	(5,370)	(4,928)

(ii) Loan 84 Piawaning Water Supply

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
Economic Services	\$	\$	\$
Opening Balance	9,816	30,497	29,088
Principal Payment	(9,816)	(19,272)	(19,272)
Principal Outstanding at Year End	-	11,225	9,816
Interest Payment	(122)	(688)	(605)
Total Interest	(122)	(688)	(605)

(iii) Loan 85 Grader and Roller

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
Transport	\$	\$	\$
Opening Balance	20,383	60,207	60,890
Principal Payment	(20,383)	(40,508)	(40,508)
Principal Outstanding at Year End	-	19,699	20,382
Interest Payment	(86)	(471)	(430)
Total Interest	(86)	(471)	(430)

(iv) Loan 87 - Plant Replacement

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
Transport	\$	\$	\$
Opening Balance	909,802	1,135,140	1,114,716
Principal Payment	(213,556)	(204,914)	(204,914)
Principal Outstanding at Year End	696,246	930,226	909,802
Interest Payment	(35,771)	(57,841)	(44,413)
Total Interest	(35,771)	(57,841)	(44,413)

(iv) Loan 88 - Plant Replacement Phase 2

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
Transport	\$	\$	\$
Opening Balance	750,000	-	-
Principal Payment	(91,128)	-	-
Principal Outstanding at Year End	658,872	-	-
Interest Payment	(38,441)	-	-
Total Interest	(38,441)	-	-

Total Principal Repayments	(359,201)	(288,375)	(288,565)
Total Interest Payment	(76,275)	(64,370)	(50,376)

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

8. INFORMATION ON BORROWINGS (Continued)

(b) New borrowings

The Shire does not anticipate new borrowings to be drawn down in full in the 26/27 financial year

(c) Self Supporting Loans

(i) Loan 83 Calingiri Football Club

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
	\$	\$	\$
Recreation and Culture			
Opening Balance	78,532	102,377	104,290
Principal Payment Received	(24,318)	(23,682)	(23,872)
Principal Outstanding at Year End	54,214	78,695	80,418
 Interest Received	 (1,855)	 (5,370)	 (4,928)
Total Interest	(1,855)	(5,370)	(4,928)
 Total Principal Received	 (24,318)	 (23,682)	 (23,872)
Total Interest	(1,855)	(5,370)	(4,928)

(d) Unspent Debentures

The Shire had no unspent borrowings as at 30 June 2026. It is not expected to have unspent borrowings as at 30 June 2027.

(e) Credit Facilities

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
Bank Overdraft Limit	600,000	600,000	600,000
Bank Overdraft at Balance date	-	-	-
WATC Liquidity Lending Limit	1,000,000	-	1,000,000
WATC Liquidity Lending at Balance Date	-	-	-
Credit Card Limit	50,000	50,000	35,000
Credit Card balance at balance date	12,044	12,044	-
Total amount of credit unused	1,637,956	37,956	1,635,000

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

9. CASH BACKED RESERVES

	Opening Balance	Transfers	Interest	Transfer	Adopted Budget	Opening Balance	Transfers	Transfer	Actual	Adopted Budget
Reserves restricted by Council	01 Jul 26	from	Received	to	30 Jun 27	01 Jul 25	from	to	30 Jun 26	30 Jun 26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Employee Entitlements	5,001	-	165	20,000	25,166	4,856	-	145	5,001	5,060
Plant	28,567	-	942	93,588	123,097	27,740	-	827	28,567	28,905
Housing	149,093	-	4,917	-	154,010	154,489	(10,000)	4,604	149,093	150,988
Sewerage Scheme - Calingiri	55,247	(6,000)	1,822	-	51,069	53,648	-	1,599	55,247	55,905
Refuse Site	281,323	(134,230)	9,278	-	156,371	275,379	-	5,944	281,323	286,964
Building Maintenance	2,791	-	92	-	2,883	57,930	(67,309)	12,170	2,791	3,058
Infrastructure	102,549	-	3,382	-	105,931	100,516	-	2,033	102,549	104,745
Gym Equipment	8,432	-	278	-	8,710	8,038	-	394	8,432	8,376
Sewerage Scheme - Yerecoin	26,219	-	865	-	27,084	22,909	-	3,310	26,219	23,873
Unallocated Monies	7,851	-	259	-	8,110	7,628	-	223	7,851	7,949
Town Planning Scheme	-	-	-	5,000	5,000	-	-	-	-	-
Bi-Centennial Celebrations	-	-	-	10,000	10,000	-	-	-	-	-
Total Reserves	667,073	(140,230)	22,000	128,588	677,430	713,133	(77,309)	31,248	667,073	675,824

Objective of Reserves

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Reserve Name	Term	Purpose
Employee Entitlements	Ongoing	to be used to fund employee entitlements
Plant	Ongoing	to be used for the purchase of major plant
Housing	Ongoing	to be used for the procurement of staff housing
Sewerage Scheme - Calingiri	Ongoing	to be used to maintain and improve the Calingiri sewerage scheme
Refuse Site	Ongoing	to be used to fund future refuse site development
Building Maintenance	Ongoing	to be used for the long term maintenance of Shire buildings
Infrastructure	Ongoing	to be used for future infrastructure development to ensure long term Shire sustainability
Gymnasium	Ongoing	to be used for future purchases and replacement of gymnasium equipment
Sewerage Scheme - Yerecoin	Ongoing	to be used to maintain and improve the Yerecoin sewerage scheme
Unallocated Monies	Ongoing	general revenue after the statutory period has expired.
Town Planning Scheme	Ongoing	to be used to assist with future costs of the Town Planning Scheme review
Bi-Centennial Celebrations		to be used to assist with funding of Bi-Centennial Celebrations in 2029

The reserves are not expected to be used within a set period and further transfers to the reserve accounts are expected as funds are utilised.
There are no reserves restricted by legislation.

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2027

11. NET CURRENT ASSETS

overdrafts. The estimated cash at reporting date is as follows:

	Note	Budget 26 / 27 \$	Actual 25 / 26 \$	Budget 25 / 26 \$
(a) Non-cash amounts excluded from operating activities				
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.				
Adjustments to operating activities				
Less: Profit on asset disposals	5	(68,339)	(95,182)	(76,764)
Add: Loss on disposal of assets	5	22,899	64,938	7,102
Add: Depreciation	4a	3,732,353	3,673,818	3,673,554
Pensioner deferred rates		-	(4,285)	-
Employee benefit provisions		-	16,267	-
Non-cash amounts excluded from operating activities		3,686,912	3,655,556	3,603,893
(b) Surplus or deficit after imposition of general rates				
The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with Financial Management Regulation 32 to agree to the surplus/(deficit) after imposition of general rates.				
Adjustments to net current assets				
Less: Reserve accounts	9	(677,430)	(667,072)	(675,824)
Less: Financial assets at amortised cost - self supporting loans	8c	(24,318)	(23,682)	23,872
Add: Current liabilities not expected to be cleared at end of year		-	-	-
Current portion of borrowings		365,594	381,271	288,566
Total adjustments to net current assets		(336,154)	(309,483)	(363,386)
Net Current Assets used in the Statement of Financial Activity				
Total Current Assets		4,453,882	5,094,644	1,393,107
Less: Total current liabilities		(4,153,999)	(4,169,040)	(1,320,234)
Less: Total adjustments to net current assets		(336,154)	(309,483)	(363,386)
Surplus or deficit after imposition of general rates		(36,271)	616,121	(290,513)

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

10. NOTES TO THE STATEMENT OF CASH FLOWS

The statement of cash flows includes cash and cash equivalents net of outstanding overdrafts. The estimated cash at reporting date is as follows:

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
	\$	\$	\$
(a) Reconciliation of Cash			
Cash at bank and on hand	2,119,822	2,761,856	1,165,453
Total Cash on Hand	2,119,822	2,761,856	1,165,453
Held as			
Cash - Unrestricted	1,442,392	2,094,784	489,629
Cash - Restricted	677,430	667,072	675,824
Total Cash on Hand	2,119,822	2,761,856	1,165,453
(b) Reconciliation of Net Cash from Operating Activities to Net Result			
Net Result	9,806,032	3,604,368	9,914,501
Depreciation	3,732,353	3,673,818	3,673,554
(Profit) on Sale of Asset	(68,339)	(95,182)	(76,763)
Loss on Sale of Asset	22,899	64,938	7,101
Non-operating Grants, Subsidies and Contributions	(12,729,037)	(5,019,447)	(11,944,564)
Net Cash from Operating Activities	763,907	2,228,495	1,573,829

11. NET CURRENT ASSETS

(b) MATERIAL ACCOUNTING POLICIES

CURRENT AND NON-CURRENT CLASSIFICATION

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

TRADE AND OTHER PAYABLES

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

PREPAID RATES

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

INVENTORIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

SUPERANNUATION

The Shire contributes to a number of superannuation funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

INVENTORY - LAND HELD FOR RESALE

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Inventory - land held for resale is classified as current except where it is held as non-current based on the Shire's intentions to release for sale.

GOODS AND SERVICES TAX (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

TRADE AND OTHER RECEIVABLES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for grants, contributions, reimbursements, and goods sold and services performed in the ordinary course of business.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value.

Trade receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

PROVISIONS

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

EMPLOYEE BENEFITS

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the determination of the net current asset position.

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the determination of the net current asset position.

Other long-term employee benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

SHIRE OF VICTORIA PLAINS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

12. TRUST FUNDS

	Opening Balance 01 Jul 26	Amounts Received	Amounts Paid	Closing Balance 30 Jun 27
Description	\$	\$	\$	\$
	-	-	-	-
Total Trust Funds	-	-	-	-

13. JOINT ARRANGEMENTS

(a) Joint Arrangement Information

The following two joint arrangements have been classified as a Joint Operations.

(i) Calingiri - Lot 23 and 24 Harrington Street

The Shire entered into a Joint Arrangement with Homeswest on 17 December 1999. The purpose of the arrangement was for the construction of four aged persons units in Calingiri.

(ii) Bolgart - Lot 184 and 191 George Street

The Shire entered into a Joint Arrangement with Homeswest on 21 February 2006. The purpose of the arrangement was for the construction of two aged persons units in Bolgart.

Both sites were subject to a revaluation at the end of 2021-22 and finalise in the 2022-23 financial year after budget adoption.

(b) Joint Arrangement Information

	Budget 26 / 27	Actual 25 / 26	Budget 25 / 26
(i) Non-current Assets	\$	\$	\$
Land and Buildings	773,052	773,052	773,052
Accumulated Depreciation	(61,129)	(61,129)	(44,117)
	711,923	711,923	728,935

14. MAJOR LAND TRANSACTIONS

The Shire will be continuing major land transactions in the 26/27 financial year as defined in section 3.59 of the Local Government Act 1995 as per the following disclosure:

Edmond Street Concept Plan

The Edmond Street Concept Plan consists of two accommodation options:

Edmond Street Residential Sub-division

The Edmond Street sub-division will consist of ten lots, with a dwelling installed on each block. The purpose of this development is to address housing affordability including key workers employed by the Shire and others throughout the district. These homes will have the ability to either be leased or sold to prospective users. Sustainability practices will be used in the construction and design where possible.

Short Stay Accommodation and Caravan Park

The Short Stay Accommodation and Caravan Park will address the need of alternative accommodation options for workers and visitors. This will include at least six chalets and 20 caravan parking bays and four RV bays. Sustainability practices will be used in the construction and design where possible.

15. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS

The Shire does not anticipate any trading undertakings or major trading undertakings in the 26/27 financial year

9.5 CEO Report – AMP-UP Advocacy Update and Canberra 2026 Engagement

File Reference	
Report Date	2 July 2026
Applicant/Proponent	AMP-UP Governance Group
Officer Disclosure of Interest	Nil
Previous Meeting Reference	
Prepared by	Sean Fletcher, Chief Executive Officer
Senior Officer	N/A
Authorised by	Chief Executive Officer
Attachments	1. AMP-UP Advocacy Update Report (Under Separate Cover) 2. Canberra Advocacy Placemats – Page 91 3. ALGA Communique 2026 – Page 98

PURPOSE

To provide Council with an update regarding recent AMP-UP advocacy activities, including outcomes of the June 2026 Canberra advocacy program, the progression towards an integrated Commonwealth and State advocacy model, and the proposed next stage of advocacy development involving the Wheatbelt Development Commission and professional facilitation.

BACKGROUND

AMP-UP has continued to evolve as a regional partnership representing the interests of participating local governments across the Avon-Midlands peri-urban corridor. At its May 2026 meeting, the AMP-UP Governance Group considered the development of a coordinated advocacy position supported by external facilitation and an interim Commonwealth advocacy program. The objective was to establish a clear and consistent regional narrative capable of supporting advocacy to both State and Commonwealth Governments.

Since that time, advocacy efforts have progressed significantly, culminating in a coordinated delegation to Canberra between 22 and 25 June 2026 involving representatives from AMP-UP, the Avon Midland Country Zone and partner regional organisations. The purpose of the visit was to test the effectiveness of a united regional advocacy approach and to advance issues affecting Wheatbelt and peri-urban communities.

COMMENT

Canberra Advocacy Program

The June 2026 Canberra engagement represented a significant milestone in the development of AMP-UP's advocacy program. The delegation included elected members and chief executive officers from the Shire of Chittering, Goomalling and Victoria Plains together with representatives of the Avon Midland Country Zone, including Zone President Chris Antonio (President, Shire of Northam) and Deputy President Cr Lincoln Stewart (Shire of Gingin). This advocacy was also joined by RoeROC member local governments. The collaborative approach demonstrated the value of regional organisations working together to present consistent messaging and strengthen advocacy outcomes.

Participants reported that the joint advocacy approach was well received and reinforced the benefits of presenting a unified regional position. Meetings highlighted a broad range of shared priorities including housing, transport infrastructure, renewable energy, regional funding, health workforce sustainability, coastal erosion and service delivery challenges facing peri-urban and Wheatbelt communities.

Key Outcomes

Several significant outcomes arose from the Canberra program:

- The Local Government Rural Health Funding Initiative resolved to establish a national alliance of approximately 60 representatives, with support expressed by Senator Ruston, the Shadow Minister for Health.
- Thanking Melissa Price, the Member for Durack regarding her unwavering advocacy and support for member local governments in her electoral district and her assistance in arranging meetings;
- Shadow Assistant Minister for Local Government and Regional Development Jamie Chaffey acknowledged AMP-UP's advocacy regarding the Wheatbelt as an interconnected regional city and indicated continued engagement with the region during future policy development.
- Senator Tyler Whitten (One Nation) sought additional information regarding the Bindoon Bypass from the author following discussions during the visit, indicating ongoing interest in regional infrastructure advocacy.
- The Australian Local Government Association adopted a national advocacy position regarding coastal erosion funding and launched a national campaign seeking restoration of Financial Assistance Grants funding to one per cent of Commonwealth taxation revenue.
- Follow-up discussions have also occurred with Housing Australia regarding the Housing Australia Future Fund and the suitability of the current funding model for local governments.

Future Direction

A key conclusion arising from the Canberra engagement is that AMP-UP advocacy should evolve into a more integrated Commonwealth and State advocacy model. While policy responsibilities are often divided between governments, the region's challenges are interconnected and require coordinated responses. AMP-UP is therefore moving towards a unified advocacy framework based on a concise, data-supported evidence base positioning the sub-region as an interconnected city-equivalent catchment.

This approach aligns with ongoing discussions with the Wheatbelt Development Commission, which has indicated support for development of a formal State Advocacy Plan and a professionally facilitated advocacy framework. The intent is to strengthen regional advocacy capacity, improve evidence-based decision making and align State and Commonwealth priorities.

To support this work, AMP-UP member local governments have been requested to make provision within the 26/27 budget for a contribution of \$2,500 per member council, which would be matched by Wheatbelt Development Commission funding to establish a jointly funded advocacy project.

CONSULTATION

- AMP-UP Governance Group
- Avon Midland Country Zone
- Wheatbelt Development Commission
- Participating local government elected members and Chief Executive Officers
- Council Briefing Sessions and regional advocacy discussions as required.

STATUTORY CONTEXT

Local Government Act 1995

- Section 2.7(1) provides that the Council governs the local government's affairs.
- Section 2.7(2)(b) provides that Council determines the local government's policies.
- Section 5.41 provides for the CEO to be responsible for management of the local government's day-to-day operations and implementation of Council decisions.

This report is provided for information and strategic direction purposes consistent with Council's governance role.

CORPORATE CONTEXT

Strategic Business Plan/Corporate Business Plan

This item aligns with Council's strategic advocacy objectives and commitment to regional collaboration, economic development, infrastructure planning and engagement with State and Commonwealth Governments.

STRATEGIC PRIORITIES WE KNOW WE ARE SUCCEEDING WHEN	
4. CIVIC LEADERSHIP	
4.1 Forward planning and implementation of plans to achieve community priorities	We attend meetings of key local and regional organisations to jointly plan for our community

Delegation

N/A

Policy Implications

N/A

Other Corporate Document

- Integrated Strategic Plan
- Corporate Business Plan
- Regional Advocacy Priorities

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Reputation Failure to participate in coordinated regional advocacy may reduce the Shire's ability to influence external funding, policy reform and infrastructure investment outcomes..	Moderate (3)	Possible (3)	Medium (9)	Operational Manager Participation through AMP-UP and regional partnerships.	Continued engagement in structured advocacy programs and evidence-based regional collaboration.

FINANCIAL IMPLICATIONS

There are no immediate financial implications associated with noting this report.

Future participation in the proposed advocacy framework may require a contribution of approximately \$2,500 from each member local government, matched by the Wheatbelt Development Commission, subject to future Council consideration through the annual budget process.

VOTING REQUIREMENTS

Absolute majority required: No

Officer Recommendation

That Council:

1. **RECEIVES** the report regarding AMP-UP advocacy activities and the outcomes of the June 2026 Canberra advocacy program.
2. **NOTES** the progression towards an integrated Commonwealth and State advocacy model being developed through AMP-UP.
3. **NOTES** the ongoing collaboration with the Wheatbelt Development Commission regarding preparation of a formal State Advocacy Plan.
4. **NOTES** the proposal for professionally facilitated development of a regional advocacy framework and **SUPPORTS** inclusion of \$2,500 in the 26/27 Shire Budget as its contribution to the development of such a framework.

For _____ / Against _____

PUBLIC AGENDA

Wheatbelt Regional Local Government Advocacy – Canberra 2026

AMP-UP | Avon Midland Country Zone | RoeROC | Wheatbelt Collaboration (Western Australia)

Regional Proposition

Wheatbelt local governments are already working collaboratively at scale to deliver outcomes aligned with Commonwealth priorities in housing supply, national productivity, energy transition and community resilience. The key opportunity is to align Commonwealth policy, funding and program settings with this established regional capability.

Why This Matters

Wheatbelt local governments are operating as a coordinated regional system, recognising that challenges across regional Australia are cross-boundary in nature and require collaborative responses. This regional system links service centres, workforce catchments and freight networks across the Wheatbelt and coastal communities.

What We Are Already Delivering

Housing – The Wheatbelt Regional Housing Initiative (WRHI) is a coordinated regional platform involving ten Wheatbelt local governments, led by the Shire of Victoria Plains. WRHI has secured more than \$33.6 million in Commonwealth funding, including \$877,065 under Housing Support Program Stream 1 and \$32.8 million through the Housing Support Program – Capacity and Enabling Infrastructure stream. This has established a region-wide platform capable of progressing housing delivery beyond planning and into implementation.

Freight and Infrastructure – The Wheatbelt Secondary Freight Network (WSFN) is Australia's largest local government collaboration, spanning 42 local governments and approximately 4,400 kilometres of road network. Since 2019, \$185 million has been invested by the Commonwealth, the State of Western Australia and Wheatbelt local governments, delivering over 500 kilometres of upgraded regional roads. The Bindoon Bypass is a key transport connectivity project within this broader network and requires increased Commonwealth support to ensure delivery and maximise network efficiency.

Energy Transition and Resilience – Wheatbelt local governments are hosting significant renewable generation and transmission infrastructure and are undertaking a place-based coordination role to support decarbonisation while managing impacts on infrastructure, workforce and communities. The Community Benefits Plan Pilot Program involving Victoria Plains, Dandaragan, West Arthur and Narrogin demonstrates this coordinated approach. However, Wheatbelt local governments are under-resourced to undertake the stewardship role required to support the scale and pace of the energy transition occurring across the region.

Rural Medical Workforce – Wheatbelt local governments, including through the Local Government Rural Health Funding Alliance (LGRHFA), are actively supporting the

attraction and retention of doctors, including seeking funding to offset accommodation, salary top-ups, vehicles, support to local practices and coordinated regional recruitment approaches. This work is directly linked to housing availability and the sustainable provision of medical services.

Key Commonwealth Policy Challenge

The principal challenge is not regional capability. It is the alignment of Commonwealth policy and program settings with regional delivery conditions.

In housing, there is a gap between enabling infrastructure funding and the feasibility of actual construction in regional markets. HAFF Round 3 presented access restrictions for regional local governments, material constraints, including availability payment structures, reimbursement arrangements, lead proponent requirements, upfront capital requirements and delivery timeframe expectations. The new Housing Support Program – Local Infrastructure Fund is welcomed, particularly for those Wheatbelt local governments where servicing constraints remain the primary barrier to housing delivery.

In terms of infrastructure and resilience, constraints associated with enabling infrastructure, funding variability, competitive funding rounds, coastal erosion and administratively complex recovery arrangements are impacting delivery. Current funding programs, including FAGs, Roads to Recovery, Blackspot and SLRIP, remain important but do not fully align with regional delivery requirements or provide sufficient flexibility to address infrastructure priorities. The current fuel supply environment is also of significant concern, with implications for service continuity, emergency response capability and broader regional resilience.

Commonwealth Action Sought

- Align housing funding programs with regional delivery scale, recognising that current HAFF settings for local government construction favour large-scale developments (500 dwellings) and do not align with typical Wheatbelt projects of 25–200 dwellings;
- Recognise local government as an eligible delivery partner within Commonwealth housing programs;
- Commit to the next phase of the Wheatbelt Secondary Freight Network, and provide additional funding for the Bindoon Bypass to support national productivity outcomes;
- Improve alignment of policy and funding settings across housing, infrastructure (including water infrastructure, bridges and coastal erosion), energy, and GP (doctor) workforce programs to reflect regional delivery conditions

Outcome Sought

Stronger alignment between Commonwealth policy, funding and program settings and established regional initiatives including WRHI, WSNF and LGRHFA, ensuring existing and future investment translates into completed outcomes across regional Western Australia.

Sean Fletcher

Chief Executive Officer
Shire of Victoria Plains

Wheatbelt Local Government Emergency Management – Canberra 2026

AMP-UP | Avon Midland Country Zone | RoeROC | Wheatbelt Collaboration (Western Australia)

Regional Proposition

Wheatbelt local governments are responsible for frontline emergency response and recovery across regional communities. Commonwealth policy and funding settings need to better align with these operational realities to ensure timely and effective delivery.

Why This Matters

Local governments are directly responsible for maintaining service continuity, coordinating frontline response, and managing recovery within affected communities.

Current Operating Context

Local governments are responsible for frontline response and recovery, and have experienced practical impacts from fuel supply disruptions and increasing service demands.

Local governments are increasingly concerned about fuel supply vulnerability and its impact on service continuity and emergency response capability.

Operational experience indicates that emergency recovery processes administered through DFES can be administratively complex and reimbursement-driven, which limits responsiveness during critical recovery periods and can result in multi-year delays in accessing funding.

Key Policy Challenge

Fuel Supply Vulnerability – Fuel disruptions directly impact emergency response capability and service continuity.

State Counterparts: DFES Recovery Funding – Administratively complex and reimbursement-driven processes limit responsiveness and can result in multi-year delays in accessing funding.

Commonwealth Action Sought

- Support policy responses that address fuel supply vulnerability impacting emergency response capability in regional communities;
- Improve recovery funding arrangements to enable timely, upfront and responsive access to funding;
- Reduce reliance on reimbursement-driven recovery models;
- Ensure emergency management settings reflect the operational role of local government in response and recovery.

Outcome Sought

Emergency management settings that enable local governments to respond effectively, maintain service continuity and deliver recovery in a timely and predictable manner.

Sean Fletcher

Chief Executive Officer
Shire of Victoria Plains

PUBLIC AGENDA

Wheatbelt Rural Medical Workforce – Canberra 2026

**AMP-UP | Avon Midland Country Zone | RoeROC | Wheatbelt Collaboration
(Western Australia)**

Regional Proposition

Access to medical practitioners is a critical issue across the Wheatbelt and is directly linked to housing availability, community sustainability and economic participation. Local governments are already actively supporting solutions, but greater policy alignment is required to achieve sustainable outcomes.

Why This Matters

Without access to doctors and associated health services, regional communities face increasing difficulty sustaining local services, attracting workforce and supporting long-term economic participation.

What Local Governments Are Already Doing

Wheatbelt local governments, including through collaboration mechanisms such as RoeROC and the Local Government Rural Health Alliance, are actively supporting the retention and attraction of doctors in regional communities.

This includes facilitating accommodation, providing salary top-ups, vehicles, direct support to local practices, coordinated regional approaches to recruitment and retention, and support to providers to maintain essential services.

Key Policy Challenge

Current policy settings do not sufficiently align health workforce programs with housing availability and local delivery conditions.

Without access to appropriate housing, particularly for doctors and their families, recruitment and retention remain significantly constrained.

Commonwealth Action Sought

- Better align health workforce policy with housing delivery and regional local implementation
- Recognise the practical role local governments are already playing in attracting and retaining doctors
- Ensure regional workforce programs reflect local delivery conditions, including housing availability

Outcome Sought

Stronger alignment between Commonwealth health workforce settings, housing supply and regional implementation so Wheatbelt communities can achieve more sustainable access to medical practitioners.

Sean Fletcher

Chief Executive Officer
Shire of Victoria Plains

Wheatbelt Regional Housing – Canberra 2026

AMP-UP | Avon Midland Country Zone | RoeROC | Wheatbelt Collaboration (Western Australia)

Regional Proposition

Affordable housing is critical to sustaining regional communities, workforce participation and economic productivity across the Wheatbelt. Wheatbelt local governments are already delivering coordinated housing solutions, with Commonwealth policy alignment required to translate existing investment into completed housing outcomes.

Why This Matters

Housing availability is a fundamental constraint on workforce attraction and retention, delivery of essential services (including health), and broader regional economic participation. Without sufficient housing supply, regional communities cannot sustain population or service levels.

What We Are Already Delivering

Wheatbelt local governments have established the Wheatbelt Regional Housing Initiative (WRHI), a coordinated regional platform currently involving ten local governments, led by the Shire of Victoria Plains.

WRHI has secured more than \$33.6 million in Commonwealth funding, including \$877,065 under Housing Support Program Stream 1 and \$32.8 million through the Housing Support Program – Capacity and Enabling Infrastructure stream, establishing a region-wide platform progressing housing delivery beyond planning and into implementation.

The initiative is designed to deliver housing across multiple communities, with the capacity to expand as additional local governments participate.

Key Commonwealth Policy Challenge

The principal challenge is not regional capability. It is the alignment of Commonwealth housing programs with regional delivery conditions.

Current settings present several constraints, including a delivery scale mismatch where HAFF settings favour large-scale developments (approximately 500 dwellings) which do not align with typical Wheatbelt projects of 25–200 dwellings.

There is also a construction delivery gap, where enabling infrastructure investment has progressed but current settings do not adequately support transition to completed housing outcomes.

Program design constraints, including proponent, capital and delivery model requirements, further limit participation by regional local governments.

The new Housing Support Program – Local Infrastructure Fund is welcomed, particularly for those Wheatbelt local governments where servicing constraints remain the primary barrier to housing delivery.

Commonwealth Action Sought

- Align housing funding programs with regional delivery scale, recognising that current HAFF settings favour large-scale developments and do not align with typical Wheatbelt projects;
- Recognise local government as an eligible delivery partner within Commonwealth housing programs;
- Ensure housing programs support the transition from enabling infrastructure to completed dwellings;
- Align housing funding settings with regional delivery conditions and market realities.

Outcome Sought

Stronger alignment between Commonwealth housing policy, funding and program settings and established regional initiatives including WRHI, ensuring existing investment translates into completed and scalable housing outcomes across regional Western Australia.

Sean Fletcher

Chief Executive Officer
Shire of Victoria Plains

PUBLIC AGENDA

Posted on 25 Jun, 2026

2026 National General Assembly of Local Government communique



More than 1,100 local government leaders from across Australia gathered in Canberra from 23–25 June for the 32nd National General Assembly of Local Government (NGA), convened by the Australian Local Government Association.

Paul Girrawah House and Selina Walker, representatives of the Ngambri and Ngunnawal peoples delivered the Welcome to Country. Her Excellency the Honourable Ms Sam Mostyn AC, Governor-General of Australia, formally opened the Assembly.

A key focus of this year's NGA was the sector's united advocacy for fairer Financial Assistance Grants, including support for an emergency motion and [letter](#) to the Speaker of the House of Representatives calling on the Australian Parliament to restore Financial Assistance Grants to 1 per cent of federal taxation revenue annually. This strong call was supported by the Australian Services Union and United Services Union – who represent the many of local government employees across the country.

Delegates reinforced that sustainable, untied federal funding is essential if councils are to continue delivering the infrastructure, services and local solutions their communities

need.

We heard from a range of federal, territory and parliamentary leaders across the Assembly, including the Honourable Catherine King MP, the Honourable Kristy McBain MP, the Honourable Claire O'Neil MP, the Honourable Julian Hill MP, Mr Jamie Chaffey MP, Senator Andrew Bragg, Senator the Honourable Matt Canavan, and ACT Chief Minister Andrew Barr MLA.

This year's Assembly was held under the theme **Stronger Together: Resilient. Productive. United**, reflecting the sector's shared commitment to working with all levels of government to deliver better outcomes for local communities.

The 2026 program featured both the long-running Regional Forum and the inaugural Urban Forum, recognising the distinct opportunities and challenges facing regional and metropolitan Australia.

The Regional Forum focused on the conditions needed for thriving regional communities, including infrastructure, workforce, housing, emergency management and service delivery.

The inaugural Urban Forum highlighted the scale and complexity of challenges facing Australia's cities, including population growth, liveability, productivity, transport, housing and community infrastructure.

Together, these discussions reinforced that effective national policy must reflect local context, and that no single approach will meet the needs of every community.

Across the Assembly, delegates engaged in a program focused on the major pressures shaping councils and communities. Key themes included local government financial sustainability, roads and enabling infrastructure, emergency management, workforce and skills, climate resilience, disability inclusion and a focus on community cohesion.

Councils from across Australia also shared practical case studies and on-the-ground experience, highlighting the local innovation, service delivery pressures and community-led solutions that are shaping policy and practice across the sector.

Jason Clarke's Listen and Action workshop challenged delegates to move from discussion to delivery, offering practical tools to sharpen ideas, build consensus and turn community insight into tangible action.

The Assembly was rounded out with a final session providing delegates with useful tools and insights, including how to manage rate payments, secure grants, strengthen the management of asbestos, and support respectful engagement in an increasingly online world.

The Assembly also launched three important sector resources to support councils' advocacy, planning and delivery. ALGA's [2026 National State of the Assets Report](#) provided an evidence-based picture of the condition, performance and renewal challenge of local government infrastructure. The [2025 Australian Local Government](#)

[Workforce Skills and Capability Survey](#) offered valuable insights into the sector's workforce and future capability needs, while ALGA's new [Disability Inclusion Guide for Councils](#), developed with support from the Australian Government Department of Health, Disability and Ageing, was launched as a practical online resource to help councils embed inclusion across planning, infrastructure, services, employment and community engagement.

Motions and Assembly Outcomes

As in previous years, motions from councils across Australia formed a central part of the Assembly with 243 motions put forward this year, demonstrating the strength of councils' grassroots advocacy and the importance of bringing local priorities directly to Canberra.

Motions passed by the NGA will be referred to relevant Ministers for response and will help inform ALGA's national advocacy and policy priorities in the year ahead.

The 2026 NGA confirmed that local government remains essential to Australia's resilience, productivity and social cohesion. Stronger together, local governments will continue to advocate for sustainable funding, stronger policy partnerships and the recognition needed to build stronger communities across Australia.

**Building
Communities.**



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ALGA acknowledges the Traditional Custodians of the lands on which we work, the Ngunnawal and Ngambri Peoples, and pays respect to their Elders past and present. As a federated body, ALGA's member associations are based and work across the country, and ALGA acknowledges Australia's First Nations Peoples as the Traditional Owners and Custodians of the lands and waters on which we all work and live.

PUBLIC AGENDA

9.6 Integrated Planning and Reporting – Annual Review of Corporate Business Plan

File Reference	
Report Date	3 July 2026
Applicant/Proponent	Chief Executive Officer
Officer Disclosure of Interest	Nil
Previous Meeting Reference	March
Prepared by	Sean Fletcher, Chief Executive Officer
Senior Officer	N/A
Authorised by	Chief Executive Officer
Attachments	1. Key Work Plan 2025 26 Council READY MASTER June - Page 107 2. Interim Key Work Plan 26-27 Council READY MASTER Page 123

PURPOSE

To present the annual review of the Shire's 2025–26 Corporate Business Plan (Key Work Plan) and receive the final year-end performance report for the period ending June 2026 and for Council to adopt the Interim Key Work Plan for 2026-27.

BACKGROUND

The Shire's Key Work Plan forms the operational implementation framework for the Integrated Strategic Plan and Corporate Business Plan. The document identifies actions, projects and initiatives to be undertaken during the 2025–26 financial year across the themes of Community, Economy, Environment, Civic Leadership and the Capital Program.

Throughout the financial year Council has received quarterly progress reports against the adopted Key Work Plan (Attachment 1). The attached June 2026 report represents the final assessment of delivery for the 2025–26 financial year and provides an overall evaluation of organisational performance against Council's strategic objectives.

COMMENT

The June quarter represents the conclusion of the 2025–26 financial year and demonstrates strong organisational performance across all strategic themes. Overall completion rates reported within the Key Work Plan were:

Theme		Status				% Complete	Key Focus
		S	D	M	J		
Community		●	●	●	●	85%	Health, access, emergency services
Economy		●	●	●	●	87%	Major projects, precinct planning

Environment						88%	Waste, biodiversity, land management
Civic Leadership						80%	Governance and compliance
Capital Program						92%	Roads, housing, infrastructure

The Capital Program was the strongest performing area, achieving 92 per cent completion through delivery of major infrastructure, housing and tourism-related projects. Environment and Economy also achieved strong outcomes through delivery of waste management initiatives, biodiversity projects, housing development activities, tourism initiatives and regional advocacy programs.

Community outcomes achieved an overall completion rate of 85 per cent, reflecting substantial progress across health, accessibility, emergency services and community development priorities. Civic Leadership achieved 80 per cent completion, with several significant governance and integrated planning projects continuing into the 2026–27 financial year.

Key Achievements

Significant achievements recorded during 2025–26 included:

- Completion of the Local Health Plan and Aged Friendly Plan survey program.
- Progression of the Edmond Street Subdivision and staff housing initiatives.
- Continued advocacy for the Wheatbelt Secondary Freight Network.
- Advancement of the Community Benefits Pilot Program and renewable energy initiatives.
- Adoption of the Water Strategy and implementation of environmental management initiatives.
- Completion or substantial progression of major governance projects including strategic planning, workforce planning, disaster recovery planning and asset management implementation.
- Delivery of significant capital works projects including housing, tourism infrastructure and other strategic infrastructure investments.

Carry Forward Actions

The annual review demonstrates that the majority of Key Work Plan actions have either been completed or substantially progressed. Remaining carry-forward actions are largely attributable to external approvals, funding availability, heritage agreements, project sequencing or dependencies on broader strategic planning processes.

Examples include:

- SRMP Trails Plan, which remains dependent upon finalisation of the Yued Heritage Agreement.
- Long-Term Financial Plan and Workforce Plan review, which is linked to completion of the Strategic Community Plan review process.
- AI Policy and Strategy development.
- Administration Storage Facility Improvements.

Importantly, management has assessed that no action requires urgent remediation or extraordinary Council intervention. Remaining activities have been incorporated into the proposed 2026–27 work program.

The Interim Key Work Plan 2026–27 (Attachment 2) has been developed to allow key actions and projects to continue or commence while the revised Council Plan is being finalised. It is anticipated that the Interim

Key Work Plan will form the basis of the Corporate Business Plan that will be aligned to the revised Council Plan following its adoption:



Focus for 2026/2027

Community	Economy	Environment	Civic Leadership
• DAIP • LPHP • Community Grants • Calingiri Sports Pavilion Upgrade costings • Trails Plan	• Edmond St • Housing Advocacy • Tourism & ESA • Plant Replacement • WSFN/Bindoon Bypass • Calingiri Bypass • Calingiri Vehicle Stop	• Water Strategy • Landfill Improvements • Verge Fire Treatments • Upgrade of EMS Building • Energy Transition • Mining Matters	• Council Plan • Regional Advocacy • LG Act Changes • Record Keeping Plan Review • AI and Cybersecurity • Admin Storage Facility

Organisational Performance

The year-end review demonstrates effective delivery of the Shire's adopted program of work despite ongoing funding constraints, external agency dependencies, the Fuel Crisis and changing legislative requirements. The organisation enters the 2026–27 financial year with a strong foundation of completed projects, active strategic initiatives and clearly defined future priorities.

CONSULTATION

- Senior Management Team
- Responsible Officers identified within the Key Work Plan
- Council through regular quarterly reporting processes

STATUTORY CONTEXT

Local Government Act 1995

Section 5.56 – Local governments are required to plan for the future of the district.

Section 5.56(1) requires local governments to plan for the future of the district.

Section 5.56(2) enables regulations to prescribe planning requirements.

Local Government (Administration) Regulations 1996

Regulation 19DA requires local governments to undertake strategic planning and review activities.

The annual review of the Corporate Business Plan assists Council in meeting its obligations regarding integrated planning and reporting and provides oversight of organisational performance against adopted priorities.

CORPORATE CONTEXT

Strategic Business Plan/Corporate Business Plan

4. CIVIC LEADERSHIP

4.1 Forward planning and implementation of plans to achieve community priorities	Performance against targets are regularly reported to the community
	We attend meetings of key local and regional organisations to jointly plan for our community
	Demonstrated progress towards achievement of the Corporate Business Plan

Delegation

Nil

Policy Implications

Nil

Other Corporate Document

- Integrated Strategic Plan
- Corporate Business Plan
- Key Work Plan 2025–26
- Long Term Financial Plan
- Workforce Plan

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Compliance	Minor (2)	Unlikely (2)	Low (4)	Operational Manager Existing quarterly monitoring, management oversight and Council reporting processes provide adequate controls.	Adoption of the annual review provides Council oversight of delivery performance and informs future planning and resource allocation.

FINANCIAL IMPLICATIONS

There are no direct financial implications associated with receiving this report.

The report provides Council with information regarding delivery of actions funded through the adopted 2025–26 Budget and identifies actions transitioning into the 2026–27 financial year.

VOTING REQUIREMENTS

Absolute majority required: No

Officer Recommendation

That Council:

1. **RECEIVES** the Annual Review of the 2025–26 Corporate Business Plan (Key Work Plan) as contained in Attachment 1
2. **NOTES** the overall year-end completion rates of:
 - Community: 85%;
 - Economy: 87%;
 - Environment; 88%
 - Civic Leadership: 80%; and
 - Capital Program: 92%.
3. **NOTES** that remaining outstanding actions have either been substantially progressed or incorporated into the 2026–27 Key Work Plan for ongoing implementation.
4. As set out in Attachment 2, **ADOPTS** the Interim Key Work Plan 2026–27 as the Shire's interim Corporate Business Plan pending completion and adoption of the revised Council Plan, following which the Corporate Business Plan will be reviewed and updated as required.

For _____ / Against _____

Key Work Plan 2025 - 2026

June Quarter

Chief Executive Officer's Comments

The June quarter represents the conclusion of the 2025–26 financial year and reflects strong delivery across all strategic themes of the Key Work Plan. Overall performance remained balanced throughout the year, with the Capital Program (92%), Environment (88%), Economy (87%), Community (85%) and Civic Leadership (80%) all achieving substantial progress against annual objectives.

Across the Community theme, significant progress was achieved through delivery of the Local Health Plan, completion of the Aged Friendly Plan surveys, implementation of the Community Grant Scheme and ongoing work associated with disability access and inclusion. Emergency services planning also progressed through the decision to upgrade the existing emergency services facility.

Economic development initiatives continued to gain momentum during the quarter. Key achievements included advancement of the Edmond Street Subdivision and staff housing projects, continued advocacy for the Wheatbelt Secondary Freight Network, implementation of the Community Benefits Pilot Program and ongoing support for regional tourism development and renewable energy opportunities.

The Environment theme recorded strong performance through ongoing waste education initiatives, completion of landfill improvement works, adoption of the Water Strategy and continued implementation of biodiversity and environmental management projects. Progress also continued on regional waste advocacy and Corella management initiatives.

Within Civic Leadership, substantial work was undertaken to progress major governance, planning and organisational development initiatives. Draft reviews of the Strategic Community Plan and Workforce Plan were completed, regional advocacy activities remained a significant focus, and important governance projects including disaster recovery planning and asset management implementation continued to advance.

The Capital Program again performed strongly, with the majority of planned projects either completed or substantially advanced. Staff housing developments, tourism infrastructure projects and broader capital works investments continued to support the Shire's strategic objectives for economic development, service delivery and workforce attraction.

While several actions are continuing into 2026–27, these largely reflect the long-term nature of the projects, external approval requirements or deliberate sequencing of major strategic initiatives. Importantly, the organisation concludes the financial year with a strong foundation of completed actions, active projects and clearly defined priorities that will continue to deliver benefits for the Victoria Plains community in the year ahead.

Sean Fletcher

Chief Executive Officer.

Councillor Dashboard – Key Work Plan 2025–26

The Councillor Dashboard provides an overall executive assessment of progress against the 2025–26 Key Work Plan at the conclusion of the financial year. Overall performance demonstrates strong and balanced delivery across all strategic themes, with the majority of actions either completed or substantially progressed, resulting in an overall outcome that reflects effective planning, governance and resource management across the organisation.

Theme	Status				% Complete	Key Focus
	S	D	M	J		
Community	●	●	●	●	85%	Health, access, emergency services
Economy	●	●	●	●	87%	Major projects, precinct planning
Environment	●	●	●	●	88%	Waste, biodiversity, land management
Civic Leadership	●	●	●	●	80%	Governance and compliance
Capital Program	●	●	●	●	92%	Roads, housing, infrastructure

The Capital Program remains the strongest performing area of the Key Work Plan, achieving 92 per cent completion through the delivery of major infrastructure works, housing initiatives and tourism-related projects. Environment (88 per cent) and Economy (87 per cent) also recorded strong results, supported by progress in waste management, biodiversity planning, housing development, economic diversification, tourism and regional advocacy initiatives.

Community outcomes achieved an overall completion rate of 85 per cent, reflecting substantial progress across health, accessibility, emergency services and community development priorities. While a small number of projects remain ongoing, most are advancing in accordance with longer-term implementation schedules or are dependent upon external approvals and funding opportunities.

Civic Leadership achieved 80 per cent completion and reflects the deliberate sequencing of several major corporate planning and governance projects, including the Strategic Community Plan, Workforce Plan and Long-Term Financial Plan reviews. These initiatives represent critical organisational foundations that will continue into 2026–27 and support future decision-making, financial sustainability and service delivery.

Importantly, the June reporting period demonstrates that no strategic theme is materially underperforming and that the majority of actions have either been completed, substantially advanced or appropriately transitioned into the 2026–27 work program. The Shire enters the new financial year with a strong platform for continued delivery of Council's strategic objectives and community outcomes.

Councillor Attention – Carry Forward and Outstanding Actions

This section highlights actions assessed as  Off Track or materially behind their intended delivery timeframe that may warrant Council awareness. In considering these items, it is important to distinguish between actions affected by project sequencing, external approvals, funding availability or strategic rescheduling, and those requiring active intervention.

As at the June 2026 reporting period, the majority of actions previously assessed as Red have either been completed, substantially progressed or transitioned into the 2026–27 work program. The remaining Red items are primarily attributable to external dependencies, heritage approvals, funding constraints or the sequencing of major strategic planning initiatives rather than organisational delivery failure.

Key examples include the SRMP Trails Plan, which remains dependent upon finalisation of the Yued Heritage Agreement, and the Long-Term Financial Plan review, which is linked to completion of the Strategic Community Plan review process. Both projects are proposed to continue during 2026–27.

At the conclusion of the 2025–26 financial year, no action is assessed as requiring urgent remediation or extraordinary Council intervention. Management will continue to monitor carry-forward activities and report progress through the 2026–27 Key Work Plan.

Other Indicators

In the main, actions are currently  On Track (70-99%),  Minor Issues (50-69%), or  Completed (100%).

Amber (Minor Issues) indicates actions that are progressing but subject to timing, sequencing or external dependencies, and remain recoverable within the current planning and resource framework.

Community

Ref	Action	Responsible	Timeframe	%	Status				Update	Risks / Issues	Next Steps
					S	D	M	J			
1.1	Disability Access Inclusion Plan	EHO / CDO	Nov 25 – Jun 26	85%	●	●	●	●	Easy-read docs 70% completed Social Media Campaign completed	Resourcing	Ongoing 26/27
1.2	Aged Friendly Plan – Surveys	CDO	Oct – Dec 25	100%	●	●	●	✓	Analysis – Happy with services, Transport an issue	None	Nil
1.3	Local Health Plan	EHO / CDO	Aug 25 – Jun 26	100%	●	●	●	✓	40 attended the Mogumber Volunteer Afternoon Tea	Timing	Ongoing 26/27
2.1	Community Grant Scheme	CDO	Jul 25 – Apr 26	85%	●	●	●	●	Two acquittals outstanding. Next round open	None	Ongoing 26/27
3.1	SRMP - Trails Plan	CDO	Feb 26 – June 26	20%	●	●	●	●	Waiting on Yued Heritage Agreement	Grant Funding	Sign Heritage Agreement

3.2	SRMP – Weighting Criteria	DCEO/CDO	Jan 26 – Mar 26	100%	●	●	●	✓	Completed	None	Provided at Feb 26 Briefing session. CEO indicated no formal agenda item required as part of the adopted SRMP. Will used for future requests.
4.1	Upgrade Emergency Services Building	CESM / CEO	Jul 25 – Jun 26	75%	●	●	●	●	Changed from new site to upgrade of existing facility	Land tenure	Prepare Proposal
5.1P	Victoria Plains War Memorial	MWS	Oct – Dec 25	100%	●	●	✓	✓	Completed	Contractor availability	Closed
5.2P	Disaster Ready Fund R3	MWS / CDO	Jul 25 – Jun 26	100%	●	●	●	✓	Unsuccessful. Seeking CWSP for Mogumber Bore	Funding	Submit Application 26/27

Economy

Ref	Action	Responsible	Timeframe	%	Status				Update	Risks / Issues	Next Steps
					S	D	M	J			
1.1	Regional Precinct Plan – Calingiri	CEO	Jul 25 – Jun 26	50%	●	●	●	●	Program Closed	Approval timing	Nil
1.2	Regional Precinct Plan – Yued Housing	CEO	Jan 25 – Jun 26	50%	●	●	●	●	Program Closed	Approval timing	Nil
1.3	Continue Water Projects – CWSP	MWS / CDO	Jan 25 – Jun 26	60%	●	●	●	●	Monitoring bores completed: Gillingarra Hall & Gillingarra Glentromie Rd	Delivery sequencing	26/27 Develop Stage 2
1.4	Edmond Street Subdivision (Includes Caravan Park)	CEO / DCEO	Jul 25 – Jun 26	100%	●	●	●	●	Major Trading Undertaking Plan adopted Site works commenced Subdivision approval	Rezoning	26/27 Ministerial planning approval Develop blocks Western Power and

									referred to Minister		Water Utility Connection
1.5	Energy Transition	CEO	Jul 25 – Jun 26	100%	●	●	●	●	SoVP – Community Benefits Pilot Program	Stakeholder alignment	Mogumber Information Session 31 July 2027
2.6	Parking Bays: Mogumber Yarawindah Rd & Yerecoin	MWS/CDO	Jul 25 – Jun 26	100%	●	●	✓	✓	Mogumber Yarawindah deferred – No Funding	Mogumber Yarawindah - Time	Calingiri Project & Mogumber Yarawindah Rd 26/27 Budget
3.1	Roll Out of Tourism Plan	CDO	Nov 25 – Jun 26	80%	●	●	●	●	Members of Northern Valleys Tourism Group, Destination Perth, New Norcia Tourism Awards	None	26/27 CEO undertaking Tourism destination training August 2027 Update pamphlets

3.2	Finish Signage Plan	MWS / CDO	Jan – Oct 25	100%	●	✓	✓	✓	Completed	None	Closed
3.3	Inauguration of NNO3	CEO	Jul 25 – Oct 25	100%	●	✓	✓	✓	Completed	None	Closed
4.1P	Regional Road Safety Program	MWS	Jan 25 – Jun 26	100%	●	●	✓	✓	Completed	Weather	Closed
4.2P	Wheatbelt Secondary Freight Network	MWS	Jul 25 – Jun 26	100%	●	●	●	●	Canberra Advocacy Will continue to look for Federal Blackspot for Calingiri New Norcia Rd	Steering Committee approval	26/27 Support business case
4.3P	Roads to Recovery - Yerecoin SE Rd	MWS	Sep 25 – Dec 25	100%	●	✓	✓	✓	Completed	None	Closed
4.4P	Plant & Equipment Replacement	MWS	Sep 25 – Jun 26	100%	●	✓	✓	✓	Completed	None	CEO Vehicle
4.5P	ESA New Norcia Visitor	CEO	Jul 25 – Mar 26	75%	●	●	●	●	Drainage, car park pavement and fencing	Time	Complete Works

	Precinct Stage 1 - \$350,000										
4.6P	Depot Car Park Shelter	MWS	Oct 25 – 31 Dec	100%	●	●	✓	✓	Completed Nov 25	None	Closed
4.7P	Depot Renovations	MWS	Jan 26 – 30 Jun	100%	●	●	●	✓	Flooring completed	None	Kitchen Completed
4.8P	Greenwind Renewables	CEO	Jul 25 – Jun 26	100%	●	●	●	●	Care and Maintenance next 18 months	SWIS Upgrade	26/27 Community Benefit Pilot Program
4.9P	Caravel Copper Mine - Development & Water Management	CEO	Jul 25 – Jun 26	50%	●	●	●	●	Still waiting on ERD to be released for public comment	Breakdown in relationship	26/27 Make public submission

Environment

Ref	Action	Responsible	Timeframe	%	Status				Update	Risks / Issues	Next Steps
					S	D	M	J			
1.1	Community Waste Workshops	EHO / CDO	Jan – Apr 26	100%	●	●	●	●	Information to Community ongoing	Start delay	Waste Grant July 2026
1.2	Mogumber Landfill Enhancements	MWS	Aug 25 – Jun 26	100%	●	●	●	●	Blocks installed	Construction timing	Closed
1.3	Cemetery Aesthetics	MWS / POHR	Aug – Nov 25	100%	●	✓	✓	✓	Completed	None	Closed
1.4	Improve Sewerage Schemes - Calingiri STED	EHO	Jul 25 – 30 Jun	100%	●	●	●	✓	No expansion required	Construction timing	Improvements to ponds in 26/27 – minimal cost
2.1	Biodiversity Plan Rollout	EHO	Jan 25 – Jun 26	75%	●	●	●	●	Steering meeting on regular basis	Scheduling	26/27 Review of Plan Uni Student Support

2.2	Reserve & Verge Management	BRMC	Jan – Mar 26	66%	●	●	●	●	DPLH deciding on Mogumber treatments	None	Carry funding forward to 26/27
2.3	Water Strategy - Finalise	CDO	Jul 25 – Jun 26	100%	●	●	●	✓	Adopted at May 2026 OCM	Substandard Document	Closed
3.1P	Corella Management	CEO/PEHO/CDO	Jul 25 – Jun 26	75%	●	●	●	●	Coordinated Shoot held	State Approvals	26/27 Alphachloralose Trial
3.2P	Continue advocacy for regional landfill	CEO	Jul 25 – Jun 26	75%	●	●	●	●	Support documents to DWER on hold	DWER Priorities	Carry forward 26/27

Civic Leadership

Ref	Action	Responsible	Timeframe	%	Status				Update	Risks / Issues	Next Steps
					S	D	J	M			
1.1	Regional Advocacy	CEO	Jul 25 – Jun 26	100%	●	●	●	✓	Active participation has continued including Canberra 2026	Capacity	Continue advocacy
1.2	Strategic Community Plan Review	CEO	Sep 25 – Jun 26	80%	●	●	●	●	Draft completed	Scheduling	Finalise 26/27 Draft to be presented August OCM
2.1	Local Laws Review	CEO	Jul – Dec 25	75%	●	●	●	●	Public consultation completed – Nil Response	None	Finalise 26/27
2.2	Review Workforce Plan	CEO	Jan 26 – Jun 26	80%	●	●	●	●	Draft completed	None	Draft to be presented August OCM
2.3	Review of Long Term Financial Plan	DCEO	Nov 25 – Jun 26	30%	●	●	●	●	Template developed	SCP not finished on time	26/27 Populate data

									No further update at 23/03/26		
2.4	Record Keeping Plan Review	RO	Jan 26 – Jun 26	100%	●	●	✓	✓	Deferred to 26/27 and removed from the Budget. A matter of resourcing	None	Closed
2.5	Reg 17 Review	DCEO	Jan – Jun 26	100%	●	●	●	✓	CAR 25	Statutory sign-off	Closed
2.6	Update Finance & Rating Strategy	DCEO	Jan 26 – Jun 26	100%	●	✓	✓	✓	Preparatory work completed Landgate evaluations available in June for incorporation 26/27 Strategy to be implemented 27/28	None	Closed

2.7	Disaster Recovery Plan	DCEO	Jan 26 – Jun 26	100%	●	●	●	✓	Reviewed by SMT Presented to June Briefing Session	Time	Closed
2.8	Implement final Changes to the Review of the Local Government Act	CEO	Jul 25 – Jun 26	75%	●	●	●	●	Council Code of Conduct updated Government put other changes on hold	Legislation timetable	Monitor for implementation: • CEO KPIs • Communication Plan • Council Plan
2.9	Continue implementation of Asset Management Strategy	CEO	Jul 25 – Jun 26	100%	●	●	●	●	Annual Plans developed: Roads, Parks & Gardens and Buildings	Review of SCP	Update Asset Management Strategy
2.10	AI Policy & Strategy	DCEO	Jan – Jun 26	50%	●	●	●	●	Copilot Workshops have continued	Capability	Finish 26/27
3.1P	Admin Storage Facility Improvements	MWS	Jan 26 – Jun 26	50%	●	●	●	●	Works Undertaken	Builder behind schedule	Finish 26/27

Capital Program

Ref	Action	Responsible	Timeframe	%	Status				Update	Risks / Issues	Next Steps
					S	D	M	J			
1P	Capital Works Program	SMT	Jul 25 – Jun 26	100%	●	●	●	✓	Completed	Sequencing	Closed
2P	Staff Housing Development	SMT	Jul 25 – Jun 26	100%	●	●	●	✓	Site works. Finalisation of Subdivision approval and Major Trading undertaking Plan	Build schedule	Ministerial Approval Utilities Approval Blocks completed
3P	ESA Tourism Precinct	SMT	Jul 25 – Jun 26	75%	●	●	●	●	Car Park and Fencing installed. Viewing module nearing completion	Contractor timing	Complete works 26/27

Key Work Plan 2026 - 2027

Interim Plan

Chief Executive Officer's Comments

The Interim 2026–27 Key Work Plan establishes the organisation's priorities for the new financial year and provides a clear framework for delivery across the Community, Economy, Environment, Civic Leadership and Capital Program themes. As this is an interim plan prepared at the commencement of the financial year, many actions are in their establishment or mobilisation phase and are subject to final Budget adoption, procurement processes and project scheduling.

A significant focus during 2026–27 will be addressing workforce housing, land supply and infrastructure investment to support the Shire's long-term growth objectives. Key projects include progression of the Edmond Street Subdivision, staff housing initiatives, advocacy associated with the Wheatbelt Secondary Freight Network, development of the Calingiri Bypass Business Case and delivery of the Calingiri Truck Rest Stop project. These initiatives are intended to strengthen economic resilience, improve connectivity and support future community growth.

The Community and Environment themes will continue to focus on delivering practical outcomes for residents through implementation of the Disability Access and Inclusion Plan, Local Public Health Plan, Community Grant Scheme, emergency services planning, water security initiatives, waste management improvements and environmental stewardship projects. Progressing the Community Benefits Pilot Program and broader energy transition opportunities will also remain important priorities throughout the year.

Within Civic Leadership, considerable effort will be directed towards strengthening the organisation's planning and governance framework. Completion of the Strategic Community Plan review, Workforce Plan review, Long Term Financial Plan review and ongoing implementation of Local Government Act reforms will ensure Council remains well positioned to make informed decisions and maintain long-term financial sustainability. Regional advocacy will also continue to be a major focus as the Shire works collaboratively with neighbouring local governments and regional partners to secure investment and policy outcomes that benefit Victoria Plains and the wider Wheatbelt.

The Capital Program remains a substantial component of the organisation's workload and includes delivery of road, building, housing, tourism and community infrastructure projects. While several projects are carried forward from 2025–26, these works represent a continuation of Council's strategic investment program and are expected to make a significant contribution to community development, service delivery and economic growth during the year ahead.

Overall, the organisation enters the 2026–27 financial year with a clear set of priorities, a strong pipeline of projects and a commitment to delivering outcomes that support Council's strategic objectives and the long-term prosperity of the Victoria Plains community.

Sean Fletcher

Chief Executive Officer.

Councillor Dashboard – Key Work Plan 2026–27

The Councillor Dashboard provides an executive overview of the current status of actions contained within the 2026–27 Key Work Plan and is intended to assist Councillors in monitoring progress against Council's strategic priorities. As this report represents the commencement of the new financial year, the majority of actions remain in their establishment phase, with project schedules, procurement activities, funding arrangements and operational planning currently being finalised.

Theme	Status				% Complete	Key Focus
	S	D	M	J		
Community	●				0%	Health, access, emergency services
Economy	●				10%	Major projects, precinct planning
Environment	●				8%	Waste, biodiversity, water, energy
Civic Leadership	●				38%	Governance and compliance
Capital Program	●				0%	Roads, housing, infrastructure

Several major projects carried forward from 2025–26 are expected to become significant areas of focus during the first half of the financial year. Within the **Community** pillar, attention will be directed towards implementation of the Disability Access and Inclusion Plan, Local Public Health Plan and community facility planning initiatives. Within the **Economy** pillar, priority projects include the Edmond Street Subdivision, workforce housing initiatives, tourism infrastructure projects and ongoing transport advocacy.

The **Environment** pillar will focus on water security initiatives, waste management improvements, environmental stewardship projects and energy transition opportunities. Within **Civic Leadership**, completion of the Strategic Community Plan review, Workforce Plan review and Long-Term Financial Plan review will remain critical organisational priorities. The **Capital Program** will continue to deliver a range of grant-funded infrastructure, housing and community development projects. Progress across these strategic areas will provide an important early indicator of organisational performance and delivery during 2026–27.

At the date of reporting, no action is considered to require extraordinary Council intervention. Where risks have been identified, management has established appropriate

monitoring and mitigation measures and will continue to report progress and emerging issues through future quarterly updates.

Overall, the Dashboard reflects an organisation entering the new financial year with a substantial program of work, clear delivery priorities and a number of strategically important projects requiring sustained management focus throughout 2026–27

Councillor Attention – Carry Forward and Outstanding Actions

● Off Track – The action is not progressing in accordance with the planned timeframe and requires active management to address identified issues, risks or external dependencies. Alternatively, it means there required action is not due to commence.

This section highlights projects and initiatives that will require ongoing management attention during 2026–27 due to external dependencies, statutory approvals, funding requirements or the sequencing of related work programs. At this early stage of the financial year, the majority of actions remain in their commencement, planning or procurement phases and no project is currently assessed as requiring extraordinary Council intervention. Based on the previous year's reporting, many of the carry-forward items represent deliberate continuation of longer-term strategic initiatives rather than unresolved delivery issues.

Particular attention during the coming quarter will be directed towards projects affected by external approval processes, including the Edmond Street Subdivision, workforce housing initiatives, the SRMP Trails Plan and a number of grant-funded infrastructure and environmental projects. Progress on these initiatives will be influenced by factors such as heritage approvals, utility servicing, grant funding outcomes and Government decision-making timeframes.

From a corporate governance perspective, completion of the Strategic Community Plan review, Workforce Plan review and Long-Term Financial Plan review remain important organisational priorities. These projects are closely linked and provide the strategic and financial framework that will guide future Council decision-making and organisational sustainability.

Management has established monitoring and reporting arrangements for all identified carry-forward activities and will continue to update Council on progress, emerging risks and any matters requiring strategic direction through future quarterly Key Work Plan reports. At the date of reporting, no item is considered to present a material risk to achievement of Council's overall strategic objectives

Other Indicators

In the main, actions are currently ● On Track (70-99%), ● Minor Issues (50-69%), or
✅ Completed (100%).

Amber (Minor Issues) indicates actions that are progressing but subject to timing, sequencing or external dependencies, and remain recoverable within the current planning and resource framework.

PUBLIC AGENDA

Community

Ref	Action	Responsible	Timeframe	%	Status				Update	Risks / Issues	Next Steps
					S	D	M	J			
1.1	Disability Access Inclusion Plan	EHO / CDO	Aug 26 – Jun 27	0%					Ongoing	Resourcing	Finish implementation of easy-read docs (70% completed)
1.1	Local Public Health Plan	EHO / CDO	Aug 26 – Jun 27	0%					Ongoing – Support Living Well in the Wheatbelt	Timing	Relevant Events
1.2	Community Grant Scheme	CDO	Jul 25 – Apr 26	0%					Two acquittals outstanding. From 25/26	None	26/27 Round open
1.3	SRMP – Sports Pavilion Upgrade	DCEO	Jul 26 – Dec 26	0%					Nil	Timing	Firm up costs based on concept plans
1.3	SRMP - Trails Plan	CDO	Jan 27 – June 27	0%					Waiting on YAC Heritage Agreement	Grant Funding	Sign Heritage Agreement

									Refresh concept plans	Heritage Agreement	
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PUBLIC AGENDA

Economy

Ref	Action	Responsible	Timeframe	%	Status				Update	Risks / Issues	Next Steps
					S	D	M	J			
2.1	Development Edmond Street Subdivision (Includes Calingiri Caravan Park)	CEO / DCEO / MWS	Jul 26 – Jun 27	30%	●				Subdivision approval referred to Minister	Rezoning	26/27 Develop blocks Western Power and Water Utility Connection
2.1	Construct Houses – Edmond Street	CEO	Jul 26 – Jun 27	0%					Waiting on outcome of RHSP Application	Application rejected	RFQ to build houses
2.1	Plans and Applications to secure HAFF Funding	CEO	26 Jul – Jun 27	0%					AMP-UP & RoeROC have met with Housing Australia	Ineffective Advocacy	New proposal to advocate for Housing policy change in favour of Local Government
2.2	Wheatbelt Secondary	CEO / MWS	Jul 26 – Jun 27	0%					Canberra Advocacy	Canberra Funding	Submission of Business Plan

	Freight Network									Arrangements	
2.2	Road Construction Plan	MWS	Jul 26 – Jun 27	0%					RRSP Application for Piawaning Rd	RRSP Application Rejected Fuel Crisis	RRG Arrange Toodyay Bindi Rd R2R Arrange Yerecoin SE Rd
2.2	Calingiri Bypass Business Case	CEO	Jul 26 – Dec 26	0%					Consultant arranged	Timing	Commence Business Case
2.2	Plant and Equipment Replacement Program	MWS	Jul 26 – Jun 27	0%					Waiting for Budget adoption	Increased Costs	Commence purchases
2.3	Calingiri Truck Rest Stop	MWS	Jul 26 – Jun 27	0%					SLRIP Funding received	Timing	Review construction plan
2.3	Continue Roll Out of Tourism Plan	CDO	Nov 25 – Jun 26	0%					Waiting for Budget adoption	None	CEO undertaking Tourism destination training August 2027

											Update pamphlets
2.3	ESA New Norcia Visitor Precinct Stage 1 - \$350,000	CEO	Jul 25 – Mar 26	75%	●				Drainage, car park pavement and fencing	Time	Complete Works

PUBLIC AGENDA

Environment

Ref	Action	Responsible	Timeframe	%	Status				Update	Risks / Issues	Next Steps
					S	D	M	J			
3.1	Community Waste Workshops	EHO / CDO	Jul 26 – Apr 27	0%					Information to Community ongoing	Funding	Waste Grant July 2026
3.1	Landfill Enhancement - Regional & Remote LGA Enhancements	MWS	Aug 26 – Jun 27	0%					Funding successful for Calingiri, Bolgart & Mogumber	Timing	Commence purchasing
3.1	Continue advocacy for regional landfill	CEO	Jul 26 – Jun 27	0%					Support documents to DWER on hold	DWER Priorities	Review Tamala Park dismantling
3.2	Reserve & Verge Management	BRMC	Aug 26 – Jun 27	0%					Funding carried forward	None	Initiate Plan
3.2	Upgrade Emergency Services Building	CESM / ESO	Aug 26 – Dec 26	0%					St John supports upgrade of existing facility	Nil	Consolidate information for proposal

3.2	Corella Management	CEO/PEHO/CDO	Jul 26 – Jun 27	0%					Northam & Goomalling first site preference	State Approvals	Alphachloralose Trial
3.2	Water Strategy	MWS / CDO	Jul 26 – Jun 27	0%					Seeking CWSP for Mogumber Bore	Funding	Submit Application
3.2	Water Strategy	MWS / CDO	Jul 26 – Dec 26	50%	●				Monitoring bores completed: Gillingarra Hall & Gillingarra Glentromie Rd	Delivery sequencing	Develop Stage 2 – Standpipe, tanks, pipeworks and fittings, MRWA & ARC approvals
3.3	Energy Transition – Community Benefit Fund Plans	CEO	Jul 26 – Apr 27	0%					SoVP – Community Benefits Pilot Program	Stakeholder alignment	Mogumber Information Session 31 July 2027
3.3	Renewables Development	CEO	Jul 26 – Jan 28	0%					Greenwind Care and Maintenance next 18 months	SWIS Upgrade	Community Benefit Pilot Program

3.4	Mining & Resource Exploration	CEO	Jul 25 – Jun 26	50%	●				Caravel Copper Mine - Development & Water Management Arranging next meeting	Breakdown in relationship	Still waiting on ERD to be released for public comment
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PUBLIC AGENDA

Civic Leadership

Ref	Action	Responsible	Timeframe	%	Status				Update	Risks / Issues	Next Steps
					S	D	J	M			
4.1	Strategic Community Plan Review	CEO	Jul 26 – Sep 26	80%	●				Draft completed	Scheduling	Draft to be presented to: Community Reference Panel August OCM
4.1	Regional Advocacy	CEO	Jul 26 – Jun 27	0%					Active participation has continued including Canberra 2026	Capacity	Continue regional participation and wider advocacy
4.3	Implement final Changes to the Review of the Local Government Act	CEO	Jul 26 – Jun 27	0%					Council Code of Conduct updated Government put other changes on hold	Legislation timetable	Monitor for implementation: • CEO KPIs • Communication Plan • Council Plan

4.3	Record Keeping Plan Review	DCEO	Jul 26 – Mar 27	0%							
4.3	Local Laws Review	CEO	Jul – Dec 25	75%	●						
4.3	Rates and Revenue Policy	DCEO	Jul 25 – Sep 26	50%	●						
4.3	Review of Long Term Financial Plan	DCEO	Nov 25 – Jun 26	30%	●				Template developed		
4.3	Review Workforce Plan	CEO	Jul 26 – Sep 26	80%	●				Draft reviewed	Council Plan adoption	Present to August OCM
4.3	AI Policy & Strategy	DCEO	Jul 26 – Dec 26	50%	●				Copilot Workshops have continued	Capability	Draft Policy
4.3	Admin Storage Facility Improvements	MWS	Jul 26 – Aug 26	50%	●				Roller doors, Patterning, CEO Carport	Builder behind schedule	Finish July 26

Summary of Capital Program

Ref	Action	Responsible	Timeframe	%	Status				Update	Risks / Issues	Next Steps
					S	D	M	J			
1P	Capital Works Program: - Roads - Buildings - Parks and Gardens	SMT	Jul 26 – Jun 27	0%					Subject to Budget Adoption	Sequencing	See
2P	Staff Housing Development	SMT	Jul 26 – Jun 27	0%					Carried Forward 25/26	Build schedule	See
3P	Calingiri Caravan Park	SMT	Jul 26 – Jun 27	0%					Carried Forward 25/26	Build schedule	See
4P	ESA Tourism Precinct – Stage 1	SMT	Jul 26 – Jun 27	75%					Carried Forward 25/26	Contractor timing	See

Notes on Supporting Plans

- The Aged Friendly Plan outcomes are captured in the new Council Plan
- Maintain and Extend the Footpath Program is part of the Capital Program
- The Asset Management Strategy

CAPITAL PROGRAM 26-27 GRANT FUNDING

	Capital Cost	26-27 Funding	Restricted Funds	Shire	Funding Body
Yerecoin Sth East Rd	654,717	654,717			R2R
Staff Housing Development HSP2	4,210,223	1,368,757	2,841,466	-	HSP2
Staff Housing Development HSP1	27,000	27,000			HSP1
Emergency Fuel Tank	5,000			5,000	
Plant Replacement	853,000	293,500		559,500	
Regional Housing (RHSP)	3,200,000	3,200,000		-	State Govt
Mogumber Bore CWSP	65,000	45,500		19,500	DWER
Gillingarra Emergency Water CWSP	86,180	60,326		25,854	DWER
Gillingarra Community Water CWSP	90,014	61,840		28,174	DWER
Gillingarra Truckfill CWSP	111,279	72,430		38,849	DWER
Landfill Site - Transfer Stations x 3	402,690	268,460		134,230	RRLGA
Truck Parking Bay - Calingiri	320,000	256,000		64,000	HVRA
ESA Tourism Development	183,012	50,000	133,012	-	State Govt
RRSP - WHW Rd Costs	3,478,283	3,478,283		-	MRWA
Toodyay - Bindi Bindi Rd Nth (RRG)	450,045	299,730	-	150,315	MRWA

14,136,443 10,136,542 2,974,478 1,025,422

TOTAL 14,181,443

45,000

100% Municipal Funded

Calingiri Sportsclub 25,000

Footpaths 20,000

45,000

Municipal Funding

1,070,422

target

700,000

370,422

Reserve	Opening Balance 1/07/2026	Transfer From Budget 26/27	Interest Received Budget 26/27	Transfer To Budget 26/27		Closing Balance Budget 26/27
Employee Entitlements	5,001		165	20,000		25,166
Plant	28,567		942	93,588		123,097
Housing	149,093		4,917			154,010
Sewerage Scheme - Calingiri	55,247	(6,000)	1,822			51,069
Refuse Site	281,323	(134,230)	9,278			156,371
Building Maintenance	2,791	-	92			2,883
Infrastructure	102,549		3,382			105,931
Gymnasium	8,432		278			8,710
Sewerage Scheme - Yerecoin	26,219		865			27,084
Unallocated Monies	7,855	-	259			8,114
Town Planning Scheme				5,000		5,000
Total	667,077	(140,230)	22,000	118,588		667,435

9.7 Proposed Bushfire Risk Management Plan 2026 -2031 (Inclusive)

File Reference	
Report Date	13/07/2026
Applicant/Proponent	Council
Officer Disclosure of Interest	State Hazard Plan for Fire and State Emergency Management Policy 2.9 Management of Emergency Risks
Previous Meeting Reference	
Prepared by	Mikayla James, CESM
Senior Officer	Sean Fletcher, CEO
Authorised by	
Attachments	Bushfire Risk Management Plan 2026 – 2031 – Page 144

PURPOSE

To accept and formally endorse the proposed Bushfire Risk Management Plan for 2026 – 2031 inclusive.

BACKGROUND

The Bushfire Risk Management (BRM) Planning program is a state-wide program led by the Department of Fire and Emergency Services (DFES) to support local governments to develop and implement an integrated BRM planning framework in Western Australia for their local area. The program aims to support relevant agencies in their responsibilities under the relevant legislation surrounding bushfire risk and management in high-risk areas.

The plan aims to reduce bushfire risks across local government areas by identifying assets at risk and assigning treatment options that are best suited to the local community and environment, following guidelines and recommendations made by *A Shared Responsibility: The Report of the Perth Hills Bushfire February 2011 Review* (the Keelty Report).

This plan has been developed in consultation with the Bushfire Risk Mitigation Coordinator position and relevant stakeholders within the Shire of Victoria Plains. This updated plan replaces the one set to lapse later in the year.

COMMENT

Council have already received a copy of the draft BRMP at the June 2026 briefing session and have been asked for comment. As no changes or comments have been received; the document is now at the stage for endorsement by council.

To get to this stage, the document has already been reviewed and endorsed by the state bushfire risk management branch. The document will be required to be reviewed at the two-year mark, to ensure any changes to the guidelines or best practices are aptly reflected in the BRMP. This is a process overseen by the local government.

CONSULTATION

Mr Sean Fletcher, Chief Executive Officer

Mr Colin Ashe, Deputy Chief Executive Officer

Ms Chantal Bell, Bushfire Risk Mitigation Coordinator
 Mr Jack Van Voorst, Emergency Management Officer
 Mr Gavin Halligan, Chief Bushfire Control Officer
 Council Briefing Session – June 2026

And all relevant stakeholders Ms Bell consulted during the drafting process.

STATUTORY CONTEXT

AS/NZS ISO 31000:2009 Risk management - Principles and guidelines

State Hazard Plan – Fire

State Emergency Management Policy 2.9 Management of Emergency Risks

CORPORATE CONTEXT

Strategic Business Plan/Corporate Business Plan

STRATEGIC PRIORITIES	WE KNOW WE ARE SUCCEEDING WHEN
1. COMMUNITY	
1.4 Support emergency services planning, risk mitigation, response and recovery	We collaboratively plan service delivery and respond to emergency situations (LEMC)
	Emergency service volunteers are <u>supported</u> and the community understands how to respond to emergencies / natural disasters

STRATEGIC PRIORITIES	WE KNOW WE ARE SUCCEEDING WHEN
3. ENVIRONMENT	
3.2 Conservation of our natural environment and resources	Responsive and a high standard of Ranger services
	Nature reserves in our control are managed and protected
	Shire water resources are <u>efficient</u> , equitable and we <u>advocate for</u> improvements in the network

Strategic Priority 1.4 and 3.2 are relevant to the BRMP as this document goes on to support the wider firefighting and mitigation efforts within the Shire and community; for both privately owned land, and land under the Shire's control; increasing the communities understanding of bushfire, the risk, and ways in which they can stay safe, and better prepare themselves, and their property.

Delegation

- Nil

Policy Implications

This document will form its own policy as to how mitigation will be actioned within the Shire of Victoria Plains, as outlined within the BRMP.

Other Corporate Document

Nil

Risk Analysis

Consequence	Consequence Rating:	Likelihood Rating:	Risk Rating	Risk Acceptance/ Controls	Mitigation and Outcome
Environmental Bushfire event impact people, property, native habitat	Moderate (3) Contained, reversible impact managed by external agencies	Possible (3) The event should occur at some time (20% chance) At least once in 3 years.	Moderate (9) Monitor	Operational Manager Risk acceptable with adequate controls, managed by specific procedures and subject to semi-annual monitoring.	Through the respective policies, procedures, documentation and VBFB management, bushfire risk management can be monitored and actioned appropriately to ensure risk to community and critical infrastructure remains at the lowest possible level.

FINANCIAL IMPLICATIONS

There are no known meaningful financial implications related to this matter in excess of officer time and minor administrative cost. This document was prepared through the shared BRMC position with Gingin over the 2025/2026 financial year. There are no expected costs going forward to maintain and implement this document outside of regular officer time.

VOTING REQUIREMENTS

Absolute majority required: Yes

Officer Recommendation

That the Shire of Victoria Plains Council **ACCEPT** and **ENDORSE** the *Shire of Victoria Plains' Bushfire Risk Management Plan 2026 – 2031* document.

For ____ / Against ____

Shire of Victoria Plains

Bushfire Risk Management Plan

2026-2028



PUBLIC AGENDA

Office of Bushfire Risk Management Bushfire Risk
Management (BRM Plan) endorsed XX Month 20XX

Local Government Council BRM Plan approval XX
Month 20XX

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PUBLIC AGENDA

Document control

Document name	Bushfire Risk Management Plan	Current version	2.0
Document owner	Chief Executive Officer, Shire of Victoria		
Document location	Shire of Victoria Plains, 28 Cavell Street, CALINGIRI WA 6569		
Issue date	DD/MM/YYYY	Next review date	DD/MM/YYYY

Document endorsements

This Bushfire Risk Management Plan has been endorsed by the Office of Bushfire Risk Management as consistent with the standards detailed in the *Guidelines for Preparing a Bushfire Risk Management Plan 2024*.

The approval of the Bushfire Risk Management Plan by the Shire of Victoria Plains Council signifies support of the plan's implementation and commitment to working with risk owners to manage bushfire risk. Approval does not signify acceptance of responsibility for risk, treatments, or outcomes on land that is not managed by the Shire of Victoria Plains.

Local Government	Representative	Signature	Date
Shire of Victoria Plains	Chief Executive Officer		

Amendment History

Version	Date	Author	Amendment
1	13/10/2020	David Wilson	Document developed and endorsed by OBRM.
2	09/12/2025	Chantal Bell	Full re-write of document for OBRM endorsement and conversion to new template.

Publication information

Wherever a third party holds copyright in material presented in this publication, the copyright remains with that party. Their permission may be required to use the material.

Privacy and Release of Information

Information captured through the Bushfire Risk Management System (BRMS) includes data that is considered sensitive, such as the location of culturally and environmentally significant sites, land ownership details and risk information.

The Chief Executive Officer is to be consulted prior to public release of any data relating to the Shire's Bushfire Risk Management Plan.

PUBLIC AGENDA

Chapter 1 Introduction

1.1. Background

This Bushfire Risk Management (BRM) Plan provides contextual information to inform a structured approach to identifying, assessing, prioritising, monitoring and treating bushfire risk. The BRM Plan has been prepared by the Shire of Victoria Plains (SoVP), encompasses all land within the Shire of Victoria Plains and has been written on behalf of all stakeholders within that area. The BRM Plan is informed by consultation and communication with land and asset managers that has occurred throughout its development to ensure an informed and collaborative approach to managing bushfire risk.

The BRM plan has been prepared with due consideration of the requirements stated in the *Guidelines for Preparing a Bushfire Risk Management Plan* (the Guidelines) published by the Office of Bushfire Risk Management (OBRM) including the principles described in *ISO 31000:2018 Risk Management*.

1.2. Objective of the Bushfire Risk Management planning program

The BRM planning program supports local governments to reduce the threat posed by bushfire. The Shire of Victoria Plains BRM Plan will contribute to achieving the objective of the BRM program by:

- Guiding and coordinating a cross-tenure, multi-stakeholder approach to BRM planning.
- Facilitating the effective use of the financial and physical resources available for BRM activities.
- Supporting integration between risk owners, strategic objectives and tactical outcomes.
- Documenting processes used to monitor and review the implementation of treatments to ensure risk is managed to an acceptable level.

1.3. Legislation, policy and standards

Legislation, policy and standards that were applied in the development of this BRM Plan can be found in the Bushfire Risk Management Planning Handbook – Appendix 1 – Summary of Related Legislation, Policy and Guidelines.

Additional references relevant to the development and implementation of the BRM Plan are listed below:

- Integrated Strategic Plan and Corporate Business Plan 2022 – 2032
- Shire of Victoria Plains Annual Report 2024 – 2025
- Shire of Victoria Plains Local Heritage Survey 2025
- Shire of Victoria Plains Bushfire Operating Procedures 2024
- Shire of Victoria Plains Business Continuity Plan – 2022 to date
- Shire of Victoria Plains Local Emergency Management Arrangements 2024 – 2029
- Shire of Victoria Plains Firebreak and Fuel Hazard Reduction Notice

- *Shire of Victoria Plains Bridge Inventory*
- *Shire of Victoria Plains Bio-diversity Plan 2025*
- *Shire of Victoria Plains Economic Development Strategy*

PUBLIC AGENDA

Chapter 2 The risk management process

The BRM planning process is a cycle of understanding the context and assessing and treating risks. Each of these steps is informed by communication and consultation and supported by monitoring and review. The three products produced during the BRM planning process are the BRM Plan, Asset Risk Register and Treatment Schedule.

Further details on the guiding principles and process for the development of this plan can be found in Chapter 2 of the Guidelines.

2.1. Roles and responsibilities

The roles and responsibilities of the key stakeholders involved in the development of the BRM Plan are outlined in Table 1.

Table 1 Roles and Responsibilities in the Bushfire Risk Management (BRM) Planning Process

Stakeholder	Roles and responsibilities
Local government	• Custodian of the BRM Plan. • Coordinate the development and ongoing review of the BRM Plan. • Undertake bushfire risk assessment of local government area. • Submit the draft BRM Plan to OBRM for review and endorsement. • Develop and implement a Treatment Schedule for local government managed land. • Encourage risk owners to treat identified risks. • Communicate the plan to the community
DFES	• Contribute to the development and implementation of the BRM Plan. • Facilitate involvement of state and federal government agencies in the BRM planning process. • Undertake treatments on unmanaged reserves and unallocated Crown land within gazetted town sites. • By agreement, implement treatment strategies for other land managers. • Endorse BRM Plans consistent with the Guidelines, BRM Program and dynamic risk environment. • Administer the Mitigation Activity Fund Grants Program.
Department of Biodiversity, Conservation and Attractions (DBCA)	• Contribute to the development of the BRM Plan. • Implement their treatment program on DBCA managed land. • Provide advice on environmental assets and appropriate treatment strategies for their protection.
Department of Planning, Lands and Heritage	• Identify managed assets. • Provide advice on management of Aboriginal Cultural Heritage.

Stakeholder	Roles and responsibilities
Other State and Commonwealth Government agencies and public utilities	- Identify managed assets. - Provide advice on current risk treatment programs. - Contribute to the development of BRM Plans. - Undertake treatments on lands they manage.
Corporations and private landowners	- Identify managed assets. - Provide advice on current risk treatment programs. - Undertake treatments on lands they manage.

2.2. Stakeholder engagement

Engagement with stakeholders during the development, implementation and review of the BRM Plan ensures planning is based on comprehensive information and considers the values and objectives of the entire community.

The following table identifies key stakeholders in the BRM planning process. These are stakeholders that are identified as having a significant role or interest in the planning process or are likely to be significantly impacted by the outcomes.

Table 2 Key stakeholders identified in the BRM planning process for the Shire of Victoria Plains.

Stakeholder	Role or interest	Level of impact of outcomes	Level of engagement
Shire of Victoria Plains	Significant role in plan and treatment development, implementation and review. Responsible for treatments as a landowner/manager.	High	Inform, consult, involve, collaborate and empower
Department of Fire and Emergency Services	Significant role in plan and treatment development, implementation and review. Responsible for treatments as a land manager on behalf of DPLH. Support role in other treatment Implementation.	High	Inform, consult, involve and collaborate
Department of Biodiversity, Conservation and Attractions	Significant role in plan and treatment development, implementation and review. Responsible for treatments as a landowner/manager	High	Inform, consult, involve, collaborate and empower
Chief Bushfire Control Officer, Bushfire Brigades and Emergency Service Volunteers	Significant role in plan and treatment development, implementation and review.	High	Inform, consult, involve, collaborate and empower
Bushfire Advisory Committee, District Operations Advisory Committee & Local	Role in plan development, implementation and review.	High	Inform, consult, involve, collaborate

Emergency Management Committee			
Private Landowners	Role in plan and treatment development, implementation and review. May have responsibilities for treatments as landowners/managers.	High	Inform, consult, involve, collaborate and empower
Traditional Owners	Role in plan and treatment development, implementation and review.	Medium	Inform, consult and involve
Service Providers	Role in plan and treatment development, implementation and review. Responsible for treatments as a landowner/manager. Critical infrastructure interest.	Medium	Inform, consult, involve, collaborate and empower
Department of Planning Lands and Heritage, Landcorp and Landgate	Role in plan and treatment development, implementation and review.	Medium	Inform, consult, involve, collaborate and empower
ARC Infrastructure	Role in plan and treatment development, implementation and review.	Medium	Inform, consult, involve, collaborate and empower
Landcare and Local Community Interest Groups	Role in plan and treatment development, implementation and review.	Medium	Inform, consult and involve
Shire of Victoria Plains Community	Role in plan implementation and review.	Low	Inform and consult

Chapter 3 Establishing the context

Strategic and corporate framework

The BRM Plan is an integral component of the Shire of Victoria Plain's approach to safeguarding community wellbeing and ensuring environmental sustainability. The plan aligns with the SoVP's Strategic Community Plan and Corporate Business Plan, developed under the Integrated Planning and Reporting Framework. These documents articulate the SoVP's vision and priorities, which include protecting life, property, and critical infrastructure, and fostering resilient communities.

Bushfire risk management contributes directly to the achievement of strategic outcomes within community wellbeing and environmental protection and sustainability, and the preservation of cultural and heritage values. Whilst the Strategic Community Plan does not reference the BRM Plan explicitly, its objectives – specifically enhancing emergency preparedness and protecting natural assets – are supported through BRM planning and implementation. The Corporate Business Plan translates these priorities into actionable projects, ensuring that bushfire risk mitigation is embedded in operational delivery.

Responsibility for the BRM Planning process rests with the Chief Executive Officer (CEO), who ensures alignment with corporate objectives. The Community and Emergency Services Manager (CESM) leads the development, implementation, and monitoring, of the BRM Plan, which ensures appropriate risk identification, treatment planning, and community engagement.

Successful implementation is supported by established governance structures, including the Local Emergency Management Committee (LEMC) and the Bushfire Advisory Committee (BFAC). The LEMC, comprising multi-agency representation, provides a consultative forum and oversees the Local Emergency Management Arrangements (LEMA), which identify bushfire as a

high-risk hazard within the SoVP's risk register. The BFAC, with extensive bushfire skills and knowledge, plays a critical role in guiding and supporting BRM Plan implementation and will remain a key stakeholder throughout its review and delivery.

Collaboration with private landowners, state and federal agencies, and support from Department of Fire and Emergency Services (DFES) and Department of Biodiversity, Conservation, and Attractions (DBCA) regional programs, further ensures a coordinated and comprehensive approach to bushfire risk reduction across all land tenures.

The BRM Plan helps to address the following key objectives from the Shire of Victoria Plains Integrated Strategic Plan 2022-2032¹.

ASPIRATION 1 - COMMUNITY

1.4 Support emergency services planning, risk mitigation, response and recovery



ASPIRATION 2 - ECONOMY

2.2 Safe and efficient transport network enables economic growth



ASPIRATION 3 - ENVIRONMENT

3.2 Conservation of our natural environment and resources



ASPIRATION 4 - CIVIC LEADERSHIP

4.3 Proactive and well governed Shire

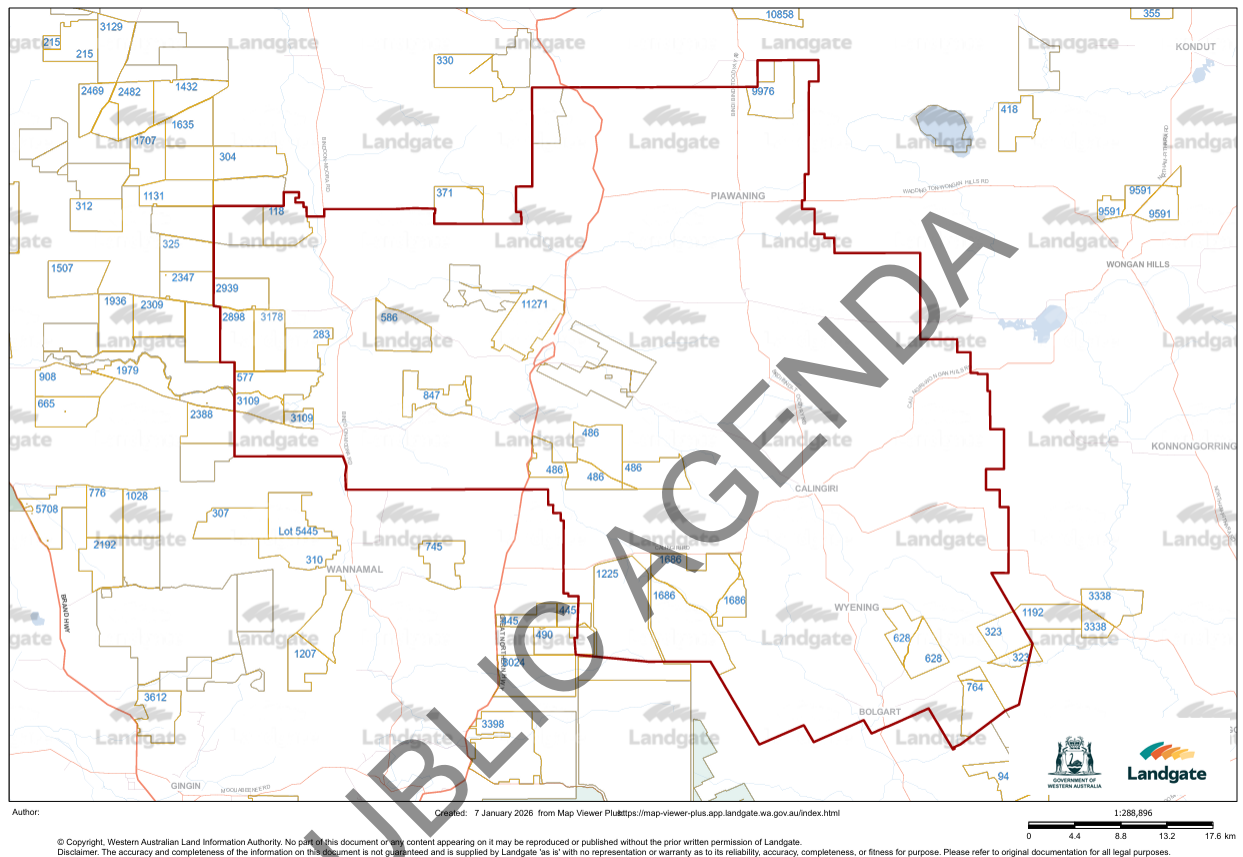


¹ Shire of Victoria Plains Integrated Strategic Plan 2022-2032

Land use and tenure

The Shire of Victoria Plains is located within the Wheatbelt region of Western Australia, approximately 160 kilometres north of Perth, and spans an area of 255,101.3 hectares². It comprises the inland townsites of Calingiri, Bolgart, Piawaning, Yerecoin, New Norcia, Mogumber, and Gillingarra, and is bounded by the Shires of Gingin, Dandaragan, Moora, Wongan-Ballidu, Goomalling, Chittering, and Toodyay.

Figure 1 Shire of Victoria Plains, Landgate Boundary



Land use is predominantly agricultural, with broadacre farming accounting for approximately 99.18% of land tenure, and 74% of the SoVP classified as arable land³. Agricultural holdings are largely family-owned, with few residential parcels. Loss of a single agricultural property can have significant economic and social impacts.

² Australian Bureau of Statistics – 2021 Census

³ Australian Bureau of Statistics – 2021 Census

Table 3 Summary of Agricultural Commodities

Description of Agricultural Commodity	Total
Meat cattle – total (no.)	2,952.9
Sheep and lambs – total (no.)	101,768.8
Pigs – total (no.)	2,363.1
Meat chickens – total (no.)	19.2
Broadacre crops – total area (ha)	139,728.1
Vegetables – total area (ha)	0.2
Orchid fruit trees and nut trees (produce intended for sale) – total area (ha)	151
Area of Holding – total area (ha)	235,899.4

Source: Australian Bureau of Statistics – 2021 Census

The SoVP has approximately 242.8 kilometres of sealed roads and over 581.2 kilometres of unsealed roads⁴, with key transport routes including the Wongan Hills-Calingiri Road, which is a Priority A arterial route under the Wheatbelt Regional Road Development Strategy. These corridors are critical for freight, farm machinery, and emergency access, making their protection a priority in bushfire planning.

Townsites contain a mix of older housing stock, with 397 of 407 dwellings identified in the 2016 Census as being built prior to 1980, with 314 predicted to containing asbestos⁵. Properties vary significantly in bushfire preparedness, creating differing levels of risk across the SoVP. Fires can move across multiple tenures, and ember attacks poses a particular threat to inland townsites, reinforcing the importance of Asset Protection Zones (APZ) and Hazard Separation Zones around structures.

Unallocated Crown Land (UCL) and Unmanaged Reserves (MR) constitute less than 0.1%⁶ of total land tenure but present a significant bushfire risk to adjacent townsites. UCL and UMR within townsites are managed by DFES, whilst those outside are managed by DBCA under a memorandum of understanding.

Areas of cultural and environmental significance, including New Norcia's heritage-listed monastic precinct, require tailored treatment strategies and consultation with heritage and conservation agencies.

Challenges include varying levels of property preparedness, constraints on mitigation in heritage and conservation areas, and the need for strong collaboration between stakeholders. Community-led initiatives such as neighbour networks, phone trees, and social media coordination – demonstrated during the Mogumber fire in 2019 and again in 2025 – along with self-sufficiency measures on rural properties (e.g., firefighting equipment and water sources) enhance resilience and support the implementation of the BRM Plan.

⁴ Shire of Victoria Plains Annual Report 2024 – 2025

⁵ Australian Bureau of Statistics – 2021 Census

⁶ Landgate

Table 4 Summary of land management responsibilities within the Shire of Victoria Plains

Land Manager	Hectares	Local Government Area (%)
Private (<i>predominantly agricultural holdings</i>)	254,871	99.18
Department of Biodiversity, Conservation, and Attractions	1341.50	0.522
Water Corporation	254.96	0.099
Shire of Victoria Plains	216.38	0.084
Department of Planning, Lands, and Heritage	178.51	0.069
Department of Water and Environmental Regulation	89.72	0.035
Department of Education	8.43	0.003
Public Transport Authority	7.33	0.003
Main Roads	5.66	0.002
Total	256,973.49	100%

Source: Landgate

Community demographics and values

The current estimated population within the Shire of Victoria Plains is 802 people⁷, according to the Australian Bureau of Statistics 2021 Census, which shows a decline in population from 910 people in the 2016 Census⁸.

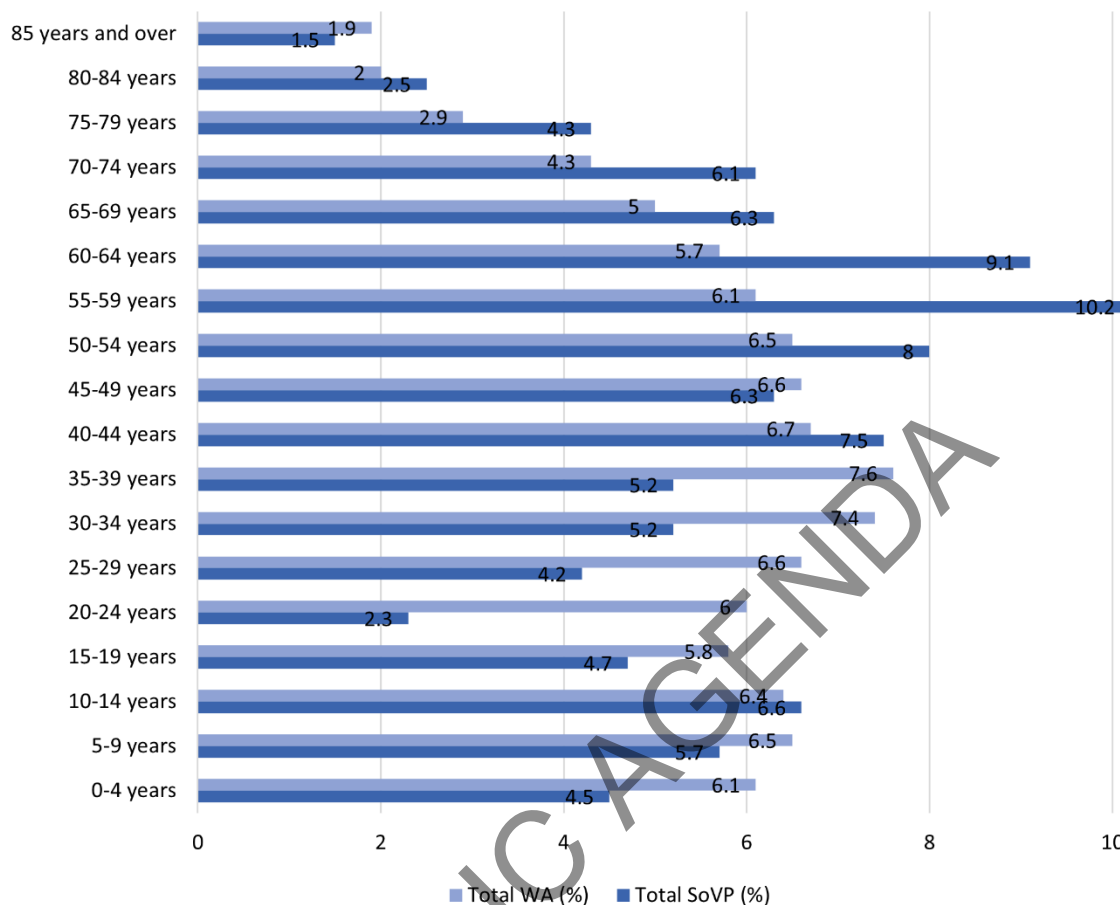
The chart below illustrates the population distribution across the Shire of Victoria Plains by age. The median age in the SoVP is 48 years – 10 years higher than the Western Australian median. Notably, the proportion of residents aged 50 to 79 is significantly higher compared to both Western Australia and Australia overall. Conversely, the 35-39 age group is underrepresented relative to state averages⁹. This age bracket typically provides a substantial share of emergency services volunteers, making the lower numbers directly impact the availability of bushfire volunteers.

⁷ Australian Bureau of Statistics – 2021 Census

⁸ Australian Bureau of Statistics – 2016 Census

⁹ Australian Bureau of Statistics – 2021 Census

Figure 2 Population distribution across the Shire of Victoria Plains compared with Western Australia, by age



Source: Australian Bureau of Statistics – 2021 Census

The demographics of the SoVP present several challenges for fire management, particularly in relation to age-related vulnerable groups and individuals affected by long-term health conditions or disabilities. These factors require careful consideration when planning for prevention, preparedness, response, and recovery.

Approximately 37.5 percent of the population falls within age-related vulnerable groups, defined as those under 14 years of age or over 65 years. Nearly half of this group is under 14, suggesting that a school-based fire awareness program could play an important role in increasing bushfire awareness and strengthening the Shire's volunteer firefighting capability. Children often influence family behaviour, which can lead to improved awareness across the broader community.

Those over 65 account for 20.7 percent of the total population. This group is particularly vulnerable during fire events due to a potentially reduced capacity to defend property or themselves. They are also less likely to engage with social media or technology-driven emergency alerts and may face challenges evacuating promptly. Additional consideration for this group is essential to ensure their needs are addressed in fire management planning, communication during emergencies, community education, and mitigation works. The SoVP

Strategic Community Plan 2017–2027 identifies supporting an aging population as a strategic objective within the Community Wellbeing focus area¹⁰.

The prevalence of long-term health conditions and disability within the SoVP introduces additional complexities for fire management planning. These factors can significantly influence the community's capacity to prepare for, respond to, and recover from bushfire events.

According to the 2021 Census, 45.4 percent of the population in the SoVP lives with at least one long-term health condition. Common conditions include arthritis (9.4 percent), asthma (8.1 percent), diabetes (6.5 percent), and mental health conditions such as depression or anxiety (6.8 percent). These conditions may limit physical capacity, mobility, and resilience during emergencies, increasing vulnerability during bushfire events.

Disability is also a critical consideration, with 16.6 percent of the population identifying as having a disability. Of these, 4.3 percent experience profound or severe core activity limitations, and 11.2 percent have moderate or mild limitations. Many individuals require assistance with household chores, meal preparation, property maintenance, or personal care, and 4.4 percent need help with private transport. These limitations can hinder timely evacuation and reduce the ability to implement property-level mitigation measures.

Addressing these vulnerabilities requires targeted strategies within fire management planning, including tailored communication, accessible emergency alerts, and community support mechanisms. The integration of these considerations into prevention, preparedness, response, and recovery activities is essential to ensure the safety and wellbeing of all residents.

Table 5 Long-Term Health Conditions within the Shire of Victoria Plains

Description of Health Condition	Percentage of Population
Arthritis	9.4
Asthma	8.1
Cancer (including remission)	2.4
Diabetes (excluding gestational diabetes)	6.5
Heart disease (including heart attack or angina)	4
Mental health conditions (including depression or anxiety)	6.8
Stroke	1.3
Other long-term health condition(s)	5.1
No long-term health condition(s)	54.6
Total percentage with long-term health condition	45.4

Source: Australian Bureau of Statistics – 2021 Census

¹⁰ Shire of Victoria Plains Strategic Community Plan 2017-27

Table 6 Disability Characteristics of Population within the Shire of Victoria Plains

Description of Disability	Percentage of Population
Persons with disability	16.6
Persons with profound or severe core activity limitation	4.3
Persons with moderate or mild core activity limitation	11.2
Persons with disability (aged 15 or over) who have difficulty or need assistance with household chores, meal preparation, or property maintenance	7
Persons with disability who need assistance or have difficulty with personal/health care	9.2
Persons with disability aged 16 years or over who need assistance or have difficulty with private transport	4.4

Source: Australian Bureau of Statistics – 2021 Census

The Shire of Victoria Plains attracts visitors and itinerant workers throughout the year, creating unique challenges for bushfire management. Recreational visitors are drawn to the region's rural charm, natural landscapes, and opportunities for camping, hiking, and exploring heritage sites. Seasonal events and the appeal of country living also contribute to steady visitor numbers.

In addition to tourists, the SoVP hosts itinerant workers who support the agricultural industry during peak operational periods. Seeding typically occurs in autumn (April to June), harvesting in late spring and early summer (November to January), and sheep shearing generally peaks in late winter and spring (August to October). These periods see an influx of workers who may be unfamiliar with local conditions and bushfire risks.

Several challenges arise from the presence of these groups in the context of bushfire management. Visitors and itinerant workers are often disconnected from local networks and may not receive information shared through community channels or monitor local social media. They may also lack awareness of bushfire risks, leading to unsafe practices such as lighting campfires during restricted periods or failing to manage campfires appropriately. Additionally, unfamiliarity with local road networks can complicate evacuation during emergencies.

To mitigate these risks, targeted community education programs should include strategies for reaching recreational visitors and seasonal workers. This may involve clear signage at popular camping areas, information packs for agricultural contractors, and collaboration with local businesses and accommodation providers to distribute bushfire safety messages.

Cultural heritage

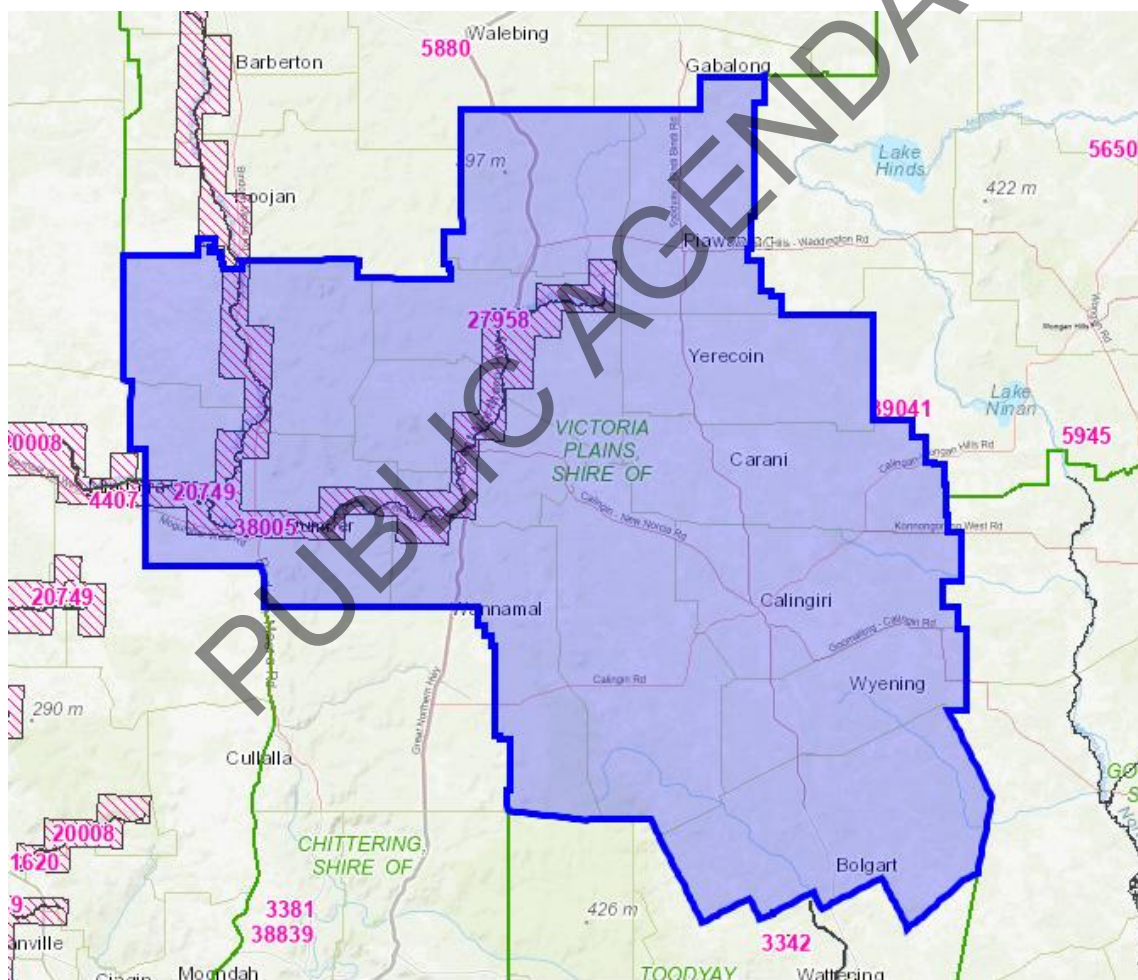
The Shire of Victoria Plains is situated on land within or adjacent to the Ballardong People Indigenous Land Use Agreement, and the Yued Indigenous Land Use Agreement¹¹. The Shire of Victoria Plains formally recognises the Yued Noongar People as important stakeholders in the

¹¹ Aboriginal Cultural Heritage Inquiry System

There are five registered Aboriginal Heritage Sites in the Shire of Vicotria Plains protected under legislation with a further 16 lodged for assessment¹². There are, however, other sites that likely exist that are not currently recorded. The five registered Aboriginal Heritage Sites are listed below:

- Gingin Brook Waggyt Site
- Moore River Waggyt
- Chandala Brook
- Noondagoonda Pool
- Mogumber Reserve

Figure 3 Registered Aboriginal Cultural Heritage Sites within the Shire of Victoria Plains



The significance of these sites primarily relates to camp sites across the landscape used on their travels, creation and dreaming narrative, hunting places and fish traps, plant resource, water

¹² Aboriginal Cultural Heritage Inquiry System

sources, ritual and ceremonial, and historical¹³. Extracts from the Aboriginal Cultural Heritage Inquiry System can be found in Appendix A – Cultural Heritage.

The *Aboriginal Heritage Act 1972* requires that sites with importance to Aboriginal people are protected from harm or destruction. Registered Aboriginal Cultural Heritage sites and Protected Areas are shown in the [Aboriginal Cultural Heritage Inquiry System \(ACHIS\)](#). This system will be consulted and appropriate approvals obtained when planning bushfire mitigation activities.

The SoVP has engaged the Yued Aboriginal Corporation in the past and has sought their input to both understand the cultural significance of potential treatment sites, but also their involvement in the bushfire risk mitigation process. This has involved having a Yued Elder and their rangers present during mechanical works and prescribed burns. The SoVP will continue to build a strong relationship with the Yued Aboriginal Corporation and Yued Elders.

In addition to Aboriginal Cultural Heritage, there are 107 local heritage places recorded in the Shire of Victoria Plains’ Local Heritage Survey 2025, including New Norcia, Australia’s only monastic town. Founded in 1827 by Benedictine monks, New Norcia is of nationwide cultural significance for its unique heritage architecture, deep religious history, and its role as a centre for spirituality and education in Western Australia.

Economic activities and industry

The predominant industry within the Shire of Victoria Plains is agriculture, with grain-sheep and grain-beef cattle farming, broadacre grain production, specialised sheep farming, and agricultural; product wholesaling, representing the primary sources of employment in the region, followed by primary education¹⁴. Collectively, agricultural commodities contribute approximately \$241.6 million to the local economy (table 6 refers).

Table 7 Gross Value of Agricultural Production within the Shire of Victoria Plains

Description of Agricultural Commodity	Gross Value (\$m)
Agricultural production	123.1
Crops	111.1
Livestock slaughtered and other disposals	7.4
Total	

Source: Australian Bureau of Statistics – 2021 Census

Agriculture within the Shire of Victoria Plains is highly vulnerable to bushfire impacts, both through direct physical losses and longer-term consequences such as soil erosion. These risks make fire management planning a critical consideration for the SoVP. The SoVP’s Fire Break Notice includes specific requirements for agricultural operations to mitigate these risks, but challenges remain due to the timing of key farming activities. Broadacre harvesting often coincides with periods of high fire danger, adding complexity to fire prevention and response efforts.

Recent changes in cropping practices across the Wheatbelt, including the progressive introduction of crops such as canola and rapeseed, have further increased fire risk. These crops burn at higher temperatures than native pastures, making fires harder to extinguish and mop up.

¹³ Aboriginal Cultural Heritage Inquiry System
¹⁴ Australian Bureau of Statistics – 2021 Census

Post-harvest stubble retention, a common practice to reduce soil erosion, also maintains combustible ground cover and increases fuel loads. These factors contribute to a heightened probability of more intense fires that can spread rapidly across the landscape, particularly where low-fuel areas for containment are limited.

The economic impact of bushfires on agricultural land can be severe and long-lasting. Loss of topsoil during fire events can degrade soil quality for years, reducing crop productivity and increasing operational costs. In extreme cases, the destruction of even a single farm can have significant social and economic consequences for the SoVP, including families relocating, reduced volunteer availability, and diminished customer bases for local businesses. Tourism impacts through the wildflower season can also be detrimental to local businesses at both an economic and social level. The SoVP lays within the wildflower trail and entices numerous tourists each season. The Shire has in place an Environmental Steering Committee which are responsible for the Bio-diversity plan which incorporates the wildflowers and relative concerns. Alongside wildflowers and other local events, the European Space Agency have begun to expand into more tourist-centred activities, further drawing people into the Shire.

Transport infrastructure also plays a role in bushfire risk. Grain produced within the Shire is primarily transported by farmers to one of three Co-Operative Bulk Handling (CBH) storage facilities located in Piawaning, Calingiri, and Bolgart. From these facilities, grain is moved via rail to the CBH Grain Handling Facility in Kwinana. Both road and rail networks are vital economic drivers for the agricultural industry but are also known ignition points for fires, particularly during harvesting periods that coincide with restricted and prohibited burning seasons. Joint mitigation and liaison with the Australian Rail Corporation (ARC) will be critical in the success of bushfire mitigation activities.

It should be noted that as mentioned in the SoVP's Economic Development Strategy, that the Shire is currently involved in numerous Energy Transition Projects, namely surrounding wind farms and copper mining. As a result, there is resource exploration for natural gas, and critical minerals ongoing within the Shire. This is a relatively new venture for the Shire and as such there are numerous projects in the pipeline. The impacts from this industry can be significant, and the Shire continues to work alongside key stakeholders to ensure mitigation strategies and bushfire management is adhered to at a high standard within these projects.

Topography and landscape features

The landscape within the Shire of Victoria Plains is predominantly agricultural, with extensive clearing of natural vegetation and broad, gently undulating terrain. This generally provides good access for firefighting appliances; however, several significant features influence bushfire risk and suppression capability. Slope is a critical factor in bushfire behaviour, as fires moving uphill can spread up to four times faster on a 20-degree slope compared to flat ground, increasing intensity and reducing suppression opportunities. Valley formations associated with waterways often create steep slopes and unpredictable wind eddies, making fire behaviour more erratic and hazardous for crews.

In the eastern parts of the SoVP, rock rises and granitic outcrops restrict vehicle access and limit options for constructing firebreaks. In these areas, suppression may rely on aerial attack or indirect methods, such as backburning, which can increase fire size. Strategic fire access tracks and pre-established breaks are essential to improve response capability in these challenging terrains. Watercourses act as natural barriers but also create operational challenges, as fires frequently spot across rivers, requiring crews to detour significant distances to access the opposite flank. Riparian vegetation can act as a wick, producing intense fire runs. The SoVP contains 17 waterway bridges, many of which are critical for firefighting access and community evacuation.

Above-ground pipelines and the rail network present additional access limitations, with few crossover points available. These features must be considered in both response planning and mitigation works to ensure safe and efficient movement of firefighting resources.

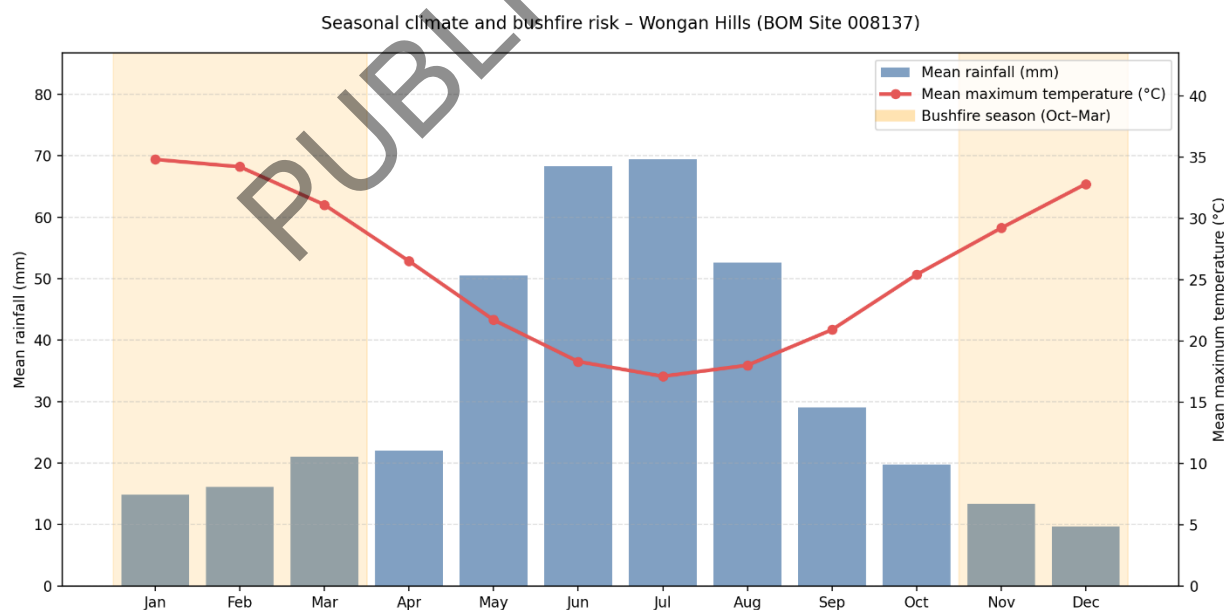
While much of the SoVP's landscape supports effective firefighting, steep slopes, rocky outcrops, waterways, and infrastructure corridors create significant challenges. These features influence fire behaviour, restrict suppression options, and require targeted mitigation strategies – such as strategic firebreaks, access tracks, and protection of critical assets like bridges.

Climate and weather

The Shire of Victoria Plains experiences a Mediterranean climate with cool, wet winters, and hot, dry summers. Most rainfall occurs from late autumn through spring, with approximately 70% falling between May and September. Annual rainfall is around 450mm, and the driest period is between December to February¹⁵. This seasonal pattern promotes substantial vegetation growth during winter and spring, which then cures and dries through late spring and summer, creating high fuel loads that significantly increase bushfire risk.

The bushfire season typically extends from October to March, with the highest fire danger occurring between December and February. Severe fire weather is associated with very hot temperatures, low relative humidity (often below 20%), strong winds exceeding 12-15km/h, and low soil moisture. These conditions, combined with cured vegetation, create scenarios where fires can ignite easily and spread rapidly. Prevailing wind patterns during summer further influence fire behaviour and suppression strategies. Morning winds are often easterly, shifting west or south-westerly in the afternoon, while during the hottest months, winds frequently come from the south-east and east-southeast. These changes in wind direction and strength can cause sudden shifts in fire behaviour and spread, complicating firefighting efforts and increasing risk to assets.

Figure 4 Shire of Victoria Plains Seasonal Climate and Bushfire Risk



¹⁵ Bureau of Meteorology (Victoria Plains) average rainfall

Wind speed and direction are particularly significant in agricultural areas where grass and stubble fires can spread quickly under strong winds. Afternoon sea breezes often intensify fire behaviour, especially when fires have already established earlier in the day.

Figure 5 Shire of Victoria Plains Summer Mean Wind Speeds, Morning and Afternoon

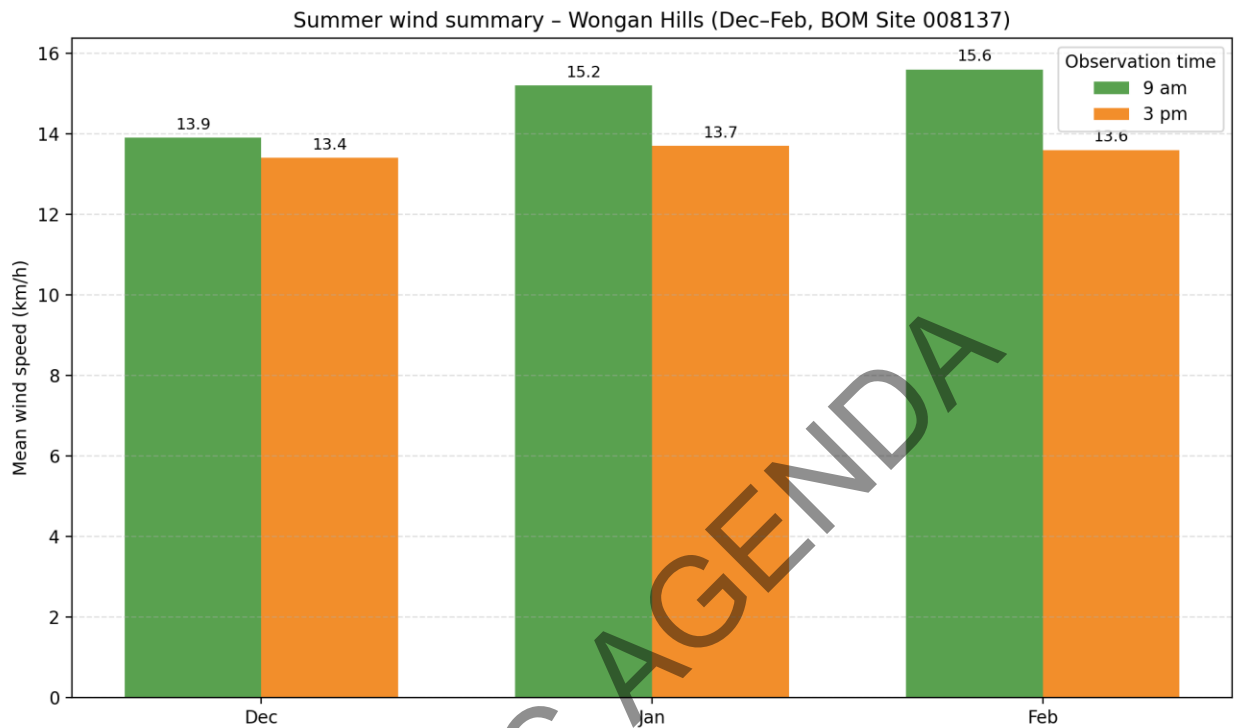
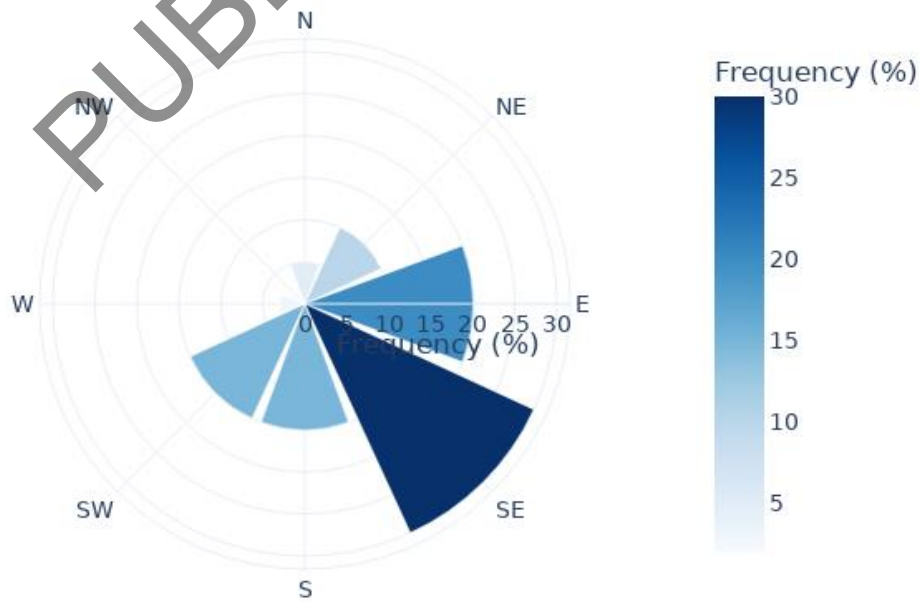


Figure 6 Shire of Victoria Plains Prevailing Wind Directions - Summer



These climatic factors not only influence fire behaviour but also affect mitigation activities. Planned burning is generally limited to cooler, wetter months when conditions are safe and soil moisture is higher, reducing the risk of escape and environmental damage. Extended periods of dry, hot weather can restrict opportunities for fuel reduction and increase exposure of critical assets to bushfire hazard.

Whilst the climate supports productive agriculture, it also creates a predictable cycle of fuel accumulation and curing that aligns with the peak fire season. Understanding these patterns is essential for planning mitigation works, scheduling prescribed burns, and preparing for operational response during periods of elevated fire danger.

Vegetation and fuel

Vegetation is one of the most significant factors influencing bushfire hazard and mitigation strategies in the Shire of Victoria Plains. Approximately 30% of native vegetation remains within the district, which is considerably higher than other parts of the Western Australian cropping zone, where only 2-4% typically remains. The SoVP lies within the Southwest Australian Ecoregion, a globally recognised biodiversity hotspot, and remnant vegetation includes wandoo woodland, mallee, and dryandra shrubland on lateritic ironstone and granite ridges and upper slopes, as well as shrubland and heath on valley slopes and floors. York gum, wandoo, and salmon gum woodlands occur along drainage lines, and ephemeral wetlands are found on valley floors. These woodlands and shrublands contain many threatened and endemic species, adding ecological significance to fire management decisions.

The structure of these vegetation types strongly influences fire behaviour. Woodlands with trees 10-30 metres high and 10-30% foliage cover dominated by eucalyptus, with understoreys of Acacia, Callitris, or Casuarina, can produce intense fires with high flame heights and ember generation. Shrublands, typically less than two metres high with dense foliage cover, can burn rapidly under severe conditions and pose challenges for suppression due to limited access. Grasslands, including broadacre cropping areas, present a different hazard profile. Whilst they appear low risk, fully cured crops and pastures during harvest season (November to January) can ignite easily and spread quickly under strong winds, creating dangerous fire runs across open terrain.

Agricultural land dominates much of the Shire of Victoria Plains, and natural vegetation has been extensively cleared, leaving fragmented remnants. These remnants, combined with open cropping areas, create a landscape where ember attack is a significant threat to inland townsites and rural properties. Embers can travel well ahead of the main fire front, increasing the spread and complexity of suppression efforts. This risk underscores the importance of maintaining low-fuel zones such as Asset Protection Zones (APZs) and Hazard Separation Zones around properties. These treatments reduce fire intensity, slow spread, and improve the likelihood of successful suppression.

Access for firefighting is generally easier in broad agricultural fields, but areas with dense shrubland or sandy soils can restrict movement and complicate extinguishment strategies. Strategic planning for fuel management must balance bushfire risk reduction with the protection of ecologically significant remnants. Maintaining and enhancing APZs, combined with community engagement, is a key element of the SoVP's bushfire readiness.

Important species and communities

The Shire of Victoria Plains contains significant environmental assets that require careful consideration in bushfire risk mitigation planning. These include species and ecological communities protected under State and Commonwealth legislation, as well as locally valued habitats that are sensitive to fire. The SoVP lies within the Southwest Australian Ecoregion and supports a range of threatened flora and fauna, including Declared Rare Flora (DRF), Priority Flora, and species listed under the *Environment Protection and Biodiversity Conservation Act 1999*.

Drummond Nature Reserve, located east of Bolgart, is an A-Class reserve managed for conservation and contains lateritic hills and diverse plant communities. It supports species such as *Eleocharis keigheryi* and the aquatic *Legtogyne*, as well as several priority flora species. *Acacia chapmanii* subsp. *Australis*, which occurs in the Wyening and Bolgart areas, is considered critical to survival in its natural habitat. Threats to these species include altered fire regimes, weed invasion, hydrological changes, and disease such as *Phytophthora cinnamomi* (dieback). Inappropriate fire regimes – such as burns that are too frequent, too hot, or conducted at the wrong time – can damage these communities, reduce regeneration, and increase vulnerability to weeds and pathogens.

The SoVP also supports fauna of national significance, including the endangered Carnaby's Black Cockatoo (*Calyptorhynchus latirostris*) and migratory species such as the Rainbow Bee-eater (*Merops ornatus*). These species rely on intact woodland and shrubland habitats for feeding and breeding. Fire management activities must consider breeding cycles and habitat requirements to avoid adverse impacts. For example, prescribed burning during nesting periods could destroy nests or reduce food availability.

Figure 7 Carnaby's Black Cockatoo

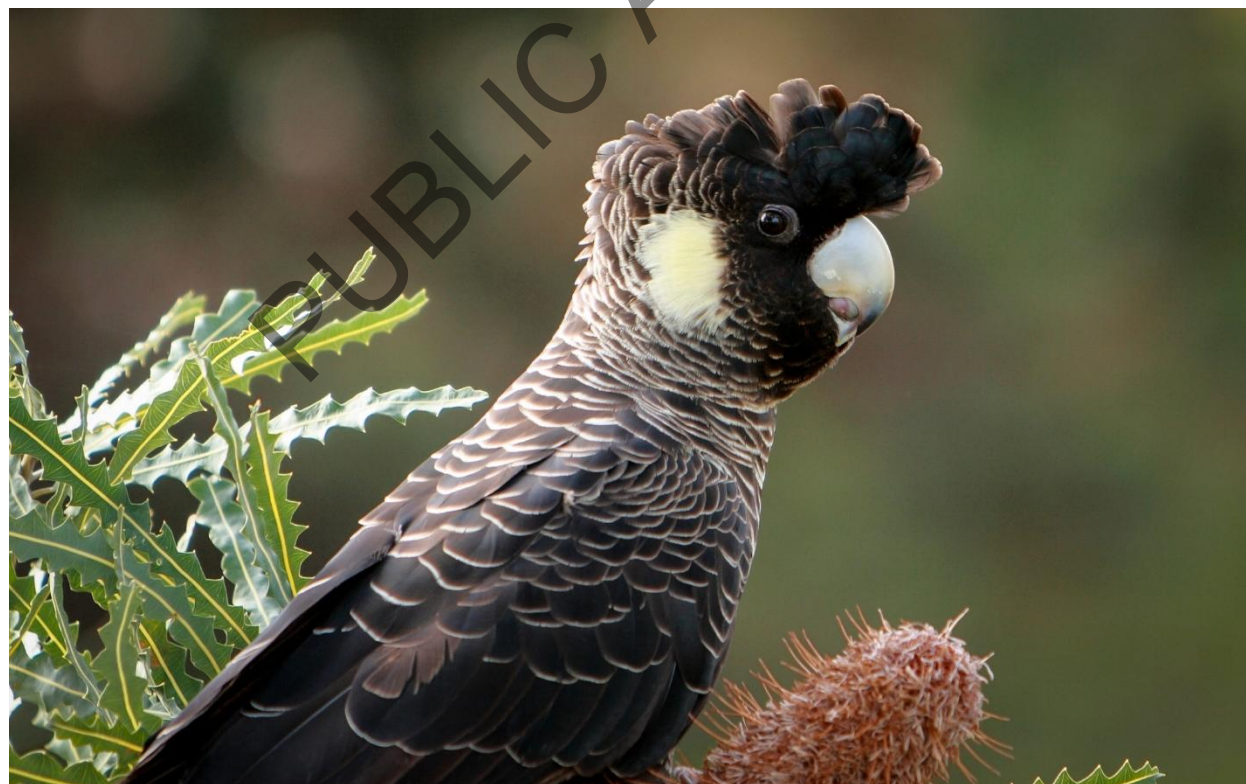


Figure 8 Rainbow Bee-eater



Threatened Ecological Communities (TECs) are present within the Shire of Victoria Plains, including Eucalypt Woodlands of the Western Australian Wheatbelt, which are listed as Matters of National Environmental Significance under the *Environment Protection and Biodiversity Conservation Act 1999*. These communities are highly sensitive to changes in fire frequency and intensity. While some fire can be beneficial for regeneration, inappropriate regimes can alter vegetation structure, scar trees, and facilitate weed invasion. Planning for mitigation works such as prescribed burns must therefore assess potential impacts on TECs and incorporate strategies to minimise harm, such as using low intensity burns at appropriate intervals and seasons.

Mitigation activities also carry risks of spreading soil-borne diseases like dieback, which can be transported by vehicles, machinery, and water movement. Hygiene protocols should be applied during both planned works and emergency response, where practicable, to reduce this risk.

All treatments identified within the BRM Plan must comply with environmental legislation and consider the ecological requirements of species and communities on site. Landowners and managers should be reminded of their obligations to obtain necessary approvals before undertaking vegetation-based treatments.

Important species and communities are listed on the [Department of Biodiversity, Conservation and Attractions \(DBCA\) website](#). This website will be consulted with due diligence practiced protecting identified species and communities when planning and conducting appropriate bushfire mitigation activities.

Historical bushfire occurrence

The below table shows the number of incidents the Shire of Victoria Plains Bush Fire Brigades have attended in the past two years.

Table 8 Incidents attended by SoVP VBFB's from financial year 2024-2026 inclusive.

False Alarm – Good Intent	6
Large Bushfire	32
Small Bushfire	13
Other – Rubbish, car, electrical, etc	17
Called Off	3
Structure Fire	3
Total	74

Bushfire risk controls

The Shire of Victoria Plains manages bushfire risk through a combination of statutory controls, operational practices, and community engagement initiatives. These measures aim to reduce ignition sources, manage fuel loads, protect life and property, and maintain effective response capability. The following table summarises the current programs and activities undertaken by the SoVP and other stakeholders. It includes legislative controls, seasonal restrictions, planning requirements, brigade resources, and targeted treatments designed to address local risk factors and lessons learned from historical bushfire events.

Table 9 Current bushfire risk controls in the Shire of Victoria Plains

Control	Action or activity description	Lead agency	Notes and comments
Bush Fires Act 1954 Section 33 Fire Management Notices	Issue and enforce Firebreak and Fuel Management Notices to landowners	Shire of Victoria Plains	Ensures compliance with minimum firebreak standards and fuel reduction requirements to reduce ignition risk and improve access for firefighting.
Restricted and Prohibited Burning Times	Declare and enforce seasonal burning restrictions under Sections 17 and 18 of the Bush Fires Act 1954	DFES / Shire of Victoria Plains	Typically, October–April; subject to variation based on weather. Includes annual festive season ban.
Australian Fire Danger Rating System (AFDRS) triggers	Apply AFDRS thresholds for fire bans and community alerts	DFES	Provides nationally consistent fire danger ratings; triggers Total Fire Bans and Harvest Vehicle Movement Bans.

Development approval in bushfire prone areas	Apply State Planning Policy 3.7 and AS 3959 requirements	Shire of Victoria Plains	Currently no local bushfire planning strategy; BRM Plan will establish one. Bushfire Prone Mapping informs new development approvals.
Volunteer fire brigades and response resources	Maintain and support five brigades and appliances	Shire of Victoria Plains / DFES	Brigades located at Calingiri, Bolgart, Yerecoin/Piawaning, New Norcia, Mogumber / Gillingarra. 160 registered volunteers; ESL-funded appliances (1 x 4.4, 2 x 2.4, 2 x 3.4). Supported by farmer response units and private water carriers.
Bushfire Advisory Committee (BFAC)	Regular meetings to review risk, coordinate brigades, and advise on bans and treatments	Shire of Victoria Plains	Provides governance and local expertise for bushfire management.
Community engagement programs	Deliver pre-season briefings, Bushfire Ready Groups, and education campaigns	Shire of Victoria Plains / DFES	Builds awareness of bushfire risk, promotes safe burning practices, and encourages property preparedness.
Reduce community vulnerability and increase resilience	Promote Asset Protection Zones, hazard reduction, and emergency planning	Shire of Victoria Plains	Encourages landowners to maintain defensible space and prepare bushfire survival plans.
Fuel management programs by other land managers	Implement prescribed burns and mechanical fuel reduction on Crown land	DBCA / DFES	Reduces fuel loads in reserves and high-risk areas; coordinated with local government to minimise ecological impacts.
Measures to reduce risk from economic activities	Enforce Harvest and Vehicle Movement Bans under Bush Fires Regulations 1954 Sections 38A and 24C	Shire of Victoria Plains	Targets ignition sources from agricultural machinery; bans typically imposed during heat-of-day periods. Average of six bans annually.

Lightning monitoring and forward deployment	Use apps and patrols to monitor lightning strikes and prevent re-ignition	Local brigades / DFES	Reduces risk of weather-related ignitions and improves response times.
Water supply management	Maintain 22,000 L water tanker and coordinate access to reticulated supplies and private carriers	Shire of Victoria Plains	Addresses water scarcity during summer and campaign fires; turnaround times remain a challenge.
State government policies and agreements	Apply DFES–Local Government Memorandum of Understanding and State Bushfire Management Policy	DFES / Shire of Victoria Plains	Apply DFES–Local Government Memorandum of Understanding and State Bushfire Management Policy

PUBLIC AGENDA

Chapter 4 Asset identification and risk assessment

Assets at risk from bushfire in the Shire of Victoria Plains are recorded in the *Asset Risk Register* in the BRMS. Assets are divided into four categories: human settlement, economic, climate, and cultural. Each asset has been assigned a bushfire risk rating between low and extreme based on the risk assessment methodology described in the Guidelines and Handbook.

4.1. Identifying and assessing cascading risk

Cascading risk refers to the impacts of a bushfire on the interconnected systems and networks that sustain communities. The concept recognises that a bushfire event can set off a chain reaction with impacts that extend beyond the fire's location. These may affect the social fabric, economy, and environment of the district and can persist long after the fire has been extinguished.

Cascading risks for the Shire of Victoria Plains were identified through an assessment using local knowledge, historical incident patterns, and informed analysis. The process considered how bushfire impacts on critical systems – such as transport corridors, grain logistics, communications, and cultural assets – could trigger secondary and tertiary consequences for the community, economy, and environment.

The cascading risks assessed included:

- Loss of key transport routes (e.g., Wongan Hills–Calingiri Road), which could disrupt freight and grain delivery, reduce business viability, and affect volunteer availability.
- Rail corridor or CBH site disruption, leading to economic ripple effects and increased ignition risk on alternate routes.
- Campaign fires during harvest, reducing volunteer surge capacity and prolonging suppression and recovery.
- Communications outages, which could delay evacuation and coordination, increasing exposure for vulnerable residents.
- Damage to heritage precincts or Aboriginal sites, causing cultural loss, tourism decline, and reputational harm.

Each risk was assessed qualitatively for severity, duration, and potential cascading effects. Outcomes included identifying targeted treatments – such as contingency routing, redundant communications, cultural site protection measures, and pre-season planning – and assigning responsibilities to relevant stakeholders. These cascading risk pathways and treatments are documented in Appendix B for integration into bushfire risk management and emergency planning.

4.2. Local government asset risk profile

A summary of the risks assessed in the Shire of Victoria Plains is shown in the table below. This table shows the proportion of assets at risk from bushfire in each risk category at the time the BRM Plan was endorsed. This table was correct at the time of publication but may become outdated as risks are treated or additional risks are identified and assessed. A report may be generated from the BRMS to provide the most current risk profile.

Table 10 Local Government Asset Risk Summary

Asset Category	Risk Rating				
		Low	Medium	High	Very High
	Human Settlement	2	2	4	4
	Economic	5	1	2	2
	Environmental	0	0	0	0
	Cultural	0	0	0	1

PUBLIC AGENDA

Chapter 5 Risk evaluation

5.1. Risk acceptance criteria

The acceptable level of risk for each asset category is shown in the below table. A risk that is assessed as exceeding these limits will be considered for treatment.

Table 11 Risk acceptance criteria for bushfire risk in the Shire of Victoria Plains

	Asset category			
	Human settlement	Economic	Environmental	Cultural
Acceptable risk level	Medium	Medium	High	High

Risks below the acceptable level do not require treatment during the life of this BRM Plan. They will be managed by routine bushfire risk controls and monitored to detect any increase in their risk rating.

Chapter 6 Risk treatment

The purpose of risk treatment is to reduce the potential impact of bushfire on the community, economy and environment. This is achieved by implementing treatments that modify the characteristics of the hazard, the community or the environment to make bushfires less likely or less harmful.

6.1. Treatment Strategy

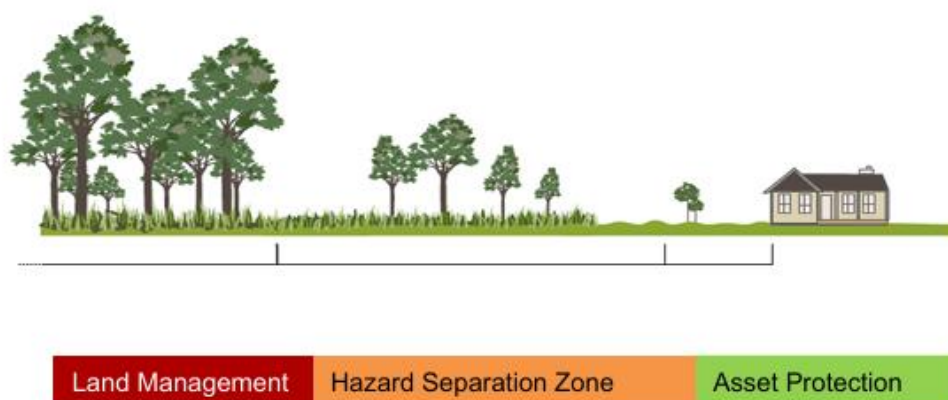
The Treatment Strategy describes the overall approach to managing bushfire risk in the medium to long term in the Shire of Victoria Plains. The strategy is shaped by factors such as the distribution of risk in the landscape, the community's values and objectives, stakeholders' mitigation programs and constraints on treatment options. The Treatment strategy helps guide the development of integrated annual treatment schedules.

The SoVP's approach prioritises treatments for extreme, very high, and high-risk assets identified in the Bushfire Risk Management System (BRMS), with a life and safety given the first order of priority, followed by critical infrastructure. Where resources are limited, treatments are sequences to address human settlement assets first, followed by economic and environmental assets. Seasonal conditions and operational constraints are recognised, and alternative treatments are identified when planned works cannot proceed.

Treatment placement and selection are influenced by risk distribution, topography, vegetation, and strategic transport routes. Prescribed burning and mechanical fuel reduction are applied where they are safe and effective, whilst sensitive areas such as threatened ecological communities require tailored regimes and seasonal timing to minimise environmental impacts. Physical treatments should be followed up with targeted chemical spraying to prevent weed infestation, which can otherwise occur after soil disturbance. If weed control is neglected over many years, invasive species can proliferate, creating dense, highly flammable fuel loads that significantly increase bushfire intensity and spread.

Aboriginal Cultural Heritage must also be considered, and all efforts must be made to liaise and consult with representative bodies. Works are planned in accordance with Bushfire Management Zones – Asset Protection Zones, Hazard Separation Zones, and Land Management Zones – to ensure complementary outcomes.

Figure 9 Bushfire Management Zones



Community objectives and preferences are integrated through engagement programs that promote resilience and preparedness. Non-physical treatments such as education campaigns,

pre-season briefings, and compliance with Firebreak Notices complement physical works and address property-level risk reduction.

Where cascading risks have been identified, treatments aim to reduce transmission and severity of secondary impacts. Examples include prioritising fuel management near strategic roads to prevent prolonged closures, maintaining redundant communication systems to avoid isolation of vulnerable residents, and protecting heritage and culturally significant sites to prevent long-term social and economic disruption.

6.2. Treatment Schedule

The Treatment Schedule is a list of bushfire risk treatments recorded in the BRMS. It is developed regarding the outcome of the risk assessment process and Treatment Strategy and in consultation with stakeholders.

A treatment schedule for the Shire of Victoria Plains covering the 2025-2027 has been entered to BRMS. This is a live document and will be regularly updated throughout the life of the BRM Plan.

Land managers are responsible for implementing agreed treatments on their own land. This includes costs associated with the treatment and obtaining the relevant approvals, permits or licences to undertake an activity. Where agreed, another agency may manage a treatment on behalf of a land manager.

6.3. Cascading risk treatment

Cascading risks will be managed by intervening at critical points to prevent or reduce the transmission of impacts. For transport-related risks, such as bridge or arterial road closures, treatments focus on maintaining freight continuity and emergency access through pre-season liaison with Main Roads WA, ARC, and CBH, identifying alternate haul routes, and implementing strategic Asset Protection Zones (APZs) and verge fuel management near bridges. Priority protection of critical crossings during suppression and targeted traffic management plans will further reduce disruption. Similarly, for rail corridor and CBH site ignitions, joint fuel management programs, hot work protocols, patrols during severe fire weather, and site-specific APZs will help prevent closures and economic ripple effects. These measures are owned by the SoVP and BFAC, with key partners including DFES, CBH, ARC, and local brigades.

Human-centric risks such as reduced volunteer capacity during harvest, communications outages, and cultural site damage require tailored interventions. Pre-harvest roster planning, cross-shire mutual aid agreements, and on-farm unit pre-tasking will maintain suppression capability during peak harvest periods. Redundant communication systems – UHF channels, SMS cascades, landline call trees, and generator backups – will mitigate telecom and power failures, while cultural and heritage risks will be addressed through site-specific fuel treatments, heritage-informed burn plans, and engagement of Traditional Owners and cultural monitors. Future work includes embedding detour and traffic management plans in Local Emergency Management Arrangements (LEMA), mapping communication blackspots, refining harvest fire safety protocols, and maintaining cultural engagement processes. These actions collectively aim to strengthen community resilience, ensure continuity of critical functions, and enable rapid recovery following bushfire events.

Chapter 7 Monitoring and review

Monitoring and review processes are in place to ensure that the BRM Plan remains current and considers the best available information.

7.1. Monitoring and review

The Shire of Victoria Plains will monitor the BRM Plan and BRMS data to identify any need for change. The Plan and BRMS data will be reviewed at least every two years to ensure they continue to reflect the local context, assets at risk, level of risk and treatment priorities.

7.2. Reporting

The Shire of Victoria Plains CEO or their delegate will provide to OBRM the outcomes of the two-year review of the BRM Plan. This is required to maintain OBRM endorsement of the Plan.

The Shire of Victoria Plains will contribute information about their BRM Program to the annual OBRM *Fuel Management Activity Report*.

PUBLIC AGENDA

Appendix A – Cultural Heritage

Information extracted from the Department of Planning, Lands, and Heritage Inquiry System on 07 January 2026.

Registered Aboriginal Cultural Heritage Sites within the Shire of Victoria Plains



Department of Planning,
Lands and Heritage



Aboriginal Cultural Heritage Inquiry System

List of Aboriginal Cultural Heritage (ACH) Register

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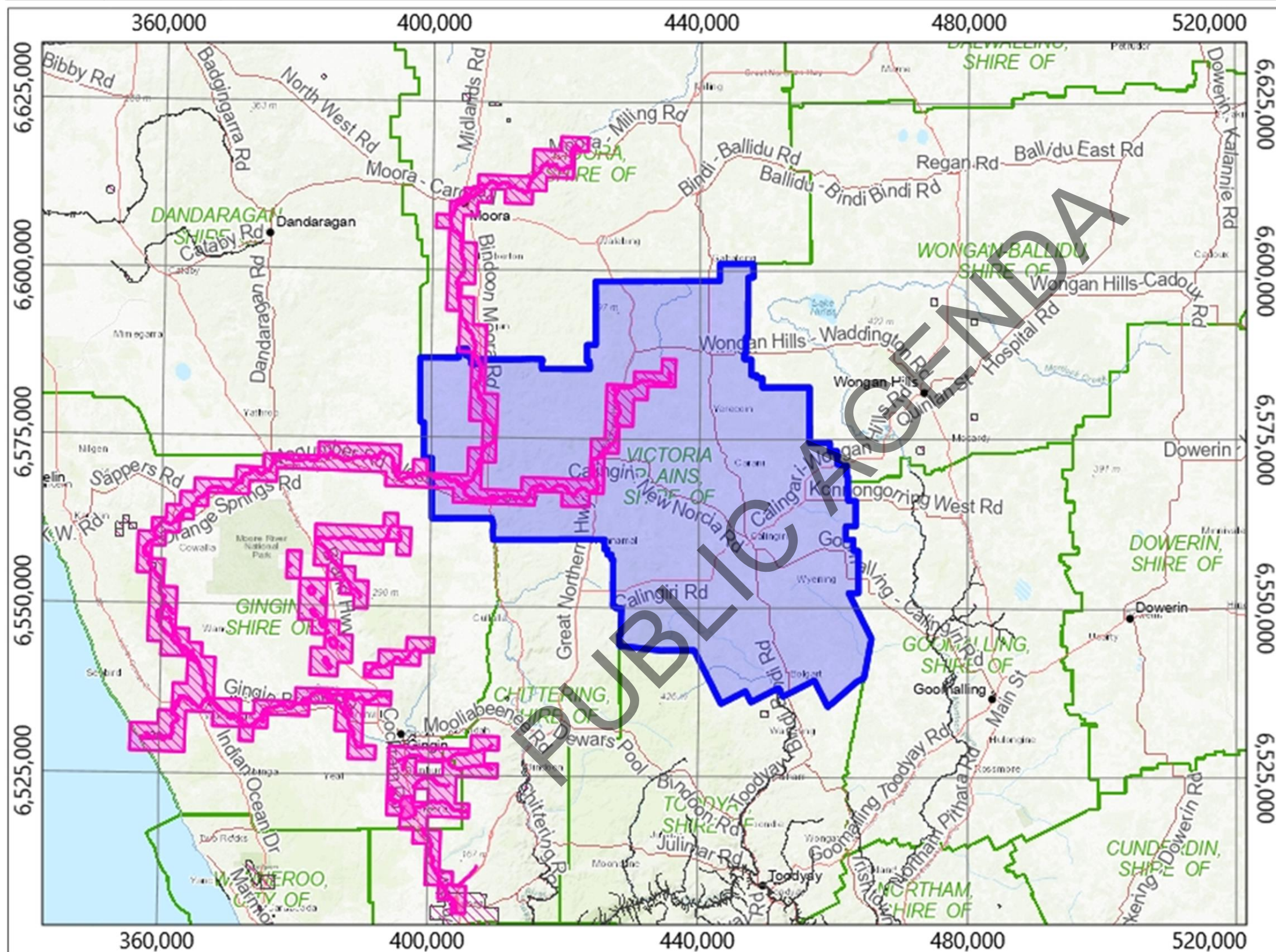
ID	Name	Boundary Restricted	Boundary Reliable	Culturally Sensitive	Culturally Sensitive Nature	Status	Place Type	Knowledge Holders	Legacy ID
20008	Gingin Brook Waggyt Site	Yes	Yes	Yes	No Gender / Initiation Restrictions	Register	Camp; Creation / Dreaming Narrative; Historical; Hunting Place; Plant Resource; Water Source	*Registered Knowledge Holder names available from DPLH	
20749	MOORE RIVER WAUGAL	No	Yes	No	No Gender / Initiation Restrictions	Register	Creation / Dreaming Narrative	*Registered Knowledge Holder names available from DPLH	
21620	Chandala Brook #Duplicate of ID 3525	No	Yes	No	No Gender / Initiation Restrictions	Register	Creation / Dreaming Narrative	*Registered Knowledge Holder names available from DPLH	
27958	Noondagoonda Pool	No	Yes	No	No Gender / Initiation Restrictions	Register	Camp; Ritual / Ceremonial; Creation / Dreaming Narrative; Fish Trap; Historical; Plant Resource; Water Source	*Registered Knowledge Holder names available from DPLH	
38005	Mogumber Reserve	No	Yes	No		Register	Historical	*Registered Knowledge Holder names available from DPLH	



Aboriginal Cultural Heritage Inquiry System

Map of Aboriginal Cultural Heritage (ACH) Register

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Legend

- Aboriginal Cultural Heritage (ACH) Register
- Search Area
- Aboriginal Community
 - Permanent
 - Seasonal
 - Town Based
- Town
- Road
- River
- Local Government Authority

33.40 kilometres

Map Scale 1 : 1,010,000

MGA Zone 50 (GDA2020)



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Aboriginal Cultural Heritage Inquiry System

List of Aboriginal Cultural Heritage (ACH) Lodged

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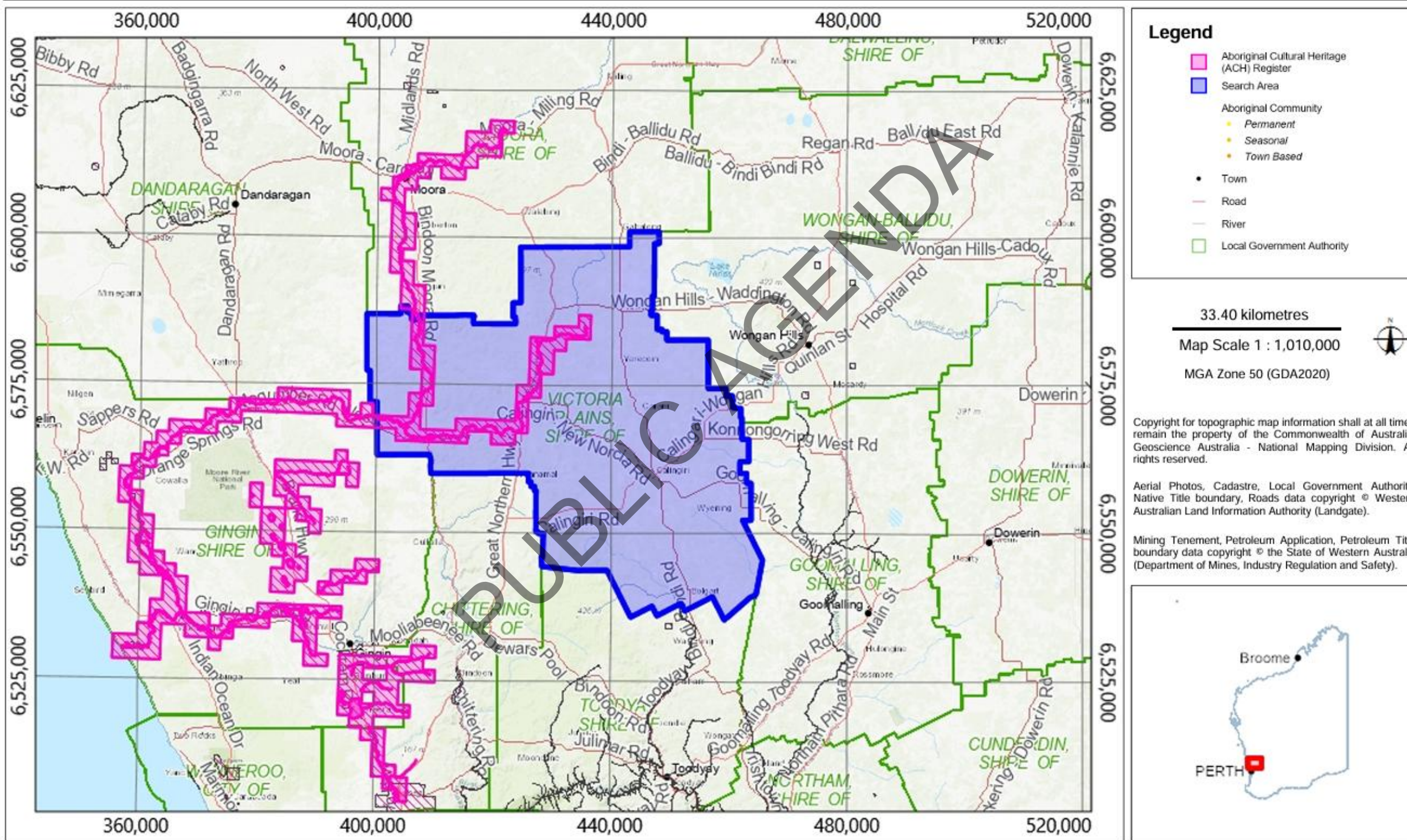
ID	Name	Boundary Restricted	Boundary Reliable	Culturally Sensitive	Culturally Sensitive Nature	Status	Place Type	Knowledge Holders	Legacy ID
4048	WATTENING-BOLGART	No	No	No	No Gender / Initiation Restrictions	Lodged	Creation / Dreaming Narrative	*Registered Knowledge Holder names available from DPLH	
5882	PIAWANNING	No	No	No	No Gender / Initiation Restrictions	Lodged	Traditional Structure	*Registered Knowledge Holder names available from DPLH	
20650	Lennard Brook	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Creation / Dreaming Narrative; Landscape / Seascape Feature; Other; Water Source	*Registered Knowledge Holder names available from DPLH	
21616	Boonanarring Brook	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Creation / Dreaming Narrative	*Registered Knowledge Holder names available from DPLH	
21617	Wallerung Brook	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Creation / Dreaming Narrative	*Registered Knowledge Holder names available from DPLH	
21618	Nullilla Brook	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Creation / Dreaming Narrative	*Registered Knowledge Holder names available from DPLH	
21619	Breera Brook	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Creation / Dreaming Narrative	*Registered Knowledge Holder names available from DPLH	
21771	Muchea-Walebing/Field Site 1	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Modified Tree	*Registered Knowledge Holder names available from DPLH	
21773	Isolated Find 1/Muchea-Walebing	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Artefacts / Scatter; Other	*Registered Knowledge Holder names available from DPLH	
21775	Isolated Find 3/Muchea-Walebing	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Artefacts / Scatter; Other	*Registered Knowledge Holder names available from DPLH	
22127	Bolgart-Calingiri FS1	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Artefacts / Scatter	*Registered Knowledge Holder names available from DPLH	
22128	Bolgart-Calingiri FS2	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Modified Tree	*Registered Knowledge Holder names available from DPLH	
22677	Muchea Scar Tree	No	No	No	No Gender / Initiation Restrictions	Lodged	Modified Tree	*Registered Knowledge Holder names available from DPLH	
29172	Belar Block Burial Site	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Burial; Camp; Traditional Structure; Landscape / Seascape Feature	*Registered Knowledge Holder names available from DPLH	
36969	Mogumber-Yarawindah Road Scarred Tree	No	Yes	No		Lodged	Modified Tree	*Registered Knowledge Holder names available from DPLH	
39054	North New Norcia Site 1	No	Yes	No	No Gender / Initiation Restrictions	Lodged	Artefacts / Scatter	*Registered Knowledge Holder names available from DPLH	



Aboriginal Cultural Heritage Inquiry System

Map of Aboriginal Cultural Heritage (ACH) Register

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State Heritage Places (inherit.dph.wa.gov.au) - Shire of Victoria Plains – 07 January 2026

Place No	Place Name	Suburb or Town	Place No	Place Name	Suburb or Town	Place No	Place Name	Suburb or Town
12971	Carani Railway Siding	Carani	2616	Victoria Plains Road Board Office	Calingiri	12941	Newington Park	Yerecoin
12865	Washpool Well	Calingiri	12961	Calingiri Bakery	Calingiri	4133	Museum & Art Gallery	New Norcia
4139	St Gertrude's Group	New Norcia	12930	Yerecoin Farm & Fuel Supplies	Yerecoin	2621	Mogumber Post Office & Store	Mogumber
12876	Piawaning Trading Agency (incl PO)	Piawaning	3504	New Norcia Aboriginal Cottage	New Norcia	12884	Bolgart Golf Club	Bolgart
24652	Boxhall's Well	New Norcia	2917	Cemetery, New Norcia	New Norcia	12950	Bulligan Brook	Bolgart
12881	L Leeder's house	Bolgart	3505	Shearers' Quarters	New Norcia	12966	Paddy's camp	Calingiri
25480	Scully Brook (Washpool) Road Bridge, Calingiri	Calingiri	4134	St Joseph's Orphanage	New Norcia	12948	Original Bolgart Golf Course	Bolgart
26493	Maier Family Graves, Yarawindah	Yarawindah	12878	Syred's	Bolgart	12863	Victoria Plains War Memorial	Calingiri
14360	Calingiri Sub Branch RSL Memorial Hall	Calingiri	12926	Murphys, Dalmeny Downs	Yarawindah	12913	Wicklow ruins & pumping pool	Gillingarra
12896	Calingiri Traders	Calingiri	4268	Blacksmith's Shop	New Norcia	2918	Apiary, New Norcia	New Norcia
12949	Bull Road Verges	Bolgart	2618	Benedictine Winery (fmr)	Wyening	12969	Blurton's farm	Calingiri
12940	Yerecoin Golf Club & course	Yerecoin	12918	Dummpinjerry	Marbro	3506	Pig Keepers House	New Norcia
12931	Roy Hill's Agencies, Garage & House (fmr), Yerecoin	Yerecoin	12976	Mogumber State School & School house	Mogumber	12880	Mrs Mac's Cottage	Bolgart
12977	Marbro Well	Marbro	13004	Seven Mile Hill blacksmith shop & well	Yarawindah	4141	St Gertrude's College	New Norcia
2625	Victoria Plains Hall (fmr)	New Norcia	12903	Calingiri Road Board Secretary's house (fmr)	Calingiri	12959	Original Calingiri Hall	Calingiri
12927	Yerecoin siding & wheat bin	Yerecoin	12907	Emoneeyn Springs	Carani	12922	Piawaning Telephone Exchange	Piawaning
14461	New Norcia Mill	New Norcia	2614	State Hotel (fmr)	Bolgart	12963	Edmondson's Blacksmith Shop	Calingiri
12879	Bolgart Post Office	Bolgart	12938	School Teachers house (fmr)	Yerecoin	27255	St Paul's Community Church & Recreation Hall, Gillingarra	Gillingarra
12915	Mogumber bridges	Mogumber	12992	Bishop Salvado's original building	Yerecoin	13011	Stock Route - Yerecoin to Wedge Island	Yerecoin
12897	Yelland's Butcher shop & house (fmr)	Calingiri	12885	Calcarra Telephone Exchange	Calcarra	12984	Cooriloo Well & stockyards	Marbro
12871	Southview	New Norcia	12965	Calingiri Power House	Calingiri	13001	Corondine School	Wyening
12935	Purnell's butcher shop & residence	Yerecoin	2916	Monastery	New Norcia	12980	Groves Homestead (1)	Marbro
12890	St Ansolum's Catholic Church	Calingiri	12947	Pioneer Park with windlight	Bolgart	12855	Victoria Plains School (fmr)	Yarawindah
2613	Bank Of New South Wales (NSW)	Bolgart	12957	King's Blacksmith Shop	Calingiri	12972	Ferguson's Place	Carani
12998	Wyening Racecourse	Wyening	12867	Gillingarra PO & Telephone Exchange	Gillingarra	12924	Gangers house (post office & telephone exchange)	Wyening
13000	Wyening Reserve	Wyening	12875	Piawaning Hall	Piawaning	12920	Piawaning Siding & CBH bins & operation buildings	Piawaning
12862	St Joseph's Catholic Church	Bolgart	12975	Mogumber Siding	Mogumber	12988	Canterbury Stage Coach Inn & Butler's Paddock	New Norcia
4146	New Norcia Police Station	New Norcia	12994	Victoria Plains Pony Club & Football & Cricket Pavilion	Piawaning	15399	Moore River East Branch Road Bridge	Victoria Plains
12901	Calingiri Recreation Hall & Victoria Plains Dist Honour rolls	Calingiri	12981	Waterloo homestead	Waterloo	2623	Flour Mill	New Norcia
12909	Gillingarra School	Gillingarra	12917	Tatapeny	Marbro	2624	School (fmr)	New Norcia
13007	Elders sale yards	Yerecoin	12964	Calingiri Showgrounds & Sports ground	Calingiri	12968	Opal Mine	Calingiri
12954	Old Plains Road	Bolgart	3508	New Norcia Trading Post	New Norcia	12852	Waddington 'Ballroom' (ruins)	Waddington
24655	Butler's paddock	New Norcia	4136	St Ildephonsus's Group	New Norcia	12864	Opie's house, garage, store & power house (fmr)	Calingiri

Place No	Place Name	Suburb or Town	Place No	Place Name	Suburb or Town	Place No	Place Name	Suburb or Town
12944	Bolgart General Store & Post Office	Bolgart	2919	Abbey Church	New Norcia	4144	Laundry/Workshop/Garden Shed	New Norcia
12952	Blackboy Hill gold mine	Bolgart	12856	Original Bolgart Townsite Precinct	Bolgart	2620	Mogumber Hotel (fmr)	Mogumber
3943	Summer Hill Group	Glentromie	12982	Marbro Racecourse	Marbro	13010	Farm Levy banks	Yerecoin
12939	St Benedicts Church	Yerecoin	12962	Bank of New South Wales (NSW)	Calingiri	12910	St Paul's Community Church	Gillingarra
12883	Station Master's House, Bolgart	Bolgart	2615	St John the Baptist Anglican Church	Calingiri	3507	New Norcia Hotel and Quarters	New Norcia
12886	Calingiri Railway Siding Precinct	Calingiri	12906	Fowler's (fmr)	Carani	12868	Mt Mary Homestead	Mogumber
12887	Calingiri School	Calingiri	12946	Honey House	Bolgart	4142	Administration Building	New Norcia
12923	Nooda Shed	Piawaning	24663	Canterbury Stage Coach Inn	New Norcia	12985	Skibbarene	Waddington
4135	Old Convent	New Norcia	13013	Seaton Ross	Yerecoin	3502	New Norcia Court House	New Norcia
12932	Waters house (fmr)	Yerecoin	3509	New Norcia Post & Telegraph Office	New Norcia	12902	Shire of Victoria Plains Administration office, Library & Council Chambers	Calingiri
12908	Gillingarra Siding & goods shed	Gillingarra	12919	Longman Homestead	Marbro	12970	Yulgering Reserve: school, golf course, community sheep dip	Yulgering
12997	Wyening School	Wyening	4138	St Ildephonsus College	New Norcia	24659	Canterbury Homestead	New Norcia
12904	Wyngarry	Calingiri	4132	Laundry	New Norcia	12851	Victoria Plains Hotel (fmr) (ruins)	Waddington
12999	Wyening Siding	Wyening	14460	'Old' New Norcia Mill	New Norcia	12898	Shearer's Quarters	Calingiri
12882	Bolgart School	Bolgart	2617	Wyening Mission House	Wyening	2645	Canterbury Homestead, Flour Mill, Boxhalls Well, Pool & Brick Kiln	New Norcia
2622	Benedictine Monastery Precinct, New Norcia	New Norcia	12951	Railway Dam	Bolgart	12967	Rica Erickson Reserve	Calingiri
12905	Yulgering Homestead	Yulgering	12874	Glentromie Farm Group	Glentromie	12995	Dutacungity	Piawaning
2968	Wyening Mission Group (fmr)	Wyening	12953	Sonny Burk's Cottage	Bolgart	12916	Mt Marie Homestead	Mogumber
12974	Cunderwin School	Gillingarra	12955	Calcarra Siding	Calcarra	12928	Yerecoin Hall	Yerecoin
4130	St Joseph's Group	New Norcia	12993	Piawaning CWA	Piawaning	12914	Mogumber School (fmr)	Mogumber
13006	Yerecoin Football field	Yerecoin	12936	Victoria Plains Rural Service	Yerecoin	24661	Canterbury Pool & Canterbury Brick kiln	New Norcia
12960	Calingiri General Store & Post Office	Calingiri	12996	Eucalyptus Oil Distillery	Piawaning	12978	Marbro School	Marbro
12943	Bolgart Co-op	Bolgart	12921	Piawaning Store	Piawaning	12860	Bolgart Hall	Bolgart
12872	Glentromie Cemetery (fmr)	New Norcia	4145	Olive Press and Carpenters Shop	New Norcia	12848	St Augustine of Canterbury Anglican Church	Bolgart
12986	Waddington Graves	Waddington	13009	Yerecoin Nursing Post	Yerecoin	12942	George Skilling's shearing shed	Yerecoin
12869	School Teachers House (fmr) ruin	Marbro	12925	Fairlawn, Dalmeny Downs	Yarawindah	13012	Gold Mine	Yerecoin
12912	Jilgil Homestead & swimming hole	Gillingarra	12900	Calingiri Sports Club & Golf Course	Calingiri	12889	School Teachers house (fmr)	Calingiri
12937	Yerecoin School	Yerecoin	4137	Handball Courts & Sheltered Arcade	New Norcia	12891	Calingiri Masonic Lodge (fmr)	Calingiri
12987	Waddington Oval, Hall & Racecourse	Waddington	12933	Yerecoin Bakery & residence (fmr)	Yerecoin	12983	Footbridge	Marbro
17535	Bindoon Defence Training Area	Bindoon	12859	Broomhalls Bakery (frm)	Bolgart	3503	Old New Norcia Police Station	New Norcia
12979	Batty Bog	Marbro	4147	St Mary's Orphanage	New Norcia	12929	Yerecoin Hotel (fmr)	Yerecoin
13005	Yerecoin Tennis Club (fmr)	Yerecoin	12911	Gillingarra Recreation Hall	Gillingarra	2619	Mogumber Hall & Reserve	Mogumber
12973	Greendale Well	Carani	12854	Victoria Plains Agricultural Hall (fmr) (ruins)	Yarawindah	12945	Smiths Store	Bolgart
12899	Washpool Farm	Calingiri	4140	Caretakers Cottage & Cistern	New Norcia	12956	Calcarra football ground	Calcarra
12866	Calingiri Cemetery	Calingiri	12857	Bolgart Railway Siding	Bolgart	13003	Granny Taylor's Camp	Yarrawindah
4131	New Convent	New Norcia	12895	Essex	Piawaning	12958	Lambert's Agency	Calingiri

Appendix B – Cascading risk

Trigger event	Sequence of events	Risk criteria	Treatment	Stakeholders	Notes
Bridge or arterial road closure due to bushfire (e.g., Wongan Hills–Calingiri Road, Priority A route)	Freight and farm machinery delayed → grain delivery to CBH receival sites disrupted → income loss and cashflow stress → reduced local business viability → volunteer availability drops (workers leave to stabilise farm ops) → longer response times	Economic impacts (high); service disruption (moderate–high); duration short to medium depending on repairs; townsite access/egress constrained (moderate)	Pre-season liaison and contingency routing with Main Roads/ARC/CBH; identify alternate haul routes; install/maintain strategic APZs and verge fuel management near bridges; priority protection of critical bridges in suppression; targeted traffic management plans	Treatment owner: Shire (CESM/BFAC); Partners: Main Roads WA, ARC, CBH, DFES, local brigades, farmers	Align with BRM treatments protecting bridges and critical corridors; include detour plans in LEMA
Bushfire ignitions along rail corridor or near CBH receival sites (Piawaning, Calingiri, Bolgart)	CBH site closure → grain backlog → extended haul on road network → increased roadside ignition risk → economic ripple to contractors and local services	Economic impacts (high); ignition risk (moderate–high); duration short to medium	Joint rail corridor fuel management and hot-work protocols; patrols during severe fire weather; coordinated harvest/vehicle movement bans; site-specific APZs and water points	Owner: Shire/CBH; Partners: ARC, DFES, brigades, landholders	Include ARC liaison in BFAC agenda; record near-misses to refine controls
Campaign fire coinciding with harvest peak	Farmers prioritise crop protection → reduced volunteer surge capacity → slower initial attack → larger fire footprint → longer suppression and recovery	Response degradation (moderate–high); asset loss potential (high); duration short but impacts medium–long	Pre-harvest roster planning; cross-shire mutual aid pacts; on-farm units pre-tasked to perimeter; targeted messaging on machinery hygiene and standby units	Owner: BFAC/brigades; Partners: neighbouring LGs, DFES, farmers	Promote harvest fire safety briefings; use AFDRS triggers for timely bans
Communications outage (telecoms/power) during severe fire weather	Alerts not received → delayed evacuation/preparedness → higher exposure of vulnerable residents → coordination challenges for brigades	Life safety risk (moderate–high); duration short but critical	Redundant comms: UHF channels, SMS cascades, landline call trees, local radio; identify refuge info boards; generator backup for critical sites	Owner: LEMC; Partners: DFES, telcos, brigades, community groups	Map comms blackspots; practice low-tech messaging protocols
Damage to heritage precincts (e.g., New Norcia) or Aboriginal sites	Cultural loss → tourism decline → reputational harm → more complex approvals for future works	Cultural/economic impacts (high); duration long	Site-specific APZ/fuel treatments; cultural monitors during works; heritage-informed burn plans; rapid damage assessment and stabilisation	Owner: Shire; Partners: New Norcia, Yued Aboriginal Corporation, DPLH/ACHIS, DBCA	Engage Traditional Owners early; include elders/rangers during burns

10. MEMBER MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN
11. NEW BUSINESS OF AN URGENT NATURE REQUIRING DECISION
12. MEETING CLOSED TO PUBLIC

PUBLIC AGENDA

12.1 Meeting Closed to the Public re Item 12.2 – Community Grant Applications

File Reference	
Report Date	22 July 2026
Applicant/Proponent	Sean Fletcher, CEO
Officer Disclosure of Interest	Nil
Previous Meeting Reference	Nil
Prepared by	Sean Fletcher, CEO
Senior Officer	N/A
Authorised by	Sean Fletcher, CEO
Attachments	Nil

PURPOSE

For Council to resolve to close the meeting to the public for Agenda Items 12.2 in accordance with the *Local Government Act 1995*.

BACKGROUND

Council is required to consider matters at this meeting that are of a confidential nature and are not appropriate for discussion in an open meeting.

COMMENT

Agenda Items 12.2 contains information that meets the criteria for confidential matters under Section 5.23(2) of the *Local Government Act 1995*.

In accordance with the Act and the Shire of Victoria Plains Meeting Procedures Local Law 2018, Council may resolve to close the meeting to members of the public for the consideration of those items.

The information to be considered under Items 12.2 relates to:

- Section 5.23(2)(c) – *a matter affecting the commercial or financial interests of the local government.*

CONSULTATION

N/A

STATUTORY CONTEXT

Local Government Act 1995

- Section 5.23(2)(c) – matters affecting the commercial or financial interests of the local government

Shire of Victoria Plains Meeting Procedures Local Law 2018 – provisions relating to the closure of meetings to the public.

CORPORATE CONTEXT

Strategic Business Plan/Corporate Business Plan

N/A

Delegation

N/A

Policy Implications

N/A

Other Corporate Document

N/A

Risk Analysis

N/A

FINANCIAL IMPLICATIONS

N/A

VOTING REQUIREMENTS

Absolute majority required: No

Officer Recommendation

That Council, in **ACCORDANCE** with Section 5.23(2)(c) of the *Local Government Act 1995* and the Shire of Victoria Plains Meeting Procedures Local Law 2018, resolves to **CLOSE** the meeting at _____ PM to members of the public for consideration of Agenda Items 12.2.

For _____ / Against _____

12.2 Community Budget Submission Grant Applications (Confidential)

File Reference	
Report Date	20 July 2026
Applicant/Proponent	Shire of Victoria Plains
Officer Disclosure of Interest	NIL
Previous Meeting Reference	
Prepared by	Bridget Ralph, Community Development Officer
Senior Officer	Sean Fletcher, CEO
Authorised by	CEO
Attachments	1. Community Grant Package, - Page 191 (Confidential) 2. Community Grant Submissions - Page 203 (Confidential) 187

13. CLOSURE OF MEETING

There being no further business, the Presiding Member declared the meeting closed at

These minutes were confirmed at the Ordinary Council Meeting held on

Date _____

Signed _____
(Presiding member at the meeting which confirmed the minutes)

Council Minutes are unconfirmed until they have been adopted at the following meeting of Council.

PUBLIC AGENDA