## SHIRE OF VICTORIA PLAINS SPORT AND RECREATION MASTER PLAN

## **OTIUM PLANNING GROUP**







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## Contents

Exec	utive S	ummary	2
1.	Back	groundground	4
	1.1	Purpose	4
	1.2	Objectives	4
	1.3	Approach - Methodology	4
	1.4	How to Use the Plan	5
2.	Curr	ent Planning and Implications	6
	2.1	The Integrated Planning and Reporting Framework	6
	2.2	Other Influencing Plans and Guidelines	7
	2.3	Demographic Challenges and Opportunities	8
	2.4	Community Events and Activities	9
	2.5	Settlements and Facility Catchments	10
	2.6	The Context - Summary Conclusions	11
3.	Tren	ds in Facility Provision and Funding	12
	3.1	Trends in Local Government Sport and Recreation Provision	12
4.	Spor	t and Recreation Assets and Financial Considerations	15
	4.1	Current Facility Provision and Functionality	15
	4.2	Facility Needs and Justification of Provision	20
	4.3	Providing a Realistic Level of Provision and Funding in the Shire of Victoria Plains	22
5.	Cons	ultation Outcomes	25
6.	Shire	Wide and Townsite Considerations	28
7.	Reco	mmendations	31
Арре	endix 1	: Document Review	39
Арре	endix 2	: Demographic Analysis	58
Арре	endix 3	: Community Events	67
Арре	endix 4	: Constraints and Catchments	69
Арре	endix 5	: Site Audits	70
Арре	endix 6	: 2023-2024 Fees and Charges	98
Арре	endix 7	: Consultation Outputs	100
Appe	ndix 8	: Investment Principles	109

## **Executive Summary**

The Sport and Recreation Master Plan is a strategic framework developed to guide the planning, development, and management of sport and recreation facilities and programs over the next 10 years. This plan aims to meet the growing and diverse needs of our community, promote active and healthy lifestyles, and ensure sustainable use of resources.

#### Vision:

To create a vibrant, inclusive, and sustainable sport and recreation environment that enhances the quality of life for all residents and fosters community well-being.

#### **Strategic Priorities:**

In accordance with the Shires Strategic Community Plan, Strategic Priority 1 – Community includes:

#### 1.2 Inclusive community activities, events and initiatives

- We increase the number and diversity of sport, recreation, learning and cultural events.
- Source funding and co-ordinate delivery on initiatives that support arts, culture, learning and recreation.
- Support existing community events to attract people to our communities and businesses.

#### 1.3 Recreational, social and heritage spaces are safe and are activated.

- Sport and recreation facilities are planned, maintained and developed in a coordinated manner, aligned with community need.
- Shire owned community buildings and places of interest are well maintained and used.
- Develop and implement a Sport and Recreation Master Plan.
- Community gym.

#### **Implementation Plan:**

The 2024-25 budget includes a number of quick wins that are achievable to provide tangible outcomes to the community and still be aligned to the strategic outcomes and objectives of this Plan.

This will allow for robust community engagement, planning and securing grant funding for the medium to long term that includes but not limited to:

#### 1. Medium-Term

- Development of a Precinct Master Plan to ensure future investment is planned efficiently and effectively in accordance with the community.
- The introduction of smart technology.
- External investment to be secured to upgrade the infrastructure at the Calingiri Sporting Precinct.
- o Commitment to exploring opportunities to expand and develop the gym space
- o Strengthen community partnerships and collaborative efforts.

#### 2. Long-Term

- o Review and adjust the Master Plan based on evolving community needs and trends.
- o Ensure all strategic objectives and priorities are met or exceeded.
- o Maintain a focus on innovation, sustainability, and inclusivity.

#### **Conclusion:**

The Sport and Recreation Master Plan is a living forward-looking strategy designed to enhance the sport and recreation landscape in our community. By prioritizing accessibility, quality, health, community engagement, and sustainability, this plan sets the foundation for a healthier, more active, and connected community. Through careful planning, effective resource allocation, and strong partnerships, we will create lasting benefits for current and future generations.

## 1. Background

The Shire of Victoria Plains is committed to the ongoing improvement of Sport and Recreation facilities in order to meet the needs of its residents. The Shire recognises the value of all community recreation facilities serving the townsites and the impact of such facilities in supporting a range of events and recreational and social activities, which in turn impacts the mental, physical and social health of residents. Informed by the Shire of Shire of Victoria Plains Strategic Community Plan, the Sport and Recreation Master Plan has been developed to provide a framework that guides future investment to manage, maintain and sustain public buildings and sporting space in a way that best serves the community.

This Plan will guide the consolidation and rationalisation of sport and recreation facilities, which also incorporate community halls and associated infrastructure that supports community events, in order to deliver high-quality, viable, and efficient assets to meet the community's ongoing needs.

The Plan has been developed by layering a combination of the data collected from a review of current planning processes, benchmarking, demographic analysis, relevant social, economic and environmental trends, industry guidelines and frameworks. In addition, a high-level audit of existing community and recreational facilities was undertaken, along with mapping of existing infrastructure. This document provides the Plan and key outcomes of the research, while a separate document incorporates the background research which underpins the approach contained herein.

#### 1.1 Purpose

The purpose of the Victoria Plains Sport and Recreation Master Plan is to develop a strategic framework that guides the use of and investment in community infrastructure, which underpins key sport and recreation activities and events in the Shire. It also sets out the unique positioning and prioritisation for investment of each townsite having regard to current and future events/festivals, sporting activity and recreational needs.

#### 1.2 Objectives

The objectives of the Plan are to:

- Meet community need by responding to the changing demographics within the Shire and projected future investment requirements.
- Identify the key financial, social and environmental drivers that will affect future provision, planning, management and maintenance of sport and recreation facilities.
- Identify prevailing trends that will affect the provision, planning, management and maintenance of sport and recreation facilities with particular regard to the potential consolidation of facilities to ensure the assets can be managed and maintained effectively within a limited Shire budget.
- To provide a series of recommendations in relation to guiding principles and specific actions appropriately prioritised for the development of sport and recreation facilities.

#### 1.3 Approach - Methodology

The methodology used in developing the strategy was undertaken in phases and consisted of:

- Phase 1: The initial project inception to establish the extent of research, informing documentation and approach to engaging with the resident community.
- Phase 2: To undertake an assessment of current infrastructure and benchmark against similar local government areas to determine the likely focus for future investment.

- Phase 3: A review of all existing informing documentation including those produced by the Shire, regional government and industry bodies. This was undertaken to confirm the potential parameters for future investment and ensure that the outputs of the Plan were consistent with other plans and strategies.
- Phase 4: A community engagement process which was undertaken by Shire officers across all Shire facility user groups and in particular through the Progress Associations to determine their key priorities for future support and potential investment.
- Phases 5 and 6: The development of the Draft Plan. Its review and subsequent presentation to Council for consideration and adoption.



Figure 1: Project Methodology

#### 1.4 How to Use the Plan

The plan is an integral component of the Integrated Planning and Reporting Framework of the Shire, referenced in Section 2 below. More specifically the Strategy will be used to:

- Confirm the relative priorities for future planning and subsequent investing in sport and recreation facilities across each townsite.
- Inform the ongoing development and review of the Shire's Long Term Financial Plan (LTFP).
- Identify the unique properties of each settlement area (townsites) and ensure that future investment priorities are specifically focussed on their needs.
- Confirm the Shire's Standards of Provision for the development of Sport and Recreation Facilities to inform future decision making.
- Inform other key strategies and plans.
- Inform future workforce and staff resource planning.
- Establish a set of monitoring and evaluation processes upon which the identified projects and relative prioritisation and delivery can be reviewed annually.

## 2. Current Planning and Implications

This section identifies the critical considerations identified through the document review. The detailed precis is provided at Appendix A, whilst key considerations and relevance are provided below.

#### 2.1 The Integrated Planning and Reporting Framework

The plan is an integral component of the Integrated Planning and Reporting Framework (IPRF) of the Shire which includes the Integrated Strategic Plan 2022-2032 which identifies the following selected Key Aims:

- Joint planning with local organisations and leaders in the community to help achieve goals
- Development of tourism infrastructure and services
- Supporting services for seniors
- Supporting our emergency services and club volunteers
- Engagement and communication with residents

Under the section on 'Community,' the focus is on:

- Healthy, connected and safe communities,
- Inclusive community activities, events and initiatives and
- Recreational, social and heritage spaces are safe and are activated.

Under Civic Leadership a commitment is given to forward planning and implementation of plans to achieve community priorities.

To underpin this commitment, the budget for 2023-2024 and the Long Term Financial Plan (LTFP) incorporate an intention to deliver the services through a range of identified funding streams. This includes achieving grant funding (64%) followed by rates (25%), which provides 89% of the overall Shires commitment for the life of the LTFP.

The Asset Management Plan 2023-2033 and Workforce Plan 2022/23-2025/26 are critical documents of the IPRF. These identify the following critical considerations:

- Disposal of assets and re-investment. The rationalisation of assets and reducing the asset risk is a critical consideration. The replacement cost of current assets is \$211.3 million, with a depreciation of \$9.4 million each year. While the assets, on average, are reported to be in good condition, 11% of the inspected assets are currently in poor or very poor condition with potentially \$18.9m of backlog renewal work. The current asset base is therefore considered to be unsustainable and is a significant portion are unlikely to be renewed when they reach the end of their viable life.
- Continuation of grant funding likelihood (and potential to increase through community group activity). The importance of developing a strategic plan based on a sound evidence base is critical in securing a continued high level of investment through grant assistance.
- The ability for clubs, community groups and organisations to contribute to the ongoing viability of infrastructure and conversely the acceptable level of subsidy Council is prepared to accept.
- Continuing employment costs which are targeted at delivering the plan/implementation which
  includes providing sufficient resources to retain good quality personnel and put in place succession
  planning.

There is a range of other influencing plans and guidelines that underpin the IPRF.

#### 2.2 Other Influencing Plans and Guidelines

The following table highlights the most critical influencing plans and guidelines relevant to developing the Sport and Recreation Master Plan.

Table 1: A selection of key documentation influencing the delivery of the Sport and Recreation Master Plan

Document	Implications
Disability Access and Inclusion Plan (DAIP) 2023-2028	<ul> <li>The key elements associated with the DAIP include:</li> <li>Shire and locally organised events supported by guidelines to enhance accessibility.</li> <li>Ongoing improvements to enhance the accessibility of shire buildings and facilities.</li> <li>Ensure footpaths and ACROD parking bays are accessible and their locations, quantity and quality meet the needs of the community.</li> <li>People with disabilities: <ul> <li>Have the same opportunities as other people to access the services of, and any events organised by / access buildings and other facilities of the Shire of Victoria Plains.</li> <li>Are key stakeholders, in defining, developing, implementing and reviewing a necessary change to improve access, inclusion and participation.</li> </ul> </li> </ul>
Age Friendly Plan June 2016	While dated, it identifies an ageing demographic and key measures of community satisfaction with Shire facilities as being important, as well as succession planning with volunteer groups. Investment is required in Shire infrastructure to meet the needs of seniors, which vary from enhanced health services to improvements to access to Shire facilities and ongoing opportunities for social engagement. A more active and inclusive senior community will not only provide a more connected community but will also provide a healthier environment for them to be a part of.
Communications Plan December 2021	Highlights that the Shire is committed to improving decision-making and service delivery.
Shire of Victoria Plains – Trails Plan (Feb 2023)	The aims to create a walk trail that will link the seven communities within the Shire.
MAKYT Community Resilience Scorecard	Of those areas that rank highest for residents, both community health and well-being (37%) and local infrastructure (35%) are identified.
Calingiri Football Club Inc. and Calingiri Sports Club Inc. Leases	Both are set to be renewed in 2026. The Football Club offers food and beverage on game days and is a relatively modern facility associated with the sporting precinct. The latter is associated with the golf club and disused bowling green and court infrastructure offering food and beverage from Wednesday through to Sunday. The future of Calingiri Sports Club Inc. will largely be dependent on the future viability of the golf club and the potential development of the adjacent camping grounds.
Memoranda of Understandings	Five MoU's have been signed with the main user and management groups across the Shire. These include Bolgart Progress Association, Calingiri Football Club, Gillingarra Sport and Recreation Club Inc., Mogumber and Districts Progress

Document	Implications
	Association and Piawaning Progress Association, which all establish a cooperative relationship between the parties in their respective roles in relation to the buildings they use or are responsible for. The Shire is committed to managing and maintaining the asset, but user groups are generally responsible for managing the use, booking and community access for a variety of activities and events. The agreements are for a three-year period and are reviewed annually.
Wheatbelt Development Commission Strategic Plan 2024- 2026	The plan identifies four strategic pillars of which enhancing regional living standards is highlighted. Improving regional living standards across the Wheatbelt will continue to be a priority to attract and retain skilled individuals and enable local communities to thrive.
Wheatbelt Blueprint: a vision for a vibrant future (Feb 2015)	Sport and recreation is identified as playing a significant role in Wheatbelt communities. It provides opportunities to network and socialise and helps create a sense of belonging. Sports clubs and community organisations are important conduits for developing social capital and are good barometers of community strength. Relative to State averages, the document references the Wheatbelt as having a significantly lower percentage of the population that participates in sufficient physical activity and significantly higher levels of obese adults.
	As the ongoing cost of operating and maintaining sport and recreation facilities is the responsibility of local governments, it is important to focus on minimising this cost, building capacity within local sporting clubs, increasing a focus on inclusion, building in multi-user, multi-purpose functions, with sound water management, and encourage active lifestyles.
Central Midlands Sub-Regional Economic Strategy - 2014	The Economic Strategy references the potential for the Shire to benefit largely from future mining activity within the area. If this materialises, the likely impact on demand for services and access to sport and recreation infrastructure will increase.

#### 2.3 Demographic Challenges and Opportunities

The demographic analysis is contained at Appendix 2 and highlights the following:

- The usual resident population for the Shire of Victoria Plains in 2021 was 802 people living in 407 dwellings with an average household size of 2.3 people.
- The Shire has a relatively small population, with approximately 27% (222) aged between 50 and 64 and a further 21% (168) above 65. The high number of seniors reinforces the implications of providing suitable access to sports and recreation facilities and promoting inclusion, which provides opportunities to socialise and engage with a range of events.
- The educational attainment indicator, when compared with Western Australia and Australia, highlights an unusual dynamic with a relatively high level of residents being educated to perform manager, labourers and machinery operator roles (the main employment cohorts). The level of professional and administrative workers is low. The average income likely to be generated through a combination of managers and labourers/machinery operators would indicate average household salaries would be comparatively low. This may impact the affordability of sport and recreation infrastructure and the need to ensure a range of diverse physical activity opportunities are provided to the community at low/minimal cost to encourage healthy lifestyle benefits.

- The comparatively lower percentage of people within the Shire who are not in the labour (24.6%) force does, however, indicate higher levels of income-generating capability than across WA (29.8%) and Australia (33.%). This, however, is balanced by the high levels of people who did not state whether they were or were not in the labour force (over 5% more than comparative figures for WA and Australia).
- The reported household incomes are generally below comparative levels for WA and Australia, although personal and family incomes are marginally higher. Affordability for individuals, families, and households is critical in understanding the capacity of residents to participate and engage in sports and recreation activities. This, however, may be skewed by how some farms/businesses declare income as a draw-down from the business.
- Population by suburb extracted from the 2021 census highlights that Bolgart and Calingiri are the
  main population centres, with the secondary centres being Yerecoin, Piawaning, Mogumber, New
  Norcia and Gillingarra. All population centres are, however, low and have limited potential to
  generate sufficient numbers to engage in competitive sporting activities for large team sports.
- Car ownership is, however, relatively high and indicates a relatively high level of mobility, with the number of vehicles per household closely matching the resident numbers.
- The median age is relatively high for all population centres, with only Calingiri having an average age of below 40 (39) out of all of the 13 population centres, with the average being mid-40 to over 50.
- THE Australian Bureau of Statistics 2021 Census indicated that Gillingarra has a relatively high average weekly income, with Calingiri and Bolgart well below the average per household. This is generally indicative of a high number of seniors or people on relatively low incomes, or high numbers of individuals not in the workforce. Accessible community infrastructure and affordable sport and recreation services within those areas is generally going to be in greatest demand and more viable given the higher residential catchment.

#### 2.4 Community Events and Activities

The community within the Shire of Victoria Plain operate a range of annual events and sporting activities which underpin the social fabric and unique attraction of the Shire to visitors. The current events and main activities are identified at Appendix 3 and summarised below.

**Table 2: Current Events and Significant User Group Activities** 

Events/Clubs	Considerations
Mogumber Outback Club - Mogumber Rodeo	Mogumber Outback Club organises the Mogumber New Year's Eve Rodeo.
	For the Rodeo event, the campground is open 24 hours. Portable serviced toilets are available onsite, but showers, power, and water are not available.
	The Mogumber Rodeo is a significant event on the shire calendar.
Mogumber Christmas Community Cricket	Located at the Mogumber Cricket Ground annually. Supported by the Mogumber Outback Club.
Piawaning Expo	Located adjacent to the tennis courts and community hall, it is operated annually in September including performances, family entertainment, stalls/markets, tractor pulls, lawn mower racing, vintage machinery,

Events/Clubs	Considerations
	trade exhibitions and fireworks. The Piawaning Expo is a significant event on the shire calendar.
Yerecoin Tennis Club	The season runs from October to April. They hold 8 large event days annually.
Yerecoin Markets	An annual event and celebration in November including 90-100 market stalls & food trucks, currently at the Yerecoin Hall from 8:30 am to 1 pm (although the location can vary).
Bolgart Twilight / Christmas Bush Markets	Operated annually late in November at Bolgart Community Hall. An annual Community Fundraiser and Family Day with funds directed to towards local organisations.
Bolgart Bowling Club/ Bolgart Sports Club	It was established in the late 1960's with the season operating from October through to the end of March/early April. Operates a range of events, including Mixed Championship Pairs, Men's Classic Fours, Singles Grand Finals, Gala Day, regular pennants (14 games - home & away) and occasional regional events. Part of the Avon Valley Country Zone and Country Leagues includes Beverley, Bolgart, Dowerin, Goomalling, Meckering, Northam, Toodyay, and York Bowling Clubs.  Ladies open day in December, Men's open day in Oct and Feb. About 35 members currently from all over the Shire and Toodyay
Calingiri Cougars Football, Netball and Hockey Clubs	The Football, Hockey, and Netball clubs, known as the Calingiri Cougars, that play at the main sporting precinct from March to September with multiple junior and seniors teams representing each club. Events are generally held on Sunday throughout the season against Gingin, Dalwallinu, Wongan Ballidu, Toodyay, Dowerin, and Goomalling that can attract 300-500 people (2024 count). Training sessions occur on 3 days per week.
Golf at Yerecoin, Calingiri & Bolgart	Season is April to September with each club having approximately 5 bigger event days each season. Yerecoin have the Ambrose day in August which attracts about 60 golfers from other clubs around the state.
Seniors Events and Activities	A number of events are held for Seniors including Christmas in July.
Victoria Plains Arts Society	A non-profit organisation who meet every Thursday at the Calingiri Hall.

#### 2.5 Settlements and Facility Catchments

The current distribution of sport and recreation facilities serving the population of the Shire of Victoria Plains can be seen at Appendix 4. The key areas include:

- The linear distribution along the Toodyay-Bindi Bindi Road which from north to south includes Piawaning, Yerecoin, Calingiri and Bogart.
- New Norcia is located to the west of the main linear distribution but fundamentally is a tourist
  destination requiring minimal investment in infrastructure to meet the ongoing needs of the
  resident community.

• The settlements of Gillingarra and Mogumber are located further west on the Bindoon Moora Road.

When an end to end 20 minute drive time is applied to the shire, there is limited overlap between facility destination points, indicating the need to at least maintain core social meeting spaces (community halls) in these localities. Due to the limited population base, however, there is a need to consider focussing investment in other facilities on dedicated sites with the two main population centres of Calingiri and Bogart being the key focal point.

#### 2.6 The Context - Summary Conclusions

The main considerations for the Plan are:

- The importance of developing sport and recreation infrastructure to support and encourage existing residents to remain within the Shire and attract new residents seeking diverse community facilities and services to support their and their family's social and community integration.
- Enabling the community to improve their physical and mental health and well-being, which is aligned with the Shire's Strategic Community Plan and other informative plans. This seeks to address ongoing recognised challenges of residing within a sparsely populated regional area and the ongoing viability of infrastructure and services regarding existing annual events, regular sporting activities and the need to maintain a high level of social connectivity.
- The Shire is committed to protecting and enhancing its environment. This needs to be considered in the light of water use in maintaining sports playing surfaces as responsible land managers, aligning investment to environmental sustainability measures (i.e. appropriate use of materials and natural resources) and financial sustainability of facility assets.
- The ongoing support role of the Shire to all community groups/clubs/users is one of facilitation to
  ensure the long-term viability of infrastructure within each of the main population areas is
  secured. Building capacity and supporting clubs in managing the assets they use is a focal point for
  shire support rather than direct operational management. This is reaffirmed in the MoU
  agreements, which have been established and reviewed regularly.
- The need to ensure, as far as practical, non-contemporary sporting facilities are upgraded to reflect priorities in increasing diversity of use across all genders, race and ability.
- A balance must be struck between the financial viability of developing new infrastructure and managing the existing and future assets. Any new facility development for sport and recreation purposes should not adversely impact current financial commitments and priorities to the detriment of the Shire's community.
- It is evident that several community-run and facilitated events would benefit from Shire support. This could be a viable use of Shire reserves if targeted to ongoing legacy benefits (e.g., the purchase of equipment that could be shared across events). It would need to be aligned to the use and benefit that would accrue from the return to the local economy, health, and wellbeing outcomes.

## 3. Trends in Facility Provision and Funding

The value of sport and recreation facilities has been identified in various research documents and in particular through state level research 'More than Winning' undertaken by the former Department of Sport and Recreation which identified the following key benefits<sup>1</sup> in regional areas as it:

- Builds communities through community gatherings
- Binds families, fosters friendships and provides a sense of belonging
- Reduces anti-social behaviour and lowers crime rates
- Educates and builds self-esteem with the tangible benefit of learning new skills.
- Provides employment and volunteer development opportunities.
- It contributes to positive mental and physical health and wellbeing.

Recent research<sup>2</sup> related to social investment outputs of investing in sport in Western Australia identifies:

- For every dollar invested in community sport, our State reaps \$7.10 in benefits.
- Each participant in organised sport in WA realises a return of \$10,178 from their participation.
- Across the state 5,715 full time equivalent jobs are supported through investment in sport.
- In terms of volunteer hours approximately 41.9 hours are contribute which is equivalent to 21,511 full time employees.

The provision of sport and recreation infrastructure in the Shire of Victoria Plains is considered to be critical in providing a diverse range of opportunities for its residents but there is a need to ensure that future investment in sport and recreation facilities is individually justified and reflective of the market it is serving.

#### 3.1 Trends in Local Government Sport and Recreation Provision

Typical generic requirements and benefits include:

Theme	Outcomes
Personal fitness and health opportunities for people of all ages.	A healthy, physically active and connected community can lead to a decrease in healthcare costs to assist in addressing incidences of chronic health related issues.
Cultural events and festivals.	The need to continue to provide functional open space, both indoors and outdoors for a variety of cultural events and festivals which meet the needs of each Townsite and support a high level of social connectivity. Maintaining a range of cultural activities for residents and attracting visitors to the Shire / supporting ongoing tourism initiatives is critical to the local economy.
Sporting spaces and relevant training and competition spaces.	Providing a variety of organised sporting opportunities can be highly beneficial in attracting and supporting a diverse community and enable people of all ages to maintain a strong connection with the area. It is however important to ensure that the ability to manage and sustain assets is appropriately considered as is the flexibility of use for a variety of activities.

<sup>&</sup>lt;sup>1</sup> https://www.dlgsc.wa.gov.au/docs/default-source/sport-and-recreation/more-than-winning.pdf?sfvrsn=f97bb5b1 1

 $<sup>^2\,\</sup>underline{\text{https://sportwest.com.au/wp-content/uploads/2022/08/SportWest-Sport-in-Western-Australia-Social-Return-on-Investment.pdf}$ 

Theme	Outcomes	
Safe play for children and youth.	There is a need to provide consolidated infrastructure to deliver a range of age appropriate playground infrastructure and provide for youth activity areas to assist with developing skills, education and safe play / social connections.	
Standards of Provision	The majority of Local government areas are defining minimum Standards of Provision which cover:  • Maintenance • Court surfacing and sinking fund provision • Oval/rectangular/diamond pitches playing capability and reticulation • Accessibility (compliance with the DAIP) • Site Embellishments (seating, water fountains, BBQ's, shade etc.).	
Adhering to minimum standards of design when upgrading or renewing infrastructure	<ul> <li>Unisex changing rooms (current availability of federal grant funding programs "Play our Way' may be accessed)</li> <li>Disability compliant (achieving beyond Australian Standard and DAIP obligations)</li> <li>LED throughout (Previous grant state funding programs through the 'Night Lights Program' have provided opportunities to access funding for increasing participation of sporting reserves).</li> <li>Extensive storage – caged / flexible.</li> <li>Energy saving initiatives</li> <li>Good and effective passive surveillance</li> <li>Sporting Peak bodies have published guidelines to AFL Preferred Facility Guidelines (AFL 2023) and Community Cricket Facility Guidelines (Cricket Australia 2023), a summary of which are included at Appendix 1. Netball, hockey, bowls and tennis similarly have published guidelines relating to court, green and synthetic pitch development but limited on pavilion design guidance.</li> </ul>	
Informal social gatherings and connecting local communities.	Access to good quality facilities within close proximity of residential properties has been proven to lessen an individual's stress levels and increase the day to day contact with the community through informal gatherings, walking and moderate to vigorous physical activity.	
Community expectation	There is an expectation from the community of a higher quality of facility provision from which a range of programs and initiatives are provided.	
Multi-functional facilities	Flexibility in the function and form of sports and recreation facilities is becoming more critical to minimizing subsidies and maximising the use by various groups and for various activities.	
Sustainability and green initiatives	Local governments (due to the use of energy, water and unsustainable resources) are generally a focal point for reducing the adverse environmental footprint. This includes using renewable energy sources, promoting green transportation options to venues, introducing LED lighting to replace inefficient halogen lighting, increasing tree canopy in public open space and reducing / minimising water use.	

Theme	Outcomes
Active transportation and infrastructure	The provision of active transportation options, such as cycling lanes, pedestrian walkways, and urban trails has grown in priority to encourage physical activity and enhanced access sports and recreation facilities. Connectivity between settlements within the Shire is critical and this is supported by recent Trails Plan initiative. Other opportunities may exist to provide dual-use footpath access to the sport and recreation precincts within the Shire Town sites.
Inclusive facilities and programming	A focal point is generally on creating more inclusive and accessible spaces for people of all abilities to access sports and recreation facilities. This is supported through the Shires Disability Access and Inclusion Plan (DAIP).
Increased technological integration	Technology is being used by most local governments and sporting organisations as a way of enhancing efficiencies and user experience. This includes online booking systems, mobile apps for program registration, and digital communication tools/apps for immediate links to scoring/recording events. The availability of Wi-Fi, as a result, has become critical to the development of all sports and recreational facilities. Potential opportunities may exist to upgrade Wi-Fi accessibility at sports grounds within the Shire which would also support other community events.
Health and well-being initiatives:	Aligning sport and recreation facility development with broader health and well-being objectives has become more commonplace. Programs that promote physical activity, mental health, and social engagement to improve residents' overall well-being are key criteria for funding bodies to address (rather than pure sports for sport's sake).
Data-driven decision- making	Data analytics and research have been used to inform decision-making in local government. Critical to this are participation rates, facility usage, and community consultation outputs, which help shape more effective policies and programs.
Sports tourism and events:	The economic benefits of hosting cultural and sporting events, competitions, and tournaments are often seen as a mechanism to raise an area's profile, attract investment, and create jobs. By attracting visitors and generating revenue, these events can positively contribute to the local economy.

## 4. Sport and Recreation Assets and Financial Considerations

A visual review was undertaken of the majority of the sport and recreation assets, supplemented by the documents reviewed above (including sports facility design guidelines referenced at Appendix 1) and available plans to assess functionality and fitness for purpose. Appendix 5 contains the detailed assessment.

#### 4.1 Current Facility Provision and Functionality

The table below provides a summary of the visual assessment of key selected facilities and potential implications in respect of current investment and future use. The detailed assessment is contained at Appendix 3:

**Table 3: Facility Audit Outputs and Implications** 

Facility	Commentary: Main Considerations
Bolgart Memorial Hall and Sports Facilities, George Street	<ul> <li>Opened in January 1933 and added to in 1953, the hall possesses many of its original heritage features with a Jarrah floor, brick fireplace, weatherboarding, stage and window openings (many modified). The Hall is run by Bolgart Progress Association and maintained by the Shire.</li> <li>While the building fixtures and fittings are dated, it is reasonably well maintained. The building lacks storage servicing the hall but is generally functional and well-maintained.</li> <li>It can be used for various community events, meetings, performances and recreational/social activities, incorporating a good sized food preparation/kitchen area, library and dedicated Country Women's Association craft and meeting room area.</li> <li>The broader site includes public toilets, a daycare building, an exhibition displaying the 'First Tractor in Bolgart', Bolgart Bush Fire Brigade, Bell Tower, a playground with covered seating adjacent, a sports court and a skate park. To the rear of the hard court area: previously used for netball/basketball, potentially servicing the adjacent school, but has now fallen into a state of disrepair and is no longer viable to use.</li> <li>Potential options: Retention of the existing functional buildings and removing redundant structures and services. The site should be Master Planned to develop the area as a heritage and cultural precinct and focal point for future events.</li> </ul>
Bolgart Bowling Club, Tennis Club and Golf Club	<ul> <li>A well-maintained clubhouse, golf course and bowling green with associated maintenance buildings. The tennis courts (4 x floodlit synthetic) were in a relatively poor state of repair in comparison.</li> <li>Potential options: Consideration should be given to whether the extent of court infrastructure is necessary and/or whether the complete removal or replacement with a reduced number of courts/multi-court infrastructure is more viable.</li> </ul>

Bolgart Caravan Park	Benefits from a recently constructed public toilet and shower block with modern centralised reticulated grass, shade shelter and BBQ area.
	Potential options: The site would benefit from having access to an online booking and payment system. Due to its unmanned nature, the Shire could investigate the viability of alternative payment methods such as online, swipe card, and after-hours hotel-style access.
Calingiri Caravan Park	• Located within the centre of town behind the historic Victoria Plains Road Board Building with powered and unpowered sites available with bookings made through the Shire Office. The site is constrained on all sides with a centrally located ablution block with shaded seating and a BBQ area. Male and Female toilets with limitations for disability access.
	<b>Potential options:</b> The site would benefit from having access to an online booking and payment system and aligned to a broader Shire Tourism app, where ongoing administration implications and limited booking opening hours may be overcome. The intended replacement on relatively unconstrained land adjacent to Calingiri Golf Course would be more beneficial.
Calingiri Golf Club and	• The golf club is an 18 hole 5,611m layout with sand greens, pitching/ chipping area and putting green. It is self-managed but benefits from close proximity to Calingiri Sports Club Inc.
Proposed Caravan Park Development	<b>Potential options:</b> The site would benefit significantly if the Caravan Park Development were relocated as the area is relatively unconstrained land adjacent to existing operational infrastructure, potentially providing passive surveillance and controlled access.
Hard Courts – Calingiri Town	• The tennis courts (x1) are in a state of disrepair and have no value for sporting use. Similarly, the netball/basketball courts (x2) have not been maintained with undistinguishable court markings.
Centre	A small Nature Play and a contemporary toddlers and young children playground area are located in the vicinity (and adjacent to the recreation centre) with a sand base and shade over the main toddler play infrastructure
	Potential options: The area would benefit from master planning to rationalise and replace infrastructure in the town centre. While not identified as the long-term camp park, it would benefit from the consolidation of activities which would act as both an attractor for passing campers but also for local families (i.e. zero-depth water park, redevelopment of tennis courts for something for children/youth with potential multi-sport court provision for basketball, volleyball, cricket, football/futsal and training opportunities, given its prominent location in the Town and adjacency to the Recreation Centre and Calingiri Sports Club Inc.).
Calingiri Recreation	While appearing structurally sound the building lacks a high degree of functionality due to its age and limited indoor court space (half a basketball court).
Centre	The building at the rear is showing signs of degradation from use with paved hardstanding access to a roller shutter door to access an additional storage unit as an extension of the facility.

	<b>Potential options:</b> The area would benefit from master planning to rationalise and replace infrastructure within the town centre while also providing for the town's evacuation centre.
Calingiri Sports Complex - Oval, Netball, Hockey and Multi- functional Clubhouse	<ul> <li>One reticulated rectangular grass pitch used for hockey orientated north to south. Benefitting from floodlighting and fence surround.</li> <li>Netball and Tennis court (x1) with 2.5m high chain-link fence surround and boxed floodlighting orientated north-south.</li> <li>The oval benefits from high-level floodlighting. Spectator viewing is around the oval and from the main pavilion (under the cover area on the paved apron, albeit not raised above the oval).</li> <li>A children's play area adjacent to the netball court providing for toddlers and young children with no shade over.</li> <li>The clubhouse is a brick structure with adequate function space overlooking the football oval.</li> <li>The football changing facilities are benched (fixed to the floor) and carpeted. The carpet shows signs of wear and tear, and cleaning will likely be an issue.</li> <li>Changerooms are in reasonable condition but lack gender-neutral design, although dedicated ladies' changeroom areas have been provided.</li> <li>Storage within the building has been identified as a potential weakness, but overall, the space's appearance and flexibility are relatively good and serviceable.</li> <li>Potential options: The site is relatively unconstrained and provides the main social hub for the community in addition to the Calingiri Sports Club Inc. As a relatively modern facility, it benefits from many contemporary activity areas. As the most significant active sporting ground</li> </ul>
	within the Shire, ongoing asset maintenance, upgrade and extension of the sporting space will be required. Consideration should be given to expanding the court space and upgrading infrastructure servicing the two main oval spaces, together with improved technology and potentially replacing the playground area to provide a more contemporary all-ages play area.
Calingiri Emergency Services Building and Calingiri Playgroup	<ul> <li>A relatively old facility with detached toilets to the rear.</li> <li>To the front of the building are service bays for the St John's Ambulance and Freemasons Emergency Services, upgraded through funding from the Federal Government (Nation Building Grant).</li> <li>Potential options: Retention in place but considered as part of the broader Townsite Master Plan</li> </ul>
Calingiri Sport Club Inc.	<ul> <li>Located to the southeast of the golf course and adjacent to the disused bowling greens which lie to the east. It is part of the former sports precinct, which included netball, basketball and tennis courts, which have also fallen into disrepair.</li> <li>The building is old and of a traditional sports club design. It has a central function space that is carpeted throughout, and side areas are serviced by a bar and kitchen.</li> </ul>

	<b>Potential options:</b> Overall, the building has an extensive footprint, which provides a centralised social connection for residents. The current sporting capability and use is unlikely to sustain the sporting club, and a focal point should be provided on potential alternative use and rationalising the building footprint to service the future campsite and golf course. This, however, would require significant investment and cannot be achieved without master planning the central town site to incorporate the recreation centre, courts and playgrounds.
The Yerecoin camp site and tennis court (x4) facilities	<ul> <li>The tennis courts, which benefit from high-level floodlighting and fenced surround (2.5m), are well maintained and provide a valuable community resource with the capability to be used for casual basketball play. A small well-maintained clubhouse is located to the north of the courts.</li> <li>The site includes the Yerecoin Community Federation Playground, covered seating area with brick paved entry, public ablutions which service both the tennis facility and adjacent camping area.</li> <li>The camping area contains open field access with a limited number of powered site capability.</li> </ul>
	<b>Potential options:</b> The site is relatively unconstrained and provides the main camping and event site for Yerecoin. Ongoing maintenance and support for future event infrastructure will be required. Consideration should be given to the viability of the shire supporting this further should a need be demonstrated.
Yerecoin Golf Course	<ul> <li>The clubhouse is an old building lacking effective maintenance, being of brick and panel construction with a colourbond roof structure.</li> <li>The course is clearly maintained with sand greens in a reasonable condition.</li> </ul>
	<b>Potential options:</b> The site, while offering a local sporting opportunity, requires significant investment in key infrastructure, which should be considered subject to an explicit need being proven. Improving the functionality of the clubhouse would be beneficial subject to clarification of future likely usage and attractiveness to tourists and competition use.
Yerecoin Hall	<ul> <li>A small community hall was built in 1952 and is centrally located within the Yerecoin settlement.</li> <li>The hall incorporates images of local history and events. While limited in size, the hall provides a valuable asset for current fitness classes and meetings/socialising/events.</li> </ul>
	Potential options: Retention in place as the key settlement meeting and recreational centre. Requiring shire assistance.
Piawaning Hall and Courts	<ul> <li>The tennis court provision is in an extremely poor state of repair with the courts cracked and fencing surround damaged.</li> <li>The adjacent clubhouse provides a shaded concrete plinth used as a viewing/BBQ area. The kitchen is functional, has a good level of storage, and provides a viable space to support the annual event(s) at the site.</li> </ul>
	<ul> <li>Piawaning Hall provides clean, and serviceable public toilets, which are of brick construction. The hall incorporates a stage area with timber flooring throughout.</li> <li>Includes a recently developed water harvesting project.</li> </ul>

**Potential options:** Retention of the Hall and serviceable BBQ and kitchen area as the key meeting and recreational centre with the capability of supporting ongoing annual event commitment. This requires an ongoing maintenance commitment. There is a need to review whether there is a need for the extent of court space and/or flexibility of use for a range of sports or just to be re-surfaced and utilised as an event space hard standing.

#### Mogumber Hall and Sports Ground

- The single sporting oval space is currently in a poor state of repair and overgrown in areas but is the only public space in Mogumber available to support community facilities.
- The site is managed by Mogumber and Districts Progress Association on behalf of the Shire.
- Campers and Caravaners are permitted to locate overnight on the site and are charged through an honour system.
- Public conveniences have been upgraded with new urinals in the Men's and tiling, but the overall appearance is tired and dated. The female toilets show signs of significant damage and lack contemporary features.
- While ageing, the structure of Mogumber Hall is sound, functional, and reasonably well maintained (albeit the corrugated walling is damaged in places).

**Potential options:** Retention of the Hall and serviceable BBQ and kitchen area as the key meeting and recreational centre servicing the local area. Ideally, improved direct access with the provision of a walkway from this public space / camping area to the townsite is recommended to ensure the services are strongly aligned to support community social and event activities. Bushwalking would also be beneficial as a recreation activity for the Mogumber region with the camping area as a base camp.

# Gillingarra Sports Ground and Community Hall

- The community hall is relatively large, and additions were made to the building to provide male and female toilets sheltered from the elements.
- There is a detached public toilet block to the rear of the main hall, which is ageing and in a poor state of repair (it could potentially be removed, given the more contemporary toilet area).
- Although the community centre was not available to inspect internally, it was evident that storage space was an issue, with tables and chairs stacked in the main hall.

**Potential options:** The focal point for future investment should be to support the ongoing viability of the hall as a community meeting place, social connection for the local community and events/festivals. Future master planning of the site to rationalise and repurpose current redundant infrastructure should be considered.

#### 4.2 Facility Needs and Justification of Provision

There are various assessment processes which are indicative of facility requirements to service a given population. Thes include:

- The Community Facilities Guidelines (produced by Parks and Leisure Australia WA) which identifies a range of community facilities to service a given population catchment.
- Ausplay Participation data general demand for infrastructure based on current participation rates.
   The population in this instance uses the 2021 ABS Census population Data.

A court/pitch/oval generation assessment was undertaken based on the need to access each provision for training and competition purposes, but the output indicated the need to provide up to one of each to meet the likely usage demand across the Shire population. The two alternative assessments are referenced below:

Community Facility Guidelines (Using WA Tomorrow Population Projections N0.11 – Band C):

Definition and standard of Current Provision Need			
Provision	Current Provision	2021 Pop: 880	2031 Pop: 820
Multi-functional branch library 1:20,000 District – 50,000 (D)	Library in Calingiri, Mogumber and Bolgart with lending services elsewhere.	There is no demand provisions.	l for additional
Neighbourhood Community Centre 1:7,500	Community Centres (halls) exist in all Townsites.	There is no demand provisions.	l for additional
Youth Centre/Youth Space (1:20,000-30,000 – District level)	There is no bespoke youth infrastructure other than a skate park and functional Basketball pad in Bolgart, which are in a state of disrepair.	The lack of bespoke infrastructure would for additional provisions. Shire either in Calin extension to the Bo (through a joint pro Church or on existing infrastructure in Calina in Calin	d indicate a need sion to service the giri or as an Igart Facility vision with the ng hard stand
Skate Park: Neighbourhood facility (1:5,000-10,000)	The current provision in Bolgart has limited functionality.	There is no demand provisions.	l for additional
BMX dirt track facility (1:5,000-10,000)	No existing provision	Option to develop a precinct and skate precinct and	oark in Bolgart
Neighbourhood Park (1:5,000)	The equivalent of a neighbourhood park exists in all Townsites.	Each townsite woul have access to Publ there is no demand provision.	ic Open Space;
Sports Space 1:4,000 - 5,000 (one space could potentially include all sports listed below)	The equivalent of a sports space exist in all Townsites (incl. school provision), all of which cannot be maintained to a playing standard	The focal point for t sports space should the existing investm meeting the deman	be focussed on nent at Calingiri as

Definition and standard of	Current Provision	Ne	ed
Provision	Carrent Provision	2021 Pop: 880	2031 Pop: 820
AFL ovals (1:6,000 to 1:8,000)	The equivalent of an AFL oval exist in all Townsites.	The need for one owneet this standard	_
Rugby Union/League – Local Need	No provision	No demand was ide the sport	entified to service
Diamond Sports (1:10,000 - 1:14,000)	No provision	No demand was ide the sport.	entified to service
Soccer pitches (1:4,800 to 6,600)	No provision	No demand was ide the sport.	entified to service
Cricket ovals (1:8,000 – 10,000)	The equivalent of a cricket oval exists in all Townsites.	The need for one owneet this standard	•
Athletics 1:40,000 – 1:50,000 (grass)	No provision	No demand was ide the sport, but it cou the Calingiri oval.	
Hockey - Local Need	Provide at Calingiri	Existing provision sa	atisfies demand.
Netball Courts 1:5,000 – 8,000 (outdoor)	Outdoor provision at Calingiri	Existing provision sa	atisfies demand.
Basketball Courts 1:3,000 – 4,000 (indoor/outdoor)	No full-size indoor courts exist. There is a small outdoor court option at Yerecoin and one on one pad at Bolgart. Half-court (indoor) at Calingiri	Existing provision sa	atisfies demand.
Indoor Sport and Recreation Centre (30,000 – 50,000)	Indoor provision at Calingiri	Existing provision sa	atisfies demand.
Lawn Bowls (1:35,000 to 50,000)	Existing provision in Bolgart.	Existing provision sa	atisfies demand.
Tennis (1:15,000 – 30,000 District) 1 x 8 court	The functional facilities are in Yerecoin (4 courts) and Calingiri (1 court) and facilities in Piawaning and Calingiri are in a state of disrepair (except for the shared netball/tennis court at the Sports Ground.	Existing provision m demand.	nore than satisfies
Aquatic Facility - 1:30,000 (25m and leisure pool) – Neighbourhood	No provision	No need was identi Shire's jurisdiction.	fied within the

Ausplay Participation Rates and Demand assessment (Using WA Venue Based Data Tables 2023):

Sport	% Participation Rate		Demand by Participants
	Adults	Children	Total Population: 802 Adults – 677 Children - 137
Swimming	12.3%	30.7%	Adults – 83 Children - 42
Australian football	3.5%	15.4%	Adults – 24 Children - 21
Basketball	2.8%	13.2%	Adults – 19 Children - 18
Football/soccer	3.6%	12.5%	Adults – 24 Children - 17
Dancing (recreational)	-	9.5%	Adults – Children - 13
Gymnastics	-	7.9%	Adults – Children - 11
Hockey	2.4%	6.4%	Adults – 16 Children - 9
Athletics, track and field (includes jogging and running)	4.4%	5.0%	Adults – 30 Children - 7
Netball	3.2%	4.9%	Adults – 22 Children - 7
Tennis	2.9%	3.9%	Adults – 20 Children - 5

In addition to the above the participation for Golf at 5.2% indicates a demand locally within the adult population of 35 users and Fitness/Gym at 26% indicates a demand locally within the adult population of 176 users. Bowling participation as a club sport is at 1.1% which indicates a demand of 8 players, albeit that figure is likely to be under-provided due to the high level of seniors resident across the Shire. Based on the above analysis, the likely participatory numbers generated by the community only facilitate the provision of one team across a range of sports for adults and with the limited capacity within the children's cohort to facilitate anything other than the requirement for training and developmental opportunities.

## 4.3 Providing a Realistic Level of Provision and Funding in the Shire of Victoria Plains

The level of facility infrastructure for sport and recreation purposes needs to be considered against the potential for population growth and the likely demand to access infrastructure from a diverse rural community. An analysis of current fees and charges, referenced at Appendix 6 identifies some critical considerations:

- Income for hiring the hall space is only obtained for Calingiri, Bolgart and Mogumber. The cost per day is relatively low and affordable, being significantly below the cost of hire related to community halls within Metropolitan Perth and many rural local government areas.
- Not-for-profit organisations typically benefit from accessing tables and chairs at no charge. In the case of Mogumber Hall, no charge is levied for functions undertaken by not-for-profit groups.
- In all cases, the income generated from hiring hall space would not recover the cost of managing and maintaining the asset.
- The cost for the customer associated with accessing the gym space is extremely low and probably reflective of the limited equipment provided. The optimum location for the gym would be aligned

with the sporting precinct and activities associated with club usage, but this has seasonal restrictions. The purchase of equipment outright is generally limited by budget availability. If the Council choose to lease fitness equipment and allow the equipment to pay for itself over time, the asset risk is minimised, but where there is low usage and income generation, this is generally not viable. Buying outright increases the asset risk but minimises overall outgoings. Generally, the purchase of cardio equipment, which is subject to high levels of maintenance, is held on a lease arrangement, while it is beneficial to purchase outright the less complex and harder-wearing strength and conditioning equipment. The decision to buy or lease is a decision that requires careful consideration, but where budgets permit equipment purchase and subsequent trade-in, it is generally the most cost-effective model.

- Alternative approaches to supplement the lack of gym equipment could include outdoor
  equipment adjacent to the Calingiri Hall and within Bogart's broader sports and recreation precinct.
  Options will need to be explored to determine the extent of investment and the number/type of
  equipment that would meet the community's needs.
- Hire of ovals and sporting infrastructure outside the lease agreements is also relatively cheap.
- Charges are levied by the Shire at both Bogart and Calingiri Caravan Parks, which are reflective of
  the services provided but reliant on an honesty system and being able to book during Shire opening
  hours. The cost of campers and caravans per night at other sites is minimal. A more appropriate,
  manageable and cost-effective system for the booking of camp parks, hall access and hire of
  facilities associated with sporting use would be through a centralised online booking (app) system.

The limited rate base income needs to be balanced against a range of facility and service demands, including access to a wide variety of services to support the youth, families and a gradually ageing community. Key issues specific to the Shire of Victoria Plains which is to be addressed include:

- The Shire's population is relatively static and ageing. Due to accessibility limitations (i.e., distance of travel to other regional centres, sports, and recreation facilities), this necessitates a relatively higher level of facility investment than would typically be considered appropriate.
- Within the Shire of Victoria Plains, there are many sports, recreation, and community facilities that serve a relatively small population base. These facilities require ongoing management and maintenance to ensure they remain fit for purpose for their dedicated use.
- Existing buildings ideally should comply with current building standards and community use
  demands. The Shire has recognised that there is a relatively high cost base associated with ongoing
  asset management and maintenance, which is currently not affordable. Compliance with Australian
  Standards needs to be resourced. Therefore, difficult decisions must be made to potentially
  rationalise/remove services from areas where the need cannot be justified.
- The Shire has a relatively low rate base from which funding for sport and recreation facilities can be sourced. While the Shire has been relatively successful in achieving investment from various grant funding sources, greater pressure is being placed on ensuring the investment case is well articulated and justified, particularly when competing with other regional centres experiencing similar difficulties. While State and Federal government policy is aimed at increasing sport and recreation participation and physical activity, often grant funding opportunities to manage and maintain existing buildings or replace them are difficult to achieve.
- The Shire's investment must be delivered in a financially sustainable manner, striking a realistic
  balance between the ability to secure additional funds and working within the projected rate of
  income. Asset management and ongoing maintenance need to be sourced from within the Shire's
  income base, with the option to secure grant funding from new development, which is supported
  by a robust business case.
- There is increasing pressure from the local population to minimise user fees and rate increases.
   This needs to be factored into future potential investment in an area where household income is,

on average, lower than the WA and Australian average. This is further compounded by a lack of ability for clubs and user groups to generate income to sustain infrastructure and re-invest in the asset.

- There is also the growth in women's sports participation in traditional men's sporting pastimes. This will require investment in gender diversity and recognition of cultural differences.
- With an ageing demographic, the community's future needs should be considered when planning
  for infrastructure renewal. The demand for additional team sports may diminish with a stronger
  focus on age-appropriate infrastructure and services. The focus will be on ensuring facilities can
  adapt to various users' needs.
- The quality of Recreation facilities and diversity of sporting opportunities, in addition to local cultural and visitor requirements, directly influence population retention. The greater the opportunities provided, the greater the potential for new families to be attracted to the Shire.
- Volunteers are critical to the delivery of community sport and recreation services and the viability of clubs/organisations. The demands within a Shire with a relatively low population base are increasing while overall volunteerism is declining (across the state, overall rates of volunteering are in sharp decline with a loss of over 22% of formal volunteers between 2014 and 2020 based on the ABS 2021 Social Survey data)<sup>3</sup>Support and intervention measures must be considered to assist clubs and organisations in growing and sustaining their current volunteer base.
- Many regional communities seek to develop diverse, vibrant cultural hubs which can be created around sports activities and collocated sports venues. These are generally at the centre of a town site. Within the Shire of Victoria Plains are two principal recreation hubs in Calingiri and Bolgart and other recreational hubs elsewhere, which provide a significant resource to support annual events/festivals. In considering the rationalisation of any infrastructure, it is unrealistic to assume the Shire could reduce the footprint of current building infrastructure immediately without undertaking an agreed staged rationalisation approach which maintains the cultural and social fabric of activities and events that identify each area's unique character.

Shire of Victoria Plains Sport and Recreation Master Plan ● Shire of Victoria Plains ● October 2024

<sup>&</sup>lt;sup>3</sup> https://www.abs.gov.au/statistics/people/people-and-communities/general-social-survey-summary-results-australia/latest-release#voluntary-work-and-unpaid-work-support

### 5. Consultation Outcomes

This section summarises the consultation process which was undertaken by Shire Officers with all Progress Association and User Groups in late 2023 and early 2024. The groups consulted were requested to provide responses to a questionnaire which covered the following areas:

- Benefit of living within the Shire
- Biggest disadvantage of living within the Shire
- Overview of community's use of town facilities
- Usage within the last 5 years
- Programs and services the Association/group/club wish to operate
- Intend to undertake in the future
- What would they wish to see if there were unlimited resources / capability
- Where do they require assistance from the Shire
- What are the gaps in the local community
- How would you use facilities if each Townsite were to provide a relatively unique service
- Commitment that can be provided to support future growth

A summary of the Positives and Negatives which emerged is provided in Table 4:

**Table 4: Summary of Positives and Negatives** 

Positives:	Negatives:
<ul> <li>The natural environment</li> <li>Close proximity to the Metro Area</li> <li>Unique history across the Shire</li> <li>Events and socially connecting</li> <li>Strong community – close knit</li> <li>Small town security</li> <li>Diversity of the Shire</li> <li>Volunteer Enthusiasm</li> <li>Affordable living</li> <li>Potential partnerships with neighbouring local governments</li> </ul>	<ul> <li>Small-town politics</li> <li>Too close to the Metro area</li> <li>Strain on Volunteers (too few and onerous)</li> <li>Reducing and ageing population</li> <li>Elderly residents are often forced to move due to limited close by access to health care service.</li> <li>Limited amenities and few businesses</li> <li>Communication</li> <li>Services (water/power/internet) unreliability</li> <li>Level of maintenance of Shire assets</li> </ul>

A summary of the key outputs is provided at Table 5 below:

**Table 5: Summary of Key Consultation Outcomes by Townsite** 

	Key Facility Requirements	Required Shire Support
Calingiri	<ul> <li>Support (connection) for youth services in the community</li> <li>Social activities/health/seniors</li> <li>Interactive contemporary play spaces</li> <li>Additional funding, grant application support/resourcing.</li> </ul>	<ul> <li>Future growth of sport and recreation activities and events in Calingiri</li> <li>Fundraising in conjunction with Shire</li> <li>Increased collaboration</li> </ul>

	Key Facility Requirements	Required Shire Support
	<ul> <li>Hockey – better upkeep of oval and financial assistance.</li> <li>Netball – second court and upkeep</li> <li>Football – facilities upgrade and collaboration</li> <li>Sports Club – upgrade and expansion</li> </ul>	Volunteering
Bolgart	<ul> <li>BCWA – Funding and more activities for seniors, youth and children - desperate need of a new playground</li> <li>BBC – Insurance for bowling surface</li> <li>Senior Services</li> <li>BGC – Assistance with maintenance – fix up greens and renovate fairways</li> </ul>	<ul><li>Volunteering</li><li>Fundraising</li></ul>
Gillingarra	<ul> <li>Setting up outdoor exercise equipment</li> <li>Water point for cockatoos / Secure water supply to buildings</li> <li>Gillingarra Church building returning to the local community</li> </ul>	<ul> <li>Facilities used to their full capacity</li> <li>Bushwalking Trails</li> <li>Fundraising and promote Gillingarra and facilities.</li> </ul>
Mogumber	<ul> <li>Water supply</li> <li>Response to request for assistance/help with negotiations</li> <li>Maintenance to oval and cricket pitch</li> <li>Mogumber Outback Club – tourism promotion</li> <li>Extension of library services</li> <li>Expanded equine activities/arena surface (purpose built)</li> </ul>	<ul> <li>Volunteering, Financial commitment</li> <li>And Fundraising</li> <li>Mogumber Outback Club – tourism promotion</li> </ul>
Piawaning	<ul> <li>Water and digital connectivity</li> <li>Pool resources with other community groups</li> </ul>	<ul> <li>Shire attendance at meetings/resolve long- standing issues</li> <li>Volunteering, Financial commitment</li> <li>Fundraising</li> </ul>
Yerecoin	<ul> <li>Public toilets and playground</li> <li>Assistance with funding and in-kind for previous to occur</li> <li>More for seniors/youth/children</li> <li>Closure of the tavern – loss of a hub</li> <li>Facility for future events in the area</li> <li>Golf and Darts – upgrade to clubhouse/storage/shed</li> </ul>	<ul> <li>Happy to help with all things to see community grow.</li> <li>YTC - Enthusiastic volunteer base but limited financial capability</li> </ul>
New Norcia	Business As Usual	Business As Usual

In addition, there are some overarching themes which emerged, which include:

- A significant number of assets are ageing and needing upgrade or replacement, having reached a critical stage in their viability.
- The extent of investment required to upgrade existing assets is unlikely to be affordable without a
  long-term sustainable investment plan, which will need to be supplemented through significant
  grant/state government investment commitment. This is also critical to the delivery of the Shire's
  Long-Term Financial Plan.
- The sporting spaces in Calingiri and Bolgart service a shire-wide demand. Limited investment is
  required in other sporting ovals and court spaces, which largely facilitate annual events and
  occasional use. Except for the tennis facilities at Yerecoin, the court space is not viable and should
  be removed/repurposed.
- The need to coordinate shire events to promote and attract visitors to the area.
- Future development considerations within the Townsites relate to minor investment in children's play space and shade.
- There is a strong commitment to providing volunteer resources across all areas but a concern that
  the succession planning is limited and new volunteers are not coming forward sufficiently.
- Focus on areas of excellence within the Town rather than providing the same facilities.

## 6. Shire Wide and Townsite Considerations

Based on the outcome of the research and consultation process, a series of priorities emerged. These included:

**Table 6: Priorities and Considerations** 

Considerations	Justification
The need to develop guiding Principles for investment:	Currently, there are no guiding principles and a lack of clear direction for Progress Associations, sporting clubs, and user groups. As a minimum, this expectation should be confirmed through each MoU when reviewed, as it is the core guiding document establishing roles and responsibilities. The shire should continue to enable community groups to manage and maintain facilities on behalf of the Shire with minimal intervention. It is suggested the guiding principles should incorporate:
	<ul> <li>Equity of access/Non-discriminatory.</li> <li>Management of assets – responsibilities.</li> <li>Self-sufficiency and good governance.</li> <li>Recognising in-kind support.</li> <li>Working in partnership with community groups (as per the current MoU approach)</li> </ul>
Consolidation of existing facilities, rationalisation and future financial viability by reducing the ongoing commitment to an extensive asset base.	<ul> <li>Calingiri – Remove the disused courts and bowling green, and relocate the Caravan Park. Review the future of Calingiri Sports Club Inc. and consolidate sporting investment within the sporting precinct. Rationalising existing infrastructure elsewhere and repurposing the land informed by a Master Plan for sporting reserve/Townsite. Youth provision could be considered within Calingiri as a strategic investment subject to the outcome of the Master Plan and alignment with opportunities to consolidate youth development at Bolgart.</li> <li>Bolgart—Remove disused courts (at the golf club and adjacent to Bolgart Hall), remove surplus infrastructure (including the playgroup building), and focus the Bolgart Hall precinct on youth, heritage, and events. Prioritise investment in storage and maintenance and continuation of seniors' activity and provision/historic profiling.</li> <li>Piawaning - removal of disused courts.</li> <li>Yerecoin—Rationalise and enhance the golf infrastructure in partnership with the golf club, and support tourism capability by recognising the existing strong volunteer capability and limited need for additional investment.</li> </ul>

Considerations	Justification
	<ul> <li>Mogumber—Consolidate infrastructure as far as practical and improve walkway connectivity to the oval/campsite.         Consider consolidating the library and postal service with the Mogumber Townsite.</li> <li>Gillingarra - Remove disused courts and cricket wickets and focus on the future viability of Gillingarra Hall in partnership with the Gillingarra Sports and Recreation Club. While maintaining the oval and repairing the wicket was identified, there would be a lack of investment return to justify the intervention though mowing of oval will continue.</li> <li>New Norcia – Support for its tourism value.</li> </ul>
Volunteer Support Program and Grant application/writing assistance – resourcing.	Most user groups have indicated this is currently a weakness/gap.
Building capacity and succession planning.	Most user groups have indicated that this is currently a weakness/gap. Intervention through training and development programs will be necessary.
Confirm minimum standards of provision and focus for each town site:  • Bolgart and Calingiri – Strategic Centres. • Shade/Storage/Wi-	Given Bolgart and Calingiri's population base and the extent of their sporting and recreation infrastructure, these centres could be the focus of future sporting provision.  Piawaning, Yerecoin, Mogumber, and Gillingarra are secondary population centres where assistance should be provided to support ongoing annual events and help the community manage and maintain the community's current community hall infrastructure.
Fi/floodlighting/Facility modernisation/ upgrades.  Business Case for investment/weighting system	Future investment commitments should be underpinned by a Business Case, with the financial, social, and environmental return on investment aligned to the Shires Integrated Strategic Community Plan outcomes.
Partnership with neighbouring local governments to gain access to infrastructure which is not readily available to Shire residents	While this may have benefits, funding across local government boundaries in all but exceptional circumstances (waste and shared services such as statutory planning, environmental services, parks maintenance etc.) rarely work, and when they have been put in place, generally fall by the wayside due to the lack of monitoring, limited transport capability and rates being expended outside of the local government's jurisdiction to the detriment of local services.

Considerations	Justification
Promotion and coordination of events and activities.	Most user groups have indicated this is currently a weakness/gap. Opportunities exist to develop promotional apps linked to event details, accommodation and service offerings. This would require resources to be allocated to its ongoing management.

### 7. Recommendations

This section identifies the development principles, policies and standards of provision together with recommendations in respect of current facility infrastructure and prioritization process. The following recommendations should, at minimum, adopt the Investment Principles outlined in Appendix 7 of this document. The timing of the following recommendations has been split into the following:

- Immediate (I): Within the next 0 to 2 years
- Ongoing: Regular intervention and updating
- Short Term (S): Within the next 1 to 4 years
- Medium Term (M): Within the next 5 to 10 years
- Long Term (L): 10 years plus

**Table 7: Operational and Facility Specific Recommendations** 

No.	Recommendation	Rationale	Timing
Princip	le and Business Processes		
1	<ul> <li>As a key principle, the Shire will focus future investment on:</li> <li>Community based sport and recreation infrastructure at Calingiri Sporting Precinct to serve the broadest usage base.</li> <li>Seniors-based sport and recreation infrastructure at Bolgart.</li> <li>All other towns need to improve their capability of delivering annual events, tourism and business opportunities, and local social connectivity.</li> </ul>	The Calingiri facility currently provides one consolidated co-located sporting and event facility that makes the most effective and efficient use of resources. Similarly, the Bolgart Bowling Club and Golf Club provide co-located activities with a strong senior membership base. Future investment will focus on enhancing the functionality and capacity of the facilities.  Social, tourism and economic outcomes will be the focal points for investment in other townsites, with each identified based on the current focus of specific event activities.	l

No.	Recommendation	Rationale	Timing
2	<ul> <li>The Shire is to apply a weighting system to requests of the Shire for assistance (whether to secure investment under existing funding programs or other requests for support). Resources will be allocated based on: <ul> <li>those priority projects identified which are likely to increase the use of existing facilities,</li> <li>the effective management of assets,</li> <li>Potential for success in grant submission processes and providing services where specific needs have been proven.</li> </ul> </li> <li>Applications which align with the guiding principles will be given the highest priority (see section 6 above).</li> </ul>	Currently, the Shire does not have a process in place to prioritise investment decisions, so it is required to respond to a series of ad hoc requests. It is important to establish a prioritisation process in accordance with a series of guiding principles that will assist future budget planning and grant funding requests.	S
3	Investment in Sport and Recreation facilities will be prioritised (except in exceptional circumstances) for the provision of multi-use facilities that meet the community's needs.	The co-location of users groups is a high priority to minimise ongoing servicing and asset management costs.	S-M
4	Current leasing and MOU arrangements which are due to expire between 2024 and 2026 are to be reviewed to ensure there is consistency across all current and future agreements. Through this process the focus will be on maximising the use of all facilities and ensuring the asset maintenance / management obligations are clearly understood by all parties and appropriate funding is set aside as part of the agreements (including the capability to fundraise locally through events to offset ongoing operational and asset management costs). The Shire in consultation with Progress Associations, Sport and Recreation groups will develop a minimum level of service to be incorporated within MoU's which will include:  • Maintenance obligations.  • Standard of pitch maintenance.  • Facility embellishments (shade, seating, drinking fountain, BBQ area, playground and viewing areas).  • Adhering to the principles of the Disability Access and Improvement Plan (DAIP).	The Shire recognises that current leases and MOU arrangements are subject to renewal and it is critical to maintain fairness and equity across all user groups, recognising the capability to manage and invest in infrastructure. They are in need of review and clarification will be required on the responsibilities of each party and potential alignments to identified shortfalls through the consultation undertaken to support this plan.  Investment in sport and recreation facilities can only be undertaken in accordance with the budget capability of the Shire. This needs to ensure a consistent and equitable level of provision for all user groups and be aligned to the Shires Long Term Financial Plan.  All functional facilities wherever possible should be brought up to standard in meeting the Shires obligations	S and Ongoing

No.	Recommendation	Rationale	Timing
	<ul> <li>The Shire will commit to attend at least one Progress Association meeting per financial year.</li> <li>Agreed response of the Shire to notifications of faults in Shire properties.</li> </ul>	in complying with Australian Standards and commitments under the DAIP.	
5	In addition to the review of the leases and MoU's with clubs and Progress Associations, the Shire will facilitate the development of business plans which identifies their commitment to the development of their sport/facility/service/activity. These plans will seek to clearly establish facility requirements and rationale for potential future investment. This will assist in substantiating the business case and prioritising future intervention and potential investment on an annual basis.	The current lack of available business plans and clarity on facility requirements means that priorities cannot be easily determined. It is important to ensure that these are documented to support any future Shire investment and support through the grant funding process/application.	Ongoing
6	<ul> <li>Where proposals are put forward for asset improvements, these should be accompanied by a simple business case which identifies:</li> <li>The requirement for infrastructure improvement based on an identified need having regard to the likely increase in participation/gap in service provision.</li> <li>The financial costs of any development.</li> <li>The improved operational management and performance (including the implications on asset maintenance and replacement costs).</li> <li>An income and expenditure plan to identify how the operational, servicing and replacement costs are to be met.</li> <li>The implications on the Shire's Long Term Financial Plan which will need to be adjusted to reflect any changes in priorities for investment.</li> </ul>	It is important that the Shire are able to prioritise project investment based on the best available information to hand. The Shire in future will only consider applications for funding where they are accompanied by a realistic business case identifying the benefits which are likely to be delivered through the investment being sought.	Ongoing  – Case by Case
7	A regular asset review of all facilities leased or managed by agreement under the MoU's will be undertaken to ensure they are appropriately maintained in accordance with recognised standards for the asset lifecycle.	The Shire is committed to managing risk by reviewing sport and recreation assets on an annual basis and taking the appropriate action to rectify deficiencies through planned investment within its Long-Term Financial Plan.	S and Ongoing

No.	Recommendation	Rationale	Timing
8	Assistance to sports clubs and recreational groups/organisations will be supported in upgrading/enhancing facility provision in accordance with the Shires Prioritisation Program. Priority will be given to those clubs/ Progress Associations/organisations/ that demonstrate good governance and open and transparent management practices in seeking grant funding will be provided. This will be subject to the club/organisation first having secured or being in the process of securing the required level of funding in accordance with the relevant program guidelines.	Priority will be given to those clubs/Progress Associations/ organisations seeking to attract external funding and where they can demonstrate fair and equitable business practices and are identified as a priority under the assessment criteria referenced at No.2 above	S and Ongoing
9	The Shire, in conjunction with its sport and recreation clubs and Progress Associations/Organisations, will seek to market, promote and coordinate events and activities.	Promoting events will assist clubs and organisations in enhancing their revenue streams and overall viability.	S-M
10	The Shire will facilitate a coordinated program of support for clubs and organisations to support volunteer growth and build capacity to maintain an appropriate level of sport and recreation service delivery for the resident population.	A range of volunteer clubs and organisational support programs are available through state government and State Sporting Associations, which require targeted coordination. The Shire is committed to supporting this process.	S and Ongoing
Specifi	c Project Commitments		<u>'</u>
11	The Shire is committed to establishing a Youth Steering Committee (YSC) where such matters, including sport and recreation, can be discussed and reviewed, and they can be directly consulted on the future Master Planning of Youth-based infrastructure.	Future youth provision must be contemporary and meet the cohort's specific needs. This will enable the Shire to develop a sounding board for youth initiatives.	I
12	Redevelop the tennis court next to Calingiri Sports Club Inc. for multi-use and in a reduced form if necessary, informed by the YSC.	The YSC could support the design and development process as an immediate project consideration. However, this should not compromise the long-term Master Planning for the precinct, referenced at No.19 below.	I

No.	Recommendation	Rationale	Timing
13	Finalise the planning work on releasing the Gillingarra Community Church to the Gillingarra Sports and Recreation Club (GSRC) following the terms of the MoU.	The GSRC has expressed this desire through the consultation process. Through the agreed MoU, the Shire is committed to working with the GSRC to bring the Church building back into community use through external funding opportunities.	I
14	The Shire will commit to developing a new cricket pitch at Mogumber to ensure equity in the provision of sporting infrastructure servicing all townsites.	This replaces the existing facility, which has fallen into a state of disrepair.	I
15	The Shire will facilitate the replacement of water tanks to supply the building at Gillingarra.	To ensure the Shire townsites have adequate water supply to meet their ongoing needs.	I
16	The Shire will evaluate the cost and development options available to refurbish the Basketball and Skatepark at Bolgart subject to a need being demonstrated.	As an immediate project consideration, the design and development process could be supported by the YSC.	I
17	To support community events, sports and recreation activities, the Shire will develop a sponsorship policy with a view, as a minimum, to providing the following resources to the named community groups over the next two years outside of its community grants program:  • Annual contribution of \$5,000 to Piawaning Expo • Annual contribution of \$5,000 to Mogumber Rodeo • Shire sponsored Tennis Day \$1,000 • Shire sponsored Golf Tri-Cup \$400 • Shire sponsored Bowling Day \$400  These commitments will be subject to agreement and reporting requirements related to the levels of visitors attracted from outside of the shire, participation levels and potential economic benefit of the investment.	While the Shire is establishing a series of MoU's and related agreements, together with the business processes identified above, investment will be made in key events outside the traditional grants program. This will bridge the gap in the planning process and ensure that those community events in greatest need are supported on an ongoing basis and are not reliant on the outcome of a Shire decision-making process.  It will also be expected that where equipment is purchased which may be shared with other user groups, a process will be established to enable other groups to hire such equipment.	I

No.	Recommendation	Rationale	Timing
18	The Shire will commit to investing in temporary infrastructure to enable transitional activities for events to be undertaken seamlessly (fencing, gates, barriers, storage units), and seek to develop event plans in advance of events with key partners to reduce approval processes generally.	The event providers have highlighted a significant concern regarding engagement and the cost of hiring event infrastructure. This could be offset through resourcing through LotteryWest or alternative sources and stored locally for a minimal hire charge.	ı
19	A Precinct Master Plan will be developed individually for Calingiri (Town Centre to incorporate disused courts, recreation centre, playground and Sports Club), Bolgart (Bolgart Hall and surrounding heritage and sports precinct), Gillingarra (Oval and court site) and Mogumber (Oval) to ensure future investment is planned efficiently and effectively in accordance with community and event need and its alignment to reducing ongoing risk and asset management/ maintenance burden.	Each of the identified townsites has redundant infrastructure, which inhibits future investment. Over time, these facilities must be rationalised to improve efficiency and reduce risk.	M
20	The introduction of smart technology and the development of a Shire marketing App to promote events and ease the booking process across all bookable spaces will assist in the efficient management of assets, capture usage data, and report annually on the value return of any investment.	Significant opportunities exist to use low-cost smart technology to obtain data on use and control service costs/energy efficiency on each of the sport and recreation sites. This opportunity will be explored through funding via Tourism WA/LotteryWest.	S-M
21	The Shire will reduce investment in single-use buildings and facilities and review the replacement of assets when they reach the end of their viable life. In particular, the capability and need of the detached ablutions at Bolgart Hall, Mogumber Hall, Gillingarra Oval, and Camp Park areas will be reviewed and potentially removed when they reach the end of life, where sufficient ablutions may be accessed within close proximity.	The Shire manages, maintains, and cleans various ablutions throughout the Shire that are reaching the end of their viable life and need replacement/ removal or integration within a broader precinct master Plan.	Ongoing
22	External investment will be secured to upgrade the changing infrastructure at the Calingiri Sporting Precinct, providing gender-neutral facilities to meet the needs of all user groups and rationalising the existing footprint.	As funding becomes available, opportunities to upgrade changeroom infrastructure to all gender facilities will be pursued.	S - M

No.	Recommendation	Rationale	Timing
23	The Shire is committed to developing the Trails Plan to provide effective walking connectivity between Townsites and will seek the appropriate level of investment from external funding agencies to deliver the Plan with appropriate signage and end-of-trip facilities and achieve the desired outcome.	As funding becomes available, opportunities to develop the Trails Plan in a phased manner will be explored to increase connectivity, bushwalking or wildflower/bird watching and provide an attractive Tourism opportunity to support community events and businesses.	Ongoing
24	In recognition of the community's commitment, the Shire will assist the Mogumber Outback Club (MOC) in establishing a private recreation venue at its current location.	This is an objective of the MOC but would not be considered a core responsibility for the Shire to manage and maintain. Opportunities may exist to rationalise the library and post office function, subject to consultation related to the potential opportunity.	S
25	The Shire will work with the Piawaning Expo and Piawaning Progress Association to rationalise the current site infrastructure, determine the investment required to facilitate its ongoing growth and ensure that an event plan is in place to minimise time loss during the annual approvals process.	As an important Shire event attracting visitors to the community, the financial implications and potential benefits will need to be explored in detail. The Shire will seek to understand the cost of additional storage and resourcing implications.	S
26	The Shire is committed to exploring opportunities to expand and develop the gym space and will review on an ongoing basis in accordance with customer throughput and use with the gradual expansion of the service through the purchase of equipment outright and being an ongoing budget commitment.	The current gym meets an ongoing need that is not provided elsewhere within the town site. However, the purchase of gym equipment and ongoing maintenance has a cost risk associated with it if in high-use areas. Opportunities to hire equipment to ensure it is updated and replaced on a regular basis are to be explored, but this may not be the most viable solution. The use of the redundant squash courts is considered a good option pending the development of a precinct master plan.	Ongoing
27	The Shire will assist Bolgart Bowling Club in sourcing funding to develop a permanent roof over the bowling green.	It would increase the functionality and Sunsmart capability of the facility as a core provision for seniors.	S-M

No.	Recommendation	Rationale	Timing
28	The Shire will commit to investigating the option of providing a community bus for use (by authorised and qualified community drivers) to ensure access to key sport and recreation infrastructure can be maintained and provided.	While car ownership within the Shire is high, seniors and youth are likely to have access issues to infrastructure and services, which are to be focussed on Calingiri and Bolgart and outside of the secondary Townsites. The community bus would provide a lower cost impact than the duplication and provision of facilities, which would have limited usage.	S-M

# Appendix 1: Document Review

#### **Document**

#### Overview

#### **Relevant Shire of Victoria Plains Documents**

Integrated Strategic Plan 2022-2032 3/08/2022 The Integrated Strategic Plan presents the community's vision for the next 10 year. The key aims of the plan include:

- Renewal and maintenance of roads and footpaths
- Joint planning with local organisations and leaders in the community to help achieve goals
- Improvements to townsite aesthetics and business districts
- Development of tourism infrastructure and services
- Supporting services for seniors
- Supporting our emergency services and club volunteers
- Quality Shire-owned accommodation
- Advocacy on the retention of schools and improved power, water and telecommunication services
- Bushfire prevention, preparation and control
- Engagement and communication with residents

The document intends to provide a clear purpose and strategic direction for the Shire and to source funding and support required to address the community priorities that have been identified. The community priorities that have been identified are:

- Community
  - Healthy, connected and safe communities
  - Inclusive community activities, events and initiatives
  - Recreational, social and heritage spaces are safe and are activated
  - Support emergency services planning, risk mitigation, response and recovery
- Economy
  - Understand traditional and emerging industries across the Shire
  - Safe and efficient transport network enables economic growth
  - Visitors have a positive experience across our communities
- Environment
  - Maintain a high standard of environmental health and waste services
  - Conservation of our natural environment and resources
- Civic leadership

Document	Overview
	<ul> <li>Forward planning and implementation of plans to achieve community priorities</li> <li>Shire connection is regular, clear and transparent</li> <li>Proactive and well governed Shire</li> <li>Takeaways: The Integrated Community strategy has been developed to ensure that there is a long-term plan in place for the Shire regarding various priorities that the community believes are important. These priorities have been identified by the community as they believe it will have a long-term impact on the viability of the Shire. These priorities have been recognised by the Shire and look to be actioned over the following years and in doing so proving a space that meets the needs and services of residents.</li> </ul>
Budget 2023-2024 Summary	The Shire of Victoria Plaines like many other local governments is run like a business and focus on strong governance and transparency which are aspects that are not always applied for private enterprises. The different operating and capital expenditure of the Shire requires funding and strong strategic planning and is committed to ensuring that they meet the needs of current and future users.  The 22-24 budget is best summarised by the following components:
	<ul> <li>Operating income and expenditure</li> <li>Capital expenditure</li> <li>Grant funding</li> <li>Reserve funds</li> <li>Rate revenue</li> </ul> The main source of revenue for the Shire comes from rates, grant funding and reserves. The majority of the revenue is made up of grant funding (64%) followed by rates (25%). The Shires main area of operating expenditure come in the form of employee costs,
	materials and contracts and deprecation of assets. <b>Takeaways:</b> The limited budget that the Shire has requires it to be efficient and strategic in how it spends the revenue that is raised each financial year. This further highlights the importance of having strong strategic plans in place to allow for funds to be efficiently used and ensure that future spending is not required in order to retrofit infrastructure.
Long Term Financial Plan 2023-24 to 2032- 33	The Long Term Financial Plan (LTFP) presents a financial analysis of strategic objectives defined in the integrated planning framework documents. The LTFP provides a guide and establishes a framework for decision-making and an insight into the financial sustainability of the Council by addressing the operating and capital requirements anticipated over the next ten years. The benefits of the LTFP include:
	<ul> <li>Good financial management process, gives the Council visibility around its medium to long term financial position</li> <li>Identifies potential financial risk that can be addressed early</li> <li>Provides relevant financial information for future decision making</li> </ul>

#### Document Overview

• Currently required to calculate one of the ratios in the financial statements

The key assumptions relating to revenue and expenditure have been made as part of the financial modelling to underpin the forecasts. This includes:

- Inflation indicators
- Capital expenditure
- Disposal of assets
- Minimum cash holdings
- Revaluation of assets
- Operating grants
- Loans



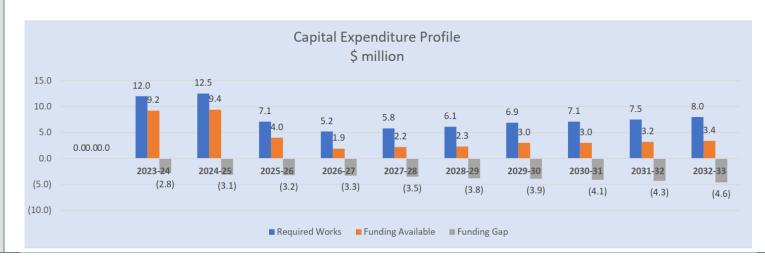
Figure 1. Revenue from Operating Activities

Figure 1 shows the operating revenue for the Shire for the next 10 years. The main sources of revenue are operating costs and rate revenue. This is forecast to make up around 90% of total revenue for the 10-year forecast.



### Figure 2. Operating Expenses (Excluding Depreciation)

Figure 2 shows the operating expenditure of the Shire of Victoria Plains for the following 10 years and a breakdown of how funds are planned to be spent. Principal costs are employee related costs and materials and contracts, which make up for more than 90% of total costs over the 10-year forecast period.



Document	Overview
	Figure 3. Capital Expenditure Profile
	Figure 3 indicates that in every year of the plan there is currently a funding gap between the required capital spend and the funds available for capital expenditure. The available funds that are currently projected would only be able to fund 43% of the required programs that has been established to maintain the Shire's assets.
	<b>Takeaways:</b> Long Term Financial Plan provides the Shire with the opportunity to plan its revenue and expenditure for the next 10 years. This will allow the Shire to develop strategies to ensure that revenue is spent appropriately to ensure that the Shires assets are effectively managed and looked after for the long term. The Plan also allows the Shire to identify any potential risks that may have an impact in the future, and effectively plan for these situations.
Asset Management Plan 2023-33	The Shire of Victoria Plains is a service providing organisation with the services provided underpinned by many different assets such as roads, paths, drainage, buildings, recreation spaces, fleet and equipment. In total the Shire's assets have a combined fair value of \$149.5 million and a replacement cost in excess of \$211.3 million. It is estimated that these assets will depreciate by about \$9.4 million each year. Overall, the Shires assets are reported to be in an average to good condition. However at least 11% of the inspected assets are in currently a poor or very poor condition meaning there is potential \$18.9 million backlog in renewal work which could be difficult for the Shire to manage.
	The Shires current asset portfolio is structured around four major service areas:
	<ul> <li>Recreation - \$1,042,200 (1%)</li> <li>Transport - \$136,039,252 (91%)</li> <li>Property - \$7,836,002 (5%)</li> <li>Fleet, equipment &amp; IT - \$4,579,812 (3%)</li> </ul>
	The Shire manages its assets through three distinct stages; operation and maintenance works, renewal works and upgrade and new works. The Shire is committed to improving it asset management practices by implementing the following actions:
	<ul> <li>Monitor all service levels</li> <li>Implement and/or sustain all service demand mitigation actions</li> <li>Continue to develop and refine the AMP Works Programme</li> <li>Review all planned asset operation and maintenance schedules and further develop where required</li> <li>Review all assets that are currently recorded as being either a poor or very poor condition and determine suitable management strategies</li> <li>Develop an asset inventory of car parks, asses their condition and produce valuations for each</li> <li>Review the assigned useful lives of table drain assets</li> <li>Develop and implement a cycling building condition inspection programme and develop a five-year capital works programme.</li> </ul>

Document	Overview
	<b>Takeaways:</b> The Shire is committed to servicing its assets and ensuring that they are maintained at a high standard for the community to use for many years. It is important for the Shire to have a strong asset management plan to ensure that is able to responsibly mange its assets. Having this plan in place will also help to guide the Shire and its financial position regarding its assets that it has to manage. Dealing with the depreciation of them over the coming years and resources that are required to maintain them at a high standard needs to be considered.
Workforce Plan 2022/23-2056/26	The Workforce Plan is intended to enhance the capacity of its workforce to meet community needs by ensuring the organisation has the required staff, capabilities and resources to ensure sustainable service delivery now and for the future. The Shire has identified the following four-year priorities of this plan:
	<ul> <li>Future proofing the workforce through well planned and executed employee attraction, retention and succession strategies</li> <li>Investing in the workforce by providing the right training, development and progression opportunities</li> <li>Enhancing organisational culture through strong leadership, improved communication and employee engagement</li> <li>Ensure the right systems, processes and policies are in place to support the workforce</li> </ul>
	Providing equal opportunities is an important aspect for the Shire. The equal employment opportunity goals of the Shire are designed to provide and enjoyable, challenging, involving, harmonious work environment for all employees that provides everyone with the opportunity to progress to the extent of their ability.
	<b>Takeaways:</b> The Shire of Victoria Plains is committed to having and providing a workforce that is able to meet the community's needs. Significant importance is also placed on providing equal opportunities for all current and future employees of the Shire.
Disability Access and Inclusion Plan 2023- 2028	The Shire of Victoria Plains has an important role in relation to inclusion and access for the community as it has a number of responsibilities that impact on the quality of life of people with disabilities, their families and carers. This includes infrastructure provision, facilities management and the delivery of a wide range of services and programs. The proposed outcomes for this Plan include:
	<ul> <li>Shire and locally organised events supported by guidelines to enhance accessibility</li> <li>Ongoing improvements to enhance the accessibility of shire buildings and facilities</li> <li>Training of all staff in the delivery of inclusive services</li> <li>Ensure footpaths and ACROD parking bays are accessible and their locations, quantity and quality meet the needs of the</li> </ul>
	community.  The Shire is committed to removing barriers to access and inclusion and to actively promote environments and services in which all people are valued and are able to live their best lives. The DAIP is required to address the first seven desired outcomes with the Shire including an additional outcome that it would like to see achieved.

#### Document

#### Overview

- 1. People with disability have the same opportunities as other people to access the services of, and any events organised by the Shire of Victoria Plaines.
- 2. People with disability have the same opportunities as other people to access the buildings and other facilities of the Shire of Victoria Plaines.
- 3. People with disability receive information from the Shire of Victoria Plaines in a format that will enable them to access the information as readily as other people are able to access it.
- 4. People with disability receive the same level and quality of service from the staff of the Shire of Victoria Plaines as other people receive from the Shire's staff.
- 5. People with disability have the same opportunities as other people to make complaints to the Shire of Victoria Plains.
- 6. People with disability have the same opportunities as other people to participate in any public consultation undertaken by the Shire of Victoria Plaines.
- 7. People with disability have the same opportunities s other people to obtain and maintain employment with the Shire of Victoria Plains.
- 8. The Shire of Victoria Pines provides opportunities for awareness raising, collaboration and advocacy and delivers governance improvements to enhance accessibility and inclusion for people with a disability.

The key strategic issues informing the way forward for the Shire include:

- Diversity of people with disability important that the Shire is aware of the diversity as it continues to plan and implement initiatives addressing access and inclusion while also promoting greater awareness of this diversity amongst the broader community.
- Ongoing impact of the National Disability Insurance Scheme (NDIS) the NDIS will continue to have a considerable impact on work driven by local government authorities in relation to access and inclusion.
- Co-design with people with disability is a process that involves key stakeholders, in defining, developing, implementing and reviewing a necessary change to improve access, inclusion and participation.

**Takeaways:** Through this plan the Shire aims to ensure that people with disabilities have the same opportunities as other community members in being able to access the Shire's services and infrastructure, allowing them fully to participate in the community. Creating a community that is inclusive and accessible ensures that everyone has sense of belonging and know that they can contribute positively to the community. Creating this environment for all residents has the opportunity to remove barriers that restrict them from doing things that others in the Shire are able to participate and intern creating a healthier environment for the Shire.

## Document Overview The Age Friendly Plan is a long term one that looks forward for the next 10 years with the Shire intending to review the plan Age Friendly Plan annually. The Shire of Victoria Plains is committed to developing an Age Friendly Community with this plan identifying a number of June 2016 actions for the Shire to implement based on the community engagement that has taken place. This includes: Actively seeking opportunities to increase health and home care service provision in the Shire Increased provision and ongoing maintenance of roads and footpaths Construction of ramps to footpaths at critical intersections Advocacy on regional transport issues Seeking opportunities to increase aged care accommodation Working to increase the number of younger volunteers Improved Shire communication to ensure residents and visitors can readily access information The critical issues that have been identified by the community include: Need for health and medical services Lack of public and/or community transport services to Perth and other regional Centres Provision of safe and suitable footpaths Need for improved communication by the Shire The Shire considers age friendly community planning vital to undertake due to expected changes in the population of the community in the future. By 2027 wheatbelt population over 70 will have increased by 75.3% The proportion of people 70 and over will have increased from 10.4% in 2011 to 17% in 2027 The increase projected for Victoria Plaines is 118.6% to 129 people 70 and over in 2027 Through the consultation process that was conducted with the local community the shire will look to monitor a set of indicators based on the eight domains of Age Friendly Community set out by the World Health Organisation. The following indicators are: Health and community services Community satisfaction with availability and access to health and medical services Outdoor spaces and buildings Community satisfaction with footpaths Community satisfaction with the provision of seating and lighting across the Shire Transport and movement Acquisition of a community bus

Housing

Document	Overview
	<ul> <li>Increase in the provision of aged care accommodation</li> <li>Sport and recreation         <ul> <li>Community satisfaction with Shire facilities</li> <li>Succession plan developed with volunteer groups</li> </ul> </li> <li>Social participation / respect and social inclusion         <ul> <li>Consistent or growing numbers of young volunteers</li> <li>Increased community involvement with Council decision making processes</li> </ul> </li> <li>Communication and information         <ul> <li>Community satisfaction with the provision of Shire information</li> </ul> </li> <li>Takeaways: The Shire of Victoria Plains has an ageing demographic and is important that the Shire recognises this by actively looking to plan for this. The relevant services and infrastructure that are required to service the senior members of the community is crucial in ensuring that they feel they have a sense of belonging and are able to continue to contribute to the community. Their inclusion in various activities can have significant health benefits and can help to provide reduced feelings of isolation which can often be common for many seniors. A more active and inclusive senior community will not only provide a more connected and community but will also provide a healthier environment for them to be a part of.</li> </ul>
Communications Plan December 2021	The purpose of this strategy is to guide Councillors, CEO and staff in the sharing of information, the gathering of views and opinions being customer centric and promoting the Shire. The communication objectives are:  Build a positive image of the Shire through communication platforms and wider media Improve quality, consistency and management of publications and platforms Allocate resources to deliver the strategy Utilise social media to communicate clearly and consistently to the Shire's audience Increase positive perception of the Shire Promote social inclusion and community cohesion Improve Shire decision making and service delivery Increase resident, visitor and stakeholder satisfaction Attract business and residents to the area
Project Management Plan – Shire of Victoria Plains – Trails February 2023	The reason for the project is to diversify the local economy in a way that benefits the community and the broader economy of Western Australia. The Shire aims to create a walk trail that will link the seven communities within the Shire. The stages that have been outlined for this project with an overall budget of \$25,000 being allocated. The stages of the project include:  • Trail proposal  • Framework for the project

Document	Overview
	<ul> <li>Site assessment</li> <li>Concept planning</li> <li>Corridor evaluation</li> <li>Completion</li> <li>The trail is to be known as "The Bidee Bokitja" meaning to "Path Going a Long Way" and will encompass the original Noongar trade tracks of Mogumber and will signify the importance of cultural value.</li> </ul>
Calingiri Football Club Inc. Lease	<ul> <li>Dated 1<sup>st</sup> July 2016 until 30<sup>th</sup> June 2026 between the Shire and Football Club. The lease obligations identify the following:         <ul> <li>An option to renew after 10 years for a further 10 years.</li> <li>The tenant is responsible for gas, electricity, power, fuel, water and telephone services.</li> <li>The tenant is responsible to keep the building in good repair.</li> <li>An annual rent of \$2k payable in advance and reviewed annually.</li> <li>For use by the Football club for related activities.</li> </ul> </li> </ul>
Calingiri Sports Club Inc. Lease	<ul> <li>Dated 29<sup>th</sup> April 2005 until 28<sup>th</sup> April 2026 between the Shire and Football Club. The lease obligations identify the following:         <ul> <li>The tenant is responsible for gas, electricity, power, fuel, water and telephone services.</li> <li>The tenant is responsible to keep the building in good repair.</li> <li>An annual rent of \$2 payable half yearly in January (\$1) and July (\$1).</li> <li>\$12 per centum (\$12%) per annum and additional rental sum for amounts expended for structural alterations.</li> <li>For the purposes of recreation and sporting purposes subject to approval by the Minister for Planning and Infrastructure.</li> </ul> </li> </ul>
Other leases and MoU's	<ul> <li>Leases - Bolgart Bowling Club which has expired. Yerecoin Tennis Club not provided</li> <li>Memoranda of Understanding:         <ul> <li>Bolgart Progress Association: Establishes a cooperative relationship between the parties in their respective roles in relation to Bolgart Town Hall, Bogart Library, Public Toilets and Oval. To be renewed annually in November. Maintenance of all buildings and cleaning of the public toilets rests with the Shire. BPA are responsible for reporting any defects and day to day operations (including opening on a regular and consistent basis). Signed on 8th February 2023.</li> <li>Calingiri Football Club: Establishes a cooperative relationship between the parties in their respective roles in relation to Calingiri Football Pavilion, oval and oval surrounds. To be renewed annually in November. Management and maintenance of all buildings, including renewal of lighting and football goal posts and irrigation costs rests with the Shire. GFC are responsible for reporting any defects and day to day operations together with maintenance and renewal of the dug-outs, goal pads, scoreboard and sponsorship signage. In conjunction with other sporting users (netball and hockey), take responsibility of the pavilion during the winter sports home and away season. This includes for community events and</li> </ul> </li></ul>

#### Document

#### Overview

providing suitable management and access to facilities. The annual fee framework is \$2,200 set for a two year period. Signed on 9<sup>th</sup> December 2022.

- Gillingarra Sport and Recreation Club Inc.: Establishes a cooperative relationship between the parties in their respective roles in relation to the Gillingarra Recreation Hall (also recognising the brick toilets and the church were constructed by the community). To be renewed within two years. Maintenance of the building, including grounds rests with the Shire. GSRC are responsible for reporting any defects and day to day operations together with bookings of the hall and coordinating access for community events and keep the hall clean. No annual fee framework is payable to use the Hall. Signed on 13<sup>th</sup> March 2023.
- Mogumber and Districts Progress Association: Establishes a cooperative relationship between the parties in their respective roles in relation to the Mogumber Emergency Water Tank, standpipe and reticulated water supply to the public toilets, Mogumber Hall, Mogumber Library and Post Office building and the grounds, the Mogumber Public Toilets, Mogumber Oval and surrounds and the Mogumber Crossroads Truck Layby /Rest area. To be renewed within two years. Maintenance of the Mogumber Hall and Public Toilets, MWT and standpipe, Mogumber Oval, Mogumber Library and truck layby/rest area with the Shire. MPA are responsible for reporting any defects and day to day operations together with bookings of the hall and coordinating access for community events and keep the hall clean. No annual fee framework is payable to use the Hall. Signed on 11<sup>th</sup> July 2023.
- Piawaning Progress Association: Establishes a cooperative relationship between the parties in their respective roles in relation to the Piawaning Town Hall including the former tennis club, oval and public toilets. To be renewed after 24 months. Maintenance of the building, including grounds rests with the Shire. PPA are responsible for reporting any defects and day to day operations together with bookings of the hall and coordinating access for community events and keep the hall and kitchen clean. No annual fee framework is payable to use the Hall. Signed on 26<sup>th</sup> September 2023.

### State Planning Documentation and other Significant Land owner Reports / Documentation

# Wheatbelt Development Commission Strategic Plan 2024-2026

The plan identifies four strategic pillars which include:

- to grow existing and find and develop new industries;
- to enhance regional living standards;
- to increase Aboriginal participation in the regional economy; and
- organisational excellence

As one of 43 local governments within the Wheatbelt the Shire of Victoria Plains the plan states that Local governments are critical to the delivery of services, facilities and experiences that attract and retain populations, and need to be supported to do so. Improving regional living standards across the Wheatbelt will continue to be a priority to attract and retain skilled individuals and enable local communities to thrive.

Document	Overview
	Of the key goals and strategies, the following are identified:
	<ul> <li>Support innovative delivery and governance models associated with community services and facilities. The identified strategy is to Support and encourage local innovation and champions in community services delivery.</li> <li>Improve digital connectivity across the region. The strategy is to Support and advocate for delivery of digital connectivity solutions across the region at business, State and Federal level.</li> </ul>
Wheatbelt Blueprint: a vision for a vibrant future (Feb 2015	The plan references the considerable level of social infrastructure that exists across the Wheatbelt communities. There is a need to plan for enhanced amenity in high growth area and connecting settlements through the development of strong 'hubs' to result in more effective economic development and efficient service delivery. This is also key to attracting and retaining the population base. Under Connected communities, reference is made to aspirations and targets for the region which aims to increase the population to 180,000 by 2050 and one of the priority actions related to sport and recreation is to support innovative design and management of multipurpose, multi user community facilities in small towns. Measures to improve leadership and governance in the Region should include: better support and resourcing to community not for profit groups and support for cross community initiatives. The Blueprint further states that planning has shown that communities across the Wheatbelt are strongly interconnected by economic and social activity. Serviced by five distinct sub-regional centres, future growth in the Wheatbelt needs to account for both the interconnectivity between these centres and their hinterlands and the unique differences and comparative advantages from one sub-region to another.  Sport and recreation is identified as playing a significant role in Wheatbelt communities. It provides opportunities to network, socialise and helps create a sense of belonging. Sports clubs and community organisations are important conduits for developing social capital and are good barometers of community strength. Relative to State averages, the Wheatbelt has a significantly lower percentage of population that participate in a sufficient level of physical activity and significantly higher levels of obese adults. The majority of Wheatbelt communities have excellent sporting and recreational facilities managed by the local government authorities. The sustainability of these facilities is challenging, with changing community
	<ul> <li>building and amenity design that delivers multi-user, multi-purpose functions, achieves sound water management and encourages more active lifestyles.</li> </ul>

#### **Document**

#### Overview

Central Midlands Sub-Regional Economic Strategy - 2014 (RPS in collaboration with the Wheatbelt Development Commission)

Reference is made to the following in respect of Victoria Plains:

- Every LGA in Central Midlands is home to a library including Victoria Plains with 926 residents.
- Victoria Plains is serviced in aged care by surrounding communities.
- The Shire is also comparatively unique in the region and has the potential to benefit largely from future mining activity within the area. If this materialises, the likely impact on services and access to sport and recreation infrastructure will be increased.
- The Sub-region possesses a strong current and potential exposure to "Grey Nomad" based domestic tourism. This is likely to be strongly aligned to the ability to deliver events and festivals within the Shire and provide sufficient powered camp sites aligned to the event attractors.
- Economic development actions included the development of 16 residential lots in Calingiri and Stage 2 of LandCorp residential land development in Bolgart. Investigate development of more industrial land in Yerecoin and/or Calingiri depending on requirements of mining companies.
- The main attraction in the Shire of Victoria Plains is New Norcia which is an international heritage and religious site of significance. New Norcia is also the primary provider of accommodation in the Shire with Bolgart and Calingiri each having basic caravan park facilities. There are also niche adventure tourism activities occurring in the west of the Shire with regular motor cross and rodeo events in and around Mogumber. One of the key recommendations was to continue association with Avon Valley Tourism and the Central Midlands Voluntary Regional Organisation of Councils' Discover Golden Horizons for the promotion of Victoria Plains tourism.

### **State Sporting Associations and Peak Body Publications**

Strategic Directions for the Western Australian Sport and Recreation Industry 2020-2024 (Department of Sport and Recreation)

This document outlines the key priorities and the practical support required from stakeholders to progress community sport in Western Australia. It has been developed by SportWest, the independent peak industry body for sport in Western Australia which exists to promote, strengthen, and advocate for the sports community of Western Australia. The document is for the period 2020 to 2024 and includes the following selected key priorities and actions:

- Building capability by developing people and organisations who support the industry through more effective governance structures and more effective support for volunteers.
- Improving access to participation opportunities through greater investment; inclusive policies and managing cost through greater investment in facilities, inclusive and sustainable policies, and managing participation and delivery costs.
- Growing the sports sector through embracing knowledge, collaboration, data collection, and technology to promote the value of community sport.

# Document Overview **AFL Preferred Facility** The planning and design guidance for community level Australian football venues aligns to the AFL's Towards 2030 Plan which is a Guidelines (AFL 2023) national framework aimed at supporting participation growth and the changing profile of participation. The guidelines set out the typical minimum levels of provision for each facility hierarchy. Key principles include: Inclusive venues for all users Facilities that support women and girls Facilities that provide shared access and maximise use Facilities that support participation in remote communities Facilities that support the improvement in community and mental health and wellbeing Facilities that help to safeguard children and young people Facilities that respond to environmental change Facilities that embrace technology and innovation Facilities that embrace modular construction Turf considerations include: Natural turf is the most common form of playing surface for community football across all levels of play - must provide subsurface drainage and irrigation infrastructure to support surface quality, sustainability and effective management Hybrid turf (or reinforced natural turf) combines the positive properties of natural grass with the strength of synthetic turf to create a consistent, higher quality year- round playing surface. Synthetic surfaces provide increased opportunities and flexibility for programming, training activities and some levels of competition. Assisting in alleviating the impact of overuse, particularly as a shared training venue or pre-season training option. They are reviewed for safety and must be comparable with the playing characteristics of natural grass. Requirements of an oval: Preferred Oval Dimensions 165m long x 135m wide with run-off of State - 5m Regional - 4m and Local/Remote/School - 3m. Behind goal netting/fencing is recommended (where appropriate) for ovals and playing fields: Scoreboards are recommended for all ovals used for competition, where game scores are captured.

Community Football Hierarchy includes the following:

Document	Overview		
	Amenities	Regional	Local
	Player change rooms	2 x 55 m <sup>2</sup> -75 m <sup>2</sup>	2 x 45m <sup>2</sup> -55m <sup>2</sup>
	Player amenities (wet areas)	2 x 30m²	2 x 10m²
	Number of lockable showers	4 x lockable shower cubicles per amenity area	3 x lockable shower cubicles per amenity area
	Number of pan toilets	4 x pan toilet cubicles per amenity area	3 x pan toilet cubicles per amenity area
	Trainer's room	2 x 15m²	Optional 2 x 10m <sup>2</sup>
	First-aid/medical room	Optional 15m <sup>2</sup>	Optional 15m <sup>2</sup>
	Doctors room	Optional 10m <sup>2</sup>	Optional 10m²
	Gym /Fitness Area	Optional - Size to be determined by anticipated use	Optional- Size to be determined by anticipated use
	Umpire briefing room	30m²-40m²	20m²-25m²
	Umpire amenities (wet areas)	18+m²	12+m²
	Number of lockable amenity cubicles	3 x lockable ensuite cubicles	2 x lockable ensuite cubicles
	Third umpire/venue management room	Optional 10m <sup>2</sup>	Optional 10m²
	Timekeeping/ scorers box	10m²	10m²
	Social, community or multi-purpose room	150m²	100m²
	Kitchen or kiosk	30m²	20m²
	Public toilets	Male 15m² Female 15m² Accessible 5m²	Male 10m² Female 10m² Accessible 5m²

Document	Overview			
	Minimum external covered viewing area	75m²	50m²	
	Spectator viewing	Mix of seated & standing desirable	Standing	
	Drinking water	Yes	Yes	
	Office/administration/ meeting room	20m²	15m²	
	Family room	As determined by project needs	As determined by project needs	
	Multi-faith room	As determined by project needs	As determined by project needs	
	Sensory room	As determined by project needs	As determined by project needs	
	Utility/cleaners store	5m <sup>2</sup>	5m <sup>2</sup>	
	Internal storage	20m²	20m <sup>2</sup>	
	External storage	20m <sup>2</sup>	15m²	
Community Cricket Facility Guidelines (Cricket Australia 2023)	Cricket Australia produced the guideline to establish a set of basic principles and design standards for the development of cricket infrastructure. Strategic pillars include:  • Brilliant experiences: focussed on creating fan, player and volunteer experience that create excitement. Mainly for the digital and live experience, BBL and WBBL.			
	<ul> <li>Participation growth: Inspiring more play ensuring cricket is fun, accessible and welcoming for everyone. Attracting kids (5-12) and accelerate momentum leading women and girls growth.</li> </ul>			
	<ul> <li>Inspirational players and teams: leading international and domestic landscape and strengthening the connection with crickets past.</li> </ul>			
	<ul> <li>Sustainable future: Enhance the financial prosperity of Australian Cricket: sustainable business model, diversified and innovative. Drive investment in venues and facilities that enhance experience and enrich communities. Champion Inclusion and positive social impact. Support growth globally and inclusion at Brisbane 2032.</li> </ul>			

#### Document Overview

Basic design principles include:

- Optimising the size of new buildings and/or the potential of existing structures
- Investing in energy efficient technologies and optimising energy usage through initiatives such as passive solar design and natural ventilation systems
- Protecting and preserving water
- Using environmentally friendly and green materials
- Enhancing indoor environmental quality
- Optimising operational and maintenance practices
- Minimising waste through recycling and efficient use of resources
- Ensuring the space sporting facilities occupy is designed, occupied and operated with the objective of best practice environmental performance.
- Pitch north/south axis
- Car park to be adjacent to the facility

Specific guidelines based on club home grounds (local) include (R=required, D=desired, NR=Not Required):

Amenities	Club (home)	Club (Satellite)		
Player change rooms	2 x 35m <sup>2</sup> -55m <sup>2</sup>	R	2 x 35m <sup>2</sup> -55m <sup>2</sup>	D
Player amenities (wet areas)	2 x 25m <sup>2</sup>	R	2 x 25m <sup>2</sup>	D
Pavilion Toilets	TBD - NCC	R	TBD - NCC	R
Changing Place	15m²	D	15m²	D
Umpires Room Incl 1x shower and toilet	15m²	R	15m²	D
Medical /First Aid Room	15m²	D	15m²	D
Kitchen and kiosk	20m²-30m²	D	15m²	D
Kitchen Storeroom (accessible to kitchen/kiosk)	8m²	R	5m <sup>2</sup>	D

Document	Overview				
	Social, Community or Mult-purpose room (indoors)	100-150m <sup>2</sup>	R	80m²	D
	Social/BBQ areas (outdoors)	As needed	D	As needed	D
	Entry Vestibule	As required	D	As required	D
	Admin/Office Area	15m²	R	15m²	D
	Gym/Fitness Room	Based on club needs	NR	Based on club needs	NR
	Internal Building Storage	30m <sup>2</sup>	R	20m²	D
	Family Room	9m²	D	9m²	D
	Multi-faith room	9m²	D	9m²	D
	Sensory Room	9m²	D	9m²	D
	Cleaners Store	5m²	R	5m²	R
	Utilities/Plant	As required	R	As required	R
	Battery Store (new build)	As required	R	As required	R
	External Storage	30m²	R	20m²	D
	Curators Store/Shed	60-80m <sup>2</sup>	R	40m²	R

Venue provision summary includes:

	Club (home)	Club (Satellite) with clubroom building	Club (Satellite) no clubroom building
Playing Fields per site (minimum)	1	1	1
Playing Fields (desirable)	2	1	1

Document	Overview			
	Turf pitches per playing field (Minimum/preferred)	4-6	4-6	4-6
	Synthetic pitches per playing field (synthetic only)	1	1	1
	Warm Season Grass Species	Desirable	Desirable	Desirable
	Irrigation/access to water	Required	Desirable	Desirable
	Floodlit Playing Fields (1per site)	Optional	n/a	n/a
	Playing field fencing (1050mm or 1200mm)	Optional	Optional	Optional
	Pitch Covers for Turf Pitches	Required	Required	Required
	Pitch Covers for Synthetic Pitches	Optional	Optional	Optional
	Site Screens (pair)	Optional	Optional	Optional
	Scoreboard	Temporary or Permanent (required)	Temporary (required)	Temporary (required)
	Outdoor Turf Training Pitches	4-6 (Optional)	n/a	n/a
	Outdoor Synthetic Training Pitches	3-6	2	2
	Training Facility Multi-purpose	Optional	n/a	n/a
	Power to Outdoor Training Pitches	Desirable	n/a	n/a
	Indoor Training Pitches	n/a	n/a	n/a

# Appendix 2: Demographic Analysis

The following section identifies the current demographic profile for the Shire of Victoria Plains. The demographic analysis outlines the key data for the Shire of Victoria Plains which has been attained using the Australian Bureau of Statistics (ABS) 2021 Census and WA Tomorrow

### **Population Profile**

The Census usual resident population for the Shire of Victoria Plains in 2021 was 802 people living in 407 dwellings with an average household size of 2.3 people. The median age of the Shire is 48 with a relatively even split of males (52.7%) and females (47.3%), while the average number of children per family was 2.

The data that has been collected on the population outcomes for the Shire of Victoria Plains shows an ageing population in the community. The Shire has a relatively small population with a number of people living in the area aged between 50 and 64 as can be seen in Figure 2. There are also a number of young children living in the Shire aged between 0 and 14. The drop off after this age group would suggest that many are potentially moving or going to boarding schools in the Perth metropolitan area for greater education opportunities.

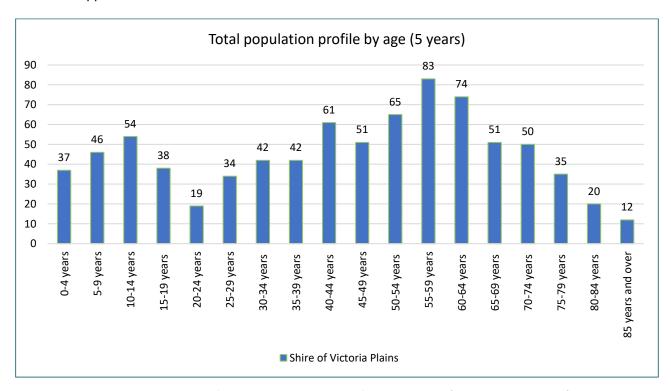


Figure 2: Total Population by Age in five-year cohorts – Shire of Victoria Plains (Source: 2021 Census)

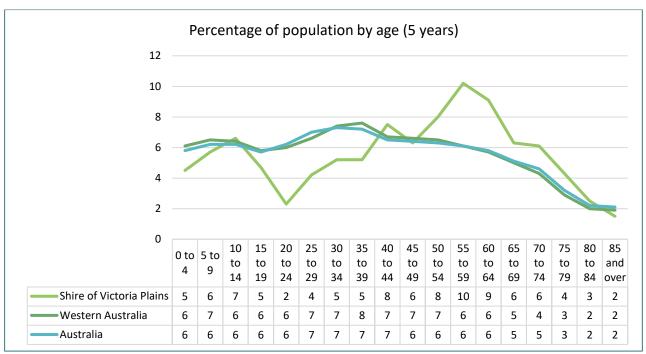


Figure 3: Comparative Percentage of Resident Population by Age - Shire of Victoria Plains (Source: 2021 Census)

The data from Figure 3 further highlights the age demographics of the Shire of Victoria Plains. As identified in Figure 1 the Shire has a more senior demographic living in the area and this is once again illustrated in Figure 3 which shows the Shire to have a significantly higher amount of senior people living in the area compared to Western Australia and Australia. A significant drop off of teenage to young adults is also evident when comparing to Western Australia and Australia. This drop off is likely due to this age demographic looking to explore greater education and employment opportunities in the metropolitan area.

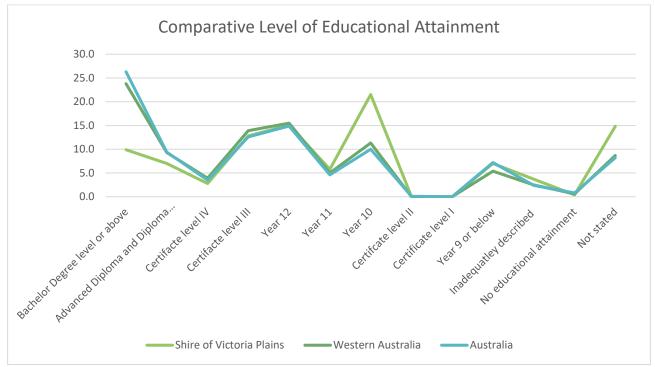


Figure 4: Comparative Percentage of Educational Attainment for those above the age of 15 – Shire of Victoria Plains (Source: 2021 Census)

Figure 4 identifies members in the community and the level of educational attainment they have completed. For many of the different levels of educational attainment across Victoria Plains, Western Australia, and Australia the statistics are quite similar. Western Australia and Australia do have a

significantly higher percentage of residents who have completed a bachelor's degree level or above compared to those in Shire of Victoria Plains. There are however a higher percentage of residents whose educational attainment is Year 10 in the Shire compared to Western Australia and Australia. This lower level of educational attainment could be due to the lack of opportunities to pursue a higher level of education as Victoria Plains is not part of the metropolitan area and is therefore limited with opportunities as well as access to major universities which are all located in the metro area. The accessibility of being able to access resources such as this is also another contributing factor to the data that can be seen in Figure 5.

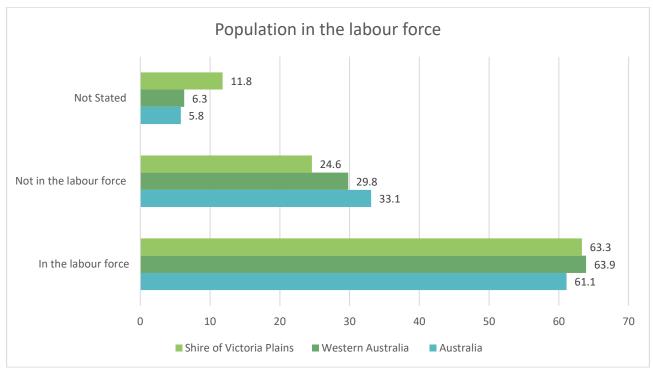


Figure 5: Comparative Percentage of Residents Participating in the Labour Force – Shire of Victoria Plains (Source: 2021 Census)

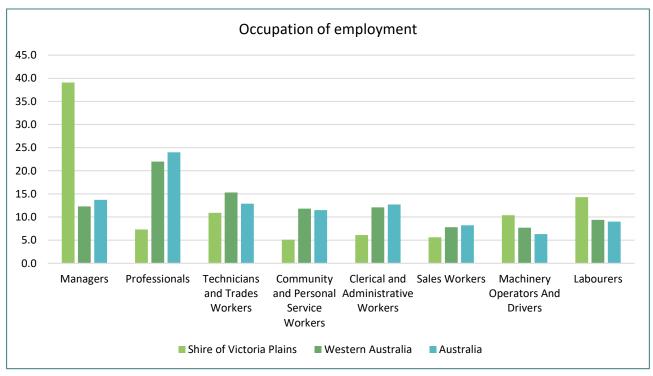


Figure 6: Occupation of Employment – Shire of Victoria Plains (Source: 2021 Census)

Figure 6 identifies the main occupation of employment for the residents of the Shire of Victoria Plains, comparing that to the rest of Western Australia and Australia. Figure 6 shows that there is a significantly higher percentage of managers working in the Shire then that of the rest of the state and nation. This could be due to a higher number of small businesses and farming and agricultural opportunities that are available in the Shire which are typically employing more managerial positions. The lower number of professionals in the area compared to the rest of the country once again helps to support this assumption.



Figure 7: Comparative Average Weekly Income Levels – Shire of Victoria Plains (Source: 2021 Census)

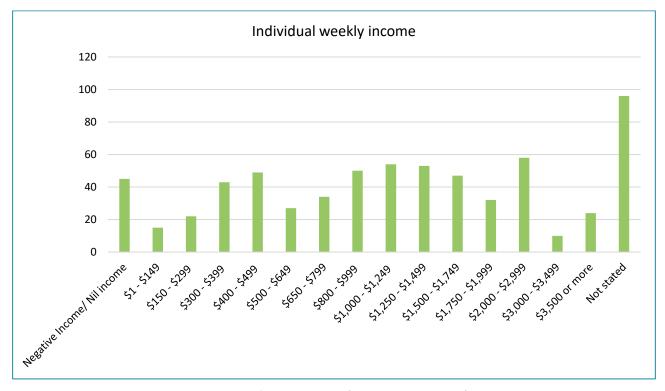


Figure 8: Individual Weekly Income – Shire of Victoria Plains (Source: 2021 Census)

Figure 7 highlights the median weekly income of the Shire of Victoria Plains, Western Australia and Australia. The median weekly income is relatively even for the different categories across the three different regions although the Shire of Victoria Plains has a slightly higher personal weekly income in comparison to Western Australia and Australia. This slightly higher average may be due to having to offer a higher wage to entice people to stay and come work within the Shire then that of other employment opportunities that may be available in other areas such as the metropolitan region.

The individual weekly income of those living in the Shire of Victoria Plains is relatively spread out across the different income brackets as can be seen in Figure 7. The income bracket of \$2,000 - \$2,999 is only just the most common bracket for the Shire. The data shows that a number of people are between the income brackets of \$800 - \$999 and \$1,500 - \$1,749. These individual weekly income brackets align with the data found in figures 3 and 5 which looked at the educational attainment and occupations of employment of those in the Shire of Victoria Plains. Both of these factors are often contributors to people working in lower paid jobs then other potential occupations.

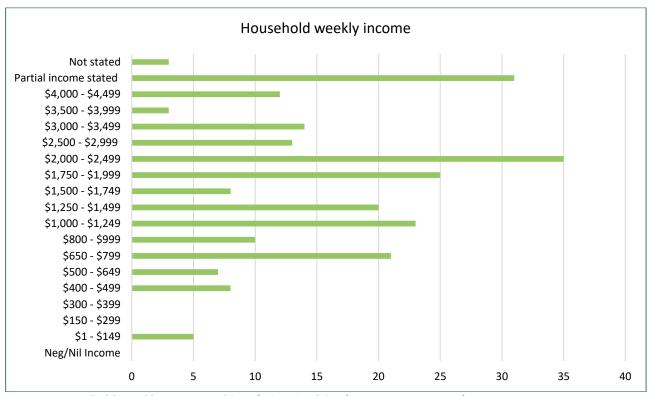


Figure 9: Household Weekly Income - Shire of Victoria Plains (Source: 2021 Census)

The household weekly incomes for the Shire of Victoria Plains can be seen in Figure 9. The data that is shown in Figure 8 regarding household weekly income is similar to that found in Figure 8 which looked at an individual's weekly income. With a large number of individual weekly incomes being between the range of \$800 - \$999 and \$1,500 - \$1,749 this would suggest the reason for the household weekly income bracket of \$2,000 - \$2,999 is the most common for the Shire of Victoria Plains. Two person households are the most common household size in the Shire as seen in Figure 10, and this further helps to explain the reason why the household weekly income bracket of \$2,000 - \$2,999 is the most common based off the averages of the individual weekly income data by combining the income of the two individuals.

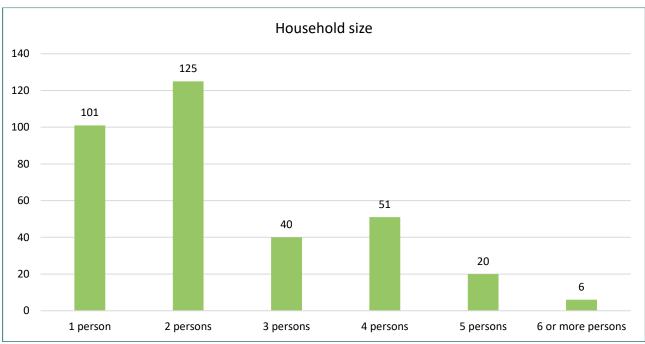


Figure 10: Household size – Shire of Victoria Plains (Source: 2021 Census)

Figure 10 shows the household sizes for the Shire of Victoria Plains. Two-person households are the most common in the Shire, and this followed by one person. The aging population in the Shire these two household sizes are likely to be the most common. The three- and four-person household sizes are likely to be made up of the couple families with children with this household structure being common in the Shire which can be seen in Figure 11.

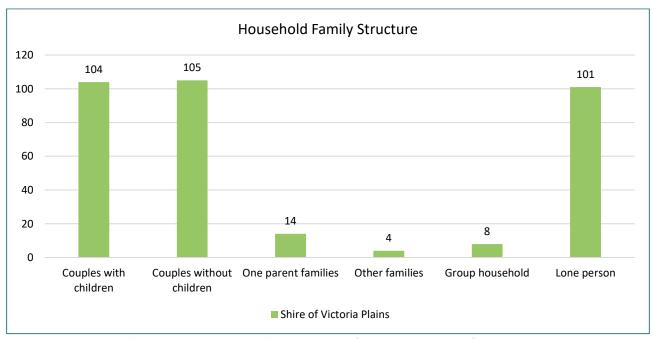


Figure 11: Household family structure – Shire of Victoria Plains (Source: 2021 Census)

Figure 11 shows the household family structure for the Shire. The most common family structure is couples without children. This is closely followed by couples with children and lone person households. This data aligns with that seen in Figure 10 which found two person and one person households the most common sizes for those living in the Shire of Victoria Plains. These family structures are consistent with the age demographic data that was seen in Figure 2 which identified a number of senior residents as well as younger children living in the Shire.

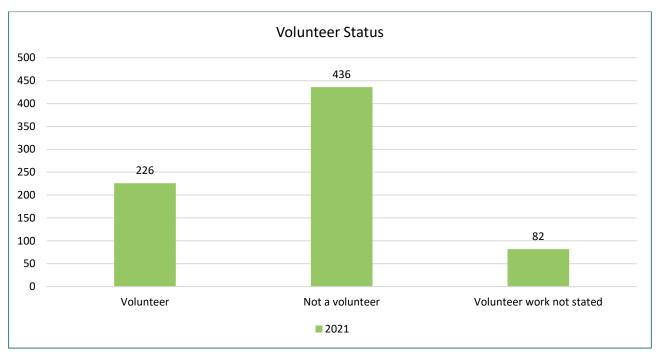


Figure 12: Volunteer status - Shire of Victoria Plains (Source: 2021 Census)

The volunteer status for the Shire of Victoria Plains can be seen above in Figure 12. As can been seen in Figure 12 of those that do volunteer almost double have said they do not volunteer. Volunteer numbers continue to decline across the state and country, and it is important for the Shire to recognise this and put in place strategies to encourage volunteerism as many local sporting clubs and organisations rely on volunteers to operate and function.

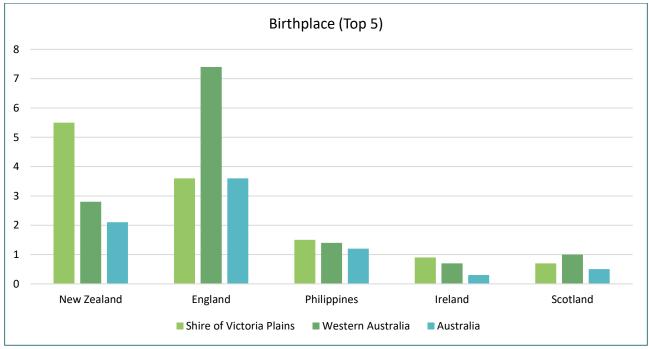


Figure 13: Top 5 Country of Birthplace – Shire of Victoria Plains (Source: 2021 Census)

Population by suburb extracted from the 2021 census highlights that Bolgart and Calingiri are the
main population centres with the secondary centres being Yerecoin, Piawaning, Mogumber, New
Norcia and Gillingarra. All population centres are however low and have limited potential to
generate sufficient numbers to engage in competitive sporting activities for large team sports.

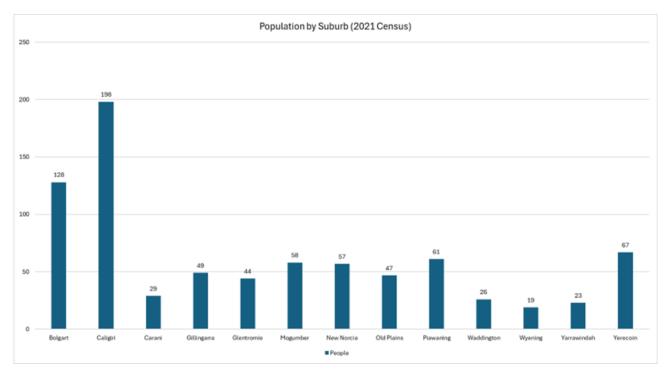


Figure 14: Shire of Victoria Plains – Population by Suburb (2021 ABS Census data)

• Car ownership is however relatively high and indicates a relatively high level of mobility, with the number of vehicles per household closely matching the resident numbers.

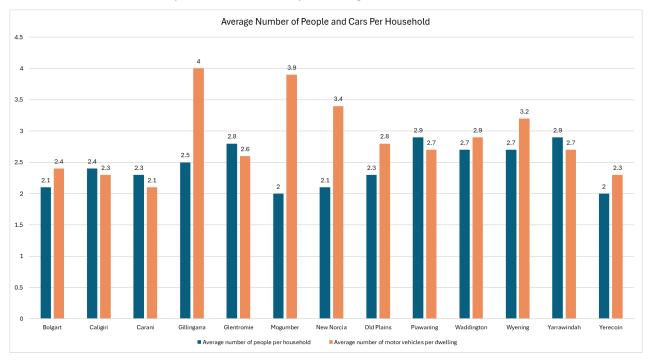


Figure 15: Shire of Victoria Plains Average Number of Cars per Household (2021 ABS Census data)

• The median age however is relatively high for all population centres with only Calingiri having an average age of below 40 (39) out of all of the 13 population centres with the average being mid-40 to over 50.

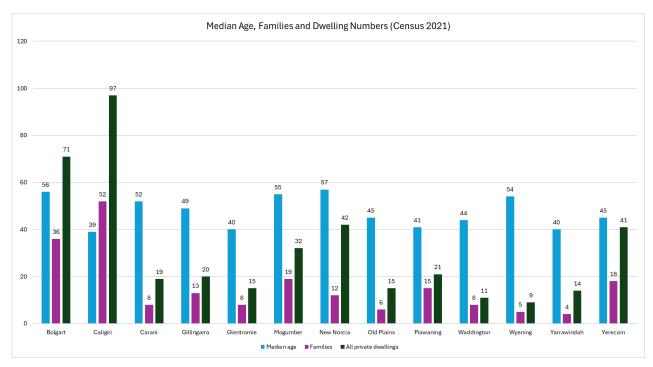


Figure 16: Shire of Victoria Plains Median Age, Families and Dwelling Numbers (2021 ABS Census data)

Only Gillingarra has a relatively high average weekly income, with Calingiri and Bolgart well below
the average per household. This is indicative of a high number of seniors or people on relatively low
income or high numbers of individuals not in the workforce. Accessible community infrastructure
and affordable sport and recreation services within those areas is generally going to be in greatest
demand and more viable given the higher residential catchment.

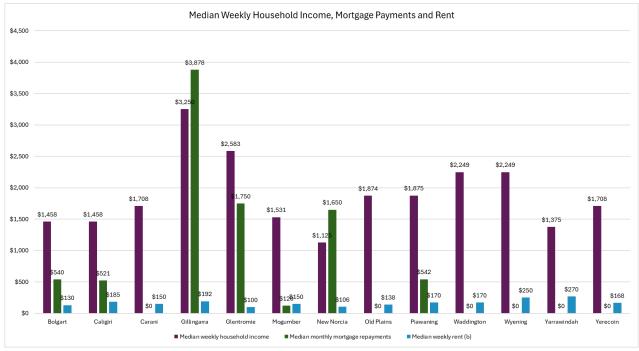


Figure 17: Shire of Victoria Plains Weekly Household Income, Mortgage Payments and Rent (2021 ABS Census data)

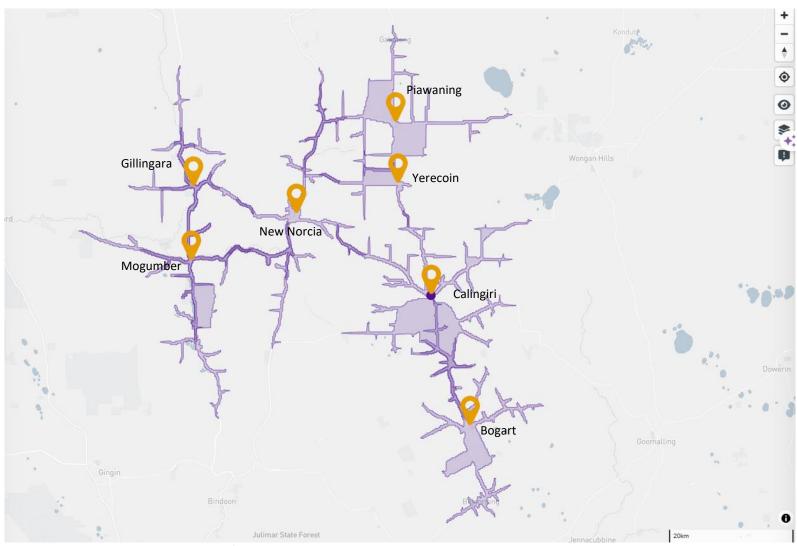
# Appendix 3: Community Events

Current Community events are tabulated below:

Events/Clubs	Implications
Mogumber Outback Club - Mogumber Rodeo	Mogumber Outback Club is a not-for-profit community group who organise the Mogumber New Years Eve Rodeo & The Mogumber Hub.
	The Rodeo program generally starts with the opening of the campgrounds at 12noon on 31st December incorporating a range of food and drink vendors with the main rodeo event at 7pm to 10pm followed by dance, shindig and hoedown to welcome the New Year. The campground is open for 24 hours, with portable serviced toilets onsite but no showers, power and water available. The campground is patrolled by security and features a family only zone.
	The fundraising enables the community to improve services and facilities in Mogumber. MOC's biggest achievement to date is the Mogumber Hub. The Mogumber Outback Club purchased the former Mogumber Tavern and has been transforming the historic building into the Hub of the community (a 130 year old not-for-profit licensed venue purchased in 2022 and re-opened in June 2023). It is identified as being critical to the social well-being of the community and the physical aesthetics of the town.
	Initially 100 community members donate \$1000 each, raising the initial renovation funds. The majority of the renovations were completed by local volunteers, with several community busy bees conducted.
Piawaning Expo	Located adjacent to the tennis courts and community hall, it is a celebration of local history, family, agriculture, and community spirit. The Expo includes performances on a temporary stage, family entertainment, stalls/markets, Tractor pulls, lawn mower racing, vintage machinery, trade exhibitions and fireworks. Operated annually in September.
Bolgart Christmas Bush Markets	Operated annually late in November at Bolgart Community Hall. An annual Community Fundraiser and Family Day with funds directed to towards local organisations including the St. John's Volunteer Ambulance. The 2023 event was organised by the Bolgart Primary School P&C. It includes a range of arts and crafts, children's entertainment (face painting, and colouring competition), food stalls, locally made produce (Marri/Jarrah/Metal/Barbed Wire Art, Beading and Jewellery, Sewing Crafts, Christmas Decorations, Cakes, Cookies and Crochet, Clothes, Plants etc. The Bolgart Hotel and Trees Café is included in supplying food, morning teas and lunches with the Bolgart Hotel also hosting a creche.
Mogumber Progress Christmas Community Cricket	Located at the Mogumber Cricket Ground annually. Supported by the Mogumber and Districts Progress Association whose aim is to encourage the development of the District and Townsite of Mogumber (who also have organised an Australia Day breakfast with entertainment, ANZAC

Events/Clubs	Implications
	Day dawn service at the Mogumber Memorial Arch and various other volunteer organised and operated events).
Yerecoin Markets	An annual event and celebration in November supporting talented makers, creators and small businesses. Latest event included 90-100 market stalls & food trucks off Yerecoin SE Road at the campsite/tennis court complex from 8:30 to 1pm.
Yerecoin Tennis Club	Season runs from October to April. They hold numerous social days throughout the season but also have 8 large event days which are trophy days, ladies day, etc. Social tennis operates on Sundays from 3pm onwards with a trophy day and Christmas wind up late in December, Glentromie Trophy Day in October, Manning Panthers Trophy Day in November and Sunsmart Trophy Day in March. Occasionally Saturdays are used for social tennis with Duggan Day in late March and the FarmCo Trophy in April.
Bolgart Bowling Club/ Bolgart Sports Club	Established in the late 1960's with the season operating from October through to end March/early April. Operate a range of events including Mixed Championship Pairs, Men's Classic Fours, Singles Grand Finals, Gala Day, regular pennants (14 games - home & away) and occasional regional events. Part of the Avon Valley Country Zone and Country Leagues which includes Beverley, Bolgart, Dowerin, Goomalling, Meckering, Northam, Toodyay, York Bowling Clubs.
	Ladies open day in December, Mens open day in Oct and Feb. About 35 members currently from all over the Shire and Toodyay
Calingiri FC	The Calingiri Cougars is made up of teams playing Football, Hockey and
Calingiri FN	Netball at the main sporting precinct operating season from March to September. Events are generally held on Sunday throughout the season
Calingiri FH	against Gingin, Dalwallinu, Wongan Ballidu, Toodyay, Dowerin, Goomalling and training sessions on Friday evenings. Training is on Fridays with juniors also operated regularly.
	The teams operate in the Mortlock Football League, Mortlock Netball Association and Mortlock Hockey Association. Netball activity follows the Football League games on Sundays. Hockey also play at Northam Hockey Club synthetic turf which is part of the Avon Hockey Association.
Golf Yerecoin, Calingiri & Bolgart	Season is Apr to Sept with each club having approx 5 bigger event days each season. Yerecoin have the Ambrose day in August which attracts about 60 golfers from other clubs around the state
Christmas in July for Seniors	Weekly meetings with seniors luncheon held late July annually.
Victoria Plains Arts Society	A non-profit organisation meets every Thursday.

# **Appendix 4: Constraints and Catchments**



**Figure 18: 20 Minute Drive Catchments of Settlements** 

# Appendix 5: Site Audits

The table below identifies a range of facilities servicing the Shire of Victoria Plains Community, their current status and functionality.

Images Commentary

### **Bolgart**

























Bolgart Memorial Hall and Sports Facilities, George Street: Opened in January 1933 and added to in 1953 with the purchase of the old Culham Hall which now provides the frontage to the road. The hall possesses many of its original heritage features with a Jarrah floor, brick fireplace, weatherboarding, stage and window openings (many modified). The facility has been retrofitted and modified to incorporate more contemporary kitchen and office infrastructure, air conditioning, security features and windows. Its original footprint has been extended to provide additional meeting rooms.

The structure consists of a brick façade facing the road with colourbond and boarding to the rear with significant areas of shade covering the main access to the building. While the building fixtures and fittings are dated, it is reasonably well maintained. The building lacks storage servicing the hall, but is generally functional and well maintained. Previously it is understood the rear of the hall has been used

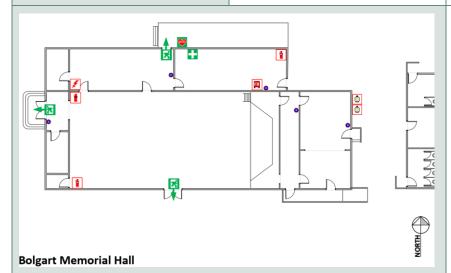


















#### Commentary

for football changerooms but have been vacated since the cessation of the use of the oval area.

It has the capability to be used for a variety of community events, meetings, performances and recreational/social activities, incorporating a good sized food preparation/kitchen area, library and dedicated Country Women's Association craft and meeting room area.

The external toilet is brick built providing disability, male and female use which are tiled with fluorescent lighting and colourbond roof.

The Hall is run by Bolgart Progress Association and maintained by the Shire.

To the side and behind the building are a series of structures including:

- Brick building in a state of disrepair with fenced play area and plastic play structures referencing Bolgart Primary School (developed using federal government funding). Currently understood to be in use for occasional day care.
- Exhibition displaying the 'First Tractor in Bolgart' which was in the process of being maintained at the time of the visit. The display boards provided a mini history of Bolgart together with the history of the Marshall Tractor within an open sided shed with metal rails and corrugated cladding and roofing structure. In addition to the

























#### Commentary

- tractor are various photographic displays and artifacts/engineering pieces.
- Sports Court: Quarte court basketball net and concrete pad which is showing signs of weather damage and corrosion.
- Skate Park: limited to two quarter pipes and landing pad with rails, extends from the sports court concrete pad with fixed seating adjacent (with synthetic pads in front but no shade).
- Cricket nets: two cricket nets with synthetic matting and fencing which have fallen into a state of disrepair.
- Land to the rear of the hard court area: previously use for netball/basketball potentially servicing the adjacent school but have now fallen into a state of disrepair and no longer viable to use. The bitumen surface is cracked and incapable of providing for safe play.
- Playground: Large shaded area with play structure to service toddlers to pre-teens with a sand based and low limestone wall surround. While of a traditional specification and lacking all ages play through to late teenage years it is in reasonable condition and provides a valuable local resource for young resident families and visitors.
- Shade To the side of the playground area which provides for BBQ, picnic, supervision, social gathering space.

**Images** Commentary • Bolgart Volunteer Bushfire Brigade Building and the more recently constructed Bolgart Bell Tower opened on 21st November 1999 located to the north of the Hall. **Bowling Club, Tennis Club and Golf Club:** A relatively well maintained clubhouse facility placed between the bowling club, golf course and tennis courts. The bowling green is of a synthetic surface, well maintained and dressed, providing for shaded seating on two sides, shade on the side adjacent to the clubhouse and the fourth side remaining uncovered. Remnants of the previous bowling green, recently replaced, were stored behind the colourbond fencing. A maintenance shed /members shed was located adjacent to the unshaded boundary (ageing structure). The clubhouse building principally looks over the golf course with an outdoor shaded viewing/social area with connected shade structure over. A significant BBQ facility has been constructed under shade. The building itself is brick and rendered block construction with colourbond roof. While internally some of the fixtures and fittings are dated, it is well







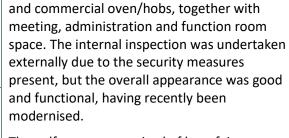








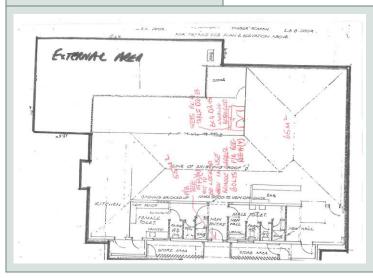




maintained with substantial food preparation

The golf course comprised of bare fairways, lacking in sufficient reticulation to provide green approaches to the sand greens. It appeared well maintained in spite of the lack of reticulation. A separate maintenance shed was located adjacent, which was not inspected internally but evidently in a good condition surrounded by a concrete apron and packed gravel.

The tennis courts (4 x floodlit synthetic) were in a relatively poor state of repair in comparison to the golf and bowling facilities. The carpet was lifted in areas and the nets in need of repair. A large maintenance shed is located just beyond the fenced boundary of the courts. If the facility is to be retained as a functional facility investment will be necessary to replace the court surface, fencing surround, net infrastructure and floodlighting. Consideration should be given to whether the extent of court infrastructure is necessary and/or whether the replacement with a reduced number of courts/multi-court infrastructure is more viable.

















#### Commentary

Bolgart Camp Park: The camp park on the northern entry into the townsite benefits from a recently constructed public toilet and shower block with modern centralised reticulated grass, shade shelter and BBQ area. The facilities are provided with universal access toilets/shower (x1) supported by bound pavements for ease of access to all including wheelchairs.

Facilities on site include powered and unpowered sites which can be occupied on a weekly or daily basis with payments to be made at the Shire office. This would benefit from being a complete on-line booking and payment system.

#### Calingiri













Calingiri Camping Park: Located within the centre of town behind the historic Victoria Plains Road Board Building with powered and unpowered sites available with bookings made through the Shire Office. As with Bogart, the site would benefit from being fully on-line and aligned to a broader Shire Tourism app where ongoing administration implications and limited opening hours for bookings may be overcome.

## **Images** Commentary The site is constrained on all sides with a centrally located ablution block with shaded seating and BBQ area. Male and Female toilets with limitations for disability access. Site surfacing is of compacted gravel. Calingiri Caravan Park **Calingiri Golf Club and Proposed Camp Park:** The alternative camp park is currently proposed adjacent to the Calingiri Sports Club adjacent to the golf course and not yet developed. It is likely to provide a bespoke alternative to the current small campsite located within the centre of town and with limited access. The golf club is an 18 hole 5,611m layout with sand greens, pitching/chipping area and putting green. It is managed through the Calingiri Sports Club Inc. At the time of the visit, the golf course was lacking reticulation as the fairway was relatively bare and had a low level of maintenance. The golf tees were provided on synthetic matting with some old benches placed alongside the pathways.



















Hard Courts - Calingiri Town Centre: Located centrally within the townsite to the south of the disused bowling green. The tennis courts (x2) were occupied by a community garden and had no value for sporting use. The fencing is in a state of disrepair and the court surface is not functional. The netball/basketball courts (x4) were open and surface despoiled, having not been maintained with court markings undistinguishable. All courts had benefited from high-level halogen lighting, which was still in situ.

A small Nature Play area and a contemporary toddlers' and young children's playground area are located nearby (and adjacent to the recreation centre). The latter has a sand base and shade over the main toddler play infrastructure.

The area would benefit from master planning to rationalise and replace infrastructure within the centre of town. While not identified as the long term camp park, it would benefit from such consideration, given its prominent location and adjacent Recreation Centre and Calingiri Sports Club Inc.







**Recreation Centre:** The centre located off Yulgering Road is of a brick structure with limitations associated with its internal structure. The building benefits from male and female toilets, a kitchen, a foyer, 2 x squash



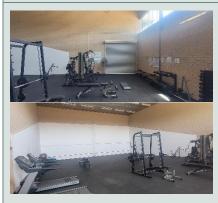






















#### Commentary

courts, a gym area, a foyer room (currently used as a meeting room and display of historic Calingiri photographs and references) and main hall (behind which there is a store room). Fluorescent lighting throughout. The kitchen is ageing with old fixtures and fittings, but a good sized food preparation area adjacent to the meeting room. The hall area is constrained to the provision of two badminton courts .

Both squash courts are occupied by gym equipment which are placed on rubber matting (central partition and rear wall taken out to provide appropriate levels of circulation).

Access is via a roller shutter door from the main hall or off-the-door access at the entry to the building. The toilets are also accessed off this corridor. Airflow in the building is, however, a challenge due to the lack of integrated air conditioning systems within the building (fans are provided in the main hall in the ceiling at a high level).

While appearing structurally sound the building lacks a high degree of functionality due to its age and limited indoor court space (half a basketball court).

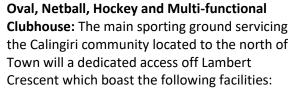
The building at the rear is showing signs of degradation from use with paved hardstanding access to a roller shutter door to access an

# Images Commentary additional storage unit as an extension of the facility. The site benefits from a relatively high level of off road car parking. ELE VIEWING PLAN 1:100 COLER RULE CHRISTON & ASSOCIATES ARCHITECES, A MANHENS EXISTING COMMUNITY RECREATION CENTRE CALINGARI

































- Site entry (pay/access control booth to control entry for significant events) of a brick structure with flat roof.
- The site access is of bitumen leading into an unmade but compacted dirt parking area with extensive car parking around the main clubhouse building, oval and court to the rear. A minimum of 200 car parking bays could be achieved within the site, albeit it is not formalised.
- One reticulated rectangular grass pitch used for hockey orientated north to south.
   Benefitting from floodlighting and fence surround (1m chain-link with metal bars).
   While significant attention to maintenance was evident and high levels of watering, the pitch still showed signs of unevenness.
   Player benches (covered exist on the far side of the pitch and additional seating areas adjacent.
- Netball and Tennis court (x1) with 2.5m high chain-link fence surround and boxed floodlighting orientated north-south. The netball posts are fixed in a sleave beyond































- the tennis court baseline. Loose benches are provided on the sides (which were windblown at the time of the visit). The surface was showing small signs of damage but generally in good order (funded by state and local government).
- The football oval is surrounded by a metal post and rail fence with player benches (covered) on both sides of the centre line and orientated north-south. Open benches are placed outside of the oval playing surface and run-off. The oval benefits from high level floodlighting. Spectator viewing is around the oval and from the main pavilion (under cover area on paved apron, albeit not raised above the oval. The surface is reasonably well maintained and reticulated throughout although there was evidence of unevenness and wear and tear in patches.
- A children's play area adjacent to the netball court providing for toddlers and young children with no shade over. The base is of sand with limestone kerbing. There is evidence of contamination from windblown materials due to the lack of protection.
- The clubhouse is a brick structure which has a substantial function space overlooking the football oval. It relates less well to the hockey and netball facilities which have































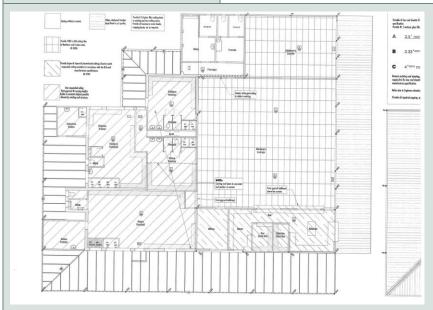
- limited access to dedicated changing facilities and toilets and shade for spectators.
- The kitchen is a full commercial kitchen with good food preparation areas, cool storage, heating and cooking capabilities. Internal space is excellent for a range of services to be undertaken concurrently.
- The bar area incorporates a cool room and substantial storage.
- The function space is well ventilated with a central air conditioning system, fluorescent lighting and club memorabilia on the walls. The function space is serviced directly via serving hatch x 2.
- The football changing facilities are benched (fixed to the floor) and carpeted. The carpet is showing signs of wear and tear and cleaning is likely to be an issue. The changing facility includes strapping bench, fridge, chairs and tables with other matchday equipment included. The showers have a raised and lipped entry and do not benefit from individual cubicles (as would be required to be available for all gender use). Mould is evident in areas but they are generally in a reasonable condition.
- A separate medical/strapping room is available with benches and storage cupboard.











- Toilets include urinals and single pans with hand sinks. They are in reasonable condition but lacking gender neutral design. The Women's Cougars changing rooms are smaller with benched seating, storage cupboards and 2 x shower cubicles, 2 x pan toilets and sinks but dominated by additional storage of equipment which compromises the space.
- Either side of the Cougars Changeroom for women is the ladies visitors changeroom (benched changing room area, 2 x pans, 2 x individual shower cubicles and basins) and the men's visitors changeroom (not inspected). All changing areas are carpeted (hard-wearing) which can give rise to cleaning issues and water /dirt contamination.
- Storage within the building has been identified as a potential weakness, but overall the appearance and flexibility of space is relatively good and serviceable.

The site is relatively unconstrained and provides the main social hub for the community in addition to the Calingiri Sports Club Inc. As a relatively modern facility it benefits from a number of contemporary activity areas.



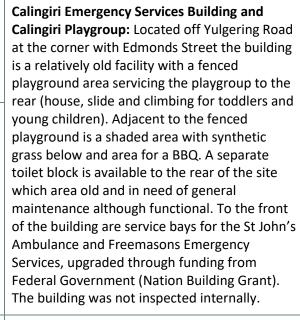
























Calingiri Sport Club Inc.: The Sports Club building is located to the southeast of the golf course and adjacent to the Disused bowling greens which lie to the east. It is part of the former sports precinct which includes netball, basketball and tennis courts which have also fallen into disrepair. The building is old and of a traditional sports club design with a central function space carpeted throughout and side areas which are serviced by a bar and kitchen. The function space includes club memorabilia































#### Commentary

on the wall and trophy cabinets. The internal wall, layout, fixtures and fittings are dated and while appearing structurally sound, the building is in need of refurbishment and modernisation.

Within the building storage is at a premium with chairs and tables laid out or stacked in corners. There are damaged tiles on the parquet flooring which was being used as a children's play area.

The kitchen is functional with a good food preparation and cooking/heating area. The oven is of a domestic style and not of a commercial level.

Toilets are old, dated and showing signs of damage and wear and tear. Walls are mainly painted brick and stained in areas. They have been upgraded in parts but ageing in appearance.

Showers were not functional at the time of the visit as they were damaged (holes in the wall, damage to floor and wall tiling.

The office space was cramped, lacking sufficient storage and natural light.

The separate darts, pool and bar area was carpeted with fluorescent lighting and wall reveres cycle air-conditioning unit. The room could be partitioned off from the main function



















#### Commentary

area to operate separately with separate bar taps and access to the cool room, which was extensive.

A separate laundry room and freezer area is located to the rear of the building which is utilised for storage of linen and drying of bar mats, together with storage of frozen food items and overflow drinks stock.

A shaded seating area overlooking the car park is provided adjacent to the main entrance with relatively new benches under cover and old wooden bench in the open.

The disused bowling greens are raised above the clubhouse building. They are overgrown and currently being used to house a toddlers playground and some loose seating items (benches). While it is surrounded by 1m chainlink fencing, this services little purpose.

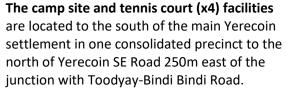
Overall the building has an extensive footprint which replicates the services provided at the Calingiri sporting complex. The current sporting capability and use is unlikely to sustain the sporting club and a focal point should be provided on potential alternative use and rationalising the building footprint to service the future campsite and golf course. This however would require significant investment and cannot be achieved without master planning the central Town site to incorporate the recreation centre, courts and playgrounds.

#### Yerecoin













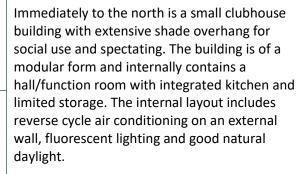


The tennis courts which benefit from high level floodlighting and fenced surround (2.5m) are well maintained and provide a valuable community resource. The courts have the capability to be used for casual basketball play (structure overhangs one court) although not marked for either netball or basketball use.





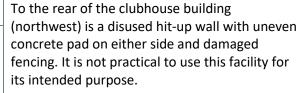


















To the northeast of the clubhouse is the Yerecoin Community Federation Playground







#### Commentary

(opened in 2001) comprising play equipment for toddlers and young children (swing, slide and climbing frame). The playground benefits from a substantial shade structure above.

Between the clubhouse/playground and public ablutions is a covered seating area with brick paved entry, wooden structure and colourbond roof.

The brick structure adjacent with colourbond roof provides public ablutions which service both the tennis facility and adjacent camping area. It has an attractive mural facing the courts.

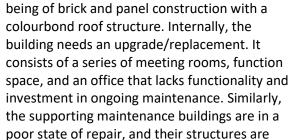
The camping area contains open field access with a limited number of powered site capability.

**Yerecoin Golf Club** runs parallel and to the east of Toodyay-Bindi Bindi Road. The clubhouse is an old building lacking effective maintenance,





















#### Commentary

corroded. There is one container unit placed on limestone blocks. The course clearly is maintained with sand greens in a reasonable condition. The 9 hole facility contains tree-lined fairways which are dry and lacking in reticulation.

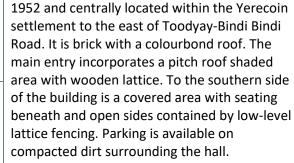
The site, while offering a local sporting opportunity is in need of significant investment in key infrastructure. A case for investment will need to be made aligned to its attractiveness to tourists and for competition use.

Yerecoin Hall is a small community hall built in





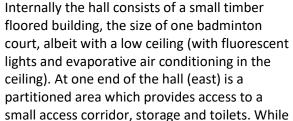












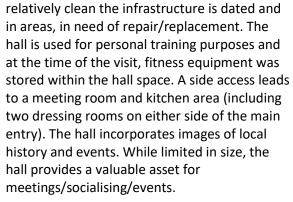












Commentary







#### **Piawaning**



















Piawaning Hall and Courts: All facilities are located on a tract of land to the south of Waddington-Wongan Hills Road at the junction with Toodyay-Bindi Bindi Road. It comprises tennis courts with shelter/clubhouse and a community hall with a large area of dirt car parking available to the side of both facilities demarked by post and rail fencing and open cleared land beyond.

The tennis court provision is in an extremely poor state of repair with the courts cracked and fencing surround damaged. The courts have been badly weather damaged although the nets and line markings are still evident. The courts are all cracked and uneven with two courts unplayable and two marginal with



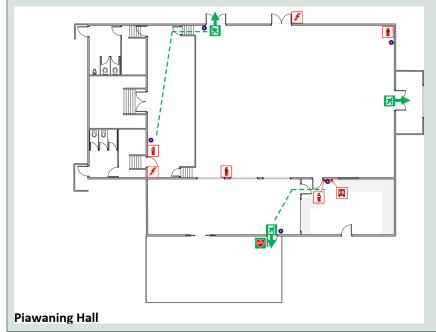












#### Commentary

significant staining from water pooling. The courts are not floodlit.

The adjacent clubhouse provides a shaded concrete plinth used as a viewing/BBQ area (corrugated pitch roof partially enclosed with a breezeblock frame to the south) where a kiosk servery and kitchen is provided. The kitchen is functional with a good level of storage.

Adjacent to the courts (south) is a shaded children's playground with a sand base and limestone block surround. The playground provides climbing apparatus and swings within a tubular frame structure but has limited functionality and the sand is contaminated with windblown material. In addition there is an old children's climbing frame and elevated water tank in the car parking area.

To the rear of the clubhouse building and viewing area is a series of tanks and station to facilitate the Piawaning Water Harvest Project (funded by the Community Water Supply Program).

Piawaning Hall which is of a brick construct was not inspected internally. Public toilets are provided externally which are of a brick construct clean and serviceable. The hall incorporates a stage area with timber flooring throughout.









#### Commentary

Overall while the clubhouse, hall and public toilets are in reasonable condition and the water harvesting project is functional there is a need to review the extent of court space and flexibility of use for a range of sports. To manage ongoing maintenance costs effectively, the provision needs to be re-assessed and potentially rationalised to reduce potential ongoing health and safety implications.

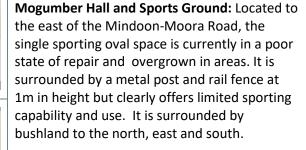
#### Mogumber







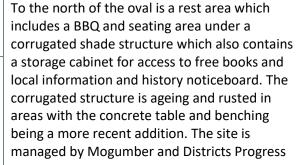












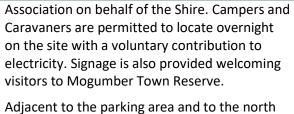










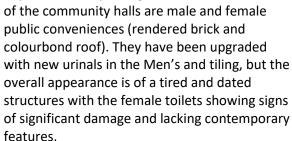


Commentary













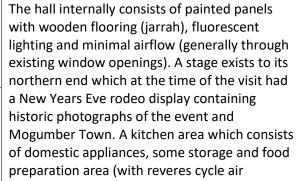


The hall is an ageing colourbond structure with pitched roof with an additional side extension providing male and female toilets off a disabled ramp and covered walkway.





















**Mogumber Hall** 



conditioning located on an external wall). The hall also benefits from access to a separate meeting room/storage area. BBQ's were also stored within the hall together with gas heating patio equipment. A large shaded structure is provided to the east of the hall over a raised limestone and concrete plinth facing the oval (with water tanks to the north of the building. While ageing the structure of the building is sound, functional and reasonably well maintained (albeit the corrugated walling is damaged in places).

The site also provides a direct access to the Mogumber Waste Management Facility (entrance via a gated dirt track). This is located centrally within the bushland and to the south of the land used for the annual Rodeo event. Ideally direct access should be provided to the rodeo site from the camping area/oval to ensure the services on offer are strongly aligned to support both community social and event activities.







The Mogumber Library and Post Office is located approximately 600m south of the Community Centre and Oval to the east of Bindoon-Moora Road. The building is of a modular construct raised from the ground with

















## Commentary

an access ramp to the shared library and post office space (accessed through independent doors with the post office closed at the time of the audit). Largely a wooden construct with a colourbond pitched roof which has a verandah space and seating before entering the library. The library has a reasonable level of stock servicing the broader sub-district area with access to micro-phish, printing and reading areas. Free books are available on the verandah area. Externally the supporting infrastructure includes a dirt car park and camping area with a power and water supply.

It has a limited serviced population base and a relatively unique service offering delivered at a high cost to manage/ maintain on an ongoing basis. A review should be undertaken in relation to the customer throughput and need.

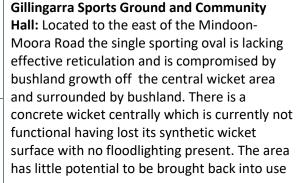
#### Gillingarra



































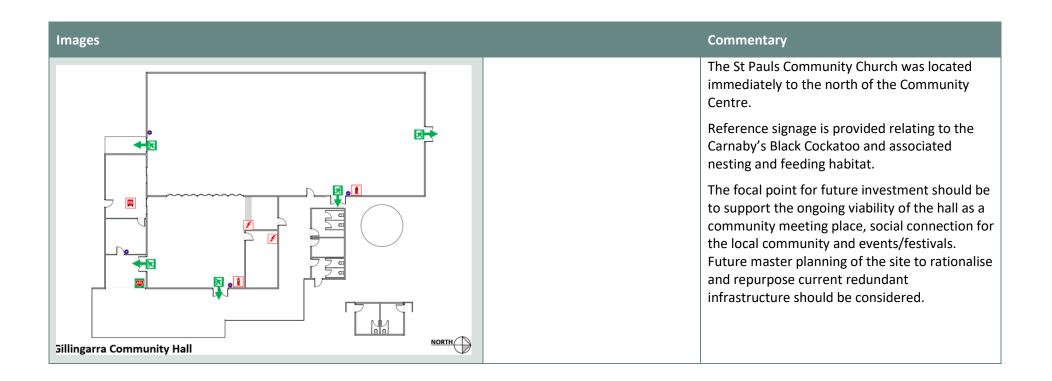




other than for non-organised or passive recreational open space/dog walking.

The netball/tennis/basketball court space is floodlit and surrounded by 2.5m high chain-link fencing. The courts benefit from halogen floodlighting and high pylons. The surface of the courts are in a state of extremely poor repair, cracked and unusable for any practical sporting or social recreational use. Adjacent to the courts is a wooden playground consisting of swings, swing, climbing frame and a slide. There is also a bench adjacent.

The community hall is a relatively large corrugated/colourbond building with a large shaded area attached with concrete plinth under. This overlooks the disused oval and playground area. Additions have been provide to the building to provide male and female toilets, sheltered from the elements. There is a detached public toilet block to the rear of the main hall which is of a brick construct and while investment has been made into painting and tiling the facility, they are ageing and in a poor state of repair. Although the community centre was not available to inspect internally it was evident that storage space was an issue with tables and chairs stacked in the main hall space.



## Appendix 6: 2023-2024 Fees and Charges

Calingiri Recreation Hall			Bolgart Hall - Information Only, charges levied by BPA			Mogumber Hall		
Hall Hire	Usage	Cost	Hall Hire	Usage	Cost	Hall Hire	Usage	Cost
Main Hall & Meeting Room, including kitchen (9 hours)	per day	97	Main Hall Only, including kitchen (9 hours)	per day	71	Main Hall, including kitchen, toilets and showers	including kitchen, new toilets and showers	83
Main Hall Only, including kitchen (9 hours)	per day	78	Additional Cleaning	per hour	50	Additional Cleaning	Per Hour	52
Meeting Room, including kitchen (9 hours)	per day	33.5	Hall Hire (9 hours)	per day (day hire only)	45	Sports		
Short Term hire - 2 hours or less	half the price	Varies	Supper Room	per day (day hire only)	23	Main Hall hire, including kitchen, toilets and showers(9 hrs)	per day	31.5
Additional Hall Cleaning	per instance	54.5	Supper Room 2 hours or less	2 hours or less - half the price otherwise payable	10.5	Hall hire - Short Term 2 hours or less	2 hours or less - half the charge otherwise payable	10.5
Tables and Chairs Hire			Supper Room & Kitchen	per night	45	Tables and Chairs Hire		
180cm Trestle Tables - external hire	per table	18	Tables and Chairs Hire			Non-profit functions	Local Non Profit Groups i.e. CWA	10.5
180cm Trestle Tables - Not for Profit Organisations	No Hire fee	0	Locals hiring - chairs, trestles etc	per table	17	Locals hiring - chairs, trestle, etc	per item	10.5
Cafe Chairs - external hire	per chair	14	180cm Trestles Tables (Shire)	per table	12.5	180cm Trestle Tables (Shire)	per table	16
Cafe Chairs -Not for Profit Organisations	No Hire Fee	0	180cm Trestles Tables (Not for Profit Organisation)	No hire fees	0	180cm Trestle Tables (Not for Profit Organisations)	no hire fees	
Additional Cleaning - for tables & chairs	per item	18	Café chairs (Shire)	Cafe Chairs (Shire)	12.5	Café Chairs (Shire)	per chair	10.5
Repair/Replacement - for tables & chairs	per item	Cost+20%	Café chairs (Not for Profit Organisation)	No hire fees	0	Care Chairs (Not for Profit Organisation)	no hire fees	0
Calingiri Sports Ground			Repair/Replacement Tables/Chairs	For tables & chairs per item	Cost+20%	Bain Marie-fee for external hire	per day	31.5
Main Hall Only, including kitchen (9 hours)	per day	18	Sports	·		Bain Marie - repair/replacement if damaged/broken	per item	Cost+20%
Short Term hire - 2 hours or less	per use	10.5	Main Hall Only, including kitchen (9 hours)	per day	17	Table and Chairs repairs/replacement if damaged	per item	Cost+20%
Arts Society Craft Activities hire	per half day light use	18	Hall hire - Short Term 2 hours or less	2 hours or less - half the charge otherwise payable	10.5			
Square Dancing Activities hire	per 2 hours	18	Bond - key	per hire	50	Other		
Non-profit functions - schools, religious bodies, Calingiri Progress Assn	No charge	0	Other			Non-profit functions (Local Non Profit Groups)	per day	10.5
			Non-profit functions	Local Non Profit Groups i.e. CWA	10.5	Campers, Caravans	Cost per van per night	10.5
	As per Lease Agreement (Football & Hockey Clubs)					Hire of Ovals		
						Calingiri, Mogumber, Bolgart	Per day	72

Calingiri Gymnasium			Caravan Parks		Bolgart	Calingiri
Membership fees			Powered site - daily	2 People	33.5	33.5
Single:			Powered site - daily	Each additional person	10.5	10.5
- Per month	- Per month	25	Powered site - weekly	2 People	154	154
- per 3 months	- per 3 months	0	Powered site - weekly	Each additional person	33.5	33.5
- per 6 months	- per 6 months	0	Unpowered site - daily	2 People	18	18
- per 12 months	- per 12 months	250	Unpowered site - daily	Each additional person	7.5	7.5
Pensioner		20% discount	Unpowered site - weekly	2 People	60.5	60.5
Family Membership (2 Adults and 2 Children above the age of 13 and under 18)			Unpowered site - weekly	Each additional person	25	25
- Per month (Additional Person)	- Upon Application	0				
- per 3 months - first person plus 5% discount each additional person	- per 3 months	0				
- per 6 months - first person plus 10% discount each additional person	- per 6 months - first person plus 10% discount each additional person	0				
- per 12 months - first person plus 15% discount per additional person	- per 12 months - first person plus 15% discount per additional person	0				
- Members (per person per class)	- Members (per person per class)	0				
- Bulk Buy (10 classes)	- Bulk Buy (10 classes)	0				
- Non members (per person per class)	- Non members (per person per class)	0				
- Bulk non members (10 classes)	- Bulk non members (10 classes)	0				
- Club group membership 3 mth per person (minimum 10 people)	- Club group membership 1 mth (minimum 10 people)	200				
- Club group membership 3 mth per person (minimum 10 people)	- Club group membership 3 mth (minimum 10 people)	550				
- Club group membership 6 mth per person (minimum 10 people)	- Club group membership 6 mth (minimum 10 people)	1,000.00				
- Club group membership 12 mth per person (minimum 10 people)	'- Upon Application	0				
- Casual visit	- Casual visit	30				
- Club Hire fee (conditions apply)	- Club Hire fee (conditions apply)	184.5				
- Fitness instructors	- Fitness instructors	0				

## Appendix 7: Consultation Outputs

Key Questions asked of consultees were shaped around the following:

No.	Questions
1	What do you consider to be the greatest benefit of living within the Shire of Victoria Plains?
2	What do you consider to be the biggest disadvantage of living within the Shire of Victoria Plains which needs to be overcome?
3	Provide an overview of your use of theHall:  Current activities  Type of use, programs and services  Who attends  Who manages the use
4	Has usage of the Hall grown over the past 5 years, stagnated or reduced?
5	What programs and services would you wish to operate from the facility?
6	What do you intend to undertake in future given your current resources / capability?
7	What could you undertake in future if you had unlimited resources / capacity?
8	What assistance do you require from the Shire and what would that involve?
9	What gaps do you consider there to be in the local community which need to be addressed to enhance social, recreational and sporting opportunities for?  Seniors  Youths  Families  Singles / Couples  Children
10	How would you use facilities if each Townsite were to provide a relatively unique service? Do you consider this to be an appropriate way of expending limited resources?
11	What commitment are you able to provide in support of the future growth of?  Volunteering Usage Financial commitment Fundraising
12	Any Other Comments

#### Bolgart

Group	Benefit of living within the Shire	Biggest disadvantage of living within the Shire	Overview of community's use of town facilities	Usage within the last 5 years	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	Gaps in the local community	How would you use facilities if each Townsite were to provide a relatively unique service?	Commitment that can be provided to support future growth
Bolgart – Country Women's Association	<ul> <li>Socialising within the community</li> <li>Attending events held within the community.</li> </ul>	Tele communications. The mobile service is very bad in the area as well as all over the Shire.	<ul> <li>Main purpose is to fundraise for the community and to donate those funds to community.</li> <li>Use the Bolgart Memorial Hall for all events.</li> <li>Moring teas and stalls held when caravan club come to Bolgart.</li> </ul>	Grown in the last 5 years – air conditioning has helped	Need to utilise the hall more - Bingo events, carpet bowls, fitness activities and social events for senior residents.	Usual annual events Biggest morning tea, Bush Xmas, Street stalls for caravan clubs	Heating in the Hall	Pay for it	•	<ul> <li>Seniors – more activities</li> <li>Youth/children – platform</li> </ul>	In desperate need of a new playground
Bolgart Bowling Club	<ul> <li>Location, close to Perth</li> <li>Small town security – living in community where people look after each other.</li> </ul>	The number of small towns within the Shire dilutes the benefits that the Shire can provide.	Bowling club just runs the bowling greens and all things bowls     Facilitating men's/women's pennant     Competitions     Open days     Corporate days     Club fixtures      Etc	Numbers have stagnated			A permanent roof over the bowling green	Biggest     expense is     insurance of     the bowling     surface, just     been     replaced     (\$155,000)	Elderly     residents are     often forced to     move due to     limited close     by access to     health care     service.	Already happening     Yerecoin —     Tennis     Calingiri —     football,     netball,     hockey     Bolgart —     bowls      Each town has golf	More people in the shire equals more people available to play sport / bowls
Bolgart Golf Club	<ul><li>Diversity of the Shire</li><li>Proximity of state capital</li></ul>	<ul> <li>Replication of services over many centres</li> <li>Maintaining equal funding outside Shire Centre</li> </ul>	<ul> <li>Sporting events golf, bowls</li> <li>Place to hold Christmas tree, Australia day, events funerals</li> </ul>	Remained stagnant	•	•	<ul> <li>Fix up greens</li> <li>Renovate lower sandy fairways</li> <li>Keep fairways trimmed</li> </ul>	<ul> <li>Assistance mowing /</li> <li>A chance to obtain another</li> <li>Help take away</li> </ul>	<ul> <li>More senior housing</li> <li>Senior services</li> </ul>	Look to strengthen the facilities that each town focus on.	To provide     the facilities     for the     future. look     for way to     attract     members.

#### Calingiri

Group	Benefit of living within the Shire	Biggest disadvantage of living within the Shire	Overview of community's use of town facilities	Usage within the last 5 years	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	Gaps in the local community	How would you use facilities if each Townsite were to provide a relatively unique service?	Commitment that can be provided to support future growth
Calingiri Sports Club	<ul> <li>Proximity to Perth</li> <li>Reliable farming area</li> </ul>	<ul> <li>Aging population, no youth attraction</li> <li>Lack of central hub with necessary goods and services</li> </ul>	<ul> <li>Calingiri Sports Club do not utilise the sports ground or facilities.</li> <li>Calingiri Recreation Centre Only used for specific events, not regularly used throughout the year.</li> <li>Sports Club - Open 5 days for social outings by the community, meals served on Thursday and Friday</li> </ul>	Stagnated     Hired for events and meetings during the year.			Complete upgrade / expansion of all facilities	Financial assistance, transparency and collaboration with the sports club and community	Summer activities, being split between establishment s across different seasons	<ul> <li>Would only use the facilities of personal/family interest.</li> <li>One community club/sports centre would eventually need to take priority due to each small towns diminishing volunteer base.</li> </ul>	Continued volunteering and sponsorship

Group	Benefit of living within the Shire	Biggest disadvantage of living within the Shire	Overview of community's use of town facilities	Usage within the last 5 years	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	Gaps in the local community	How would you use facilities if each Townsite were to provide a relatively unique service?	Commitment that can be provided to support future growth
Calingiri Football Club	Affordable living, close to Perth and other centres     Close knit community     Reliable agricultural area	Declining population     Reduced small businesses and facilities available     Lack of quality resources and facilities to support sport and recreation within the Shire.     Lack of services such as health and medical services.	nights during school terms.  Golf played on Saturdays during winter - drinks & awards held following.  Venue hire throughout the year by various community groups  The sports club is run and managed by volunteers with the exception of bar staff.  The bowling green has the potential to be reinstated and used for a summer night social activity, hard courts are not used.  CFC uses the Sports Ground from February to late September for training and home games - Mortlock League.  2 junior and 2 senior teams. Players come from all parts of the Shire and surrounding LGs.  Training - 100-120 people  Made up of 30 kids (4-14 years) and parents.  50-60 adult players of hockey, netball and football and volunteers.  In 2023 training Tuesday, Thursday, and Friday.  Game days - 500 people there for a large home game.  During the playing season, the facility is mostly managed by the CFC. Have an MOU with the Shire of VP. CFC pay a lease fee for use of the facility.  Calingiri Recreation Centre - venue is very	Stagnated in terms of the social use of the pavilion during the week.     Game days - the use of the pavilion is consistent.     The facility used by the community and businesses to hire as an event space.	Run some sport programs for kids and adults. Calingiri could host and other towns could attend. Night games WAFL training sessions Mortlock Finals should the pavilion ever be upgraded to the required standard to host.	CFC's sustainability with the possible amalgamatio n of the Football, Netball and Hockey Clubs. Upgrade the lighting and toilets. Make the facility user friendly to attract more players and volunteers.	Total upgrade of bathroom and drainage facilities, change rooms and storage.     Upgrade sport ground lighting.	Financial assistance     More coordination and collaboration with CFC committee for outcomes that suit needs and the needs of the community.	Gap in the number of programs available to the community that promote social, recreational and sporting opportunities     More usage of the pavilion should be encouraged.	<ul> <li>Would travel to other townsites that offered a sport or program that was of interest.</li> <li>Not sure that having separate facilities spread across a Shire is sustainable in the long term,</li> <li>There is a great potential for communities to specialise.</li> </ul>	Continued volunteering, support and usage at the CFC pavilion.

Group	Benefit of living within the Shire	Biggest disadvantage of living within the Shire	Overview of community's use of town facilities	Usage within the last 5 years	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	Gaps in the local community	How would you use facilities if each Townsite were to provide a relatively unique service?	Commitment that can be provided to support future growth
			large and only used for funeral services, ANZAC day and occasional school or large community events.  • Calingiri Sports Club — used by the community for meals and weekly social interactions. Family friendly venue.								
Calingiri Netball Club	Community feel     Close proximity to Perth – Northam	Large Shire with small towns     Lack of business / housing     Volunteers stretched to their limit across the entire Shire	junior & 2 senior teams.	• Increased	Continue to use as is Would be open to other opportunities - e.g. mixed summer netball competition.	Building dugouts at the Netball court     Shade for spectators     Landscaping around court for ease of use.     Storage for equipment – playground improvement	Build a second court to hold competition s to generate money for the club.     The facilities and landscape to be more attractive and usable.	Better understating around the Shire and club obligations	<ul> <li>Catering to families</li> <li>Keeping facilities appealing and more accessible</li> <li>Gym could be updated and clubs pay a membership to have gym access or a discount on gym to attract more people to use the facilities.</li> </ul>	Promotion is key and keeping sperate communities and clubs linked together.	To try and enhance the lives of us living here and now and into the future.
Calingiri Hockey Club			<ul> <li>Use the hockey oval for training and home games.</li> <li>The pavilion is used for our changeroom facilities, canteen, and general use on game days.</li> <li>Players and Spectators use the facilities.</li> <li>Calingiri Recreation Centre - The hockey club occasionally use the hall to train when it's raining.</li> </ul>	The use of the pavilion has increased in the use for the elderly and other smaller groups. Using it more for our meetings as well.	Some sports recovery / physio clinics.	Continue to play and train with 3 successful teams.	Better lights at the oval and some training facilities.	<ul> <li>Better upkeep of the hockey oval.</li> <li>Shire marking the oval so don't have to rely on volunteers.</li> <li>Financial assistance with upcoming projects.</li> </ul>			<ul> <li>Will continue to fundraise for its equipment and other things.</li> <li>The club relies of volunteers to run and play.</li> </ul>

Group Benefit of living within the Shire	Overview of community's use of town facilities	Usage within the last 5 years	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	Gaps in the local community	How would you use facilities if each Townsite were to provide a relatively unique service?	Commitment that can be provided to support future growth
	<ul> <li>Calingiri Sports Club –         community space where         people go to use the bar         facilities as well as to         get dinner on a         Thursday and Friday         night.</li> <li>The Sports Club         committee manages the         use.</li> </ul>								

#### Yerecoin

Group	Overview of community's use of town facilities	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	Gaps in the local community	Commitment that can be provided to support future growth
Yerecoin Tennis Club	<ul> <li>Yerecoin Tennis Courts and Clubhouse –</li> <li>Tennis         <ul> <li>Running Sept – April, Sunday social &amp; tournament tennis.</li> <li>Yerecoin Primary School uses courts for tennis lessons/ sports sessions.</li> </ul> </li> <li>Pilates         <ul> <li>Weekly group of volunteers run Pilates class – mainly geared towards senior members of the community.</li> </ul> </li> <li>Other use         <ul> <li>Used for courses and information days.</li> <li>YPS P&amp;C often hold meetings / get togethers at the club.</li> </ul> </li> <li>Good relationship with the school and used the facilities each year to support their sports programme.</li> </ul>	<ul> <li>The YTC envisage being able to maintain the facilities as have been doing historically.</li> <li>In the past 5 years have replaced the courts, lights and done major works on the club house.</li> <li>Maintain the gardens surrounding the club.</li> <li>Envisage will continue to maintain the facilities.</li> </ul>	Evening tennis     With the new court lights, hoping for mid-week tennis in the near future.				<ul> <li>The YTC relies heavily on our volunteer base – and they are enthusiastic.</li> <li>If there were opportunities to encourage further participation, the club would be willing to be involved.</li> <li>Financially, a small club has limited resources and this would be the hardest element for the club to contribute to.</li> </ul>
Yerecoin Golf & Darts Club	Yerecoin Golf Club and clubhouse     Yearly golf fixtures     Regional school cross country     Yearly darts fixtures     Public walking     Weekly Friday night social     Local businesses use facilities for grower days     Events – birthdays, new years, Halloween, open days     The facility is used by members and the wider community			Upgrade clubhouse New shed for community Stroage for mower, golf carts and equipment	<ul> <li>Relief on rates and insurance</li> <li>Help with plant and machinery for yearly clean up.</li> </ul>	The closure of the tavern the community has lost its hub, something trying to address with the golf club.	Hope facility would be considered for any future events in the area.

#### Piawaning

Club	Benefit of living within the Shire	Biggest disadvantage of living within the Shire	Overview of community's use of town facilities	Usage within the last 5 years	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	Gaps in the local community	Commitment that can be provided to support future growth
Piawaning Expo	• None	Very few businesses	Piawaning Courts and Piawaning Hall     Tennis club has defunct	Only due to the	Expo     annual     event	<ul><li>More expo</li><li>Current facilities are</li></ul>	Build a pavilion and	Survey line to enable a building to be erected on the right title.	Lack of population due	Volunteering through the expo.

Club	Benefit of living within the Shire	Biggest disadvantage of living within the Shire	Overview of community's use of town facilities	Usage within the last 5 years	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	Gaps in the local community	Commitment that can be provided to support future growth
			<ul> <li>Hall is used by the expo one night a month, plus 1 week prior to the expo and 1 week after.</li> <li>Lack of population which means people from Perth and surrounding districts attend.</li> </ul>			limited to any more growth  Disabled toilets.	storage sheds.	For storage, museum / memorabilia to be able to attract more tourists into the Shire.	to lack of housing.	<ul> <li>Fundraising through the expo.</li> <li>Able to use the facility without any stumbling blocks.</li> </ul>

#### Mogumber

Group	Benefit of living within the Shire		Usage within the last 5 years	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	How would you use facilities if each Townsite were to provide a relatively unique service?	Commitment that can be provided to support future growth
Mogumber Outback Club	Volunteer enthusiasm	<ul> <li>The Mogumber Outback Club developed a significant part of the recent sport &amp; recreation in Mogumber, especially rodeo and equestrian activities.</li> <li>The new private location has become a wonderful location that provides the space required for today's activities future expansion.</li> <li>Currently, MOC hold the largest sporting event in the shire, attracting 3500 people to the Mogumber New Years Eve Rodeo.</li> </ul>	<ul> <li>MOC still uses the Shire's         Mogumber hall and oval for         other events.</li> <li>Top 3 requests for improvement         at this location.         <ul> <li>Installing a ceiling in the</li></ul></li></ul>	Intend to submit a development application to establish a private recreation venue at current location.  Support the more passive recreational activities in the Mogumber Reserve, such as bushwalking or wildflower/bird watching.  Establishing a series of signs that lead you on a walk and describe the important elements.	<ul> <li>Purpose-built rodeo and equestrian facility at current location.</li> <li>Buildings, grandstands, shade, fencing and roads would turn the current arena and cattle yards into a high-level sport and rec facility.</li> </ul>	<ul> <li>Portable or temporary infrastructure that could be shared amongst community groups.</li> <li>Administrative and approval matters. E.G Traffic management plans.</li> </ul>	With 7 small towns across the Shire, there is a need to focus on areas of excellence within towns, rather than duplicating the same facilities in each town.	<ul> <li>MOC has proven long term commitment to providing volunteer resources.</li> <li>MOC has also proved long term commitment to injecting financial support into community sport and rec facilities.</li> </ul>

#### Gillingarra

Group	Benefit of living within the Shire	Biggest disadvantage of living within the Shire	Overview of community's use of town facilities	Usage within the last 5 years	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	How would you use facilities if each Townsite were to provide a relatively unique service?	Commitment that can be provided to support future growth
Gillingarra Sports and Recreation Group	<ul> <li>Very rural – makes it a great place to live.</li> <li>Close to Perth</li> </ul>	Small     mindedness =     small town     politics.     Shire Council     media such as     Shire Councillor     Facebook pages     need to be     moderated	Current activities — meeting, events, volunteers, caravaners, community events.     Type of use, programs and services — Carnaby's Cockatoos, wildflower / bush walks, tourists, caravan groups / senior groups, local events, conservation.     Who attends — Gillingarra Sport and Recreation Club (GSRC), other local users and	Usage been about the same the last 5 years.	<ul> <li>Meetings</li> <li>Events</li> <li>Volunteers</li> <li>Cravanners / senior facilities</li> <li>Carnaby's Cockatoos</li> <li>Wildflower / bush walks,</li> <li>Stargazing and bird watching</li> <li>Outdoor expertise equipment (health and well-being).</li> </ul>	<ul> <li>Setting up outdoor exercise equipment (need Shire support).</li> <li>Water supply for cockatoos (need Shire support).</li> <li>Work with the Shire regarding the Gillingarra Church building.</li> </ul>	See the hall, oval and facilities used to their full potential as there would be paid staff, Volunteers can only do so much.	<ul> <li>Improving the habitat for the Carnaby's, including a water point.</li> <li>Providing some outdoor exercise equipment for locals and travellers</li> <li>Assistance to return the church building to the local community.</li> <li>Assistance to secure water to buildings.</li> </ul>	<ul> <li>Piawaning, Yerecoin,         Calingiri and Bolgart are         quite close to each         other, could see this         concept working but the         cost of fuel would be a         factor in how often / far         people can travel.</li> <li>Both parents / partners         often work - people are         time and resource poor.</li> <li>Bush walk trails across         the Shire going through         each town – creating         linkage starting a unique         service, the difference in         the history, fauna, flora,         river etc of each town.</li> </ul>	

Group	Biggest disadvantage of living within the Shire	Overview of community's use of town facilities	Usage within the last 5 years	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	How would you use facilities if each Townsite were to provide a relatively unique service?	provided to support future
		state and interstate			Secure				opportunities that we
		travellers.			water				can.
		Who manages the use –			supply to				
		GSRC.			the				
					buildings.				

#### **Progress Associations**

Association	Benefit of living within the Shire	Biggest disadvantage of living within the Shire	Overview of community's use of town facilities	Usage within the last 5 years	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	Gaps in the local community	How would you use facilities if each Townsite were to provide a relatively unique service?	Commitment that can be provided to support future growth
Calingiri Progress Association	<ul> <li>Natural environment is very attractive.</li> <li>Diverse but connected communities / localities.</li> <li>Close to metro area and bigger regional centres.</li> <li>Safe communities.</li> </ul>	Too close to metro area and bigger regional centres.  Low population with limited cultural and linguistic diversity.  Limited services — health and wellbeing, education, retail, social and recreational.	Calingiri and VP Community  Traditional sports well covered (football, netball, hockey)  Schools utilise for sports events over the year (carnivals and sports clinics)  Events – corporate, community, shire and private  Used by residents across SVP plus events and workshops  For Calingiri Progress Association  Support local events by providing catering, stallholder at events, run fundraisers  Have previously facilitated seniors fitness in the pavilion.  Calingiri Recreation Centre  Art Society meet weekly, ANZAC Day, funerals, weddings, social activities, youth events, sport training during inclement weather, catering using kitchen facilities.	Grown significantly  More sports  now 10 teams playing winter sport from the facility.  More external events.	School holiday outdoor recreation days - mobile climbing wall, archery, bouncy castle, obstacle course, orienteering etc.     Yoga or Tai Chi.	<ul> <li>Activities to engage the youth</li> <li>PT sessions, yoga, group exercise.</li> </ul>	Hub – regular connection with youth worker to support youth in the community.     Interactive contemporary play spaces including pump track, obstacle course, flying fox     Sports pavilion     Sports club – beer garden area	Assistance to connect with appropriate govt or NFP youth support services provider.     Support with grant applications and cofunding models     Physical equipment and manpower at times.	Social activities for seniors, health services offered on occasional basis in the town     Housing for families and singles / couples     More volunteers for community groups and emergency services	Currently support events held in other VP communities by attending and providing support when requested Local population does play a part in dictating level of investment in different communities Communities Communities can work together to attract visitors by providing a whole of shire experience rather than a single focus event	To support future growth of sport and recreation activities an events in Calingiri (and SVP) Calingiri Progress provide: Volunteer time – within the limitations of our membership Usage of most local facilities (including Old Roads Board) Contribute financial support to local activities Engage in fundraising

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Yerecoin Progress Association	<ul> <li>Wide open spaces</li> <li>Close knit community</li> </ul>	• Limited amenities shopping, healthcare services, educational institutions, sport/recreati on options, swimming pool and entertainment options.	Calingiri Sports Club  Sports Club bar facility is open Wed – Sun  Meals 2 days per week  Thursday unofficial men's catch up Golf competition during winter  Yerecoin Hall  Piano lessons, playgroup, agronomy meeting, markets and hiring to local community for personal events.  Yerecoin Progress Manage	Grown over last 5 years	<ul> <li>Beautician / massage services have been available in the past.</li> <li>Would like to open the toilets to the public if the Hall could be made more secure</li> </ul>	Upgrade of toilets.	Improve Yerecoin townsite Install public toilets in town Install a playground Yerecoin has a rich history of being a thriving town, would like to showcase to tourists	Assistance     with funding     and in kind for     previous to     occur.	<ul> <li>More for seniors</li> <li>More for Youth / children</li> <li>More for Families / singles / couple</li> </ul>	Depend on what services were offered.	Yerecoin     Progress     would be     happy to     help with all     things to see     community     grow.     However,     are limited in     numbers.
Piawaning Progress Association	Operating a farm business with family     The serenity of country lifestyle     Closeness to the City	Lack of access to services as metropolitan area including, high speed internet, mobile telephone and GPS services     Dwindling population	<ul> <li>The Piawaning Tennis         Courts no longer         function as a tennis         facility with a lack of         membership and         deterioration of the         courts.</li> <li>It is used as a play         area for locals and         visitors for         rollerblading and         playing in an         enclosed.</li> <li>Piawaning Hall is used         by the Piawaning         Progress Association         Inc. for meetings and         social gatherings.</li> </ul>	Different groups using the hall recently - usage has grown in terms of groups accessing the facilities.     There has been less use of the building by locals.	<ul> <li>Anyone should be able to 'hire' or use the facility for both private and public enterprise.</li> <li>Exercise such as yoga, Pilates, ballet, badminton, indoor bowls.</li> <li>Recreation such as art and craft, music recitals, concerts and other theatre.</li> </ul>	The hall needs gutter management, garden management and preservation of infrastructure The kitchen is now in need of refurbishmen t after water damage to the southern wall.	<ul> <li>Fundraising, community events such as market days, and social gatherings.</li> <li>Replace shade cloth with tin to make more weather proof.</li> <li>Sliding curtains on stage to assist with performances</li> <li>New kitchen</li> <li>Fix the ramp</li> <li>Signage of the area actually at the hall</li> </ul>	Regular attendance of Piawaning Progress Association Inc AGM and ordinary meetings from a Shire representative .     Coordination with the Progress Association on priority of jobs required to solve long standing facility issues.     Supply gravel and spread for the outside cement path and veranda foundations.	Water –lack of suitable water     Housing – huge issue. Not enough.     Connectivity – digital resources. Not good enough.     Greater coordination with different community groups in Shire to reduce wastage, double ups and pool resources.     Greater communication with local Primary Schools and the Sporting Clubs to	Travel to and from various towns for different social and sporting events has always been important to enhance understanding , show support and socialise.	<ul> <li>Volunteering</li> <li>Financial commitment</li> <li>Fundraising</li> </ul>

Association	Benefit of living within the Shire	Biggest disadvantage of living within the Shire	Overview of community's use of town facilities	Usage within the last 5 years	Programs and services wish to operate	Intend to undertake in the future	Unlimited resources / capability	Required assistance from the Shire	Gaps in the local community	How would you use facilities if each Townsite were to provide a relatively unique service?	Commitment that can be provided to support future growth
Mogumber Progress Association	Regional location - close enough to medical, hospital and other services in Perth metro area. Local government and administratio n interact with community. Country / agricultural / pastural setting. Community	Communications infrastructure (mobile phone and data services). Unreliable mains electricity supply. Bush fire risk and vulnerability of phone and electricity to disruption due to bushfire. Lack of a community supply of potable water, indeed any water other than by own rainfall collection.	Mogumber Hall  Managed by Mogumber and Districts Progress Association  Public toilet provision (travellers, caravaners, campers)  Meeting space for local bushfire brigade, Progress Association, Mogumber Outback Club, Mogumber Hub Board, Community events, playgroup, commercial entity events, Occasional accommodation for caravan clubs and transient workers  First Aid training Bingo Library and Post Office  Both provide services very important to the community.  Both need to be supported to	Grown over the last 5 years.	<ul> <li>In addition to those detailed in point 3,</li> <li>Invitational cricket and football</li> <li>Novelty balls/dances</li> <li>Quiz nights</li> <li>Community dinners</li> </ul>	Extra     promotion to     caravan clubs,     travellers,     tourists     especially in     wildflower     season to     bring tourists     into the     town.	<ul> <li>Exercise classes for all age and ability.</li> <li>Install solar panels on roof old Hall with battery storage and electric vehicle charging outlet to raise funds for further development of town infrastructure / facilities.</li> <li>Swimming pool</li> <li>Landscape township (challenging unless water supply is provided)</li> <li>Equine activities</li> </ul>	Gutter cleaning and moss removal     Provision of water supply     Speedy response to development proposals     Speedy response to notifications of faults in Shire properties     Assistance with negotiations with local First Peoples	determine ideas for families.  New Children's playground – needs to be all age and ability appropriate. Improvement of oval and cricket pitch Compliant ramp for access to PO and Library Meals on wheels services for elderly and incapacitated residents.	Rather than providing unique facilities in each town, facilities would be better located in a town for use by nearby towns as well	Volunteering     Patronage / usage     Fundraising
			continue into the future – extension of library services would be welcome.								

## **Appendix 8: Investment Principles**

Based on the analysis and the stated intent to undertake a series of Master Plans and Development Plans related to the provision of sport and recreation infrastructure within each Townsite, it is important to establish key criteria around which future investment will be considered.

Investment principles are highlighted below:

- 1. The use of existing facilities within the shires ownership or control will be maximised.
- 2. Future decisions on investment are to be evidenced based. A weighting system related to requests of the Shire for assistance will underpin the assessment.
- 3. Accessible and equitable opportunities will be provided for all residents to enhance social connectivity and provide a positive social return on investment. This, for the avoidance of doubt, includes non-discrimination on age, gender, sexual orientation, race, colour, etc. unless otherwise exempted by legislation.
- 4. Future planning processes and investment decisions will seek to rationalise current infrastructure, where possible, to develop adaptable multi-functional and co-located facilities to improve efficiencies, facilitate the diverse level of service needed by the community and reduce ongoing subsidies.
- 5. Facilities will be developed in an environmentally responsible and sustainable way.
- 6. Wherever possible, self-sufficiency of community organisations (including Clubs and Progress Associations) will be promoted through appropriate governance and financial management structures.
- 7. The development of partnerships with community clubs and Progress Associations are to be prioritised, to maximise the return on limited resources. Wherever possible the provision of a financial and / or in-kind contribution towards the development of facilities to off-set the impact on the limited financial resources available will be sought.
- 8. All facilities are to meet health and safety obligations in their design and functionality.

These principles will be used as the baseline against which future Shire investment will be assessed.

## Warranties and Disclaimers

The information contained in this report is provided in good faith. While Otium Planning Group has applied their own experience to the task, they have relied upon information supplied to them by other persons and organisations.

We have not conducted an audit of the information provided by others but have accepted it in good faith. Some of the information may have been provided 'commercial in confidence' and as such these venues or sources of information are not specifically identified. Readers should be aware that the preparation of this report may have necessitated projections of the future that are inherently uncertain and that our opinion is based on the underlying representations, assumptions and projections detailed in this report.

There will be differences between projected and actual results, because events and circumstances frequently do not occur as expected and those differences may be material. We do not express an opinion as to whether actual results will approximate projected results, nor can we confirm, underwrite or guarantee the achievability of the projections as it is not possible to substantiate assumptions which are based on future events.

Accordingly, neither Otium Planning Group, nor any member or employee of Otium Planning Group, undertakes responsibility arising in any way whatsoever to any persons other than client in respect of this report, for any errors or omissions herein, arising through negligence or otherwise however caused.